



# 2019 ANNUAL REPORT

CANTERBURY - BANKSTOWN BULLDOGS





Pictured: Josh Jackson



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Pictured: Josh Jackson & Dean Pay



# 2019 OFFICE BEARERS

## JOINT PATRONS

The Hon. Tony Burke, M.P.  
John Fahey, AC

## CHAIR OF THE BOARD

Lynne Anderson

## CHIEF EXECUTIVE

Andrew Hill

## DIRECTORS

John Ballesty  
Paul Dunn  
John Khoury  
Steve Mortimer  
Joe Thomas  
Peter Mortimer  
Steve Price (resigned Aug 19)  
Chris Anderson (resigned Sep 19)

**Delegates to NSWRL Ltd**  
Paul Dunn

**Auditors**  
KPMG

**Club Solicitor**  
Robert Picone

## FULL TIME FOOTBALL STAFF

**Chief Medical Officer**  
Dr David Givney

**Club Career Coach**  
Renee Robson

**Canterbury Cup Head Coach**  
Brad Henderson

**Canterbury Cup Asst Coach**  
Ben Anderson

**GM Football**  
Steve Price  
*Started August 2019*

**Jersey Flegg Head Coach**  
Brad Henderson

**Jersey Flegg Asst Coach**  
Ben Anderson

**Junior League Competition Manager**  
Nathan Marleitner

**NRL Asst Coach**  
Steve Antonelli

**NRL Asst Coach**  
Steve Georgallis

**NRL Asst Strength & Conditioning Coach**  
Sam Drummond

**NRL Conditioning Coach**  
Tony Grimaldi

**NRL Football Manager**  
Stephen Litvinsky

**NRL Head Coach**  
Dean Pay

**NRL Head Physiotherapist**  
Adrian Low

**NRL Physiotherapist**  
Henry Pye

**NRL Physical Performance Mgr.**  
Tony Ayoub

**NRL Strength Coach**  
Harry Harris

**NRL Team Manager**  
Fred Ciraldo

**Pathways Performance Mgr.**  
Dave Hamilton

**Pathways Performance Officer**  
Craig Wilson

**Player Engagement Coordinator**  
Yvette Davey

**Recruitment Officer**  
Mark Hughes

**Skills Development Coach**  
Stephen James

**Sport Scientist & Nutrition**  
Matthew Kan

**Strategic Analyst**  
Mohamed Ali

**Wellbeing and Education Mgr.**  
Steve Pike

## ADMINISTRATION

**Accounts Payable**  
Lydia Fenech

**Accounts Receivable**  
Pamela Knight

**Chief Commercial Officer**  
Jack Mesley  
*Started June 2019*

**Chief Financial Officer**  
Vince Costa

**Club Ambassador**  
Terry Lamb

**Community & Facilities Mgr.**  
Saree Boutros

**Community Programs Executive**  
Jenna Knight

**Content Producer**  
Paul Teiotu

**Corporate Hospitality & Partnerships Coordinator**  
Paul Eaton

**Corporate Partnership Executive**  
Andrew Mortimer  
Barry Ward

**Corporate Partnership Coordinator**  
Haley Connell

**Corporate Sponsorship Sales**  
Geordie Apostolidis

**Events & Game Day Mgr.**  
Zoe Oake

**Events & Game Day Executive**  
Elana White

**Executive Assistant to the CEO & Chair**  
Ania Konopka  
*Started September 2019*

**Finance Mgr.**  
Alison Lane

**GM Corporate Partnerships**  
Grant McFadden

**GM Media & Communications**  
David Townsend

**Marketing Manager**  
Michael Appleford  
*Started October 2019*

**Membership & Customer Service Executive**  
Stephanie Hassarati  
*Maternity Leave*

**Membership Sales Executive**  
Isaac Kazzi

**Membership Sales & Services Coordinator**  
Steven Marreiros  
*Started October 2019*

**Membership & Ticketing Operations Coordinator**  
Damon Koulouris  
*Started October 2019*

**Merchandise Mgr.**  
Nadine Wilson

**Reception & Customer Service Coordinator**  
Julie Gesovska

**Senior Content Producer**  
Steve Turner

**Senior Design & Brand Executive**  
Andreas Strauss

**Senior Membership & Fan Engagement Mgr.**  
Stacie Brand  
*Started July 2019*

## PART TIME STAFF

**Club Chaplain**  
Ken Clendinning

**Club Dietician**  
Caitlin Reed

**Club Historian & Alumni Coordinator**  
Phil Pellizzeri

**Football Consultant**  
Brad Haddin

**Football Operations Asst**  
Paul Arraj

**Goal Kicking Coach**  
Daryl Halligan

**Harold Matthews Asst Coach**  
Pierre Tabet

**Harold Matthews Coach**  
Charbel Khoury

**Human Resources Mgr.**  
Selina Birchall

**Integrity Officer**  
Mitch Newton

**Harvey Norman Women's Team Coach**  
Steve Kelly

**Junior League Administrator**  
Kellie Stout

**Junior League Coordinator**  
Alanah Poole  
Annmaree Poole  
Donna Okunbor

**Membership & Retention Coordinator**  
Maria Tzavaras  
*Maternity Leave*

**NRL Assistant**  
Mark Ciraldo  
Sean White

**NRL Medical Assistant**  
Michelle Moore

**SG Ball Asst Coach**  
Frank Pritchard

**SG Ball Head Coach**  
Joe Saukuru

**Tarsha Gale Cup Coach**  
Alysha Janssen





Pictured: Ken Clendinning



# EXECUTIVE OFFICIALS & LIFE MEMBERS SINCE FOUNDATION

Year	President	Secretary	Treasurer
1935	Mr T. Johns	Mr F. Miller	Mr G. Russell
1936	Mr T. Johns	Mr F. Miller	Mr G. Russell
1937	Mr T. Johns	Mr F. Miller	Mr G. Russell
1938	Mr T. Johns	Mr F. Miller	Mr G. Russell
1939	Mr T. Johns	Mr A. Bray	Mr G. Russell
1940	Mr T. Johns	Mr A. Bray	Mr G. Russell
1941	Mr T. Johns	Mr B. Russell	Mr G. Russell
1942	Mr T. Johns	Mr B. Russell	Mr G. Russell
1943	Mr T. Johns	Mr B. Russell	Mr G. Russell
1944	Mr T. Johns	Mr B. Russell	Mr G. Russell
1945	Mr T. Johns	Mr B. Russell	Mr G. Russell
1946	Mr T. Johns	Mr B. Russell	Mr G. Russell
1947	Mr T. Johns	Mr B. Russell	Mr G. Russell
1948	Mr T. Johns	Mr B. Russell	Mr G. Russell
1949	Mr T. Johns	Mr B. Russell	Mr G. Russell
1950	Mr T. Johns	Mr A. Bray	Mr J. Ford
1951	Mr T. Johns	Mr A. Bray	Mr J. Ford
1952	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1953	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1954	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1955	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1956	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1957	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1958	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1959	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1960	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn
1961	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn
1962	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1963	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1964	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1965	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1966	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1967	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn
1968	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn
1969	Mr R. Schwebel	Mr R. Ibbitson	Mr F. Dunn
1970	Mr G. Ferrier	Mr P. Moore	Mr F. Dunn
1971	Mr G. Ferrier	Mr P. Moore	
1972	Mr G. Ferrier	Mr P. Moore	
1973	Mr G. Ferrier	Mr P. Moore	
1974	Mr G. Ferrier	Mr P. Moore	
1975	Mr G. Ferrier	Mr P. Moore	
1976	Mr J. Collins	Mr P. Moore	
1977	Mr J. Collins	Mr P. Moore	
1978	Mr J. Collins	Mr P. Moore	
1979	Mr J. Collins	Mr P. Moore	
1980	Mr J. Collins	Mr P. Moore	

## Life Members

Messrs: C.Gartner, C.Brown, M.Clift, B.Nelson (OAM), N.Thomas, B.Phillis, C.Anderson, S.Cutler, L.Brown, Garry Hughes, Dr. G.Peponis (OAM), R.Thompson, P.Cassilles, M.Hughes, Graeme Hughes, S.Mortimer (OAM), G.Robinson, P.Mortimer, T.Pickup, C.Mortimer, A.Farrar, K.Lott, T.Lamb (OAM), K.Moore, L.Britton, S.Gillies, M.Newton, R.Relf, S.Reardon, Glen Hughes, G.McIntyre, R.Harborne, C.Polla-Mounter, D.Tiller, S.Hughes, S.Price, B.Ward, H.El Masri, G.Carden, A.Coorey (OAM), P.Charlton, A.Perry, D.Cooper, A.Brideson, L.Johns, P.Langmack, A.Ryan, L.Patten, A.Elias, B.Sherwin, B.Morrin, M.Utai, F.Ciraldo, T.Cutler, W.Mason, J.Feeney, T.Grimaldi, C.Hughes, F.Walker

Year	President	Secretary	Assistant Secretary
1981	Mr J. Collins	Mr P. Moore	Mr Garry Hughes
1982	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1983	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1984	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1985	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
		Chief Executive	Executive Assistant
1986	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1987	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1988	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1989	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1990	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1991	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
		General Manager	
1992	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1993	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1994	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1995	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
		Football Manager	
1996	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1997	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1998	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1999	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2000	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2001	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2002	Mr B. Nelson (OAM)	Mr R. Hagan	Mr Garry Hughes
	Dr G. Peponis	Mr S. Mortimer (OAM)	
2003	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr Garry Hughes
2004	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr Garry Hughes
		Mr M. Noad	Mr B. Clyde
2005	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2006	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2007	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2008	Dr G. Peponis	Mr T. Greenberg	Mr B. Clyde
2009	Dr G. Peponis	Mr T. Greenberg	Mr F. Barrett
2010	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2011	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2012	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2013	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
		Ms R. Castle	
2014	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2015	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2016	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2017	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2018	Ms L. Anderson	Mr A. Hill	Mr A. Farrar/G. Holmes
2019	Ms L. Anderson	Mr A. Hill	Mr S. Price

## Deceased

Messrs: F.Miller, F.Stewart Snr, T.Johns, B.Russell, H.Culbert, A.Dunn, G.Cairns, J.Elliott, G.Whitmore, A.Bray, G.Russell, R.Kirkaldy, S.Parry CBE, G.Clunas, V.Murray, F.Dunn, R.Gartner, C.Bloom, G.Garland, H.Porter, J.Hartwell, J.Ford, V.Saunders, Bernie Williams, J.Collins, R.Ibbitson, R.Buchanan, F.Sponberg, P.Moore (OAM), A.Nelson, S.Garland (OAM), E.Burns, J.Gartner, B.Smith, K.Stewart (AO), W.Delauney, J.O'Brien, Bob Williams, K.Ingall, R.Baxter, F.Anderson, G.Ferrier, A.Schwebel, K.Charlton, G.Connell, K.Dawes, L.White, S.Folkes, Dr. H.Hazard (AM), R.Nicey





Pictured: Andrew Hill & Lynne Anderson



# AGENDA FOR THE 85TH ANNUAL GENERAL MEETING

## BUSINESS TO BE CONDUCTED

1. **Annual Report**  
To receive and consider the Annual Report for the 12 months ended 31 October 2019.
2. **Address by The Chair**
3. **Minutes of Previous Annual General Meeting**  
To receive and consider the Minutes of the previous Annual General Meeting held on 17 February 2019.
4. **Financial Statements**  
To receive and consider the Financial Statements for the 12 months ended 31 October 2019 and the Reports of the Directors and the Auditors for the 12 months ended 31 October 2019.
5. **Auditors**  
KPMG, Chartered Accountants continue in office as the Auditors of the Club in accordance with the Corporations Act.
6. **Chief Executive's Report**
7. **Head Coach's Presentation**
8. **Nominations of Life Membership**  
To consider the recommendation by the Board of Directors that the honour of Life Membership of the Club be bestowed upon:  
  
i. Steve Gearin  
ii. Peter Durose
9. **General Business**  
To deal with general business.
10. **Election of Directors**  
To elect the Directors for the ensuing 2 years.



# CHAIR REPORT

“

*We were able to secure key signings in Dallin Watene-Zelezniak and Corey Harawira-Naera, and have now added Joe Stimson, Dean Britt and Sione Katoa for the 2020 season.*

*These experienced players will add to a gutsy and committed young roster who are now a year older, who have played more NRL games, and, for many, who now have the all-important second full off-season training schedule under their belt.*





Looking back on the 2019 season, I firstly wanted to start by saying a big thank you to all Bulldogs supporters on behalf of the Board, Management, Coaches and Players. Your continued and unwavering commitment is appreciated by everyone involved with the club.

When we were given the enormous privilege of being elected to your Board barely 20 months ago, we were excited to have the chance to deliver on the wishes of the Membership.

All members made it very clear that our Club was a proud club, one used to success, but one that was built on true Bulldogs values. You asked us to return to doing things the Bulldogs Way.

We believe we have made progress, but we know there is a lot more to do.

The challenges with our salary cap and roster management were widely noted, but we believe we have the club in a far better place than when we first started. Once it was clear where we were, and importantly why we had got there, tough decisions were made with a clear eye on preparing the Bulldogs to once again be competitive in the recruitment market.

We were not prepared for the extent of the challenges we found with the salary cap, as we detailed publicly just prior to the June 30 deadline in 2018. We realised then that we could not be in the market for a marquee player until the 2021 season.

Astute salary cap management since then has meant that we have been able to make some changes to the roster. However, it also meant that we saw several senior representative players with significant NRL experience leave our club within the first twelve months of our term. This left us with the youngest team last season, and the least experienced in terms of NRL games.

An upside was we were able to secure key signings in Dallin Watene-Zelezniak and Corey Harawira-Naera, and have now added Joe Stimson, Dean Britt and Sione Katoa for the 2020 season.

These experienced players will add to a gutsy and committed young roster who are now a year older, who have played more NRL games, and, for many, who now have the all-important second full off-season training schedule under their belt.

We look forward to further positive progress on the field as we strive to get back on top. While performances on the field across the 2018 and 2019 seasons were mixed, and certainly results were not what this club demands, we nonetheless are very proud of not just our young squad's efforts over the last two years, but also the work and commitment of CEO Andrew Hill, Coach Dean Pay and their staff.

Each day we are getting closer to the 2021 season where we have significant salary cap room to shape the team that the club is looking for.

The re-set of the club was not just on the field, it went beyond the Football Department. In a clear endorsement of what we are doing, I want to call out what we consider to be real coups for the Bulldogs, with the hiring of Jack Mesley and club legend Steve Price to head up our Commercial and Football Departments, respectively.

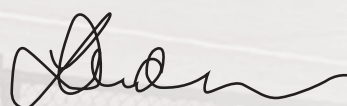
CEO Andrew Hill now has a stellar Senior Leadership Team with Vince Costa, David Townsend and Selina Birchall to propel the club forward, both on and off the field. We also added to our Football Department with key experienced and talented staff in Tony Ayoub, Dr Dave Givney, Steve James, Dave Hamilton, Mark Hughes, Craig Wilson and more recently, John Grealy.

The Board has also tightened up the governance and accountability for all at the club, with processes now in place regarding key decisions, especially around the salary cap, recruitment and contract offers.

We know we need to have a team that is capable of winning a competition – it is who the Bulldogs are. We have looked deeply at all levels of the club, and worked hard to determine what needed fixing, and what needed to be in place to have us ready to win. While much work has been done, there is more to do to get to where this club's proud history demands. 2018 and 2019 will be remembered as the years we re-set the Bulldogs back on our much loved and successful Bulldogs Way.

Our fans have recognised this. While we have not made the Finals, we have been acknowledged for the way the club is fighting back, for the young men who are giving the club their all. We must now step up. The next stage is to build on the foundations we have built. All of us at the Bulldogs want to see the club back where it should be – on top of the Rugby League world.

Thank you for being there in good and bad times. Everyone is looking forward to what season 2020 will bring.



**Lynne Anderson**  
Chair, Bulldogs

Pictured: Lynne Anderson, Dallin Watene-Zelezniak, Kieran Foran & Corey Harawira-Naera



# CHIEF EXECUTIVE REPORT

It is satisfying to be able to look back over the past 12 months with a sense of real optimism that the foundations have been put in place for the Bulldogs to continue building towards success.

Despite a slow start to the season, the NRL side was able to come together in the second half of the competition to win seven of their last ten matches and push for a semi-final spot.

Youngsters like Jayden Okunbor, Brandon Wakeham and Morgan Harper, all made their NRL debuts in a season in which our younger players were able to continue to grow with more game-time, while new players Nick Meaney, Jack Cogger, Corey Harawira-Neara, Dylan Napa, Jesse Sue and Dallin Watene-Zelezniak quickly made their mark in the blue and white colours.

Significant moves off the field also made a difference with Steve Price (GM Football), Steve Litvensky (Football Manager), Dave Hamilton (Pathways and Development Manager) and Craig Wilson (Pathways and Development Officer), all coming on board and contributing immediately in their roles.

A club also needs to show strength in depth and this was the case again last season with our Canterbury Cup side reaching the Semi-Final after another exciting season, while our Jersey Flegg side showed much promise for the future by making the second week of the Finals.

Our women's teams also worked hard all year in their respective competitions, with the Tarsha Gale Cup side and the Harvey Norman Women's team continuing to show pride in the Bulldogs jersey and build for the future.

There is also much to look forward to in relation to younger players coming through the system with our SG Ball side making week two of the finals, while the Harold Matthews Cup side went one better in reaching the Grand Final at the newly opened Bankwest Stadium, before going down 28-8 to the Knights.

It was also extremely satisfying to see the number of players that

were selected for various Representative teams throughout the season as reward for their consistent performances.

On the boys side four players were selected in the Australian Schoolboys U15 Merit Team, with Paul Alamoti (Milperra Colts), Iverson Teo (Milperra Colts), Josh Papalii (St Johns Eagles) and Solomone Saukuru (Milperra Colts) all deserving of their recognition.

In addition, Jackson Topine – who is our current SG Ball Player of the Year – was selected for the Australian Schoolboys U18 team and the club have recognised his enormous potential by offering him a contract until the end of 2022 season.

We were also delighted that a number of our female players received Representative recognition, with Jasmine Peters being selected in the Queensland Women's U18's side, while Mikayla Malaki was selected for the NSW Country Women's team and then Samoa for a Test Match against the Kiwi Ferns.

With the season drawing to a close it was also sad to say goodbye to several departing players who all made a mark during their time with the Bulldogs.

I'd like to thank Michael Lichaa, Danny Fualalo, Fa'amanu Brown, John Olive and Connelly Lemuelu for the great effort they put in on behalf of the club.

As with all players who have represented the blue and white you will be Bulldogs for life and always welcome back to Belmore as part of our family.

As we move into next season there is a strong feeling around the club that we are heading in the right direction.

A strong finish to our 2019 campaign coupled with a number of our players committing to the future with us, gives us the confidence that we are creating the right environment for success, on and off the field.

***Jackson Topine** - who is our current SG Ball Player of the Year - was selected for the Australian Schoolboys U18 team and the club have recognised his enormous potential by offering him a contract until the end of 2022 season.*

Pictured: Jackson Topine



By building the right culture we are returning the club to being one that believes in the importance of strong values.

We have seen that through some of the great work that has been done within the community by our players.

They want to help and donate their time to those who have been experiencing difficulties and these are the behaviours that we want to epitomise our club.

We are a proud and resilient club and everyone is excited about what the future holds.



**Andrew Hill**  
Chief Executive, Bulldogs







NRL TELSTRA  
PREMIERSHIP



Pictured: Will Hopoate & Josh Jackson



# 2019 NRL SEASON REVIEW

The 2019 season was one of two halves, with a slow start giving way to a tremendous run home that had the team winning seven of its last ten matches and challenging for the Finals.

With the addition of a number of new players in the off season, there was an air of anticipation around Belmore, but it was still an extremely young side with a lack of NRL experience that found the early going tough, with defeats in seven of the first nine matches.

Many of these were by close margins and this theme continued until the team roused itself for a tremendous finish to the season that saw wins in seven of the last ten games and an outside chance of a place in the semi finals right up until the second last round, when defeat against the Cowboys ended those aspirations.

For a young and developing squad it was a season in which valuable NRL experience was gained.

The Bulldogs fielded the least experienced team in the competition in terms of the number of games played and the 3rd youngest in terms of average age. As the season progressed and players felt more comfortable in their roles there was a corresponding improvement in results.

Along with a final 12th placed finish position, there were some real highlights to come from the season.

Bulldogs NRL debuts were given to Dylan Napa, Christian Crichton, Corey Harawira-Naera, Nick Meaney, Jack Cogger, Dallin Watene-Zelezniak and Sauaso Sue, in addition to two local juniors in Jayden Okunbor and Brandon Wakeham making their NRL debuts,

## Bulldogs Regular Season Statistics

Wins:	10
Losses:	14
Draws:	0
Position:	Twelfth
Home Record:	5-7
Away Record:	5-7
Longest Winning Streak:	4 Games
Longest Losing Streak:	4 Games
Players Used:	28
Tries Scored:	56
Tries Conceded:	79

It was also pleasing to see Morgan Harper make his debut in the final round of the competition against Brisbane.

Along with a superb finish to the season there were some memorable individual statistics, with Will Hopoate being named as the Bulldogs Player of the Year, in addition to being selected in the RLPA Players 13 Dream Team at centre. 'Hoppa' was outstanding all year and averaged 154.6 running metres per game, which was the highest of any centre in the competition.

Another player to top the NRL list, was Corey Harawira-Naera, who had the most offloads of anyone in the competition and finished the year by making his debut for New Zealand against Great Britain.





# CANTERBURY-BANKS

**Back Row:** Jack Cogger, Brandon Wakeham, Tui Katoa, Jeremy Marshall-King, Lachlan Lewis,

**Middle Row:** Marcelo Montoya, Nick Meaney, John Olive, Ofahiki Ogden, Jayden Okunbor, Reimis Smith,

**Front Row:** Steve Georgallis (Asst. Coach), Corey Harawira-Naera, Danny Fualalo, Sauaso Sue, Aiden Tolman, Josh Jackson,







# NEWCASTLE BULLDOGS



NRL TELSTRA  
**PREMIERSHIP**

Renouf To'omaga, Morgan Harper, Rhyse Martin, Christian Crichton, Fa'amanu Brown

Dylan Napa, Zac Saddler, Raymond Faitala-Mariner, James Roumanos, Chris Smith, Francis Tualau

Dean Pay (Head Coach), Kieran Foran, Adam Elliott, Will Hopoate, Michael Lichaa, Kerrod Holland, Steve Antonelli (Asst. Coach)





# 2019 NRL FINAL LADDER

Position	Team	P	W	D	L	F	A	+/-	Points	Position (Post Finals)
1	<b>STORM</b>	24	20	0	4	631	300	331	42	3
2	<i>Roosters</i>	24	17	0	7	627	363	264	36	1
3	<b>RABBITOHS</b>	24	16	0	8	521	417	104	34	4
4	<b>RAIDERS</b>	24	15	0	9	524	374	150	32	3
5	<b>EELS</b>	24	14	0	10	533	473	60	30	5
6	<i>SEA EAGLES</i>	24	14	0	10	496	446	50	30	6
7	<i>SHARKS</i>	24	12	0	12	514	464	50	26	7
8	<b>BRONCOS</b>	24	11	0	12	432	489	-57	25	8
9	<i>WESTS TIGERS</i>	24	11	0	13	475	486	-11	24	9
10	<b>PANTHERS</b>	24	11	0	13	413	474	-61	24	10
11	<b>KNIGHTS</b>	24	10	0	14	485	522	-37	22	11
12	<b>BULLDOGS</b>	24	10	0	14	326	477	-151	22	12
13	<b>WARRIORS</b>	24	9	0	14	433	574	-141	21	13
14	<b>COWBOYS</b>	24	9	0	15	378	500	-122	20	14
15	<b>DRAGONS</b>	24	8	0	16	427	575	-148	18	15
16	<b>TITANS</b>	24	4	0	20	370	651	-281	10	16

Pictured: Reimis Smith



# 2019 NRL SEASON RESULTS

Round	Opponent	Venue	Result	Score	Crowd
1	<b>WARRIORS</b>	Mt Smart Stadium	Loss	6-40	18,795
2	<b>EELS</b>	ANZ Stadium	Loss	16-36	20,134
3	<b>WESTS TIGERS</b>	Campbelltown Stadium	Won	22-8	15,127
4	<b>STORM</b>	AAMI Park	Loss	16-18	15,432
5	<b>DRAGONS</b>	Netstrata Jubilee Stadium	Loss	4-40	13,409
6	<b>RABBITOHS</b>	ANZ Stadium	Loss	6-14	30,040
7	<b>COWBOYS</b>	ANZ Stadium	Won	24-12	6,711
8	<b>SEA EAGLES</b>	Lottoland	Loss	10-18	10,148
9	<b>KNIGHTS</b>	Suncorp Stadium	Loss	10-22	12,646
10	<b>TITANS</b>	Cbus Super Stadium	Won	22-16	10,105
11	<b>STORM</b>	Belmore Sports Ground	Loss	6-28	13,131
12	<b>RAIDERS</b>	ANZ Stadium	Loss	10-12	7,213
13	<b>DRAGONS</b>	ANZ Stadium	Loss	12-36	16,003
14	<b>ROOSTERS</b>	Sydney Cricket Ground	Loss	12-36	8,217
15	<b>SHARKS</b>	ANZ Stadium	Won	14-12	8,358
16	<b>BYE</b>	BYE	BYE	BYE	N/A
17	<b>KNIGHTS</b>	McDonald Jones Stadium	Won	20-14	17,757
18	<b>BRONCOS</b>	Suncorp Stadium	Loss	6-28	20,818
19	<b>ROOSTERS</b>	ANZ Stadium	Loss	12-20	10,586
20	<b>PANTHERS</b>	Bankwest Stadium	Won	16-8	10,062
21	<b>WESTS TIGERS</b>	ANZ Stadium	Won	18-16	9,636
22	<b>RABBITOHS</b>	ANZ Stadium	Won	14-6	14,112
23	<b>EELS</b>	Bankwest Stadium	Won	12-6	18,071
24	<b>COWBOYS</b>	1300SMILES Stadium	Loss	8-15	15,141
25	<b>BRONCOS</b>	ANZ Stadium	Won	30-14	9,807





Pictured: Fa'amanu Brown



# 2019 CANTERBURY CUP SEASON REVIEW

The 2019 Canterbury Cup regular season finished with the team sitting 4th on the competition ladder after posting 12 wins, 9 losses and 1 draw after 22 competition rounds.

Despite a win in Round 1 in New Zealand over the Warriors, the season started slowly and it was not until Round 7 that the side really found its best form, winning 8 games out of the next ten.

The best of these wins included the 52-22 victory over the undefeated Mounties at Belmore, along with the 42-16 win over the North Sydney Bears.

This run of results had the team placed in the top 4 for the remainder of the season, sitting in first place for several weeks.

However, this form remained elusive for the rest of the season and resulted in only two wins from the final four rounds leading into the semi-finals, despite good performances against Penrith (26-22) and South Sydney (36-24) at ANZ Stadium in Round 22.

The period was highlighted by some major personnel changes due to injury and form and saw the team use eight different halves pairings over the course of the season.

Despite this there was great hope moving into the semi-final match against Minor Premiers, St George, but after taking a 20-10 lead into halftime, an injury to key halfback Nu Brown meant the side struggled for rhythm in the second half, eventually going down 24-22 in extra time.

This match saw a standout performance from Kayne Kalache with 2 tries and 25 carries, while Danny Fualalo, Bronson Garlick and Ben Marschke all put in big efforts.

The result meant a do-or-die semi-final against the Wentworthville Magpies and after trailing by 20-4 at half time, an enormous effort saw the Bulldogs score three tries to get back to 20-all, before Wentworthville closed things out 26-20 with a try in the closing minutes.

Toa Mata'afa, Jesse Marschke and Dalton Smith all performed strongly throughout what was a heartbreaking defeat.

Despite the consecutive losses the team suffered in the semi-final series they had fought hard having pushed two teams to the last seconds in both games and to fall just short is a credit to the Dogs' attitude and commitment.

Unfortunately, they weren't quite able to finish the games off, resulting in a disappointing end to a hard-fought season.

With seven players from the Round One line-up earning first-grade appearances throughout the season, the team again showed the impressive talent coming through the system which offers great hope for the future.



# 2019 CCC CUP FINAL LADDER

Position	Team	P	Points	W	D	L	F	A	+/-	Position (Post Finals)
1	<b>DRAGONS</b>	22	31	13	3	6	588	421	167	3
2	<b>RABBITOHS</b>	22	30	14	0	8	542	462	80	4
3	<b>BEARS</b>	22	28	13	0	9	508	451	57	5
4	<b>BULLDOGS</b>	22	27	12	1	9	501	500	1	6
5	<b>PANTHERS</b>	22	26	12	0	10	494	474	20	7
6	<b>MOUNTIES</b>	22	25	11	1	10	584	515	69	8
7	<b>JETS</b>	22	25	11	1	10	536	536	0	1
8	<b>WENTWORTHVILLE</b>	22	24	11	0	11	494	485	9	2
9	<b>WARRIORS</b>	22	22	9	2	11	416	451	-35	9
10	<b>WESTERN SUBURBS</b>	22	19	7	3	12	447	502	-55	10
11	<b>KNIGHTS</b>	22	16	7	0	15	336	494	-158	11
12	<b>SEA EAGLES</b>	22	15	6	1	15	460	615	-155	12

Pictured: Kayne Kalache



# 2019 CCC CUP SEASON RESULTS

Round	Opponent	Venue	Result	Score
1	<b>WARRIORS</b>	Mt Smart Stadium	Won	19-14
2	<b>WENTWORTHVILLE</b>	Leichhardt Oval	Loss	22-24
3	<b>WESTERN SUBURBS</b>	Campbelltown Stadium	Won	26-24
4	<b>BEARS</b>	North Sydney Oval	Loss	0-42
5	<b>DRAGONS</b>	Netstrata Jubilee Stadium	Loss	14-28
6	<b>RABBITOHS</b>	Belmore Sports Ground	Loss	6-36
7	<b>WARRIORS</b>	Belmore Sports Ground	Won	22-16
8	<b>SEA EAGLES</b>	Lottoland	Won	38-10
9	<b>BYE</b>	BYE	BYE	BYE
10	<b>WESTERN SUBURBS</b>	Panthers Stadium	Drawn	10-10
11	<b>MOUNTIES</b>	Belmore Sports Ground	Won	52-22
12	<b>KNIGHTS</b>	ANZ Stadium	Won	20-18
13	<b>SEA EAGLES</b>	Belmore Sports Ground	Won	30-20
14	<b>BEARS</b>	Belmore Sports Ground	Won	42-16
15	<b>JETS</b>	ANZ Stadium	Won	40-18
16	<b>PANTHERS</b>	St Marys Leagues Stadium	Loss	18-28
17	<b>KNIGHTS</b>	McDonald Jones Stadium	Won	12-8
18	<b>BYE</b>	BYE	BYE	BYE
19	<b>JETS</b>	Henson Park	Loss	12-32
20	<b>PANTHERS</b>	Bankwest Stadium	Won	26-22
21	<b>MOUNTIES</b>	HE Laybutt Field	Loss	14-26
22	<b>RABBITOHS</b>	ANZ Stadium	Won	36-24
23	<b>WENTWORTHVILLE</b>	Ringrose Park	Loss	20-28
24	<b>DRAGONS</b>	Belmore Sports Ground	Loss	22-24
FW1	<b>DRAGONS</b>	Campbelltown Stadium	Loss	22-24
FW2	<b>WENTWORTHVILLE</b>	Leichhardt Oval	Loss	20-26





Pictured: Tui Katona



# 2019 JERSEY FLEGG SEASON REVIEW

A successful year for the 2019 Jersey Flegg side saw them go through to the second week of the finals, before being beaten in extra time by the Roosters: 28-24.

At the end of the regular season the Bulldogs side sat in 6th place on the competition ladder with 25 points, one point outside of the Top Four and four points from first place.

From the twenty games they played the side had 11 wins, 3 draws and 6 losses, but were unable to secure a position on the Top Four, which made life difficult at the start of the Finals.

However, there were some superb wins along the way against the Minor Premiers, the Sharks, at Belmore Sports Ground, (30-06) and Henson Park (12-10), a one-point thriller at home against the Roosters (17-16), and an 18-12 win over the eventual competition winners, South Sydney, at ANZ Stadium in Round 22.

Individually, there were some standout players throughout the season. Captain and eventual Player of the Year, Javvier Pitavao, led from the front both on and off the field. A move from back row to lock saw him control the middle in attack and defence with an average of 105m run metres per game and only 20 missed tackles for the whole season.

First year player Declan Casey made a big impact, playing in all the games throughout the year and showing his value as an excellent fullback at this level. Both his organisation in

defence and support play in attack, helped the side out on numerous occasions.

With an average of 101 run metres per game, ten tries and twelve try assists, he was able to put the team on the front foot every week.

Another great outcome from the season was the number of players that were able to step up and make their Canterbury Cup debuts during the season.

From the original Jersey Flegg side, eight players made their Canterbury Cup debuts, while a further three (Brandon Wakeham, James Roumanos and Tuipolota Katoa), were promoted to the NRL Top 30 squad, although still eligible for the U20's.

This created additional opportunities within the squad and meant that the likes of Jackson Topine, Cooper Talau, Mosese Pope, Kurt Picken and Zac Rumble were all able to make the step up from U18's to the Jersey Flegg by the end of the season.

The experience gained from this will give them great confidence heading into next season.

Overall, the season was one of what could have been, but with just under half of the squad returning in 2020 there is great hope for the future.



# 2019 JFLEGG FINAL LADDER

Position	Team	P	Points	W	D	L	F	A	+/-	Position (Post Finals)
1	SHARKS	20	29	14	1	5	469	300	169	5
2	Roosters	20	27	13	1	6	446	314	132	3
3	PANTHERS	20	26	12	2	6	594	350	244	4
4	RAIDERS	20	26	12	2	6	574	374	200	2
5	RABBITOHS	20	25	11	3	6	572	445	127	1
6	BULLDOGS	20	25	11	3	6	455	392	63	6
7	KNIGHTS	20	24	12	0	8	552	359	193	7
8	DRAGONS	20	21	10	1	9	513	383	130	8
9	WESTS TIGERS	20	21	10	1	9	470	424	46	9
10	WARRIORS	20	20	9	2	9	482	462	20	10
11	EELS	20	18	9	0	11	427	500	-73	11
12	THUNDERBOLTS	20	9	3	3	14	235	602	-367	12
13	BEARS	20	5	2	1	17	307	668	-361	13
14	SEA EAGLES	20	4	2	0	18	229	752	-523	14

Pictured: Javvier Pitovao



# 2019 JFLEGG SEASON RESULTS

Round	Opponent	Venue	Result	Score
1	<b>BYE</b>	BYE	BYE	BYE
2	<b>EELS</b>	ANZ Stadium	Won	36-10
3	<b>WESTS TIGERS</b>	Campbelltown Stadium	Won	38-22
4	<b>BEARS</b>	North Sydney Oval	Won	38-10
5	<b>DRAGONS</b>	Netstrata Jubilee Stadium	Loss	14-30
6	<b>RABBITOHS</b>	ANZ Stadium	Loss	6-22
7	<b>Roosters</b>	Belmore Sports Ground	Drawn	16-16
8	<b>SEA EAGLES</b>	Lottoland	Won	30-16
9	<b>KNIGHTS</b>	Leichhardt Oval	Loss	20-32
10	<b>BYE</b>	BYE	BYE	BYE
11	<b>BYE</b>	BYE	BYE	BYE
12	<b>RAIDERS</b>	Belmore Sports Ground	Loss	16-36
13	<b>DRAGONS</b>	ANZ Stadium	Won	22-20
14	<b>Roosters</b>	Belmore Sports Ground	Won	17-16
15	<b>WARRIORS</b>	Belmore Sports Ground	Won	30-16
16	<b>SHARKS</b>	Belmore Sports Ground	Won	30-6
17	<b>BYE</b>	BYE	BYE	BYE
18	<b>THUNDERBOLTS</b>	Haines Drive Reserve	Drawn	18-18
19	<b>SHARKS</b>	Henson Park	Won	12-10
20	<b>PANTHERS</b>	Bankwest Stadium	Drawn	28-28
21	<b>WESTS TIGERS</b>	Belmore Sports Ground	Loss	14-24
22	<b>RABBITOHS</b>	ANZ Stadium	Won	18-12
23	<b>EELS</b>	Bankwest Stadium	Loss	28-10
24	<b>THUNDERBOLTS</b>	Belmore Sports Ground	Won	42-18
FW1	<b>KNIGHTS</b>	Campbelltown Stadium	Won	22-18
FW2	<b>Roosters</b>	Leichhardt Oval	Loss	24-28



# 2019 AWARD WINNERS

**Dr George Peponis Medal;  
Bulldogs 2019 NRL Player of the Year**  
Will Hopoate

**Terry Lamb Medal;  
Bulldogs 2019 Canterbury Cup Player of the Year**  
Nu Brown

**Hazem El Masri Medal;  
Bulldogs 2019 Jersey Flegg Player of the Year**  
Javier Pitovao

**Steve Mortimer Medal;  
Bulldogs 2019 Rookie of the Year**  
Jayden Okunbor

**Les Johns Medal;  
Bulldogs 2019 Clubman of the Year**  
Josh Jackson

**Peter Warren Medal;  
Bulldogs 2019 Community Award**  
Adam Elliott

**Coaches Award**  
Jeremy Marshall-King

**Employee of the Year**  
Steve Turner

**Karen Folkes Award**  
Danielle Towers

**Volunteer of the Year**  
Lawrence Karam

**Junior League Appreciation**  
Rita Sellars

**Harvey Norman NSW Women's Premiership  
2019 Player of the Year**  
Mahinaarangi Rewi

Pictured: Will Hopoate & Steve Turner





# 2019 DEBUTANTS & MILESTONES

## Debutants

Player Name	Milestone	Round	Date
Christian Crichton	Bulldogs NRL Debut	Rd 1 vs Warriors	16/03/2019
Corey Harawira-Naera	Bulldogs NRL Debut	Rd 1 vs Warriors	16/03/2019
Dylan Napa	Bulldogs NRL Debut	Rd 1 vs Warriors	16/03/2019
Sauaso Sue	Bulldogs NRL Debut	Rd 1 vs Warriors	16/03/2019
Nick Meaney	Bulldogs NRL Debut	Rd 3 vs Tigers	31/03/2019
Jayden Okunbor	NRL Debut	Rd 3 vs Tigers	31/03/2019
Jack Cogger	Bulldogs NRL Debut	Rd 4 vs Storm	7/04/2019
Dallin Watene-Zelezniak	Bulldogs NRL Debut	Rd 14 vs Roosters	16/06/2019
Brandon Wakeham	NRL Debut	Rd 15 vs Sharks	30/06/2019
Morgan Harper	NRL Debut	Rd 25 vs Broncos	7/09/2019

## Milestones

Player Name	Milestone	Round	Date
Aiden Tolman	250 NRL Games	Rd 15 vs Sharks	30/06/2019
	200 Bulldogs NRL Games	Rd 20 v Panthers	3/08/2019
	200 Club Games	Rd 20 v Panthers	3/08/2019
Michael Lichaa	100 Club Games (All Grades)	Rd 10 v Titans	18/05/2019
Marcelo Montoya	100 Club Games (All Grades)	Rd 11 v Storm	26/05/2019
Bronson Garlick	100 Club Games (Lower Grades Only)	Rd 17 v Knights	12/07/2019
Reimis Smith	100 Club Games (All Grades)	Rd 22 v Rabbitohs	17/08/2019





Photo: Corey Harawira-Naera



# 2019 REPRESENTATIVE PLAYERS

**Corey Harawira-Naera**



New Zealand  
Maori All Stars

**Elianna Walton**



Samoa  
NSW City Womens

**Dallin Watene-Zelezniak**



New Zealand  
(Captain)

**Dylan Napa**



QLD Maroons

**Kieran Foran**



New Zealand

**Will Hopoate**



Tonga

**Raymond Faitala-Mariner**



Samoa

**Mikayla Malaki**



Samoa

**Michael Lichaa**



Lebanon

**James Roumanos**



Lebanon

**Kayne Kalache**



Lebanon

**Elie El Zakhem**



Lebanon

**Reimis Smith**



New Zealand World 9s

**Jeremy Marshall-King**



New Zealand World 9s

**Marcelo Montoya**



Fiji

**Brandon Wakeham**



Fiji

**Adam Elliott**



Indigenous All Stars

**Chris Smith**



Indigenous All Stars

**Samantha Economos**



Women's PMXIII

**Rhyse Martin**



PNG





Pictured: Jackson Topine



# 2019 JUNIOR REPRESENTATIVE PLAYERS

**Jackson Topine**



Australian Opens Schoolboys  
NSW u18s (Captain)

**Tui Katoa**



Tonga World 9s  
NSW u20s

**Matthew Doorey**



NSW u20s

**Paul Alamoti**



NSW u16s

**Joseph O'Neill**



NSW u16s

**Turoa Williams**



NSW u16s

**Jasmine Peters**



QLD u18s





Pictured: Aiden Tolman



# CURRENT PLAYER RECORDS

PLAYER	NRL	RES	NYC	ALL	T	G	FG	PTS
Aiiloilo, Sua	0	0	36	36	3	0	0	12
Aue, Aiden	0	0	1	1	0	0	0	0
Averillo, Jake	0	3	19	22	8	57	0	146
Brown, Fa'amanu	12	33	0	45	17	27	1	123
Casey, Declan	0	0	22	22	10	0	0	40
Cerruto, Mason	0	19	0	19	5	0	0	20
Clayton, Blake	0	0	45	45	25	0	0	100
Cogger, Jack	17	4	0	21	4	0	1	17
Crichton, Christian	5	12	0	17	9	0	0	36
Dias, Austin	0	10	8	18	0	0	0	0
Doorey, Matthew	0	5	19	24	4	0	0	16
Elliott, Adam	75	35	30	140	21	2	0	88
El-Zakhem, Elie	0	11	34	45	2	0	0	8
Faitala-Mariner, Raymond	53	15	0	68	7	0	0	28
Filo, Justin	0	0	16	16	2	0	0	8
Foran, Kieran	26	0	0	26	4	4	1	25
Fualalo, Danny	73	47	55	175	17	0	0	68
Fuatimau, Iverson	0	0	1	1	0	0	0	0
Garlick, Bronson	0	92	16	108	12	0	0	48
Gray, Ryan	0	0	11	11	4	0	0	16
Hamill, Brock	0	0	10	10	2	1	0	10
Harawira-Naera, Corey	21	2	0	23	6	0	0	24
Harding, Tyrone	0	0	6	6	5	0	0	20
Harper, Morgan	1	37	28	66	18	26	0	124
Hauff, Logan	0	0	1	1	0	0	0	0
Hetherington, Zac	0	1	36	37	8	0	0	32
Holland, Kerrod	60	17	0	77	27	106	0	320
Hopoate, Will	87	1	0	88	21	0	0	84
Jackson, Josh	181	14	54	249	42	0	0	168
Kalache, Kayne	0	23	43	66	5	0	0	20
Karaitiana, Paul	0	0	17	17	1	0	0	4
Katoa, Tuipulotu	0	15	31	46	23	0	0	92
Kuresa, Frank	0	2	39	41	22	0	0	88
Leumelu, Connelly	0	21	0	21	8	0	0	32
Lewis, Lachlan	24	38	10	72	13	0	1	53
Lichaa, Michael	98	13	0	111	11	0	0	44
Marschke, Ben	0	14	0	14	0	0	0	0
Marschke, Jesse	0	19	0	19	4	14	0	44
Marshall-King, Jeremy	46	0	0	46	3	0	0	12
Martin, Jesse	0	14	0	14	0	0	0	0
Martin, Rhyse	25	36	0	61	20	168	0	416
Mata'afa, Toa	0	15	0	15	5	0	0	20

PLAYER	NRL	RES	NYC	ALL	T	G	FG	PTS
Matautia, Tony	0	6	0	6	0	0	0	0
Meaney, Nick	22	2	0	24	7	32	0	92
Montoya, Marcelo	45	15	46	106	64	0	0	256
Mozzer, Billy	0	0	6	6	0	0	0	0
Napa, Dylan	20	0	0	20	2	0	0	8
Nelson, Jack	0	49	0	49	3	0	0	12
Ogden, Ofahiki	22	30	0	52	3	0	0	12
Okunbor, Jayden	10	34	39	83	42	0	0	168
Olive, John	3	32	0	35	15	0	0	60
Picken, Kurt	0	0	1	1	0	0	0	0
Pitovao, Javvier	0	4	33	37	5	0	0	20
Pope, Mosese	0	0	4	4	0	0	0	0
Radovu, Samuel	0	2	29	31	6	0	0	24
Roumanos, James	0	19	5	24	4	0	0	16
Rumble, Zachary	0	0	4	4	3	0	0	12
Saddler, Zac	0	0	5	5	1	0	0	4
Sakisi, Daniel	0	0	24	24	3	0	0	12
Seumanutafa, Devontai	0	1	18	19	4	0	0	16
Seve, Alex	0	2	40	42	12	2	1	53
Smith, Chris	21	7	0	28	1	0	0	4
Smith, Dalton	0	14	33	47	8	0	0	32
Smith, Reimis	35	46	21	102	59	0	0	236
Sua, Murray	0	0	5	5	1	0	0	4
Sue, Sauaso	11	2	0	13	1	0	0	4
Talau, Cooper	0	0	2	2	0	0	0	0
Talau, Lachlan	0	0	17	17	2	0	0	8
Tass, Isaiah	0	4	31	35	18	0	0	72
Tatola, Mateo	0	0	13	13	1	0	0	4
Teaupa, Penisimani	0	0	25	25	0	0	0	0
Timoti, Jonty	0	0	11	11	2	0	0	8
Tolman, Aiden	205	0	0	205	8	0	0	32
To'omaga, Renouf	13	70	56	139	38	0	0	152
Topine, Jackson	0	0	12	12	2	11	0	30
Tualau, Francis	10	50	0	60	6	0	0	24
Urso, Christian	0	0	4	4	0	0	0	0
Wakeham, Brandon	3	11	26	40	5	67	0	154
Watene-Zelezniak, Dallin	10	0	0	10	1	0	0	4
Wilkinson, Josh	0	0	6	6	2	0	0	8
Williams, Nikau	0	0	12	12	2	9	0	26
Winters-Chang, Sebastian	0	0	2	2	1	0	0	4
Winterstein, Jacob	0	0	13	13	2	0	0	8





Pictured: Paul Alamoti



# 2019 HAROLD MATTHEWS REPORT

The 2019 Harold Matthews Cup squad began training in mid-November where the introduction of a high-performance program was new to many. Those who had previously dominated their age group were now challenged to take their game forward again.

Competition for places was intense and the boys pushed each other to make the final squad. Much was learnt about the Bulldogs culture as part of a program focused on skill development.

The side contained 23 out of 27 local juniors, once again highlighting the quality and depth of the local junior league.

The season started slowly with consecutive losses to Newcastle and South Sydney, with the players gaining perspective on the increased standard of Junior Representative rugby league. Each learned quickly as the side did not lose another game during the regular season.

Finishing fourth meant a match against competition benchmark the Newcastle Knights in the qualifying final and in a match that ebbed and flowed, the Bulldogs went down 22-16. Whilst the loss did not mean elimination, it showed how far the team had come given they played the Knights in the first game of the season and had lost 42-6.

Week 2 of the Final Series meant a clash with the Balmain Tigers and in a dominant display, the opposition were defeated 44-8. A Grand Final qualifier against South Sydney in Week 3, saw the team victorious in a tight game 36-30, creating a Grand Final clash against their old foes the Newcastle Knights.

The final provided an opportunity to play at the newly-opened Bankwest Stadium and despite a 28-8 loss, the scoreline did not truly reflect the effort with three tries scored in the last ten minutes.

A young Bulldogs team had played their hearts out.

There were a number of standout performers throughout the season with Paul Alomoti (centre), Joash Papalli (utility),

Round	Opponent	Venue	Result	Score
1	Newcastle	6 - 42	Loss	12-44
2	South Sydney	18 - 26	Loss	30-6
3	St George	30 - 0	Win	12-26
4	Sydney Roosters	28 - 6	Win	12-24
5	BYE			14-26
6	Central Coast	36 - 12	Win	34-28
7	Parramatta	28 - 4	Win	14-42
8	Western Suburbs	46 - 8	Win	16-10
9	North Sydney	36 - 10	Win	N/A

Finals				
Week 1	Newcastle	16 - 22	Loss	32-28
Week 2	Balmain	44 - 8	Win	38-4
Week 3	South Sydney	36 - 30	Win	32-28
GF	Newcastle	8 - 28	Loss	38-4

Iverson Teo (half) and Solomane Saukuru (prop) all selected in the Australian Schoolboy Under 15 Merit team. At State level, Paul Alomoti (centre), Turoa Williams (winger) and Joseph O'Neill (half) also played for the NSW Under 16 team. The Harold Matthews Cup Player of the Year was Tusi-Alofa Aonga. Tusi-Alofa is a young lock who plays for the Bankstown Sports Club and has come through the Bulldogs Youth High Performance Program.

The side was coached by Charbel Khoury. Charbel worked incredibly hard alongside his Assistant Coach Pierre Tabet and created a wonderful learning environment for the players. He was ably assisted by a support staff that put a tremendous amount of effort in to help make the season a success.





Pictured: Moses Pope



# 2019 SG BALL REPORT

In term of structure our SG Ball side (U18) sits in the middle of the Bulldogs Junior Representative Program, between Harold Matthews Cup (U16) and Jersey Flegg (U20).

The 2019 SG Ball squad (27 players) could be summarized as follows:

- 23 players who had come through local Junior Rugby League
- 20 players who had played for the Harold Matthews team over the previous two years
- 9 players selected in the squad as 17-year-olds
- 8 players who graduated to Jersey Flegg

Having made the Grand Final the previous season, expectation was high for the 2019 campaign, but with a large number of 17-year-olds, the reality was that this was a young team for this age group.

The squad had a season of peaks and troughs, starting with three consecutive wins, followed by three losses and another three wins to finish.

The side struggled with injuries to key players at times and therefore consistency on a regular basis.

This resulted in a final position of 5th on the ladder and a place in the Finals.

Week 1 of the Finals saw the side defeat the Cronulla Sharks 28-6, in a great performance that, unfortunately, came with the price of three major season-ending injuries.

Week 2 saw an incredibly tight clash with the Parramatta Eels that ended in a heart-breaking loss of 11-10, with the Eels kicking a 40-metre field goal with two seconds left on the clock.

Despite the shattering loss the boys played with customary Bulldogs spirit and could hold their heads high.

The 2019 SG Ball Cup side had a number of standout performers but none more so than Jackson Topine. In addition to being awarded the Bulldogs Player of the Year, Jackson also achieved selection in the Australian Open Schoolboys team, as well as the NSW Under 18 State of Origin team. Jackson received additional recognition after being selected as captain of both squads.

Round	Opponent	Venue	Result	Score
1	Newcastle	28 - 24	Won	22-12
2	South Sydney	30 - 4	Won	34-16
3	Victoria	14 - 12	Won	36-12
4	Sydney Roosters	10 - 32	Loss	32-14
5	Manly	10 - 22	Loss	22-54
6	Central Coast	8 - 16	Loss	22-26
7	Parramatta	24 - 20	Won	22-56
8	Western Suburbs	32 - 10	Won	60-4
9	North Sydney	50 - 16	Won	4-46

Finals				
Week 1	Cronulla	28 - 6	Won	56-12
Week 2	Parramatta	10 - 11	Loss	24-26
Week 3	South Sydney	36 - 30	Win	28-32
GF	Newcastle	8 - 28	Loss	25-14

Jackson has been in the Junior Representative Program for 3 years, being named the Harold Matthews Cup Player of the Year in 2017, after coming through the Bulldogs Youth High Performance Program.

His potential was recognised by former Bulldogs player and current NSW U18 Coach Michael Ennis who said: 'Our captain has maturity well beyond his years. I take my hat off to his parents, to his family and to the Canterbury-Bankstown Bulldogs. Within half an hour I gave him the captaincy, because he's a real leader, tough and really well respected. A special player.'





Pictured: Shannon Evans



# 2019 HARVEY NORMAN WOMEN'S REPORT

Despite results not reflecting the amount of effort that went into the season, the Harvey Norman Women's Premiership team can be proud of their overall effort and commitment to the 2019 campaign.

The squad showed a real commitment to wanting to get better and continually learn at training and this came through in their performances where they worked hard in all matches.

With a pathway now having been created from U16 through to Tarsha Gale and then Harvey Norman, the structure is in place for a continual improvement in performance as players are exposed to a better coaching structure and access to resources.

As a club the Bulldogs have placed a real emphasis going forward on making sure that the pathway for girls is firmly in place and to adopt a 'one' club approach with all of its women's teams.

The Harvey Norman Women's Premiership Player of the Year was Mahinaarangi Rewi. Mahinaarangi was small by nature but strong in character. A tough hooker who dominated the middle of the field, she never shied away from contact and left many a bigger front rower in her wake.

There was also great excitement for next season with Tarsha Gale Cup players Mia Enright and Precious Papalli, making their debuts at the open age level.

Special thanks must also go to Coach Steve Kelly and his staff who worked tirelessly all season and were able to motivate and educate through their training sessions.

Round	Opponent	Score	Result
1	Bye		
2	Wentworthville	4 - 22	Loss
3	South Sydney	4 - 18	Loss
4	Cronulla	0 - 22	Loss
5	Bye		
6	Bye		
7	St Marys	10 - 28	Loss
8	Mounties	10 - 36	Loss
9	North Sydney	6 - 18	Loss
10	Bye		
11	Bye		
12	Bye		
13	Brothers	34 - 0	Win
14	Bye		
15	CRL Newcastle	12 - 44	Loss
16	Wests Tigers	0 - 40	Loss
17	Cabramatta	6 - 18	Loss





Pictured: Mia Enright



# 2019 TARSHA GALE REPORT

Whilst the Tarsha Gale Cup side struggled with results in 2019 and were unable to record a victory, the players always left everything out on the field and represented the Bulldogs with pride. Whilst some of the scores got away from the team at the end of games, they never gave up.

The coaching staff, under the tutelage of second year coach Alysha Janssen, remained positive all year and made training and playing an enjoyable environment to be a part of.

Our female pathway program evolved in 2019 with the introduction of an Under 16 Development squad which competed in the NSWRL Lisa Fiola Cup Gala Day. It is anticipated that through this addition to the female pathway structure, many of the players who otherwise may have decided previously to leave the Bulldogs, may decide to stay and progress through to the Tarsha Gale Cup.

With the Bulldogs totally behind the development of opportunities for girls at all levels of the game, there is great optimism for the future. While the 'Tackle Rugby League' Program is still in its infancy, results have been extremely positive with the number of registered girls growing to over 300 in 2019, an increase of 60% from the previous year.

A major highlight for the 2019 Tarsha Gale Cup squad was the elevation of Mia Enright and Precious Papalli to the Harvey Norman Women's Premiership side. This was great recognition for their development and readiness to take the next step up.

Round	Opponent	Score	Result
1	Newcastle	0 - 58	Loss
2	Penrith	8 - 40	Loss
3	Illawarra	6 - 60	Loss
4	Canberra	8 - 28	Loss
5	Indigenous Academy	14 - 38	Loss
6	St George	6 - 44	Loss
7	Parramatta	0 - 46	Loss
8	West's Tigers	6 - 32	Loss
9	Cronulla	10 - 36	Loss

Mia was rewarded with the Tarsha Gale Player of the Year. This award was particularly impressive as Mia was in her first full season of Rugby League, having previously played Oz Tag. It was her willingness to listen and pick things up that were noted by the coaches, in addition to great effort at training and a really competitive instinct.

Everyone at the Bulldogs is looking forward to the continued development of the Tarsha Gale Cup squad in 2020.



# 2019 CBDJRL PREMIERS

- 9 D1** Bankstown Sports
- 9 D2** St George Dragons B
- 9 D3** Bankstown Bulls
- 10 D1** St Johns Eagles
- 10 D2** Bankstown Bulls
- 11 D1** St Johns Eagles
- 11 D2** Bankstown Sports
- 11 D3** Milperra Colts
- 12 D1** Chester Hill Hornets
- 12 D2** St Johns Eagles
- 12 D3** Chester Hill Hornets
- 13 Gold** St Christophers
- 13 Silver** St Johns Eagles
- 13 Bronze** St Christophers
- 14 Gold** St Christophers
- 14 Silver** St Johns Eagles
- 15 Gold** Chester Hill Hornets
- 16 Gold** Berala Bears
- 17 Silver** Berala Bears
- 17 Tag** Moorebank Rams
- 18 Gold** Berala Bears
- 18 Girls** St Christophers



Pictured: Josh Jackson & Milperra Colts Junior Players



# 2019 JUNIOR LEAGUE REPORT

For the Canterbury Bankstown Junior Rugby League (CBJRL), 2019 was another successful year for participation with an increase of nearly 400 new players compared to the previous year.

This is significant considering many other junior leagues across NSW & QLD have either stagnated or been in decline in 2019.

In any organisation growth requires unified support and that was established through a strong relationship with the Bulldogs Rugby League Club.

John Khoury, the Bulldogs Board Director responsible for the Junior League, was a valuable asset when it came to liaising between both organisations and major strides were made in the relationship over the course of the season.

Alongside John Khoury, special mention needs to be made of Bulldogs Chief Executive Andrew Hill, who provided excellent support on behalf of the senior club and made sure that the continued development of the Junior League was made a priority.

One of the greatest strengths of the CBJRL is the passion and commitment of club volunteers. On a weekly basis, the committees, coaches, managers, trainers, canteen staff and ground managers all make the game possible. Without that drive, passion and commitment there would be no Junior Rugby League.

In addition to regular competitions, last season saw the introduction of many great initiatives such as the:

- Peter Moore Bulldogs Academy,
- Terry Lamb Under 6 Gala Day,
- Under 5 Superhero Round,
- CBDJRL Trainer Shirt Initiative and
- An increased presence in local media

The efforts and dedication of the Canterbury Bankstown District Rugby League Referees Association also need to be recognized. The standard and quality of our district referees

## Season 2019 Awards & Highlights

Club of the Year	Revesby Rhinos
Mini Club Championship Award	Bankstown Bulls
Mod Club Championship Award	St John's Eagles
Junior Club Championship Award	St John's Eagles
Senior Club Championship Award	St John's Eagles
Club Championship	St John's Eagles
Club Championship	Bankstown Bulls
Sandy Steuerwald Volunteer of the Year Award	Lawrence Karam
Karen Folkes Award	Danielle Towers
Junior League Appreciation Award	Rita Sellars

is a direct result of the enormous effort put in each year.

Once again it is exciting for our district when it has players from the CBJRL achieving NRL First Grade status. It is important to the CBJRL that our development and pathway systems continue to evolve and grow. This shows young kids at our junior clubs that the opportunity to play NRL is a real possibility.

In regard to local juniors making their debuts at NRL level, congratulations this season to:

- Jayden Okunbor Milperra Colts
- Jack Cogger Berala Bears
- Brandon Wakeham Chester Hill Hornets

It is always extremely gratifying to see local youngsters play for the Bulldogs and continues to provide motivation to all clubs that there is a pathway available to NRL level.

In addition, congratulations to all clubs in the CBDJRL for what has been achieved this season with special mention to those recognised with end of year awards.





Pictured: The Wizard



# 2019 MEMBERSHIP REVIEW

In 2019, the membership team successfully developed new fan-focused initiatives that brought members, players and staff closer than ever before!

The "Our Pride. Our Pack" campaign continued into the 2019 season as it resonated with the passionate and dedicated members of the Canterbury-Bankstown Bulldogs, who are proud of their rich history and feel united like family. This season the club welcomed 2,727 new members to the pack and finished with a strong membership base of 18,343.

The loyal support from our members was rewarded throughout the season with a wide range of gifts, events and giveaways.

The annual Members Day at Belmore Sports Ground was a wonderful opportunity for members to come together and participate in corporate partner activities, junior clinics, cheer clinics and to get a photo and signature from the NRL Squad. Later in the year, a Member Loyalty event was held at Waterview in Bicentennial Park to recognise members who reached a milestone year (2, 5 or 10) in 2019 and gave them the chance to watch our game against the Newcastle Knights with Players and Alumni.

The new monthly open training sessions were also well received, as were the post-match functions at Canterbury League Club and ANZ Stadium in Round 6 v Rabbitohs, Round 11 v Storm, Round 13 v Dragons and Round 19 v Roosters, which gave members the opportunity hear from Coach Dean Pay and various players after the game.

Our interstate and international membership base remains strong with over 2,000 dedicated members supporting the Club around the world. Members in New Zealand, Melbourne, Brisbane, Gold Coast, Newcastle and North Queensland were invited to attend Meet and Greet events in the lead-up to the games in their respective regions.

As well as our highly popular and well-known game day initiatives such as the 18 Jersey, Rookie of the Week and Pup Walk, we once again showed appreciation for our members in Round 12 by celebrating Members Round.

During Members Round we had the pleasure of running a number of activities such as a guard of honour for run out, seat upgrades and merchandise giveaways.

In addition to our 12 days of Christmas and 18 days of prizes promotions, one lucky member (Marko Lesic) won an exclusive trip to the NRL's first ever Magic Round (Round 9) to see the Bulldogs take on the Newcastle Knights. The prize was chosen at random when the Club reached 10,000 members.

We would like to thank our members for their support in 2019, we look forward to having you back to the pack next season!

## CONGRATULATIONS TO ALL OUR WINNERS IN 2019

Round	18 Jersey Winner	Ball Deliverer	Pup Walk
2		Joshua Nicolas	Rayman Sweid
6		Dena Bejain	Rida Issa
7		Ethan Karanasos	Alisha Mangan
11		Charlie Pattison	Polina Fragaki
12		Michael Gibson	Mike Doyle
13	Brett Rowe	Jayden Cook	Alisha Mangan
15	Sue Santos	Nicholas Trunzo	Jonathan Carr
19	George Plakidis	Jaydin Mehmet-Mustafa	Ziad Warwar
20	Julie Harris	Chantelle Nicolas	
21	Robyn Plowright	Derya Halil-Acehan	Kristi Riddell
25	Graham Andrews	Adam Kliendienst	Mike & Calvin Doyle
25	Dimitris Lafazanos	Steve Macdonald	



# 2019 GAME DAY REVIEW

The 2019 season saw the Bulldogs put a real emphasis on enhancing the game day experience for members and fans, with a focus on a more interactive 'Family Fun Zone' at our home games in Sydney.

We were also able to enhance the pre-game 'experience' by offering Curtain Raisers at 8 out of 11 games, compared to three the previous season.

In addition, we introduced two female MC's for the first time with TV Presenters Sam Squires and Lucy Polkinghorne doing a fantastic job on game days.

Both Sam and Lucy worked alongside long-standing MC Steve Allan.

For the first time our fans were also able to experience the state-of-art facilities at Bankwest Stadium, where we hosted the Penrith Panthers in Round 20.

The atmosphere at the Stadium is electric with a fantastic view from all seats and some new 'high-tech' capabilities, including a dazzling 'lights show' and High Definition signage around the ground.

The season also saw the creation of popular new game day sponsor activities through KIA, Arab Bank and Ladbrokes.

KIA came up with the idea of the 'Beat the Sting' concept which saw one lucky fan chosen to take part in a race around the ground against the 'Sting' with the chance of winning a brand-new KIA Stinger car.

This provided some real excitement at half-time as many competitors came close before falling away in the final stages.

Arab Bank were able to host the highly amusing 'Sumo Races' that saw members of the crowd dress in Sumo suits before racing for prizes, while Ladbrokes introduced a 'Kick for Cash' challenge where fans were able to kick goals for prizes, with one lucky member of the crowd walking away with \$5000 in cash at one match.

Without a doubt, though, the biggest spectacle of the season was the Bulldogs Dance Spectacular at Belmore that saw over 1,500 local children dancing on the ground at half time as part of an event that had to be seen to be believed.

It really did emphasise the importance of family and fun at all Bulldogs matches.



Pictured: Dancers at the Belmore Dance Spectacular



# 2019 MERCHANDISE REVIEW

During the 2019 Season the Merchandise team worked collaboratively with the NRL Licensing department to create a versatile product range that would appeal to all Bulldogs members and fans.

These new designs were well received and resulted in strong merchandise sales and excellent customer feedback.

The Bulldogs Online Store processed in excess of 1,300 orders for the season and shipped to over 17 countries. This allowed all members and fans, from far and wide, the opportunity to purchase the latest available products.

The Bulldogs Belmore Team store continued to trade well throughout the season, offering a diverse range of Bulldogs products, as well as other US Sports apparel.

The Bulldogs were the only NRL club to offer a youth jersey under \$100 and the market responded well to this offer with strong sales of this range.

The Bulldogs merchandise van was activated through all commercial programs of the Club, attending many community, corporate, junior league, game day and member events with merchandise available at each event.

As well as being a mobile retail outlet, the Merchandise van was also used as a Brand asset to promote the Bulldogs, not only in the Canterbury Bankstown and Western Sydney region, but with a national reach that included Western Australia, Queensland and New South Wales.

The 2020 season draw is very favourable for the merchandise program, with Good Friday and the Queen's Birthday block busters, along with family-friendly games on weekend afternoons, creating great optimism for large crowds.

This will provide an excellent platform for retail opportunities with the diverse range of products that will be on offer.



Pictured: Corey Harawira-Naera



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\*TERMS & CONDITIONS APPLY





Pictured: Hazem El Masri and Theo Drivas from Waterview



# 2019 CORPORATE PROGRAM

The 2019 season provided plenty of challenges for the Corporate Partnerships team. These challenges were tactfully negotiated to deliver some good results across the program.

2019 did see Corporate Partner CPE, step up to be a key sponsor to the program, taking up the position of Back of Shorts across NRL, Canterbury Cup and Jersey Flegg. Events Partner Waterview also stepped up their investment by taking the vacant branding opportunity on Front of Shorts.

Major Partner of the Bulldogs and Principal Partner of the Bulldogs Community Program, KIA, enjoyed the third and final year of their 3-year deal. They will continue their association with the Club as community partner

There were many highlights in the partnership with KIA this year across a host of in game and community activations. One notable highlight was working closely with the Marketing Team at the League Club to showcase the range of KIA vehicles at Promotional Car giveaways throughout the season. Each promotion saw amazing interest, with entry numbers exceeding 100,000 for each giveaway.

M&J Chickens were in the final year of their agreement and terms were negotiated during the 2019 season for a further 3 years. This continues a long-standing relationship with a very successful locally established business until the end of the 2022 Season.

We have worked closely with M&J to build a list of key opportunities to help grow their brand and distribution.

Leveraging the Bulldogs brand and the key stakeholders within both the Football and League Club, is a key focus as we move into the new term of their agreement.

The 2019 Corporate Partnership program again provided a host of events across the season. State of Origin Perth Trip, Sportsmen's Lunch, Melbourne Cup Race Day and Networking events offered Sponsors and Corporate Partners the opportunity to mingle with like-minded individuals and businesses.

These events were led by the Bulldogs key events; Season Launch and Presentation Night. These events continue to be a valuable asset to the Corporate Program and provide our devoted sponsors, corporate partners and supporters access and exposure to the Bulldogs inner sanctum.

2019 signalled the start of our partnership with apparel partner Classic Sportswear. We look forward to many more years with a brand that has a long history of success in Rugby League.

The Corporate Team will continue to work with our key sponsors and partners coming into the 2020 season to deliver successful outcomes on their objectives.

On behalf of the Corporate Partnerships Team I would like to thank all departments across the Bulldogs business for their continued support of the Corporate Program.

Without the support of these departments we would not be able to provide a professional service that delivers quality outcomes for our valued corporate partners and sponsors.

We are excited to move into the 2020 season with some program changes that will further assist in delivering for the business and the businesses that support the Bulldogs.  
#proudtobeabulldog





PRINCIPAL COMMUNITY PARTNER



Pictured: Adam Elliott and a Community Minded Kids participant



# BULLDOGS IN THE COMMUNITY

In 2019 The Bulldogs in the Community program refocused its strategic priorities into two pillars; Community Cohesion and Health and Wellness. The strategic shift cemented two hero programs which delivered tremendous social and health impacts within the Canterbury-Bankstown Bulldogs community.

## Highlights from Bulldogs in the Community programs

- Active Breed; our key men's health program, successfully rolled into a fully powered trial after great success in 2018. Active Breed is a 12 weeks health program focused on a sustainable health approach for men which includes, physical activity and education covering critical topics of mental health and nutrition. Highlights from the 2019 program were:
  - Total participants for 2019: 58
  - 99% retention
  - combined weight loss: 98.7kg
- School Blitz – Teaming up with our NRL Game Development team we were able to deliver a positive health message to over 15,000 primary school students across 52 schools in our community
- Community Minded Kids (CMK) is a primary school-based program designed for Stage 3 students (ages 9-12). The program aims to build community minded thinking in children by fostering collaborative relationships between the student, school, family and community to promote civic participation and community well-being effectively turning a 'me' generation into a 'we' generation.
- S.H.E Summit was successfully delivered to 350 students from our community. Partnering with the Go Active team we were able to facilitate activities empowering, inspiring and connecting young women to different opportunities and pathways into sports participation.

## Bulldogs in the Community by the numbers

- 2,400 hours of community engagement from the NRL squad
- 850 hours of Belmore Sports Ground facilities donated to community partners

## Bulldogs Community partners

- Kia – Principal community partner
- Canterbury League Club
- South Western Sydney Primary Health Network
- Western Sydney University
- University of Newcastle
- White Ribbon Australia
- Blooms the Chemist
- Community Minds inc.
- NSW Police – Campsie Police Area Command
- Lighthouse Community Support
- Youth off the Streets
- Go Active
- Mission Australia – Canterbury Bankstown
- Canterbury Bankstown Council

## BULLDOGS COMMUNITY PILLARS

### HEALTH & WELLNESS



### COMMUNITY COHESION







Pictured: The Bulldogs support the 'No Excuse for Abuse' march









Pictured: Lynne Anderson






# 2019 DIRECTOR'S REPORT

The Directors present their report together with the financial report of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) and of the Consolidated entity, being the Company and its controlled entity (Canterbury League Club Limited) for the financial year ended 31 October 2019 and the auditor's report thereon.

## 1 Directors

The Directors of the Company at any time during or since the end of the financial year are:



Name, qualifications and independence status	Experience, special responsibilities and other directorships
<b>Mrs Lynne Anderson</b> Chair, age 64 	Chair of the Canterbury Bankstown Bulldogs Rugby League Club since 11 February 2018 Chief Executive Officer of the Australian Paralympic Committee since August 2015 Anderson Holdings Pty Ltd (Director and Secretary) Australian International Military Games (Invictus) (Director) Museum of Applied Arts and Sciences (MAAS) (Director) Marketing Manager for Canterbury Bulldogs Rugby League Club - 1993-1997 Director of the Australian International Military Games since April 2016 Former Deputy Chair of the Parramatta Stadium Trust, Director of 2002 Melbourne World Masters Games, Camp Quality, Gold Coast Titans NRL Club and Museum of Applied Arts and Sciences.
<b>Mr John Ballesty</b> Age 74 	Deputy Chair of the Canterbury Bankstown Bulldogs Rugby League Club since 11 February 2018 Director of Canterbury League Club since March 2018 CEO Canterbury League Club – 1982-2011 Mandatory Director Training, Finance for Club Boards 2018 Mandatory Director Training, Director Foundation and Management Collaboration 2018
<b>Mr Chris Anderson</b> Age 67 Resigned 6 Sep 2019 	Director of Canterbury Bankstown Bulldogs Rugby League Club since 11 February 2018 Anderson Holdings Pty Ltd (Director) CJA Investments (Director and Secretary) Securebuild Australia Holdings Ltd (Director) Securebuild Australia Operations Pty Ltd (Director) Head Coach Sydney Roosters – 2007 Head Coach Cronulla Sharks – 2002-2004 Australian Kangaroos Head Coach – 1999-2003 Head Coach Melbourne Storm – 1998-2001 Head Coach Canterbury Bankstown Bulldogs – 1990-1997 Halifax RL (UK) Player/Coach – 1984-1988 Canterbury Bankstown Bulldogs Player – 1971-1984 Life Member Canterbury Bankstown Rugby League FC



# DIRECTOR'S REPORT (CONTINUED)

## 1 Directors (continued)

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Experience, special responsibilities and other directorships
<b>Mr Paul Dunn</b> Age 56 Bachelor of Business (Accounting), MBA (Sports Management) Dip Fp	Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since 11 February 2018. Previously a Director 17 February 2008 to 9 February 2014. Director of Canterbury League Club since 21 March 2018 Co-Owner of 360 Degree Media Group Director of Global Tech Australia Pty Ltd Director of Ciinch Pty Ltd Director of 360 Degree Holdings Pty Ltd Director of Australian Associated Tank Farms Pty Ltd Director of Belief First Pty Ltd Director of Mikaela Pty Ltd Member of Bulldogs Ambassadors Club – Former Chairman 2013-2015 Former Player of Bulldogs Rugby League Football Club Limited 1986 - 1990. Premiership winner in 1988 – Clive Churchill Medal recipient Member of Project Control Group, Remuneration and Audit Subcommittees of Canterbury League Club Ltd since March 2018 Delegate to NSW Rugby League ClubsNSW Governance Refresher Training 2018 Australian Sports Medal Former Director of Men of League Foundation 2005-2008 Former Director of Rugby League Players Association 2000 - 2001
	
<b>Mr Stephen Mortimer</b> Age 63 OAM, Degree in Agricultural Science, Dip Ed	Director of Canterbury Bankstown Bulldogs Rugby League Club Limited, until resignation on 14 October 2016; and reappointed on 9 October 2017 Director of Steve Mortimer Marketing & Promotions Pty Limited since 1984 Founder and Managing Director of Australian Shuffleboard Pty Limited 1989-2002 Australian Shuffleboard relaunched under SMMP Pty Ltd in 2015 The Athletes Foot Shop (Bankstown & Roselands) Franchisee 1984-1988 Canterbury Bankstown Bulldogs Rugby League Club Limited, CEO 2002-2004 Director of ANZ Stadium Club Berries/Bulldogs Rugby League Football Club player 1976-1988 Played in 6 NRL Grand Finals for Bulldogs 4 Grand Final Premierships 1980, 1988, Captain of Bulldogs Premiers 1984, 1985 Represented Australia 1982-1985 (9 tests) Captained NSW to first State of Origin series win 1985 Voted as one of the 100 greatest ARL players in 2008 celebrating the “Centenary of Rugby League” Life Member of the Canterbury Bankstown Bulldogs Rugby League Club Limited since 1988 Life Member of Canterbury League Club Limited since 2013 Patron, Newhaven Farm (Intellectual Disability Support Service) Member, ClubGRANTS Sub-Committee since February 2011 Director of Canterbury League Club Limited since 1 January 2003 Corporate Governance Training 2012 ClubsNSW Governance Refresher Training 2016 Max Employment Ambassador
	



## Name, qualifications and independence status

## Experience, special responsibilities and other directorships

**Mr John Khoury**  
Age 47



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2018  
Chair of the CBJRL Sub Committee since February 2018  
Deputy Chairperson of the CBJRL Appeals Committee since February 2019  
Chief Technology Officer at Allied Pinnacle since March 2019  
GM of Technology, Change Management & Sales Operations at Hills Limited July 2017 - March 2019  
2017 Rugby League World Cup community ambassador and SBS media tournament correspondent  
Chief Technology Officer at Allied Pinnacle August 2015 - July 2017  
National IT Business Platforms & Project Manager at Cater Care December 2014 - August 2015  
IT Manager - APAC Region at Zodiac Marine & Pool October 2006 - December 2014  
Technical Business Manager at Infotron, Techway and MaxeTrade 1993 – 2006  
UNSW (AGSM) Business and Technology, Business and Technology Specialisation  
Diploma of Information Technology, Information Technology  
Prince2 Project Management  
Diploma of Management, Business Administration and Management  
Advanced Certificate in Logistics and Supply Chain Management  
Former CBJRL player, coach and team manager at Greenacre Grasshoppers, St John's Eagles and St Christopher's Panania

**Mr Steve Price**  
Age 45  
GAICD, MNZM, MBA  
Resigned 12 Aug 2019



Director of Bulldogs Rugby League Football Club Limited since 11 February 2018  
MNZM (Member of NZ order of Merit)  
Canterbury Bankstown Rugby League Football Club player 1993-2004  
Captained Bulldogs 2002-2004; 2 Premierships 1995, 2004  
Life Member Canterbury Bankstown Rugby League Football Club  
New Zealand Warriors player 2005-2010  
313 NRL games; 28 State of Origins for Queensland; 16 Tests for Australia; 1 Test for All Golds 2007  
Leadership Development and Performance Manager Westfund Health Insurance-current

**Peter Mortimer**  
Age 61  
Appointed 10 Oct 2019



Player Canterbury Bankstown Bulldogs 1977 to 1988  
Marketing Manager Canterbury Bankstown Bulldog 1986 until 1992  
Chief Executive Cronulla Sutherland Sharks 1992 - 1993  
Founder and owner of Mortimer's Wines Pty Ltd Orange since 1995  
Sales Manager Prime Television 1993 to 2003  
Manager WIN Television Orange 2004 until 2010  
Director Canterbury Bankstown Bulldogs 2002 to 2004  
Director Mortimer's Australian Wines Export division 2016

**Joe Thomas**  
Age 55  
Appointed 10 Oct 2019



Member of Bulldogs Ambassadors Club – Former Chairman 2007 - 2012  
Former player of Bulldogs Rugby League Club Ltd - Premiership Winner 1988  
Owner and Director of CEJ Fashion Promotions P/L – Est. Oct 1999



# DIRECTOR'S REPORT (CONTINUED)

## 2 Company secretary

Mr Andrew Hill (the Company's Chief Executive Officer) was appointed as Company Secretary on 11 December 2017 and remained in the position for the entirety of the year.

## 3 Directors' meetings

The number of directors' meetings held (including meetings of committees of directors) and attendance by each of the directors of the Company during the financial year were as follows:

Director	Board Meetings		Finance, Risk & Audit Committee Meetings	
	A	B	A	B
L Anderson	11	12	5	5
J Ballesty	11	12	-	-
C Anderson	10	10	-	-
P Dunn	12	12	-	-
S Mortimer	6	12	-	-
J Khoury	12	12	-	-
S Price	9	9	-	-
J Thomas	1	1	-	-
P Mortimer	1	1	-	-
R Picone*	-	-	5	5
A Gifford*	-	-	5	5

**A** - Number of meetings attended

**B** - Number of meetings held during the time the director held office during the year

(\*) - Denotes external advisory committee members who are not directors

## 4 Company strategy, objectives and principal activities

### Company strategy and objectives

**Vision:** Bulldogs, the family club that unites and inspires.

**Values:** Tough, Resilient, Family, Inclusive.

### Mission Objectives:

1. Deliver an innovative football program that delivers consistent, unmatched on field success and nurtures local talent.
2. Leverage 'the Bulldogs effect' to support harmony and social change.
3. Set the benchmark for the game day and fan experience.
4. Maximise the Bulldogs strong brand and the commercialisation of assets.
5. Build a resilient organisation to protect and grow the Bulldogs' legacy.

### Principal activities

The principal activities of the consolidated entity during the course of the financial year were the operation of registered clubs and the promotion of rugby league.

There were no significant changes in the nature of the activities of the consolidated entity during the year.

## 5 Operating and financial review and performance measurement

### Overview of the consolidated group

The EBITDA of the Consolidated group for the year ended 31 October 2019 was \$12,213,059. The loss after tax of the Consolidated group for the year ended 31 October 2019 was \$4,474,518 (2018: \$5,180,099 profit).

### Overview of the Controlled entity

The EBITDA of the Controlled entity for the year ended 31 October 2019 was \$12,331,123. The loss after tax of the Controlled entity for the year ended 31 October 2019 was \$3,951,558 (2018: profit \$6,126,230).

Larger Clubs in Western Sydney reported a gaming revenue decline of 3.6% in 2019. Controlled entity gaming revenue declined by \$1.3m (1.8%). There was no fair value gain on investment properties in this financial year (2018: \$2,151,383). Investment properties are valued bi-annually (next: 31 October 2020).

The Controlled entity completed a \$107m development in November 2018, consequently depreciation expense increased by \$3,600,363 to \$14,921,071 in 2019 (2018: \$11,320,708).



The Controlled entity funded \$57m (53%) of the development and borrowed the remaining \$50m. Interest expense increased by \$1,492,131 to \$1,492,242 in 2019 (2018: \$111) and the Controlled entity repaid \$7.7m in 2019, in keeping with its commitments.

#### *Overview of the Company*

The loss from continuing operations of the Company for the year ended 31 October 2019 was \$446,322 (2018: \$1,021,101).

The Company anticipates continual improvement in financial performance for the year ending 31 October 2020 as a result of cost efficiencies and increases in revenue from commercial operations and NRL grants.

#### *Performance measurement*

The Consolidated entity's financial performance is continually measured against internally set Key Performance Indicators (KPIs) in core business activities including commercial revenues and football operations.

Industry benchmarks, past performance and current economic conditions are also used when setting internal KPIs.

### **6 Membership**

The Company is a Company limited by guarantee and without share capital. The numbers of members as at 31 October 2019 were 1,403 (2018: 1,326). In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter. Total amount that members are liable as at 31 October 2019 is \$14,030 (2018: \$13,260).

### **7 Likely future developments**

Further information about likely future developments in the operations of the Consolidated group and the expected results of those operations in future financial years has not been included in this report because disclosure of the information would be likely to result in unreasonable prejudice to the Consolidated group.

### **8 Events subsequent to reporting date**

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Consolidated group, to affect significantly the operations of the Club, the results of those operations, or the state of affairs of the Consolidated group, in future financial years.

### **9 Lead auditor's independence declaration**

The Lead auditor's independence declaration under S307C is set out on page 63 and forms part of the directors' report for financial year ended 31 October 2019.

This report is made in accordance with a resolution of the directors:



**Lynne Anderson**

Chair of Board of Directors

Dated at Belmore this 20th day of December 2019.

### **Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001**

To the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 31 October 2019 there have been:

(i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and

(ii) no contraventions of any applicable code of professional conduct in relation to the audit.



**Niraj Singh**

Partner

Dated at Belmore this 20th day of December 2019.





# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 October 2019

In AUD		Consolidated		Company	
Continuing Operations	Note	2019	2018	2019	2018
Revenue	4	109,839,496	110,296,179	28,259,502	29,158,416
Other income		503,643	352,626	-	-
Net gain arising from changes in the fair value of investment property	11	-	2,151,383	-	-
Gain on disposal of non-current assets		197,446	959,082	-	2,628
Changes in inventories		50,765	120,782	(2,061)	22,381
Materials and consumables used		(6,103,574)	(5,352,777)	(1,293,445)	(1,519,228)
Poker machine licences and taxes		(19,959,510)	(20,459,217)	-	-
Personnel expenses	5	(48,519,267)	(48,608,188)	(20,362,744)	(21,675,270)
Property expenses		(6,052,996)	(5,607,314)	(825,090)	(755,381)
Members' amenities expense		(4,015,675)	(3,502,215)	-	-
Donations and sponsorships		(853,337)	(668,120)	-	-
Security expense		(147,022)	(165,259)	-	-
Repairs and maintenance		(3,810,480)	(3,737,375)	(150,404)	(149,256)
Consulting and professional fees		(775,886)	(1,015,136)	(192,175)	(353,679)
Other expenses		(3,769,451)	(3,726,746)	(1,396,285)	(1,377,960)
Hospitality and promotional expenses		(1,138,452)	(1,094,362)	(1,271,084)	(1,316,157)
Game day and on field expenses		(2,520,141)	(2,438,741)	(2,520,141)	(2,438,742)
<b>Earnings before depreciation, grants paid, net finance cost and income tax</b>		<b>12,925,559</b>	<b>17,504,602</b>	<b>246,073</b>	<b>(402,248)</b>
Depreciation expense		(15,309,771)	(11,647,752)	(388,700)	(327,044)
Sponsorship and grant expenses		(712,500)	(662,499)	(287,500)	(287,500)
<b>Results from operating activities</b>		<b>(3,096,712)</b>	<b>5,194,351</b>	<b>(430,127)</b>	<b>(1,016,792)</b>
Finance income	6	7,813	3,375	5,270	204
Finance cost	6	(1,513,708)	(4,624)	(21,466)	(4,513)
<b>Net finance cost</b>	<b>6</b>	<b>(1,505,895)</b>	<b>(1,249)</b>	<b>(16,195)</b>	<b>(4,309)</b>
<b>(Loss)/Profit before income tax</b>		<b>(4,602,607)</b>	<b>5,193,102</b>	<b>(446,322)</b>	<b>(1,021,101)</b>
Tax benefit/(expense)	7	128,089	(13,003)	-	-
<b>(Loss)/Profit from continuing operations</b>		<b>(4,474,518)</b>	<b>5,180,099</b>	<b>(446,322)</b>	<b>(1,021,101)</b>
Other comprehensive income, net of tax		-	-	-	-
<b>Total comprehensive (loss)/income for the year</b>		<b>(4,474,518)</b>	<b>5,180,099</b>	<b>(446,322)</b>	<b>(1,021,101)</b>

The notes on pages 68 to 89 are an integral part of these consolidated financial statements.



# STATEMENT OF FINANCIAL POSITION

For the year ended 31 October 2019

In AUD		Consolidated		Company	
Assets	Note	2019	2018	2019	2018
Cash on hand and at bank	8	3,936,525	5,600,586	2,568	142,661
Trade and other receivables	9	506,127	633,501	589,614	557,306
Inventories	10	1,528,561	1,473,675	447,749	445,688
Prepayments		753,141	861,799	205,208	359,653
Current tax receivable		-	49,388	-	-
<b>Total current assets</b>		<b>6,724,354</b>	<b>8,618,949</b>	<b>1,245,139</b>	<b>1,505,308</b>
Trade and other receivables	9	134,690	-	134,690	-
Investment property	11	13,605,611	13,575,000	-	-
Deferred tax assets	12	980,263	852,174	-	-
Property, plant and equipment	13	206,829,854	216,527,256	1,910,787	2,085,394
Intangible assets	15	6,217,682	6,217,682	-	-
Right of use asset	20	2,641,618	-	760,320	-
<b>Total non-current assets</b>		<b>230,409,718</b>	<b>237,172,112</b>	<b>2,805,797</b>	<b>2,085,394</b>
<b>Total assets</b>		<b>237,134,072</b>	<b>245,791,061</b>	<b>4,050,936</b>	<b>3,590,702</b>
<b>Liabilities</b>					
Bank overdraft	8	1,258,737	-	1,258,737	-
Trade and other payables	16	11,811,581	12,020,693	2,980,745	3,581,553
Provisions	17	288,902	246,896	-	-
Loans and borrowings	18	40,271,753	5,419,383	11,753	19,383
Employee benefits	19	3,564,667	3,149,970	365,651	290,971
Lease liabilities	20	469,862	-	77,013	-
Current tax payable		72,377	-	-	-
<b>Total current liabilities</b>		<b>57,737,879</b>	<b>20,836,942</b>	<b>4,693,899</b>	<b>3,891,907</b>
Trade and other payables	16	1,200,000	1,800,000	1,200,000	1,800,000
Loans and borrowings	18	64,832	42,676,062	64,832	76,062
Employee benefits	19	183,106	304,654	-	111,865
Provisions	17	2,000	2,000	2,000	2,000
Lease liabilities	20	2,249,370	-	827,659	-
<b>Total non-current liabilities</b>		<b>3,699,308</b>	<b>44,782,716</b>	<b>2,094,491</b>	<b>1,989,927</b>
<b>Total liabilities</b>		<b>61,437,187</b>	<b>65,619,658</b>	<b>6,788,390</b>	<b>5,881,834</b>
<b>Net assets/(liabilities)</b>		<b>175,696,885</b>	<b>180,171,403</b>	<b>(2,737,454)</b>	<b>(2,291,132)</b>
<b>Members' funds</b>					
Amalgamation reserve		12,901,167	12,901,167	-	-
Retained earnings/(Accumulated losses)		162,795,718	167,270,236	(2,737,454)	(2,291,132)
<b>Total members' funds</b>		<b>175,696,885</b>	<b>180,171,403</b>	<b>(2,737,454)</b>	<b>(2,291,132)</b>

The notes on pages 68 to 89 are an integral part of these consolidated financial statements.



# STATEMENT OF CHANGES IN MEMBERS' FUNDS

For the year ended 31 October 2019

Consolidated				
<i>In AUD</i>	Note	Algamation reserve	Retained earnings	Total members' funds
Balance at 1 November 2017		12,901,167	162,090,137	174,991,304
Profit for the year		-	5,180,099	5,180,099
Other comprehensive income, net of tax		-	-	-
<b>Total comprehensive income for the year</b>		-	5,180,099	5,180,099
<b>Balance at 31 October 2018</b>		12,901,167	167,270,236	180,171,403
Balance at 1 November 2018		12,901,167	167,270,236	180,171,403
Loss for the year		-	(4,474,518)	(4,474,518)
Other comprehensive income, net of tax		-	-	-
<b>Total comprehensive income for the year</b>		-	(4,474,518)	(4,474,518)
<b>Balance at 31 October 2019</b>		12,901,167	162,795,718	175,696,885

Company				
<i>In AUD</i>	Note	Algamation reserve	Retained earnings	Total members' funds
Balance at 1 November 2017		-	(1,270,031)	(1,270,031)
Loss for the year		-	(1,021,101)	(1,021,101)
Other comprehensive income, net of tax		-	-	-
<b>Total comprehensive loss for the year</b>		-	(1,021,101)	(1,021,101)
<b>Balance at 31 October 2018</b>		-	(2,291,132)	(2,291,132)
Balance at 1 November 2018		-	(2,291,132)	(2,291,132)
Loss for the year		-	(446,322)	(446,322)
Other comprehensive income, net of tax		-	-	-
<b>Total comprehensive loss for the year</b>		-	(446,322)	(446,322)
<b>Balance at 31 October 2019</b>		-	(2,737,454)	(2,737,454)

The notes on pages 68 to 89 are an integral part of these consolidated financial statements.



# STATEMENT OF CASH FLOWS

For the year ended 31 October 2019

<i>In AUD</i>		Consolidated		Company	
Cash flows from operating activities	Note	2019	2018	2019	2018
Cash receipts from customers, sponsors and fund providers (inclusive of GST)		121,370,137	121,459,378	30,918,454	30,854,877
Cash paid to suppliers and employees (inclusive of GST)		(109,631,443)	(107,227,261)	(32,201,323)	(30,767,647)
Cash generated from operations		11,738,694	14,232,117	(1,282,869)	87,230
Interest paid	6	(1,465,862)	(4,624)	(5,508)	(4,513)
Income tax received		121,765	271,415	-	-
Interest received	6	7,813	3,375	5,270	204
<b>Net cash from/(used in) operating activities</b>		<b>10,402,411</b>	<b>14,502,283</b>	<b>(1,283,107)</b>	<b>82,921</b>
<b>Cash flows from investing activities</b>					
Proceeds from sale of property, plant and equipment		346,486	1,097,521	-	2,628
Acquisition of property, plant and equipment	13	(5,521,849)	(43,900,676)	(166,573)	(309,213)
Acquisition of investment property	11	(30,611)	-	-	-
Proceeds from sale of assets held for sale		-	1,449,082	-	-
<b>Net cash used in investing activities</b>		<b>(5,205,974)</b>	<b>(41,354,073)</b>	<b>(166,573)</b>	<b>(306,585)</b>
<b>Cash flows from financing activities</b>					
Net lease payments		(360,374)	(19,690)	50,849	(19,690)
Repayment of borrowings		(7,758,860)	-	-	-
Proceeds from other loans		-	26,452,700	-	-
<b>Net cash (used in)/from financing activities</b>		<b>(8,119,234)</b>	<b>26,433,010</b>	<b>50,849</b>	<b>(19,690)</b>
Net decrease in cash and cash equivalents		(2,922,798)	(418,780)	(1,398,831)	(243,354)
Cash and cash equivalents at beginning of year		5,600,586	6,019,366	142,661	386,015
<b>Cash and cash equivalents at end of year</b>	8	<b>2,677,788</b>	<b>5,600,586</b>	<b>(1,256,169)</b>	<b>142,661</b>

The notes on pages 68 to 89 are an integral part of these consolidated financial statements.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## 1 Reporting entity

Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) is a Company incorporated and domiciled in Australia. The consolidated financial statements of the Company as at and for the year ended 31 October 2019 comprise the Company and its controlled entity (together referred to as the 'Consolidated entity' and individually as 'Controlled entity').

The Company is a Company limited by guarantee and without share capital. In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter.

The Consolidated entity is a not-for-profit entity and is primarily involved in the operation of registered clubs and the promotion of rugby league.

## 2 Basis of preparation

### (a) Statement of compliance

In the opinion of the Directors, the Consolidated entity and the Company are not publicly accountable. The financial statements of the Consolidated entity and the Company are Tier 2 general purpose financial statements which have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements (AASB-RDRs) adopted by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. These financial statements comply with Australian Accounting Standards - Reduced Disclosure Requirements.

ASIC Class Order 10/654 Inclusion of parent entity financial statements in financial reports has been applied to permit the inclusion of parent entity financial statements in this consolidated financial report.

The financial statements were approved by the Board of Directors on 20th December 2019.

### (b) Basis of measurement

These consolidated financial statements have been prepared on the historical cost basis, except for investment property which is measured at fair value.

### (c) Functional and presentation currency

These consolidated financial statements are presented in Australian dollars, which is also the Company's functional currency.

### (d) Use of estimates and judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

- Note 11 Investment property
- Note 13 Property, plant and equipment
- Note 15 Intangible assets
- Note 16 Trade and other payables
- Note 22 Contingent assets and contingent liabilities

As a result of AASB119 (2011), the Company has changed its accounting policy with respect to the definition of short-term employee benefits. The amended AASB119 (2011) defines the short-term benefits as benefits that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. It was previously defined as those due to be settled within 12 months after the end of the period in which employees render the related service. This change may result in benefits previously classified as short-term being treated as other long-term employee benefits and measured on a discounted basis.

### (e) Going concern

The financial statements of the Company and its controlled entity have been prepared on the going concern basis of accounting, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business.

### (i) Company

The Company has reported a net working capital deficiency of \$3,448,760 (2018: \$2,386,599 deficiency) as at 31 October



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

2019. Notwithstanding the above, the Directors believe the going concern assumption is appropriate given:

- The Controlled entity has committed grant funding to the Company (including Canterbury Bankstown Junior District Rugby League, community funding and other commercial arrangements) for the year ending 31 October 2020 of \$5,580,000;
- The Controlled entity has provided a facility of \$1,500,000 to the Company to be used if certain conditions arise;
- In addition to the committed funding above, the Controlled entity has undertaken to continue to provide such financial and other support as necessary (including grants or loans) to the Company for at least the next twelve months from the date of approval of the Company's financial statements for the year ended 31 October 2019 to enable the Company to continue to trade and to meet its financial obligations and be able to pay its debts as and when they become due and payable.

After considering the above, the Directors consider that the Company will be able to continue to fulfil all obligations as and when they fall due for the foreseeable future, being at least one year from the date of approval of these financial statements, and accordingly, that the Company's financial statements should be prepared on a going concern basis.

## (ii) Consolidated entity

As at 31 October 2019, the Controlled entity recorded a net working capital deficiency of \$47,563,100 (2018: \$9,906,363 deficiency) and net assets of \$178,436,004 (2018: \$182,387,562). The Controlled entity recorded a net loss for the year of \$3,951,558 (2018: net profit of \$6,126,230) and positive operating cash flows of \$11,482,766 (2018: \$12,663,244).

The current loan facility at the Controlled entity expires on 30 September 2020.

The Controlled entity's borrowings as at 31 October 2019 were \$40.3m and they have been accounted for in current liabilities due to the expiry of the current bank facility in September 2020 (before the next balance date). In the 2018 Controlled entity financials they were accounted for as current liabilities (\$5.4m) and non-current liabilities (\$42.6m).

The Controlled entity will commence a process of negotiating a replacement bank facility in March 2020. The Directors expect that this replacement funding facility will be in place by 30 June 2020. Prior to the expiry of current funding facility the Directors expect that \$5.94m will be paid from the 2019 year-end balance (\$40.3m). The Directors expect that the balance remaining at the expiry of the current agreement (\$34.36m) will be funded under a new facility and that the 2020 financial report will treat the outstanding balance as:

- a) a current liability (the amount to be paid down in the 2021 financial year)
- b) a non-current liability (the remainder of the funds).

The classification of the \$40.3m borrowings as current liabilities at 31 October 2019 has adversely affected the net working capital balance in these 2019 financial statements.

The Controlled entity completed the development project in late financial year 2018. The Controlled entity's cashflows were used to complement (55%) the bank funding prior to drawing the funds available through the facility. The value of the Controlled entity's property plant and equipment has increased by more than \$100m as a result of the redevelopment and this appears in these accounts as non-current assets.

The Directors have prepared the cash flow forecasts for the 15 months post year end date of 31 October 2019 (1 November 2019 to 31 January 2021) and are comfortable that the Company will be able to meet its financial obligations as and when they fall due. Accordingly, the Directors have prepared the financial report on a going concern basis in the belief that the Company will realise its assets and settle its liabilities and commitments in the normal course of business and for at least the amounts stated in the financial report.

Accordingly, no adjustment has been made to the financial report relating to the recoverability and classification of recorded asset amounts or to the amounts and classification of liabilities that might be necessary should the Consolidated entity not continue as a going concern.

## 3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, except for the adoption of new accounting standards. See Note 3(o).

### (a) Basis of consolidation

#### (i) Subsidiaries

Subsidiaries are entities controlled by the Consolidated entity. Control exists when the Consolidated entity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that currently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Consolidated entity.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## 3 Significant accounting policies (continued)

### *(ii) Transactions eliminated on consolidation*

Intra-group balances, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

### *(iii) Amalgamation reserve*

An amalgamation reserve in members' funds is utilised for amalgamations with other registered clubs. The amount presented is equal to the fair value of the net assets of the club acquired. The individual assets and liabilities acquired are presented in the consolidated statement of financial position. This policy is effective for amalgamations occurring after 1 November 2010.

## **(b) Financial instruments**

### Policy applicable for 1 November 2017 to 31 October 2018

#### *(i) Non-derivative financial assets*

Financial assets are recognised initially on the date at which the Consolidated entity becomes a party to the contractual provisions of the instrument.

The Consolidated entity derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Consolidated entity is recognised as a separate asset or liability.

The Consolidated entity has the following categories of non-derivative financial assets: loans and receivables, and cash and cash equivalents.

#### *Loans and receivables*

Loans and receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less any impairment losses (see note 3(g)).

Loans and receivables comprise cash and trade and other receivables and call deposits with maturities greater than three months from the acquisition date that are subject to an insignificant risk of changes in their fair value.

#### *(ii) Non-derivative financial liabilities*

##### *Cash and cash equivalents*

Cash and cash equivalents comprise cash balances and call deposits with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Consolidated entity in the management of its short-term commitments.

Financial liabilities are recognised initially on the date at which the Consolidated entity becomes a party to the contractual provisions of the instrument. The Consolidated entity derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Consolidated entity has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Consolidated entity has the following categories of non-derivative financial liabilities.

Other financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these financial liabilities are measured at amortised cost using the effective interest rate method.

Other financial liabilities comprise bank overdrafts, loans and borrowings and trade and other payables.

Loans and borrowings and trade and other payables are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost with any difference between cost and redemption value being recognised in the statement of profit or loss and other comprehensive income over the period of the borrowings on an effective interest rate.

Bank overdrafts that are repayable on demand and form an integral part of the Consolidated entity's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

### Policy applicable for 1 November 2018 to 31 October 2019

As of 1 November 2018, the Consolidated entity has adopted AASB 9 Financial Instruments, with the cumulative effect of adopting the standard to be recognised in opening retained earnings. However, there were no changes to the classification or quantum of previously reported balances, as such no adjustment was required to opening retained earnings.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

*(i) Recognition and derecognition*

Financial assets and financial liabilities are recognised when the Consolidated entity becomes a party to the contractual provision of a financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial assets expire, or when the financial asset and substantially all the risks and rewards are transferred.

A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

*(ii) Classification and measurement of financial assets*

Financial assets are classified according to their business model and the characteristics of their contractual cash flows. Except for those receivables that do not contain a significant financing component and are measured at the transaction price, all financial assets are initially measured at fair value adjusted for transactions costs (where applicable).

*(iii) Subsequent measurement of financial assets*

For the purpose of subsequent measurement, financial assets, other than those designated and effective as hedging instruments, are classified into the following four categories:

- Financial assets at fair value through profit or loss (FVTPL);
- Financial assets at amortised cost;
- Debt instruments at fair value through other comprehensive income (FVTOCI); and
- Equity Instruments at FVTOCI.

Financial assets are not reclassified subsequent to their initial recognition unless the Consolidated entity changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance income and finance expenses, except for impairment of trade receivables which is presented within other expenses.

Financial assets with contractual cash flows representing solely payments of principal and interest and held within a business model of 'hold to collect' contractual cash flows are accounted for at amortised cost using the effective interest method.

Financial assets at amortised costs comprise of cash at bank and trade and other receivables. There are no financial assets classified under the FVPTL, debt instruments at FVTOCI and equity instruments at FVTOCI categories.

*(iv) Classification and measurement of financial liabilities*

As the accounting for financial liabilities remains largely unchanged from AASB 139, the Consolidated entity's financial liabilities were not impacted by the adoption of AASB 9. However, for completeness, the accounting policy is disclosed below. The Consolidated entity's financial liabilities include trade and other payables.

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Consolidated entity designated a financial liability at fair value through profit or loss.

Subsequently, financial liabilities are measured at amortised cost using the effective interest method except for derivatives and financial liabilities designated at FVPL, which are carried subsequently at fair value with gains or losses recognised in profit or loss (other than derivative financial instruments that are designated and effective as hedging instruments).

**(c) Property, plant and equipment**

*(i) Recognition and measurement*

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gains and losses on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

*(ii) Subsequent costs*

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the consolidated entity. Ongoing repairs and maintenance are expensed as incurred.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## 3 Significant accounting policies (continued)

### (c) Property, plant and equipment (continued)

#### (iii) Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognised in profit or loss over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the consolidated entity will obtain ownership by the end of the lease term. Land is not depreciated.

The depreciation methods and estimated depreciation rates for the current and comparative periods are as follows:

	Depreciation rates	Depreciation methods
Leasehold improvements	33.30%	Straight line
Buildings	2.50%	Straight line
Furniture and fittings, plant and equipment	10 - 40%	Diminishing value
Poker machines	20 - 40%	Diminishing value
Assets under lease/hire purchase	25%	Straight line

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

### (d) Intangible assets

#### *Poker machine entitlements*

Poker machine entitlements have infinite useful lives given they have no expiry date. They are measured at cost less accumulated impairment losses. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred. Poker machine entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment at each reporting date.

### (e) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

### (f) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

### (g) Impairment

#### (i) *Non-derivatives financial assets*

#### *Policy applicable from 1 November 2018*

The Controlled entity recognises loss allowances for ECLs on financial assets measured at amortised cost.

The Controlled entity measures loss allowances for cash at bank balances as 12-month ECL as credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Controlled entity considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Controlled entity's historical experience and informed credit assessment and including forward-looking information.

The Controlled entity considers cash balance to have low credit risk when its credit risk rating is equivalent to the globally understood definition of "investment grade". The Controlled entity considers this to be Baa3 or a higher rating per Moodys or BBB- or higher per Standards and Poors.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months). The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

## *Measurement of ECLs*

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flow due to the entity in accordance with the contract and the cash flows that the Company expects to receive).

ECLs are discounted at the effective interest rate of the financial asset.

At each reporting date, the Controlled entity assesses whether financial assets carried at amortised cost are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

## *Presentation of allowance for ECL in the statement of financial position*

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

## *Policy applicable before 1 November 2018*

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably. The Controlled entity's exposure to financial assets impairment is limited to trade and other receivables.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

## *(i) Non-derivatives financial assets*

### *Trade and other receivables*

A provision for impairment of trade receivables is established when there is objective evidence that the Controlled entity will not be able to collect all amounts due according to the original terms of the receivables. Provision is raised on a specific debtor as well as on a collective basis. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that a specific debtor balance is impaired. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss. When a receivable is uncollectable, it is written off against the allowance for receivables. Subsequent recoveries of amounts previously written off are credited against profit or loss.

## *(ii) Non-financial assets*

At each reporting date, the Controlled entity reviews the carrying amounts of its non-financial assets (other than investment property, inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the assets recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

The recoverable amount of asset or CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risk specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated to the carrying amounts of the assets in the CGU on a pro rata basis.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

## **(h) Employee benefits**

### *(i) Defined contribution plans*

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in profit or loss in the periods during which services are rendered by employees.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## 3 Significant accounting policies (continued)

### (h) Employee benefits (continued)

#### *(ii) Other long-term employee benefits*

The Consolidated entity's net obligation in respect of long-term employee benefits other than defined benefit plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on-costs; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Consolidated entity's obligations.

#### *(iii) Short-term benefits*

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

### (i) Provisions

A provision is recognised if, as a result of a past event, the consolidated entity has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

The Consolidated entity operates a loyalty program where customers accumulate points for dollars spent. The provision represents the current estimate of future cash outflows that will result from future redemption of unredeemed points as at year end.

#### *Make good provision*

In accordance with the Consolidated entity's leases of premises, the consolidated entity must restore leased premises to their original condition. Because of the long-term nature of the liability, the greatest uncertainty in estimating the provision is the costs that will ultimately be incurred.

The provision is the best estimate of the present value of the expenditure required to settle the make good obligation at the reporting date, based on current market conditions. Future restoration costs are reviewed annually and any changes are reflected in the present value of the make good provision at the end of the reporting period.

### (j) Revenue

#### Policy applicable for 1 November 2017 to 31 October 2018

#### *Goods sold and services rendered*

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods, and is recognised when the significant risks and rewards of ownership have been transferred to the buyer.

Revenue from services rendered comprises revenue from gaming facilities together with other services provided to members and patrons of the Consolidated entity, and is recognised through profit or loss when the services are provided. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due or the reliable measurement of costs incurred or to be incurred, there is risk of return of goods or there is continuing management involvement with the goods.

#### *Commissions*

When the consolidated entity acts in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the Consolidated entity.

#### *Grant revenue*

Grants are recognised as income when there is reasonable assurance they will be received by the Company and the Company has complied with the conditions associated with the grant.

#### Policy applicable for 1 November 2018 to 31 October 2019

The Consolidated entity has initially applied AASB 15 from 1 November 2018. Revenue is measured based on the consideration specified in the invoice issued to the customer.

#### *Revenue from contracts with customers*

Revenue is recognised at an amount that reflects the consideration to which the Company is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the Company identifies the contract with a customer, identifies the performance obligations in the contract, determines the transaction price which takes into account estimates of variable consideration and the time value of money, allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered, and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## *Gaming revenue*

Gaming revenue is the net difference between gaming wins and losses, and is recognised upon the outcome of the game at the close of business.

## *Food and beverage revenue*

Food and beverage revenue is recognised at the point in time the goods are provided and payment is collected.

## *Function and other revenues*

Function and other revenues are recognised at the point in time services are performed.

## *Commissions*

When the Consolidated entity acts in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the Consolidated entity.

## *Grant revenue*

Grants are recognised as income when there is reasonable assurance they will be received by the Company and the Company has complied with the conditions associated with the grant.

## **(k) Finance income and finance costs**

Finance income comprises interest income on cash and cash equivalents. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Finance costs comprise interest expense on loans and borrowings. Borrowing costs that are not directly attributable to the acquisition, construction or productions of a qualifying asset are recognised in profit or loss using the effective interest method.

## **(l) Tax**

### *(i) Company*

The Company is exempt from income tax under Taxation Ruling 97/22 as the Company is regarded as being established for the encouragement of a game and sport.

### *(ii) Consolidated entity*

#### *a) Current tax*

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

#### *b) Deferred tax*

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

The measurement of deferred tax reflects the tax consequences that could follow the manner in which the consolidated entity expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

#### *c) Tax exposure*

In determining the amount of current and deferred tax the Consolidated entity takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Consolidated entity to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

## **(m) Goods and services tax**

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## 3 Significant accounting policies (continued)

### (m) Goods and services tax (continued)

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO) is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

### (n) Leases

The Consolidated entity has initially applied AASB 16 Leases from 1 November 2018. The Consolidated entity has applied AASB 16 using the modified retrospective approach. Accordingly, the comparative information presented for 2018 is not restated - i.e. it is presented, as previously reported under AASB 117 and related interpretations. The details for accounting policies under AASB 117 are disclosed separately if they are different from those under AASB 16 and the impact of changes is disclosed in Note 3(o).

#### *Policy applicable for 1 November 2018 to 31 October 2019*

At inception of a contract, the Consolidated entity assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Consolidated entity assesses whether:

- the contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the Consolidated entity has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the Consolidated entity has the right to direct the use of the asset. The Consolidated entity has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is pre-determined, the Controlled entity has the right to direct the use of the asset if either:
  - the Consolidated entity has the right to operate the asset; or
  - the Consolidated entity designed the asset in a way that predetermines how and for what purpose it will be used.

This policy is applied to contracts entered into, or changed, on or after 1 November 2018.

At inception or on reassessment of a contract that contains a lease component, the Controlled entity allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices. For contracts entered into before, the Controlled entity determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed a right to use the asset. An arrangement conveyed the right to use the asset if one of the following was met:
  - the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output;
  - the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or
  - facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

#### *(i) As a lessee*

The Controlled entity recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date and plus any initial direct costs incurred.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Controlled entity's incremental borrowing rate. Generally, the Controlled entity uses its incremental borrowing rate as the discount rate.



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date; and
- lease payments in an optional renewal period if the Controlled entity is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Controlled entity is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Controlled entity's estimate of the amount expected to be payable under a residual value guarantee, or if the Controlled entity changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero. The Controlled entity presents right-of-use assets and lease liabilities separately in the statement of financial position.

## Under IAS 17

In the comparative period, as a lessee the Controlled entity classified leases that transfer substantially all of the risks and rewards of ownership as finance leases. When this was the case, the leased assets were measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Minimum lease payments were the payments over the lease term that the lessee was required to make, excluding any contingent rent.

Subsequently, the assets were accounted for in accordance with the accounting policy applicable to that asset.

Assets held under other leases were classified as operating leases and were not recognised in the Controlled entity's statement of financial position. Payments made under operating leases were recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received were recognised as an integral part of the total lease expense, over the term of the lease.

## (ii) As a lessor

When the Controlled entity acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Controlled entity makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Controlled entity considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Controlled entity recognises lease payments received under operating leases as income on a straight line basis over the lease term as part of "other revenue".

The accounting policies applicable to the Controlled entity as a lessor in the comparative period were not different from AASB 16.

## **(o) New accounting standards adopted during the year**

### *AASB 15 Revenue from contracts with customers*

On 1 November 2018 the Controlled entity adopted AASB 15 Revenue from contracts with customers. AASB 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaced AASB 118 Revenue, AASB 111 Construction contracts and related interpretations.

### **AASB 9 Financial Instruments**

On 1 November 2018 the Controlled entity adopted AASB 9 Financial Instruments. AASB 9 sets out requirements for recognising and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. This standard replaces AASB 139 Financial Instruments: Recognition and Measurement. As a result of the adoption of AASB 9, the Controlled entity has adopted consequential amendments to AASB 101 Presentation of Financial Statements, which require impairment of financial assets to be presented in a separate line item in the statement of profit or loss.

No impact was noted on the classification and measurement of the Controlled entity's financial assets and liabilities, accordingly, the comparative information presented for 2018 has not been restated.

### **AASB 16 Leases**

On 1 November 2018 the Controlled entity adopted AASB 16 Leases. The standard replaces AASB 117 'Leases' and for lessees will eliminate the classifications of operating leases and finance leases. Subject to exceptions, a 'right-of-use' asset will be capitalised in the statement of financial position, measured at the present value of the unavoidable future lease payments to be made over the lease term. The exceptions relate to short-term leases of 12 months or less and leases of low-value assets (such as personal computers and small office furniture) where an accounting policy choice exists whereby either a 'right-of-use' asset is recognised or lease payments are expensed to profit or loss as incurred. A liability corresponding to the capitalised lease will



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## 3 Significant accounting policies (continued)

### (o) New accounting standards adopted during the year (continued)

also be recognised, adjusted for lease prepayments, lease incentives received, initial direct costs incurred and an estimate of any future restoration, removal or dismantling costs. Straight-line operating lease expense recognition will be replaced with a depreciation charge for the leased asset and an interest expense on the recognised lease liability (included in finance costs). In the earlier periods of the lease, the expenses associated with the lease under AASB 16 will be higher when compared to lease expenses under AASB 117. However, EBITDA results will be improved as the operating expense is replaced by interest expense and depreciation in profit or loss under AASB 16. For classification within the statement of cash flows, the lease payments will be separated into principal (financing activities) and interest (either operating or financing activities) component.

#### Impact on financial statements

On transition to AASB 16, the Company recognised \$958k of right-of-use assets and \$958k of lease liabilities.

When measuring lease liabilities, the Company discounted lease payments using its incremental borrowing rate at the date of initial application. The rate applied is 3.5%.

	Consolidated	Company
<i>In AUD</i>		
Operating lease commitment at 31 October 2018 as disclosed in the financial statements	1,250,070	1,250,070
Discounted using the incremental borrowing rate at 1 November 2018	(291,648)	(291,648)
<b>Lease liabilities recognised at 1 November 2018</b>	<b>958,422</b>	<b>958,422</b>

4 Revenue	Consolidated		Company	
<i>In AUD</i>	2019	2018	2019	2018
Revenue from catering	9,636,255	7,388,682	-	-
Redemption of complimentary & discounted food	(3,046,885)	(2,494,207)	-	-
	6,589,370	4,894,475	-	-
Revenue from beverages	5,522,673	5,005,745	-	-
Redemption of complimentary & discounted drinks	(2,490,550)	(1,998,570)	-	-
	3,032,123	3,007,175	-	-
Revenue from gaming	74,566,110	75,768,664	-	-
Loyalty points issued	(1,331,623)	(1,185,470)	-	-
	73,234,487	74,583,194	-	-
Revenue from fitness centre	2,159,531	2,135,811	-	-
Revenue from functions	1,540,852	1,072,101	411,924	491,531
Subscriptions and joining fees	218,493	214,424	11,698	23,452
Sponsorship and corporate hospitality revenue	5,637,953	6,734,720	5,737,953	7,266,605
Commissions revenue	183,761	199,045	-	-
Season tickets and gate receipts	2,194,752	2,273,274	2,194,752	2,273,274
Other revenue	1,029,609	982,392	1,029,609	393,987
Grant revenue	13,296,375	13,204,500	18,151,375	17,714,500
Merchandise sales and royalties	722,190	995,068	722,191	995,067
	109,839,496	110,296,179	28,259,502	29,158,416

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

5 Personnel expenses	Consolidated		Company	
In AUD	2019	2018	2019	2018
Wages and salaries	37,785,429	37,860,354	17,091,227	18,712,184
Other associated personnel expenses	7,309,975	7,599,917	1,942,055	1,819,484
Contributions to defined contribution plans	3,423,863	3,147,917	1,329,462	1,143,602
	48,519,267	48,608,188	20,362,744	21,675,270

6 Finance income and finance costs	Consolidated		Company	
In AUD	2019	2018	2019	2018
Interest income	7,813	3,375	5,270	204
<b>Finance income</b>	7,813	3,375	5,270	204
Interest expense – bank loans	(1,460,797)	(110)	-	-
Interest expense – others	(52,911)	(4,514)	(21,466)	(4,513)
<b>Finance cost</b>	(1,513,708)	(4,624)	(21,466)	(4,513)
<b>Net finance cost recognised in profit or loss</b>	(1,505,895)	(1,249)	(16,196)	(4,309)

7 Tax expense	Consolidated		Company	
In AUD	2019	2018	2019	2018
<b>Current tax expense</b>				
Current year	-	(72,270)	-	-
Over provision for prior periods	-	(19,223)	-	-
	-	(91,493)	-	-
<b>Deferred tax expense</b>				
Origination and reversal of temporary differences	128,089	78,490	-	-
	128,089	78,490	-	-
<b>Total tax benefit/(expense)</b>	128,089	(13,003)	-	-

## Numerical reconciliation between tax expense and pre-tax accounting profit

The Income Tax Assessment Act 1997 (amended) provides that under the concept of mutuality, registered clubs are only liable for income tax on income derived from non-members and from outside entities.

The Company is exempt from income tax (see note 3(l)).

The amount set aside for income tax in the statement of comprehensive income has been calculated as follows:

	Consolidated		Company	
In AUD	2019	2018	2019	2018
Proportion of net taxable income attributable to non-members	-	1,073,465	-	-
Add: Other taxable income	-	-	-	-
	-	1,073,465	-	-
Less: Other deductible expenses	-	(1,073,465)	-	-
<b>Net loss subject to tax</b>	-	-	-	-
Income tax using the Company's statutory income tax rate of 30% (2017: 30%)	-	-	-	-
Movement in deferred tax assets	128,089	70,381	-	-
Over provision for prior periods	-	580,662	-	-
	128,089	651,043	-	-



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

<b>8 Cash and cash equivalents</b>	<b>Consolidated</b>		<b>Company</b>	
<i>In AUD</i>	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
Cash at bank and on hand	3,936,525	5,600,586	2,568	142,661
Bank overdraft	(1,258,737)	-	(1,258,737)	-
<b>Cash and cash equivalents in the statement of cash flows</b>	<b>2,677,788</b>	<b>5,600,586</b>	<b>(1,256,169)</b>	<b>142,661</b>

<b>9 Trade and other receivables</b>	<b>Consolidated</b>		<b>Company</b>	
<i>In AUD</i>	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
<b>Current</b>				
Trade receivables	194,760	308,923	278,247	307,728
Other receivables	301,705	324,578	301,705	249,578
Finance lease receivable	9,662	-	9,662	-
	506,127	633,501	589,614	557,306
<b>Non-current</b>				
Finance lease receivable	134,690	-	134,690	-
	134,690	-	134,690	-

<b>10 Inventories</b>	<b>Consolidated</b>		<b>Company</b>	
<i>In AUD</i>	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
Bar	426,706	401,961	-	-
Bistro	131,103	134,736	-	-
Other	523,003	491,289	-	-
Merchandise	447,749	445,689	447,749	445,688
	1,528,561	1,473,675	447,749	445,688

<b>11 Investment property</b>	<b>Consolidated</b>		<b>Company</b>	
<i>In AUD</i>	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
Balance at 1 November	13,575,000	11,423,617	-	-
Acquisitions	30,611	-	-	-
Net gain arising from changes in the fair value of investment properties	-	2,151,383	-	-
<b>Balance at 31 October</b>	<b>13,605,611</b>	<b>13,575,000</b>	<b>-</b>	<b>-</b>

Investment property represents the Company's land and building holdings located in Liverpool, Lakemba and Belmore NSW, and is stated at fair value. The determination of fair value has been based on a valuation carried out in 2018 by an independent valuer (Hymans Assets Management) who hold a recognised and relevant professional qualification and have recent experience in the location and category of the investment properties. The open market value for these properties during the year was \$13,575,000 as at October 2018.

The Directors have performed an internal valuation on 31 October 2019 and concluded that the fair values reflected for the investment property portfolio as at 31 October 2019 is reasonable and accurate.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## 12 Tax assets and liabilities

### Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

Consolidated <i>In AUD</i>	Assets		Liabilities		Net	
	2019	2018	2019	2018	2019	2018
Property, plant and equipment	935,832	879,841	-	-	935,832	879,841
Investment property	-	-	316,542	316,542	(316,542)	(316,542)
Right of use asset	145,548		-	-	145,548	-
Lease liability	-		133,092	-	(133,092)	-
Employee benefits	237,425	201,418	-	-	237,425	201,418
Trade and other payables	92,399	71,162	-	-	92,399	71,162
Provisions	18,693	16,295	-	-	18,693	16,295
<b>Net tax assets</b>	<b>1,429,897</b>	<b>1,168,716</b>	<b>449,634</b>	<b>316,542</b>	<b>980,263</b>	<b>852,174</b>

Movement in temporary differences during the year		Consolidated	
<i>In AUD</i>	Balance 1 November 2017	Recognised in profit or loss	Balance 31 October 2018
Property, plant and equipment	818,652	61,189	879,841
Investment property	(316,542)	-	(316,542)
Employee benefits	181,296	20,122	201,418
Trade and other	76,739	(5,577)	71,162
Provisions	13,539	2,756	16,295
	<b>773,684</b>	<b>78,490</b>	<b>852,174</b>

<i>In AUD</i>	Balance 1 November 2018	Recognised in profit or loss	Balance 31 October 2019
Property, plant and equipment	879,841	55,991	935,832
Investment property	(316,542)	-	(316,542)
Right of use asset	-	145,548	145,548
Lease liability	-	(133,092)	(133,092)
Employee benefits	201,418	36,007	237,425
Trade and other payables	71,162	21,237	92,399
Provisions	16,295	2,398	18,693
	<b>852,174</b>	<b>128,089</b>	<b>980,263</b>



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

13 Property, plant and equipment				Consolidated			
<i>In AUD</i>	Land and buildings	Leasehold improvements	Furniture and fittings, plant and equipment	Poker machines	Asset under lease/hire purchase	Work in progress	Total
<b>Cost</b>							
Balance at 1 November 2018	217,831,620	1,053,911	70,665,067	26,801,478	411,004	2,606,154	319,369,234
Additions	133,363	-	1,796,892	3,591,594	-	-	5,521,849
Disposals/write-offs	-	-	(124,691)	(2,395,741)	-	-	(2,520,432)
Transfers	-	-	2,606,154	-	-	(2,606,154)	-
<b>Balance at 31 October 2019</b>	<b>217,964,983</b>	<b>1,053,911</b>	<b>74,943,422</b>	<b>27,997,331</b>	<b>411,004</b>	<b>-</b>	<b>322,370,651</b>
<b>Depreciation and impairment</b>							
Balance at 1 November 2018	52,415,588	615,952	30,171,740	19,418,121	220,577	-	102,841,978
Depreciation for the year	4,819,568	82,802	6,519,429	3,619,049	29,363	-	15,070,211
Disposals	-	-	(116,357)	(2,255,035)	-	-	(2,371,392)
<b>Balance at 31 October 2019</b>	<b>57,235,156</b>	<b>698,754</b>	<b>36,574,812</b>	<b>20,782,135</b>	<b>249,940</b>	<b>-</b>	<b>115,540,797</b>
<b>Carrying Amounts</b>							
At 1 November 2018	165,416,032	437,959	40,493,327	7,383,357	190,427	2,606,154	216,527,256
<b>At 31 October 2019</b>	<b>160,729,827</b>	<b>355,157</b>	<b>38,368,610</b>	<b>7,215,196</b>	<b>161,064</b>	<b>-</b>	<b>206,829,854</b>

## Valuation of land and buildings

The latest independent valuations of the Company's land and buildings, carried out in October 2018 by Hymans Assets Management on the basis of open market value for existing use, resulted in a valuation of land and buildings of \$219,000,000. Any additions or transfers since the valuations are expected to be reflected in an equivalent increase in the recoverable amount of the Company's land and buildings. The written down value of land and buildings as at 31 October 2019 is \$160,729,827 (2018: \$165,416,032). The Directors are comfortable that the carrying amounts of the land and buildings are not impaired.

## Motor vehicles under finance lease

The Consolidated entity leases motor vehicles under a number of finance leases. At the end of each of the finance lease terms the Consolidated entity has the option to purchase the equipment at a beneficial price. At 31 October 2019, the net carrying amount of leased motor vehicles was \$161,064 (2018: \$190,427). The leased equipment secures lease obligations (see note 18).

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

13 Property, plant and equipment (continued)			Company	
<i>In AUD</i>	Leasehold improvements	Furniture and fittings, plant and equipment	Asset under lease/hire purchase	Total
<b>Cost</b>				
Balance at 1 November 2018	1,053,911	3,667,415	411,004	5,132,330
Additions	-	166,573	-	166,573
<b>Balance at 31 October 2019</b>	<b>1,053,911</b>	<b>3,833,988</b>	<b>411,004</b>	<b>5,298,903</b>
<b>Depreciation and impairment</b>				
Balance at 1 November 2018	615,952	2,210,407	220,577	3,046,936
Depreciation for the year	82,802	229,015	29,363	341,180
<b>Balance at 31 October 2019</b>	<b>698,754</b>	<b>2,439,422</b>	<b>249,940</b>	<b>3,388,116</b>
<b>Carrying Amounts</b>				
At 1 November 2018	437,959	1,457,009	190,426	2,085,394
<b>At 31 October 2019</b>	<b>355,157</b>	<b>1,394,566</b>	<b>161,064</b>	<b>1,910,787</b>

## 14 Core and non-core properties

Pursuant to Section 41J of the Registered Clubs Amendment Act 2006, the Consolidated entity defines property as follows:

<i>In AUD</i>	Consolidated	
	2019	2018
Core property	159,737,935	164,430,706
Non-core property	14,590,937	14,560,325
<b>Balance at 31 October</b>	<b>174,328,872</b>	<b>178,991,031</b>

*Core properties are located at:*

26 Bridge Road, Belmore, NSW  
26 Quigg Street, Lakemba, NSW  
61 Moxon Road, Punchbowl NSW

*Non core properties are located at:*

32 Quigg Street, Lakemba, NSW  
82 Memorial Avenue, Liverpool, NSW  
20 The Boulevard, Lakemba, NSW  
21 The Boulevard, Lakemba, NSW  
84 Memorial Avenue, Liverpool, NSW

*Non core properties are located at:*

70 Bridge Road, Belmore, NSW  
64 Bridge Road, Belmore, NSW  
376 Burwood Road, Belmore, NSW  
4 York Street, Belmore, NSW  
28 Gladstone Street, Belmore, NSW

15 Intangible assets		Consolidated	
<i>In AUD</i>	Poker machine entitlements	Rights to a domain name	Total
<b>Cost</b>			
Balance as at 1 November 2018	6,209,500	8,182	6,217,682
<b>Balance as at 31 October 2019</b>	<b>6,209,500</b>	<b>8,182</b>	<b>6,217,682</b>

Poker machine entitlements represent the licence held by the Controlled entity to operate gaming machines at its premises. They are measured at cost less accumulated impairment losses. They have been tested for impairment losses through analysis of fair value less cost to sell and value in use. From this assessment no impairment losses were identified (2018: nil).



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

16 Trade and other payables	Consolidated		Company	
In AUD	2019	2018	2019	2018
<b>Current</b>				
Trade payables	4,026,802	2,504,951	425,874	41,312
Other payables and accrued expenses	6,975,626	7,833,651	1,745,718	2,206,502
Income received in advance	809,153	1,682,091	809,153	1,333,739
	11,811,581	12,020,693	2,980,745	3,581,553
<b>Current</b>				
Income received in advance	1,200,000	1,800,000	1,200,000	1,800,000
	1,200,000	1,800,000	1,200,000	1,800,000

17 Provisions	Consolidated		Company	
In AUD	2019	2018	2019	2018
<b>Current</b>				
Loyalty Points	288,902	246,896	-	-
	288,902	246,896	-	-
<b>Non-current</b>				
Make good provision	2,000	2,000	2,000	2,000
	2,000	2,000	2,000	2,000

18 Loans and Borrowings	Consolidated		Company	
In AUD	2019	2018	2019	2018
<b>Current</b>				
Bank bill business loan facility	34,060,000	5,400,000	-	-
Working capital loan facility	6,200,000	-	-	-
Finance lease liabilities	11,753	19,383	11,753	19,383
	40,271,753	5,419,383	11,753	19,383
<b>Non-current</b>				
Bank bill business loan facility	-	34,600,000	-	-
Working capital loan facility	-	8,000,000	-	-
Finance lease liabilities	64,832	76,062	64,832	76,062
	64,832	42,676,062	64,832	76,062

## (a) Loan Facilities

The Controlled entity's borrowings as at 31 October 2019 were \$40.3m and they have been accounted for in current liabilities due to the expiry of the current bank facility in September 2020 (before the next balance date). In 2018 they were accounted for as current liabilities (\$5.4m) and non-current liabilities (\$42.6m).

The Controlled entity will commence a process of negotiating a replacement bank facility in March 2020. The Directors expect that this replacement funding facility will be in place by 30 June 2020. Prior to the expiry of current funding facility the Directors expect that \$5.94m will be paid from the 2019 year-end balance (\$40.3m). The Directors expect that the balance remaining at the expiry of the current agreement (\$34.36m) will be funded under a new facility and that the 2020 financial report will treat the outstanding balance as:

- a current liability (the amount to be paid down in the 2021 financial year)
- a non-current liability (the remainder of the funds).

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

The Controlled entity has access to the following lines of credit:

<i>In AUD</i>	Bank bill business loan facility	Working capital loan facility	Total loan facility
<b>Total facility limit</b>	40,000,000	10,000,000	50,000,000
<b>Facilities utilised at reporting date</b>	34,060,000*	6,200,000	40,260,000
<b>Facilities not utilised at reporting date</b>	-	3,800,000	3,800,000

\* This facility cannot be drawn further.

## Security

The facilities are secured by registered first mortgages over certain properties of the entity.

- (a) Tripartite agreement (Builder Side Deed) between Canterbury League Club Limited (Borrower), Parkview Constructions Pty Ltd (Builder) and Westpac Banking Corporation ABN 33 007 457 141
- (b) General Security Agreement by Canterbury League Club Limited ACN 000 191 248 over all existing and future assets and undertakings
- (c) Fixed & Floating Charge by Canterbury League Club Limited ACN 000 191 248 over all existing and future assets and undertakings
- (d) Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26 Bridge Street Belmore, NSW 2192 (includes 2-12 Gladstone Street, Belmore and 7-15 Collins Street Belmore)
- (e) Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 3, 5, 14, 16 and 18 Gladstone Street, Belmore NSW and 17-25 Collins Street, Belmore NSW and 52-62 Bridge Street
- (f) Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 36, 38, 40-42, 44, 46, 48 and 50a Bridge Road, Belmore NSW and 1 Gladstone Street, Belmore NSW 2192

The Controlled entity is in compliance with all the restrictive loan covenants as at reporting date, and forecast to be for a minimum of the next twelve months.

## (b) Finance lease liabilities

Finance lease liabilities of the consolidated entity and the Company are payable as follows:

<b>Future minimum lease payments</b>	<b>Consolidated</b>		<b>Company</b>	
<i>In AUD</i>	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
Less than one year	22,081	22,081	22,081	22,081
Between one and five years	57,709	79,790	57,709	79,790
	79,790	101,871	79,790	101,871

<b>19 Employee benefits</b>	<b>Consolidated</b>		<b>Company</b>	
<i>In AUD</i>	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
<b>Current</b>				
Liability for long service leave	1,795,049	1,603,447	92,326	-
Liability for annual leave	1,769,618	1,546,523	273,325	290,971
	3,564,667	3,149,970	365,651	290,971
<b>Non-current</b>				
Liability for long service leave	183,106	304,659	-	111,865



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## 20 Leases

### As lessee

a) Right of use assets	Consolidated		Company	
In AUD	Gaming machine entitlements	Rental property	Total	Rental property
Balance at 1 November 2018	-	958,422	958,422	958,422
Additions during the year	2,073,338	-	2,073,338	-
Transfers - sublease (lease receivable)	-	(150,582)	(150,582)	(150,582)
Depreciation charge for the year	(192,040)	(47,520)	(239,560)	(47,520)
<b>Balance at 31 October 2019</b>	<b>1,881,298</b>	<b>760,320</b>	<b>2,641,618</b>	<b>760,320</b>

b) Lease liabilities	Consolidated		Company	
In AUD	Gaming machine entitlements	Rental property	Total	Rental property
Balance at 1 November 2018	-	958,422	958,422	958,422
Additions during the year	2,073,338	-	2,073,338	-
Payments made during the year	(290,666)	(69,708)	(360,374)	(69,708)
Interest charged during the year	31,888	15,958	47,846	15,958
<b>Balance at 31 October 2019</b>	<b>1,814,560</b>	<b>904,672</b>	<b>2,719,232</b>	<b>904,672</b>

### Leases as lessor

The Controlled entity of the Company, leases out its investment property held under operating leases (see note 11). Furthermore, during the year the Company entered into a sub lease agreement for the Belmore Sports Ground. The future minimum lease payments under non-cancellable leases are as follows:

	Consolidated		Company	
In AUD	2019	2018	2019	2018
Less than one year	22,500	253,000	10,000	10,000
Between one and five years	40,000	62,500	40,000	40,000
More than five years	110,000	120,000	110,000	120,000
	<b>172,500</b>	<b>435,500</b>	<b>160,000</b>	<b>170,000</b>

## 21 Commitments

Employee compensation commitments Key management personnel	Consolidated		Company	
In AUD	2019	2018	2019	2018
<i>Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:</i>				
Within one year	521,003	410,040	521,003	410,040
One year or later and no later than five years	-	410,040	-	410,040
	<b>521,003</b>	<b>820,080</b>	<b>521,003</b>	<b>820,080</b>

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

Other employees	Consolidated		Company	
In AUD	2019	2018	2019	2018
<i>Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:</i>				
Within one year	14,326,690	13,309,993	14,326,690	13,309,993
One year or later and no later than five years	10,269,010	13,572,086	10,269,010	13,572,086
	24,595,700	26,882,079	24,595,700	26,882,079

Capital works	Consolidated		Company	
In AUD	2019	2018	2019	2018
Construction works contracted for but not yet completed	12,390	795,257	-	-

## 22 Contingent assets and contingent liabilities

The Directors are of the opinion that provisions are not required in respect of these matters, as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement.

Contingent liabilities not considered remote	Consolidated		Company	
In AUD	2019	2018	2019	2018
<i>Guarantee</i>				
(i) Bank performance guarantees	210,300	210,300	-	-
(ii) Canterbury League Club Limited has provided a bank guarantee to the Company's financiers	1,500,000	1,500,000	-	-

### *Defect rectification - Masterplan*

The financial statements (in the consolidated current liabilities) contains an amount of \$532,000 being security held for the completion of defect rectification works associated with the Masterplan construction project.

The Controlled entity is in dispute with the builder, Parkview Construction Pty Limited, over this matter. Directors reasonably expect that the matter will be resolved in the financial year and that the majority of these funds will be applied to the rectification of the defects.

There are no further contingent liabilities of the Company or Consolidated entity as at 31 October 2019.

## 23 Related parties

### Key management personnel compensation

Amounts paid to non-executive directors during the year were as follows:

	Consolidated		Company	
In AUD	2019	2018	2019	2018
Director honorariums and other related expenses	188,919	300,062	137,000	128,767

The key management personnel compensation included in 'personnel expenses' (see note 5) are as follows:

	Consolidated		Company	
In AUD	2019	2018	2019	2018
Short-term and long-term employee benefits and termination payments	1,876,160	1,990,632	538,158	401,228



# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

## Key management personnel and director transactions

From time to time directors of the consolidated entities may purchase goods from the Consolidated entity or participate in the Consolidated entity's activities. These purchases and participations are on the same terms and conditions as those entered into by other employees or members of the Consolidated entity and are trivial or domestic in nature.

The aggregate amounts recognised during the year relating to key management personnel were as follows:

a) During the 2019 financial year, the Controlled entity paid \$289.14 (2018: \$38.50) for shuffleboard supplies to Steve Mortimer Marketing Promotions Pty Ltd, a company associated with Mr Stephen Mortimer. The Controlled entity also paid \$12,000 (2018: \$nil) to the same company for sponsorship of Steve Mortimer in the Sunday Telegraph's Footy Tipping Competition. Both transactions are under arm's length terms and conditions.

b) During the 2019 financial year, the Controlled entity paid \$127,062 (2018: \$nil) for outdoor advertising to The 360 Degree Media Group, a company associated with Mr Paul Anthony Dunn under arm's length terms and conditions.

c) During the 2019 financial year, the Company paid \$255,233 (2018: \$193,350) for health fund insurance services to Westfund Limited, a company associated with Mr Steven Price under arm's length terms and conditions.

d) During the 2019 financial year, the Company entered into a sponsorship agreement with Mortimers Wines Pty Ltd, a company associated with Mr Peter Mortimer worth \$6,000 in cash (2018: \$nil) and \$9,090 in goods (2018: \$nil) under arm's length terms and conditions.

e) During the 2019 financial year Stewarts Gentlemens Outfitters Pty Limited, a company associated with Arthur Coorey, supplied uniforms to the Controlled entity under arm's length terms and conditions with total cost amounting to \$50,398 (2018: \$51,546). Arthur Coorey was not a Director of the Controlled entity of the Company for any part of the 2019 financial year.

f) During the 2019 financial year, an entity in which Mr Raymond Dib has financial interests, paid administrative fees of \$nil (2018: \$5,836). In 2019 \$nil (2018: \$55,613) was paid to D.I.B Insurance Brokers Pty Ltd, a company associated with Raymond Dib under arm's length terms and conditions in relation to insurance brokerage services provided to the Controlled entity. Raymond Dib was not a Director of the Controlled entity or the Company for any part of the 2019 financial year.

g) Barry Ward is employed by the Company as a Corporate partnership executive. Mr Ward was not a Director of the Controlled entity for any part of the 2019 financial year, but was a Director for part of 2018.

## Transactions with the controlled entity - Canterbury League Club Limited

The Company had the following transactions with its controlled entity:

a) During the year the Controlled entity paid \$4,855,000 (2018: \$4,705,000) as sponsorship to Bulldogs Rugby League Club Limited. Furthermore the Controlled entity paid grants to the Junior League amounting to \$425,000 (2018: \$375,000).

b) In 2018, the Controlled entity paid \$250,000 and accrued \$50,000 in relation to certain players of the parent entity pursuant to permissible arrangements under the NRL Salary Cap regulations. The 2018 accrued balance of \$50,000 was paid in the 2019 financial year. The total amount of \$300,000 was part of and recorded in 2018 as Sponsorship to Bulldogs expense within the Controlled entity's books (which in total amounted to and was part of \$4,705,000) as noted in (a) above. There were no further payments received or receivable in 2019.

c) An amount of \$100,000 (2018: \$100,000) was paid as Corporate Hospitality by the Controlled entity to the Company.

d) Certain players of the Company have paid rent amounting to \$28,948 (2018: \$28,994) to the Controlled entity. All transactions have been executed at commercial rates. Furthermore, additional property was provided to certain junior players by the Controlled entity free of charge.

e) The Company operates a Teamstore in a property owned by the Controlled entity located at Burwood Road, Belmore. Total rent paid to the Controlled entity for the year amounts to \$52,000 (2018: \$52,000).

f) The Company had a number of transactions with the Controlled entity during the year for reimbursements of shared Directors expenses amounting to \$39,372 (2018: \$99,962).

g) IT personnel from the Controlled entity has been seconded to the Company for the year. Total payments received was \$10,000 (2018: \$10,000).

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2019

h) Other transactions by the Company with the Controlled entity include functions and in-house dining charged to the the Company amounting to \$132,632 as at 31 October 2019 (2018: \$223,000).

i) At year end, an amount of \$19,750 (2018: \$13,207) was payable to the controlled entity and \$210,486 (2018: \$nil) receivable from the Controlled entity in the Company's financials.

j) There have been other transactions between the Company and the Controlled entity, such as purchases of merchandise and game tickets. All transactions have been executed at commercial rates.

## 24 Group entities

	Country of incorporation	Controlling interest	
		2019	2018
Parent entity			
Bulldogs Rugby League Club Limited	Australia	-	-
Parent entity			
Canterbury League Club Limited	Australia	100%	100%

## 25 Fair value measurement recognised in the Statement of Financial Position

The fair value measurement disclosures use a three-tier value hierarchy that reflects the significance of the inputs used in measuring fair values. The fair value hierarchy is comprised of the following levels:

- Level 1 – fair values measured using quoted prices (unadjusted) in active markets for identical instruments;
- Level 2 – fair values measured using directly (i.e. as prices) or indirectly (i.e. derived from prices) observable inputs, other than quoted prices included in Level 1; and
- Level 3 – fair values measured using inputs that are not based on observable market data (unobservable inputs).

The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement for all of the investment properties has been categorised as a Level 2 fair value given the valuation methodology used by the valuer is the direct comparison approach.

## 26 Events after the reporting period

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, to affect significantly the operations of the Club, the results of those operations, or the state of affairs of the Club, in future financial years.

## 27 Economic dependency

The Company is dependent on financial support provided by the Controlled entity. The Controlled entity has committed grant funding to the Company (including Canterbury Bankstown Junior District Rugby League, community funding and other commercial arrangements) for the year ending 31 October 2020 of \$5,580,000.



# DIRECTOR'S DECLARATION

## Canterbury Bankstown Bulldogs Rugby League Club Limited

In the opinion of the directors of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company):

- (a) the Consolidated entity and the Company are not publicly accountable;
- (b) the financial statements and notes that are set out on pages 68 to 89, are in accordance with the Corporations Act 2001, including:
  - (i) giving a true and fair view of the Company's and the Consolidated entity's financial position as at 31 October 2019 and of their performance for the financial year ended on that date; and
  - (ii) complying with Australian Accounting Standards - Reduced Disclosure Regime and the Corporations Regulations 2001; and
- (c) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors.



**Lynne Anderson**  
Chair of the Board of Directors

Dated at Belmore this 20th day of December 2019.

## Independent Auditor's Report

### To the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

#### *Opinion*

We have audited the **Financial Report** of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company).

In our opinion, the accompanying Financial Report of the Company is in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the **Consolidated entity** and Company's financial position as at 31 October 2019 and of their financial performance for the year ended on that date; and
- complying with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Regulations 2001.

The **Financial Report** comprises:

- Statements of financial position as at 31 October 2019
- Statements of profit or loss and other comprehensive income, Statements of changes in members' funds, and Statements of cash flows for the year then ended
- Notes including a summary of significant accounting policies
- Directors' Declaration.

The **Consolidated entity** consists of the Company and the entity it controlled at the year end or from time to time during the financial year.

#### *Basis for opinion*

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# INDEPENDANT AUDITOR'S REPORT

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Consolidated entity and Company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

## *Other information*

Other Information is financial and non-financial information in Canterbury Bankstown Bulldogs Rugby League Club Limited's annual reporting which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

## *Responsibilities of the Directors for the Financial Report*

The Directors are responsible for:

- preparing the Financial Report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Act 2001
- implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error
- assessing the Consolidated entity and Company's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Consolidated entity and Company or to cease operations, or have no realistic alternative but to do so.

## *Auditor's responsibility for the audit of the Financial Report*

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: [http://www.auasb.gov.au/auditors\\_responsibilities/ar3.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf).

This description forms part of our Auditor's Report.



**Niraj Singh**  
Partner

Dated at Belmore this 20th day of December 2019.





# MINUTES OF THE 84TH ANNUAL GENERAL MEETING

Minutes of the 84th Annual General Meeting of the Bulldogs Rugby League Football Club held on Sunday, 17th February 2019 at the Canterbury League Club.

## Official Table:

Mr Vince Costa (Chief Operating Officer)  
Mr Rob Picone (Club Lawyer)  
Mr Andrew Hill (Chief Executive)  
Ms Lynne Anderson (Chair)  
Mr John Ballesty (Deputy Chair)  
Mr George Coorey (Canterbury League Club Chairman)

## Minutes:

Charlie Webb

## OPENING REMARKS

Chair, Ms Lynne Anderson welcomed all to the 84th Annual General Meeting of the Football Club and declared the meeting open at 10:35am.

Ms Anderson introduced the official table.

Ms Anderson introduced a short highlight video from the 2018 season.

Ms Anderson acknowledged the Football Club Directors and League Club Directors present;

- Mr Chris Anderson
- Mr Paul Dunn
- Mr Stephen Mortimer OAM
- Mr John Khoury
- Mr Steve Price
- Mr Peter Callaghan
- Mr Peter Winchester

Ms Anderson wished to acknowledge other special guests:

- All Football Club Life Members
- Mr Niraj Singh (KPMG)
- Mr Dean Pay (Head Coach)
- The new recruits and 2019 Club Captain.

## Apologies:

- Mr Larry Britton
- Mr Ray Taylor

Ms Anderson wished to acknowledge the passing of former Club players and staff.

## Vales:

Players

- Ron Truer #160 - 63 Grade Games
- Malcolm Jones #203 - 50 Grade Games
- Kevin Neal #285 - 57 Grade Games
- Neville Hornery #355 - 49 Grade Games
- Max Cole #393 - 72 Grade Games
- Steve Folkes #432 - 313 Grade Games
- Vince Kean - 50 Grade Games

Ms Anderson requested all to stand and observe a minute silence in respect to those who have passed.

Ms Anderson ran through the procedural matters for members' information.

## AGENDA ITEM #1: ANNUAL REPORT

Ms Anderson moved a motion that the 2018 Annual Report be tabled.

## AGENDA ITEM #2: ADDRESS BY THE CHAIR

Ms Anderson stood to deliver her Chair's Address:

Ms Anderson spoke to the work which has been undertaken over the past twelve months including settling the previous coach contract dispute, managing our salary cap position and ensuring the Club returns to a development and pathway philosophy.

Ms Anderson confirmed that the club was working with Country Rugby League to support the growth of the game in the Mid Coast NSW.

Ms Anderson confirmed the Management team was reviewing the strategic direction and governance and was pleased to confirm a number of sub-committees had been established.

Ms Anderson acknowledged and thanked the members for their support along with the Executives, Staff and Boards of both the League and Football Clubs.

Ms Anderson moved a motion that Annual Report for the year end 31 October 2018 be adopted.

## AGENDA ITEM #3: MINUTES OF PREVIOUS AGM

Ms Anderson moved a motion that the minutes from the previous general meeting, held on 11 February 2018 be tabled.

Ms Anderson requested any corrections, errors or omissions.  
- Nil.

Ms Anderson moved a motion that the minutes from the previous general meeting, held on 11 February 2018 be adopted as a true and accurate record.

Seconded Bill Diakos #743

## CARRIED

## AGENDA ITEM #4: FINANCIAL STATEMENTS

Ms Anderson moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year end 31 October 2018 be tabled.

Ms Anderson requested any comments/questions relating to the reports.

Ms Anderson moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year end 31 October 2018 be adopted as a true and accurate record.

Moved Andrew Gifford #1263  
Seconded Nick Dimas #20

## CARRIED

#### AGENDA ITEM #5: AUDITORS

Ms Anderson stated that KPMG continues in office as the Club's Auditors in accordance with the provisions of the Corporations Act.

#### AGENDA ITEM #6: CHIEF EXECUTIVE REPORT

Mr Hill updated the members that the Junior League office had successfully relocated to Belmore Sports Ground and that our Junior representative teams continue to perform well, particularly the SG Ball team who were grand finalists.

Mr Hill announced the strengthening of the Football Department with the appointment of a number of key staff.

Mr Hill talked about the upcoming season including the options around the ANZ Stadium redevelopment.

#### AGENDA ITEM #7: HEAD COACH'S PRESENTATION

Mr Pay talked about pre-season training thus far. In particular recognising the new recruits creating competition for specific positions.

Mr Pay expressed his excitement about Junior Players coming through. Mr Pay attended the U20s trial a couple of weeks ago with encouraging signs coming through the club showing a bright future.

Mr Pay and Josh Jackson have worked closely together over the last 12 months and Josh's influence over the playing group has been positive. Josh Jackson leads by example and has a real Bulldog DNA and has settled well into the Captaincy position.

Dean confirmed the boys will train for seven weeks pre-Christmas before returning for six weeks prior to the season commencing.

Ms Anderson introduced Mr Josh Jackson – 2019 Captain to say a few words.

Mr Jackson thanked the members for their support over the last 12-18 months. Mr Jackson spoke about 2018 and the close matches that we had losing by only a few points.

The new recruits have shown a great attitude to all the training thus far and welcomed them to the Club.

Mr Jackson congratulated the nominees for Life Membership. He also thanked Lynne and the Board and the team is looking forward to the trial game in Bega and kicking off the season in New Zealand round 1.

Ms Anderson introduced Warren McDonnell to the stage to introduce some of the new players to the Club.

Mr McDonnell spoke about the Harold Matthews, S.G. Ball and Tarsha Gale games yesterday. The Harvey Norman girls are training hard and looking forward to the Season ahead.

Mr McDonnell introduced new recruits from the Jersey Flegg which included:

#### Jersey Flegg

- Devontai Seumanutafa
- Aidan Aue
- Paul Karatiana
- Christian Urso
- Declan Casey
- Sebastian Winters-Chang

Mr McDonnell then introduced each of the NRL new recruits and welcomed them to the Club:

#### NRL

- Christian Crichton
- Nick Meaney
- Jesse Sue
- Corey Harawira-Naera
- Jack Cogger
- Dylan Napa

Mr McDonnell introduced Steve Turner who asked a number of questions to the new NRL players.

Ms Anderson welcomed the new players and thanked Warren and Steve.

#### AGENDA #8: SPECIAL BUSINESS (AMENDMENTS TO THE CONSTITUTION)

TSpecial Resolution A: Deletion of proxy provisions

Ms Anderson spoke to the motion to investigate the potential for the deletion of proxy provisions to align with the League Club.

Ms Anderson asked a member to move the motion:  
Moved Colin Peet #952

Colin requested to speak to Special Resolutions A, B and C as a group.

Seconded Pasquale Bartolli #339

Ms Anderson asked if there was any member against and asked the members to vote by a show of green or red cards.

Ms Anderson declared the motion carried by 75% majority.

#### CARRIED

Special Resolution B: Proxy voting prohibited

Ms Anderson spoke to the motion to prohibit proxy voting and be replaced with postal voting.

Ms Anderson asked a member to move the motion:

Moved Colin Peet #952  
Seconded Nick Dimas #20

Ms Anderson asked if there was any member against and asked the members to vote by a show of green or red cards.

Ms Anderson declared the motion carried by 75% majority.

#### CARRIED



# MINUTES OF THE 83RD ANNUAL GENERAL MEETING

## Special Resolution C: Postal Voting

Ms Anderson spoke to the motion to introduce postal voting and make the necessary amendments.

Ms Anderson asked a member to move the motion:

Moved Colin Peet #952

Seconded Jim Koutsouklakis #189

Ms Anderson asked if there was any member against and asked the members to vote by a show of green or red cards.

Ms Anderson declared the motion carried by 75% majority.  
**CARRIED**

## Special Resolution D: Conduct of elections be undertaken by the NSW Electoral Commission

Ms Anderson spoke to the motion for the Club to consider the conduct of elections be undertaken by the NSW Electoral Commission.

Ms Anderson asked a member to move the motion:

Moved Andrew Gifford #1263

Seconded Greg Rially #1255

Ms Anderson asked if there was any member against and asked the members to vote by a show of green or red cards.

Ms Anderson declared the motion carried by 75% majority.

**CARRIED**

## AGENDA #9: NOMINATIONS FOR LIFE MEMBERSHIP

To consider the recommendation that the honour of Life Membership be bestowed upon Mr Jamie Feeney, Tony Grimaldi, Corey Hughes and Colin (Fred Walker).

Ms Anderson proposed a motion that the honour of Life Membership be bestowed upon Mr Jamie Feeney.

Ms Anderson welcomed Mr Stephen Mortimer to the stage to move the motion.

Mr Mortimer spoke about Mr Feeney's playing history and his current career within the game as Assistant Coach for the Women's Jillaroos.

Mr Col Peet also spoke about Mr Feeney and his great pleasure in supporting the motion.

Moved: Stephen Mortimer #243

Seconded: Bill Diakos #743

Ms Anderson requested a show of voting cards in support of the motion.

**CARRIED**

Mr Feeney accepted his nomination of Life Membership. Mr Feeney thanked the members and Mr Mortimer for the nomination and was honoured to be bestowed today.

Mr Feeney also thanked the Board.

Ms Anderson proposed a motion that the honour of Life Membership be bestowed upon Mr Tony Grimaldi.

Ms Anderson welcomed Mr Phil Pellizzeri to the stage to move the motion.

Mr Pellizzeri spoke of Mr Grimaldi's playing career – 170 1st grade games and since retiring has been employed in the Football department as NRL conditioning coach.

Mr Pellizzeri said he was privileged to move the motion for such a great club person.

Moved: Phil Pellizzeri #279

Seconded: Brent Sherwin #718

Ms Anderson requested a show of voting cards in support of the motion.

**CARRIED**

Ms Anderson presented Mr Grimaldi with the honour of Life Membership.

Mr Grimaldi spoke of his experience with the club and is honoured to be bestowed the life membership. Privileged and continue working with the players. Outstanding to work with these young men.

Ms Anderson proposed a motion that the honour of Life Membership be bestowed upon Mr Corey Hughes.

Ms Anderson welcomed Mr Phillip Charlton to the stage to move the motion.

Moved: Philip Charlton #19

Seconded: Geoff Robinson #206

Ms Anderson invited Mr John Coates #90 to come to the stage to say a few words on Mr Hughes.

Mr Coates expressed the importance of local juniors and was grateful to have the opportunity to say a few words.

Ms Anderson requested a show of voting cards in support of the motion.

**CARRIED**

Ms Anderson presented Mr Hughes with the honour of Life Membership.

Mr Hughes thanked Mr Coates along with Mr Charlton and Geoff Robinson and spoke of his gratitude and excitement to be awarded the Life Membership.

Mr Hughes wished the current players all the luck and expressed that the Club was the best Club he's ever been part of.

Ms Anderson proposed a motion that the honour of Life Membership be bestowed upon Mr Colin (Fred) Walker.

Ms Anderson welcomed Mr Matt Utai to the stage to move the motion.

Moved: Matt Utai #1,541  
Seconded: Trent Cutler #49

Ms Anderson requested a show of voting cards in support of the motion.

#### **CARRIED**

Ms Anderson presented Mr Walker with the honour of Life Membership and invited Mr Walker to the stage to say a few words.

Mr Walker thanked the members for their support.

#### **AGENDA #10: GENERAL BUSINESS**

Ms Anderson opened the meeting to questions from the floor.


- Grant Wright #942 – congratulated the new players and warmly welcomed the new members to the team. In relation to a departing player. 12 months ago, David Klemmer went on public record that he wanted to be part of long-term plans at the club. However, throughout the course of the season he had a drastic change of view towards the club.
- AH responded and explained the club expressed their desire to extend his contract. But at the end of the day, David requested a release and the club wished to move forward.
- Charlie McGettigan #1,394 – endorsement to Lynne, the Board and Andrew and keep up the good work.

Mr Hill confirmed to the members that the Club would reintroduce a member identification card for each member.

Ms Anderson noted that all the business set out in the agenda had been conducted and that there is no other business to be raised.

Ms Anderson thanked the Members for their cooperation and contribution dealing with the resolutions and invited all members to remain in the room for refreshments.

Ms Anderson closed the meeting at 1:18pm.



**Lynne Anderson**  
Chair, Bulldogs



# LIST OF FOOTBALL CLUB MEMBERS

As of 31st December 2019

## Voting Members

Andre Abdow #639	Matthew Burnett #1052	David Dib #69	James Habib #1129	John Khoury #1231	Dirk Melton #930
Saïde Abou-sleimon #1271	Deborah Burnett #1021	Eris Dignam #321	Leon Hadchiti #1261	Danny Khoury #1233	Sharbel Merhi #904
Glenn Adams #611	Kenneth Byass #93	Ciro Dilorio #933	Allan Haddad #197	Con Kinna #817	Stephen Merry #1132
Peter Adouni #926	Mark Byrnes #84	Nicholas Dimas #20	Vincent Haddad #198	Ross Kline #440	Shane Merry #955
John Agland #432	Peter Byron #1063	Jim Dimas #320	Kahtan Haddara #918	Pamela Knight #1195	Rodney Messner #605
Tracy Aibar #1381	James Calver #548	Chris Dimou #146	Robert Hagan #45	Jenna Knight #1185	Michael Mezzani #717
John Alam #1198	Nathan Camlett #1054	Jim Dimis #1117	Terry Hall #509	Robert Knox #854	Joseph Michael #1061
Elena Albanakis #678	Joshua Camlett #1053	Harry Dimis #1116	DaryJohn Halligan #41	George Kondis #571	Christopher Michael #1252
Christine Aldridge #431	Ian Camlett #58	Elias Dinoris #1027	Mohamed Hammouda #759	William Kostakidis #925	Andrew Mikhail #1352
David Aldridge #430	Gary Campbell #399	George Dionisopoulos #726	John Hamshere #353	Perry Kotsomitis #653	Robert Mian #1209
George Alexis #427	Gwen Campbell #553	Nick Dionisopoulos #1376	Peter Hanna #191	Tasso Kotsomitis #654	Anthony Millam #271
Carmela Alexis #1046	Cosimo Carbone #596	Lawrence Dods #143	John Hanna #183	Theo Koumaras #1106	Mark Mills #1408
Emmanuel Aliferis #1219	Garry Carden #34	Paul Donachie #844	Louis Hanna #192	Hristos Kouroupakis #438	Michael Mir #614
Mohamed Ali #1220	John Carmody #479	Thomas Dooner #549	Sybil Hanna #190	Jim Koutsouklakis #189	Samuel Mir #618
Khalid Al Kadimi #1344	Victor Carruccio #116	Robert Doucili #1225	Arthur Hanna #185	Jim Kuzmanovskiy #816	John Mockett #316
Gary Allen #683	James Carruccio #1275	Spiro Doukas #112	Andrew Hanna #193	John Lahoud #863	Geoffrey Mockett #315
Keith Allen #16	John Carolan #398	Lester Hanson #469	Colin Hanna #184	Terry Lamb #6	James Montague #216
Jack Amond #751	Edward Carolan, O.A.M. #397	George Haralambous #761	Lester Hanson #469	Thomas Lamont #302	Kevin Moore #21
Lynne Anderson #931	Matthew Carroll #813	Georgina Haralambous #760	George Haralambous #761	Peter Lander #289	Barbara Moran #656
Chris Anderson #124	Karen Carroll #812	George Harb #61	Roger Harborne #52	Stephanie Lander #290	Noel Morgan #564
Charles Anderson #65	William Carson #921	Mary Harb #779	Catherine Harborne #467	Alison Lane #1364	Paul Morrin #1003
Franco Andreacchio #570	Paul Carter #947	Stewart Harkins #1166	Stewart Harkins #1166	Shane Langley #1374	Peter Mortimer #35
Joan Andrews #425	Peter Cassilles #2	Steven Harkins #1167	Stephanie Hassarati #1196	Paul Langmack #1099	Chris Mortimer #37
Dennis Andriopoulos #424	Raeleen Castle #1125	John Hatzistergos #102	John Hatzistergos #102	Malcolm Larsen #202	Stephen Mortimer #243
Tony Antoniadis #1305	Darren Castle #893	Ronald Hayek #1047	Ronald Hayek #1047	Kerri Laughton #1291	Andrew Mortimer #1095
Peter Antonopoulos #621	Steven Cataldi #878	Tony Hayek #1343	Tony Hayek #1343	Maurice Layton #304	Steve Mortimer OAM #28
Hamza Anwer #1340	David Caulfield #64	Mark Hayes #1300	Mark Hayes #1300	Christina Lee #741	Natalie Moses #544
Jack Aoun #1165	Eddy Chahine #80	Hugh Hazard #36	Hugh Hazard #36	Chris Lee #201	Bassam Moses #542
Richard Appleyard #423	Joseph Chahine #130	Ronald Hearn #175	Ronald Hearn #175	Thomas Lee #648	Neil Moshi #1282
Paul Archer #100	Roland Chahoud #786	Gary Heaton #1383	Gary Heaton #1383	Anne Lee #309	Kevin Moss #214
Kim Archer #99	Joe Chahita #845	Su-Elle Heaton #1382	Su-Elle Heaton #1382	Warren Lees #809	Vanessa Moujalli #1251
Frank Arena #728	Lynne Channells #754	John Hegarty #464	John Hegarty #464	Alan Lees #1398	Esame Moussa #696
Nick Arhontakis #1102	Leonard Channells #475	Jarrad Hickey #1416	Jarrad Hickey #1416	Jason Lees #711	Adam Moustakas #948
Karl Arkins #567	Phillip Charlton #19	Keith Hill #463	Keith Hill #463	Ian Lees #623	Joseph Mouwad #1016
Anthony Armstrong #719	Tony Charlton #92	Joe Hills #461	Joe Hills #461	Barry Lehmann #238	Michael Mulvihill #284
Christopher Arnold #962	Claude Chasle #1257	William Hiltzinger #149	William Hiltzinger #149	Steve Lembiadakis #727	Lindsay Murphy #272
Samuel Arnold #963	Ahmed El-asmr #1287	Jennifer Hofmeier #599	Jennifer Hofmeier #599	Edward Nader #838	Elizabeth Nano #1283
Peter Arraj #1385	Jade El-Choueifati #62	Mark Hogan #167	Mark Hogan #167	Danny Nano #1284	Sargon Nano #1281
Paul Arraj #261	Bilal El-Hayek #1386	Terrence Hogan #166	Terrence Hogan #166	Ross Napier #1043	Milad Nasr #1119
Dennis Arvanitakis #814	George Elias #891	Robert Holle #964	Robert Holle #964	Barry Nelson #46	Alby Newman #213
Khal Asfour #1080	Lillian Elias #324	David Holland #1349	David Holland #1349	Michael Newson #1273	Michael Newton #123
Gregory Aspinall #129	Les Elias #67	Matthew Hollands #164	Matthew Hollands #164	Mitch Newton #204	Peter Niblock #21
Charles Assaf #1109	Emma Elias #307	Margaret Hollands #163	Margaret Hollands #163	George Nicey #209	Roger Nicey #296
Dale Atkins #421	Jackie Elias #615	Brian Holmes #179	Brian Holmes #179	Kevin Nicey #644	William Noonan #627
Melissa Auld #1363	Sue Elias #638	Kenneth Hottes #148	Kenneth Hottes #148	Glenn Long #281	Alan Nowfal #712
John Austin #109	Anthony Elias #3	Maureen Huckstadt #458	Maureen Huckstadt #458	William Lor #303	Joseph O'Brien #314
Phillip Auswild #96	Marsha El-Khoury #1279	Eric Horne #186	Eric Horne #186	Marjorie Lotty #294	Barry O'Brien #252
Mark Auswild #97	Joseph Elalban #1115	Brian Horne #459	Brian Horne #459	Robert Lotty #231	Andrew O'Brien #592
Fred Ayoub #1254	John Ellis #101	Shirley Hudson #169	Shirley Hudson #169	Keith Lotty #165	Hilary O'Connell #260
Tony Ayoub #1108	Stephen Ellis #203	Mark Hughes #31	Mark Hughes #31	Michael Lotz #836	Michael O'Donnell #262
Sharbel Ayoub #1110	Hazem El Masri #17	Garry Hughes #78	Garry Hughes #78	Nicole Lotz #835	Kenneth O'Farrell #259
Anthony Ayshford #1045	Ali El Soussi #1368	Steven Hughes #12	Steven Hughes #12	Toby Lysaught #229	Ann O'Farrell #560
Antoine Azar #1411	Noel Evans #552	Graeme Hughes #74	Graeme Hughes #74	Allan Lythall #267	Matthew O'Neill #241
Paul Azzopardi #934	David Evans #50	Glen Hughes #40	Glen Hughes #40	Darren MacGillcuddy #912	Tony O'Neill #811
Peter Bader #1074	Isuf Exhaj #935	Corey Hughes #77	Corey Hughes #77	John Mackay #927	Andy Odisho #1303
Matt Baker #103	George Fahd #1222	Colin Hugo #573	Colin Hugo #573	Fraser MacLennan-Pike #228	Arna Orr #15
Alessandro Balbi #706	John Fahey #137	Jon Hunt #1229	Jon Hunt #1229	Judith Macri #762	Wayne Oxford #1212
John Ballesty #39	Mohamad Fajao #1230	Luke Hutchinson #667	Luke Hutchinson #667	Alan Madden #1307	Philip Panarello #136
George Barakat #419	Ash Fakhoury #154	Victor Hutchinson #456	Victor Hutchinson #456	James Maganakis #937	William Paneras #1260
Mark Baranowski #839	Anthony Falas #1354	Joseph Ibrahim #1601	Joseph Ibrahim #1601	Peter Magnussen #601	Harry Papadopoulos #785
Terry Barry-James #418	Roger Falconer #168	John Ibrahim #76	John Ibrahim #76	Garry Maher #264	Anthony Pappas #1049
David Basha #566	Michael Fares #946	Robert Ibrahim #516	Robert Ibrahim #516	Rocky Mammone #708	Arsenios Papoulas #1156
Irene Beaven #608	Joseph Farhart #609	Parasiris #306	Parasiris #306	Bruno Manganaro #673	Gavin Parker #864
Chris Beck #1186	Frank Farhart #139	Steve Imbruglia #127	Steve Imbruglia #127	Colin Manners #720	John Passarelli #546
Michael Beck #54	Joanne Farr #833	Zac Indar #837	Zac Indar #837	Nicholas Manousis #1168	Andy Patmore #603
Roy Beckman #715	Andrew Farrar #22	Denise Isaac #972	Denise Isaac #972	Tony Mansour #967	MihailiR. Patsias #256
Gavin Beecroft #416	Jamie Feeney #117	Angus Jacobur #889	Angus Jacobur #889	Justin Mansour #966	Luke Patten #1083
Carmen Belfiore #1256	Roger Feletto #676	Shaun Jackson #919	Shaun Jackson #919	Harry Mansour #226	Michael Patulny #301
Tony Belfiore #1258	Barry Fennell #417	Dane Jama #916	Dane Jama #916	Emanuel Marakas #821	Con Paviakias #655
Barbara Bellenger #752	Rodney Finn #182	Bruce James #452	Bruce James #452	Stephan Marianne #941	Corey Payne #1004
George Bellenger #753	Belinda Finn #181	Wesley Jammo #787	Wesley Jammo #787	George Marigilis #834	Oliver Pearson #590
Matthew Betsey #842	Margaret Finos #679	Henry Janowski #156	Henry Janowski #156	Vicki Markna #1201	David Pedras #396
Brian Beynon #415	Nathan Fitzgerald #1298	Alfred Jennings #171	Alfred Jennings #171	Brad Marks #906	Colin Peet #952
John Bhuruth #66	Rohan Flick #1020	Victor Jenes #1130	Victor Jenes #1130	Richard Marlow #265	Robert Pellegrini #677
John Bily #781	Peter Ford #714	Jim Joannou #450	Jim Joannou #450	Paul Maroun #736	Phillip Pellizzari #279
William Bitar #847	Kenneth Ford #1211	Leslie Johns #628	Leslie Johns #628	James Marroun #1360	Janette Penman #628
Wally Bitar #688	Peter Foster #815	Vaughan Johnson #1179	Vaughan Johnson #1179	Clare Martin #1334	Christopher Peponis #14
Karl Bitar #1205	Robert Foster #819	John Jones #151	John Jones #151	Graham Martin #298	Dale Peponis #13
Robert Blake #414	Marlon Fraser #481	Michael Joukhador #799	Michael Joukhador #799	Celeste Marzin #225	George Peponis OAM #1
Joan Blake #413	Beryl Fraser #733	Christine Joukhador #826	Christine Joukhador #826	Willie Mason #135	Sam Perrett #982
Gordon Bobbin #550	John Fullarton #478	Tony Joukhador #448	Tony Joukhador #448	George Mathioudakis #224	Adam Perry #142
Gary Boghossian #872	Napoleon Gahdmar #477	Jason Joukhador #1372	Jason Joukhador #1372	Laurie McCormack #246	Adam Persen #1351
Steven Bogle #412	Philip Gaios #905	Ayser Joukhador #788	Ayser Joukhador #788	Rory McCudden #285	Joanna Pete #586
Robert Bonett #441	Cameron Gaios #961	Robert Kairouz #1208	Robert Kairouz #1208	Steve McCullagh #640	James Peters #255
Stuart Booth #411	Wayne Galea #476	Paul Kakasiouris #803	Paul Kakasiouris #803	Kevin McDermott #222	James Peters #1192
John Borello #620	Andrew Garland #858	Nick Kalaitzakis #152	Nick Kalaitzakis #152	Ken McDonald #194	Douglas Pettiford #585
Stephen Boulos #731	Elizabeth Garland OAM #161	John Kalianiotis #968	John Kalianiotis #968	Warren McDonnell #1339	David Petts #282
Anthony Boulos #730	Aldo Garofano #917	Chris Karabetsos #187	Chris Karabetsos #187	Michael McFadden #1295	Barry Phillips #5
Andrew Boulos #729	Clive Garner #4	Theodoros Karabetsos #1073	Theodoros Karabetsos #1073	Patrick McFadden #1296	Stephen Philpott #277
George Bousamra #1206	Vasileios Gartzonis #876	Theo Karabetsos #188	Theo Karabetsos #188	Anthony McFadden #1299	Manjinder Phull #245
Norman Boustamra #410	Anthony Gealtani #848	Joseph Karam #888	Joseph Karam #888	Gerard McGettigan #1394	Tim Pickup #9
Louie Boutsos #1113	Mario Georgalis #1425	John Karanikolas #428	John Karanikolas #428	Sean McGlynn #220	Robert Picone #558
Saree Boutsos #176	Steven Georgalis #1425	Nicholas Kasma #569	Nicholas Kasma #569	Gary McIntyre #286	Paul Pike #280
Samir Boutsos #429	John Gerges #1345	Tom Katsimardos #1127	Tom Katsimardos #1127	David McIntyre #288	Stephen Pike #1089
Danny Daher #325	Fady Ganher #1232	John Kavanagh #174	John Kavanagh #174	Monica McKenzie #1062	Ruben Pintos #584
David Bowman #408	Frank Ghidini #1065	John Kearns #147	John Kearns #147	David McLean #273	George Plakidis #866
David Boyle #1057	Stephen Ghidini #798	Joseph Kelly #160	Joseph Kelly #160	Leo McLeay #310	Emmanuel Plomaritis #894
David Brace #1199	Lissetta Giambuzzi #474	Dave Kelly #797	Dave Kelly #797	Ronald McLeod #577	Robyn Plowright #1082
David Brackenreg #698	Abbie Giambuzzi #473	John Kerr #783	John Kerr #783	Peter McMahon #555	Craig Polla-Mounter #207
Luke Bralley #597	John Giannakis #1241	Subeha Khan #1460	Subeha Khan #1460	Judith McMahon #1022	Arthur Poulos #940
Dorothy Bralley #794	Caterina Giannetti #1276	Alex Khatiss #748	Alex Khatiss #748	Stephen McMahon #1023	Frank Poulos #239
Scott Brennan #407	Andrew Gifford #1263	Peter Khoury #1096	Peter Khoury #1096	Sarah McMahon #1018	Nicholas Poulos #457
Craig Brennan #406	Brian Gillham #1387			Ian McNair #1403	Kerril Powell #269
Gordon Brian #404	Simon Gillies #132			Brian McNally #291	Steven Price #30
Adam Brideson #801	Craig Gilliver #913			Gordon McPherson #299	Frank Pritchard #1005
Larry Britton #26	Barry Gilmore #472			Chyrel McQuade #227	Helen Prodromou #763
Col Brown #144	Daniel Glastas #1059			Rebecca Medcalf #645	Brian Proops #195
John Brown #402	Edward Goulding #150				
Lionel Brown #126	Graeme Goulray #692				
Robert Brown #772	Sandy Green #158				
Daniel Buckley #725	Frank Green #744				
Lucy Burgmann #802	Kayee Griffin #240				
Paul Burke #557	John Grimaldi #1044				
Tony Burke #1171	Jennifer Grime #709				
Anthony Burke #400	Gehad Gunadi #665				
June Burnes #71	John Gwynne #849				
Jonathan Burnett #1024	Karli Dib #1088				

Russell Proudfoot #254  
Andrew Psillis #1333  
Nick Psomadellis #128  
John Puckeridge #250  
Christopher Quinnell #253  
David Quinnell #60  
Julio Rachich #823  
James Rahme #1058  
Mitchell Raimona #710  
Michael Raptis #295  
Wolfgang Rater #691  
Greg Raue #1255  
Kieran Rawnsley #713  
Michael Reaiche #579  
Steve Reardon #33  
David Reberger #598  
Scott Redford #610  
Ermina Redzovic #1429  
Sead Redzovic #1086  
Adrian Redzovic-Exhaj #1292  
Jess Reid #1332  
Steve Reid #790  
David Reilly #1264  
Robert Reif #367  
Christopher Reynolds #1026  
Bernard Rigby #578  
Robert Rizk #1031  
Tony Rizk #248  
Arthur Rizk #305  
Anthony Rizk #681  
Jordan Roach #312  
Lindsay Roach #879  
James Roach #311  
William Robards #266  
Geoff Robinson #206  
Michael Rodriguez #105  
Steven Rodriguez #859  
Lindsay Rogers #547  
Leslie Rolls #205  
Marie Ross #278  
Angie Rossi #7  
Arthur Rotziokos #1124  
Kenneth Rowan #436  
Michael Rowe #485  
Mavis Rowe #486  
Brett Rowe #1002  
Colin Rowe #487  
Ron Ryan #488  
Kevin Ryan #489  
Andrew Ryan #1007  
James Saad #851  
Ahmad Sabra #900  
SamJohn Safi #890  
Paul Said #491  
George Salim #1178  
Daniel Salim #561  
Sadie Salim #1177  
Christopher Salisbury #537  
Les Salisbury #1297  
Anthony Samuel #388  
Greg Sankey #391  
Ernie Santone #750  
Jim Sarantinos #734  
Joe Sartor #493  
Mario Sassine #1090  
Perry Savidis #512  
Perry Savidis #1071  
James Savidis #1038  
Lynne Schutjes #350  
Richard Scaff #1640  
George Scoullis #490  
Dymon Scoullis #471  
Doreen Scroggy #742  
Kay Searle #643  
Michael Secomb #494  
Joe Semrani #626  
Robynne Seward #466  
Scott Seward #27  
Saqib Shabir Rana #1461  
Patrick Sharkey #1036  
Geoff Sharpe #1181  
Annette Sharpe #1200  
Brent Sherwin #718  
Jim Sideras #1268  
Laz Simeonidis #496  
Robert Simpson #377  
John Simpson #497  
Roy Sims #1336  
Anne Sinclair #382  
Michael Sieba #498  
Stephen Small #196  
Anthony Smart #500  
Kevin Smees #501  
Brent Smith #1335  
Trent Smith #694  
David Smith #911  
Joshua Smith #503  
Graeme Smith #1030  
Robert Snoch #38  
Larry Sondergard #345  
Tim Southern #1084  
Christopher Sozou #740  
Chris Sozou #695  
Nicholas Sozou #625  
Peter Spanos #636  
Peter Speirs #385  
Stephen Speirs #764  
George Stamatakis #1103  
Melanie Stanton #1266  
Mary Stanton #896  
George Stanton #902  
Elizabeth Stanton #901  
Anthony Stanton #898  
Stanley Stanton #380  
Ryan Stanton #1265  
Andrew Stavropoulos #862  
Sandy Steuerwald #25  
Gavin Stevenson #504

John Stewart #505  
Michael Sterli #1180  
Robert Stone #506  
Ian Stromborg #641  
Stewart Swales #508  
Jake Swarts #929  
Gregory Swiderski #48  
Stefan Szlyo #1126  
Darryle Taber #510  
Pierre Tabet #341  
Yasmin Tabet #1174  
Emile Tabet #53  
Mellisa Tallon #502  
Scott Tallon #1075  
Elias Tarchichi #1362  
Jack Tarchichi #1361  
Ray Taylor #374  
Brenton Taylor #806  
Richard Taylor #805  
Rees Taylor #1369  
Craig Taylor #807  
Kannan Thangaraj #1306  
Edward Thick #381  
Joseph Thomas #617  
Norm Thomas #340  
Raymond Thompson #366  
Alan Thompson #877  
Dean Tilt #390  
Dallas Tiller #513  
John Timsans #1250  
Kirsty Timsans #1253  
Jeanette Timsans #1249  
John Tindale #434  
Debra Tinker #363  
Lynne Tolhurst #749  
Brian Tolhurst #600  
Beverly Tomkins #724  
Sal Torrisi #602  
Tony Touma #1163  
Trevor Townsend #524  
Danny Troubleshoot #1111  
Matthew Travis #595  
Robert Trevan #525  
Frank Tripodina #613  
Amelia Tripodina #735  
Mario Tritiniotis #384  
Gareth Troy #950  
Terrence Trujillo #928  
Andrew Tsiourvas #938  
Con Tsiourvas #936  
Chris Tsioulas #668  
Adrian Turner #360  
John Tzavaras #322  
Maria Tzavaras #89  
Spiros Tzavellias #669  
Matthew Utai #1541  
George Valiotis #383  
Pasquale Vartuli #339  
Kate Vartuli #1270  
Luke Vella #1365  
John Vellis #804  
Leo Vellis #587  
Nicholas Vergos #1331  
Anna Vergos #646  
Leslie Vincent #365  
Alan Vincin #528  
Peter Vlachokiriakos #1014  
Nick Vlahos #529  
Raymond Voget #361  
Melissa Voutros #1421  
Simon Voutros #1652  
Gladys Voutros #1653  
Jason Boyd #1635  
Andre Wagner #775  
Peter Wagstaff #515  
Greg Wakeford #530  
Peter Walker #700  
Cheryle Walker #701  
Fred Walker #379  
Judith Walker #746  
Stuart Walker #745  
Phillip Walsh #453  
Joanne Wansa #1388  
Stephen Want #532  
Aaron Warburton #1188  
Jill Ward #830  
Barry Ward #18  
Barry Ward #829  
Ian Watmough #616  
Peter Watsford #378  
Trevor Watts #767  
Sheridan Watts #765  
Charles Wesley #531  
Matthew Whaley #1190  
Frederick Wheatley #533  
Peter Whitney #386  
Chantal Wickham #1402  
Nal Wijesekera #737  
Matthew Wilcox #351  
Winifred Wilcox #612  
Kevin Wilcox #371  
Nathan Wilcox #375  
John Wild #352  
Peter Williams #370  
John Williams #523  
Troy Williams #771  
Jason Williams #540  
Peter Williamson #364  
Nadine Wilson #1410  
Michael Wilson #1294  
Peter Winchester #47  
Alan Woods #1337  
James Woods #420  
Timothy Worton #1121  
Donald Wray #349  
Grant Wright #942  
Robert Wyatt #347  
Joseph Yamine #1267

Russell Yates #521  
David Yazbeck #520  
Mico Yeh #689  
Michael Youssef #637  
John Zafirris #857  
Angelo Zafirris #389  
Badoui Zalloua #846  
Ryan Zambesi #1042  
Ben Zammit #824  
Jerry Zarb #372  
Carlos Zeidan #855  
Christopher Zeiz #664  
John Zervos #426  
Colin Zibara #768  
Richard Zogbee #342  
Patrick Zoghbi #1104  
Gary Zreik #358  
Allan Zreik #356  
Sean Zreik #357

#### Non Voting Members

Lorraine Abboud #1670  
Bashir Abou-Chahia #998  
Anthony Abraham #1573  
Abhijeet Agarwal #68  
Andrew Ah Toy #882  
Michael Aldred #177  
Arturo Alibrandi #1605  
Aiden Allen #180  
Emily Amos #221  
Kirby Anderson #173  
Jarrad Anderson #159  
Ben Anderson #199  
Tim Andrews #630  
Angelo Aniello #1516  
Christopher Aoun #1562  
Andrew Arvanitakis #270  
Charbel Assaf #362  
Con Asvestas #343  
Rawan Atme #1680  
George Atme #1682  
Amir Atme #1679  
Bachir Atme #1681  
Paul Ayoub #1693  
Charbel Azzi #1517  
Charbel Azzi #1550  
Mathew Badcock #1609  
Margaret Bagala #395  
Claire Bailey #1553  
Matthew Banning #359  
Carmine Barbaro #1600  
Lisa Barker #120  
Christopher Basha #1542  
Robbie Basha #1543  
Claire Bellis #1669  
Greg Biggs #770  
Maria Bileci #1620  
Raiden Bitar #1518  
George Blakeley #1522  
Shane Bocking #1631  
Marcello Bortone #1677  
Vivien Bortone #1683  
Anthony Bortone #1678  
Adel Boudib #687  
Dominique Boudib #747  
Joseph Boudib #662  
Joanna Boudib #778  
Stephen Boulos #1637  
Melissa Boutros #1421  
Simon Boutros #1652  
Gladys Boutros #1653  
Fa?amanu Brown #1525  
Mark Browne #447  
Royce Burkett #1588  
Andrew Byrne #449  
Kim Cadet #1599  
Nicholas Callaghan #1598  
Stacey Cartwright #451  
Peter Cekliawi #1694  
Margaret Chahine #1459  
Gretta Chahine #1462  
George Cham #1564  
Khalid Cham #1665  
Ryan Chelvarajah #853  
Robert Cipriano #1638  
Jeremy Clubbe #666  
Damian Cook #1613  
Brad Cooper #455  
Michael Costa #820  
Michael Daher #1630  
Julie Dalla-Bona #1519  
Ghassan Dandachli #697  
Khoder Dandachli #693  
Lisa Dawes #1580  
Matt Deane #659  
Peter Deeb #1567  
George Deeb #337  
Daniel Deeb #1673  
Patrick De Souza #832  
Elana De Souza #755  
Marilia De Souza #810  
Natalia De Souza #827  
John Dib #11  
Gabrielle Dib #1436  
Norman Dib #247  
Anna Dib #1435  
Julian Dimas #1569  
Stephanie Dimas #1570  
Samantha Dimas #1568  
Richard Diger #1627  
Jordan Divertie #1651  
Leanne Divertie #1649  
Joel Divertie #1642  
Garry Dobson #1591  
Frank Dodic #1592  
Jacob Douelhi #1606

Kevin Doyle #661  
Anna Dracopoulos #460  
Allan Drane #1546  
Adam Driussi #462  
John Driussi #468  
Deborah Driussi #465  
Lorraine Driussi #480  
Nevan Edge #1584  
Claudia Eid #1657  
Emile El-azar #437  
Adam Elliott #1310  
Stephen Ellison #482  
Craig Emerson #1608  
Georgette Fahd #1495  
Younna Fahd #1490  
Alex Fahd #1492  
Tony Fahd #1496  
Anthony Fahd #1491  
Stephen Fahd #1494  
Drew Fairham #1404  
George Farah #1548  
John Feeney #1660  
Grant Fenn #483  
David Ferguson #675  
Gareth Fleetwood #1663  
Adam Follington #690  
Kieran Foran #1524  
Natalie Fox #1175  
Georgios Frangidiakakis #433  
Donald Freudenstein #883  
Aaron Fuda #873  
Betty Fuda #707  
Susan Fuda #868  
Matthew Fuda #818  
Cameron Fuda #721  
Peter Fuda #841  
Tom Galligan #484  
Michael Gassmann #657  
Phillip Gatto #852  
Louisa Gatto #795  
Adam Gear #1628  
Roland Gedeon #633  
Anna Gela #1520  
Carmen Gerges #885  
Angelo Giannos #1539  
Luke Giompallo #1544  
Stylanos Glinellis #1551  
Phillip Gould #492  
Mukesh Goundan #134  
Andrew Graham #699  
Brad Graham #1662  
John Grealy #1636  
Ourania Griukostopoulos #619  
Norman Habib #1577  
Matthew Hagen #658  
Gregory Hancock #1612  
Matilda Harb #1667  
Jared Harb #1666  
Karl Harris #70  
Julie Harris #1692  
Rod Hart #251  
Tracy Hart #249  
Billal Hassarein #1571  
Bede Hendren #495  
John Heraghty #283  
Katrina Holdsworth #155  
Kirstie Holovati #1643  
Solaiman Hossain #338  
Con Hrysanthos #1619  
Daniel Hudap #1353  
Paul Hughes #1687  
Wade Humphreys #208  
Courtney Humphreys #200  
Benjamin Hunt #403  
Mark Hunt #499  
Philip Iacovou #1691  
Raymond Ibrahim #1378  
Thomas Isbester #300  
Rida Issa #1370  
Andrew Jackson #507  
Peta Jackson #511  
Joshua Jackson #985  
Mattl Jarmot #401  
George Jarmat #1510  
Gary Jenkins #1574  
Sandra Johns #514  
Thomas Johns #517  
Carl Johnson #682  
Scott Johnson #1594  
Michelle Jones #369  
Mona Kady #1547  
Maree Kalamvokis #1624  
Peter Kalamvokis #1625  
Victoria Kalan #518  
Mary Kalaniotis #1621  
Nicholas Kalaniotis #1622  
Jenny Kalaniotis #1623  
Anthony Karam #685  
Carlos Khouri #1607  
Therese Khoury #632  
Layal Khoury #1674  
Charbel Khoury #1671  
Fadi Khoury #1555  
Carolyne Khoury #1672  
Joe Kiernicki #663  
Maria Kiriakakis #393  
Maree Koen #219  
Nathan Koen #218  
Tom Komac #1589  
Andre Korte #875  
Anne Korte #702  
Chris Kotsis #1000  
Vassilios Kougelos #1536  
James Kounas #1001  
Con Koureas #422  
John Kritsimas #1556  
Frederick Kruger #881  
Craig Laundry #113

Mark Lindsay #1634  
Simon Lindsay #1664  
John Loukadelis #1579  
Murray Love #652  
Cherie Lovett #519  
Tess Lubbers #409  
Steven Macchi #861  
Glen Maisey #671  
Reni Mailua #1549  
Joe Makdessi #1604  
Daniel Mammons #1395  
Anthony Mannah #684  
David Mansour #1551  
Evan Mantas #1358  
Nabil Marabani #1661  
Jason Marler #526  
Joseph Marroun #1644  
Maurice Marroun #1654  
Enass Marroun #1658  
Josephine Marroun #1647  
Antoinette Marroun #1655  
Chris Marshall #1629  
Stephen Martin #629  
Diego Martinez #1648  
Georgina Mastragelopoulos #1528  
Alex Mastragelopoulos #1526  
George Matta #119  
Nasser Matta #106  
Salim Matta #333  
Karl Mayoh #527  
George Mayson #534  
Nicky Mayson #535  
Nicholas McCarroll #1632  
Jesse McGinn #777  
Ethan McKenzie-Bostock #758  
Chris McQuade #1582  
Peter Merhi #1610  
Robert Merhi #1611  
Chris Merrin #1659  
Jordan Merry #1133  
Joshua Merry #1341  
Jonty Moore #215  
Fiona-Gaye Moore #217  
Ceili Moore #210  
Chaudhury Mostafiz #276  
Anthony Moujalli #1557  
Jim Moustakas #1537  
Angus Murmaghan #536  
Jacinta Murray #263  
Joseph Naddaf #1554  
Fiona Natale #1685  
Riccardo Natale #1684  
Stephen Natoli #860  
Patrick Natoli #840  
Maria Natoli #800  
Cathy Natoli #722  
Anthony Natoli #703  
Julia Natoli #789  
James Natoli #774  
Mark Natoli #287  
Belinda Natoli-Macchi #704  
Nick Nehme #1572  
Nicola O'Brien #373  
Michael O'Loughlin #538  
Angelo Ottogalli #258  
Mapuiata Paa #1639  
Anne Paa #1643  
Steven Pappas #622  
Adrian Papponetti #111  
David Papponetti #114  
Teresa Papponetti #110  
Kristen Paragalli #370  
William Pat #808  
Chris Patsianis #1515  
Dean Pay #1417  
George Pereira #1593  
Shane Perry #1376  
Duncan Petit #674  
Bill Phillips #1531  
Steven Phillips #1538  
Hellen Phillips #1530  
Marisa Picone #138  
Mattl Picone #141  
Grace Picone #121  
Grace Picone #140  
Peter Pikis #1521  
Christopher Planer #1595  
Lee Pomfret #1626  
Joanne Price #539  
Adrian Prosenko #444  
Lawrena Puang #660  
Anthony Raciti #999  
Raed Rahal #1511  
Mizanur Rahman #275  
Shayfur Rahman #292  
Frank Rando #766  
Anastasia Raptis #1535  
Gideon Ratner #541  
Simon Reid #543  
Zara Richards #871  
James Richards #776  
Scott Richardson #107  
Rabeh Rifahi #1633  
Fadia Rizk #1463  
Tony Rizk #1464  
Thomas Robson #869  
Berna Robson #716  
David Robson #716  
Liam Robson #793  
James Roddy #545  
Tony Romeo #1552  
Paul Roumanos #355  
Murray Rowe #554  
Blythe Rowe #551  
Aleks Rzakowski #562  
Abdus Saitar #293  
Tony Salvartzis #1641  
Joseph Sammut #1615

Sean Sammut #1614  
Vincent Samuel #1399  
Tania Samuel #1400  
George Samy #1597  
Fayssal Sari #1427  
Richard Sari #439  
Mario Savva #157  
Paul Sawaged #1565  
Greg Schneider #565  
Paige Scott #831  
Natalie Scott #1512  
Andrew Sedrak #1646  
David Sengupta #1367  
Gazala Shaheen #769  
Ben Shaw #153  
Hayley Shaw #172  
Ramy Shlemoun #1689  
Ramsin Shlemoun #1688  
Benjamin Short #1348  
David Sidgreaves #884  
Robert Sifani #131  
Emre Simsek #672  
Gokhan Simsek #624  
Barry Sioufi #1428  
Andrew Smirneos #1527  
Hellen Smirneos #1532  
Peter Smirneos Jr #1532  
Peter Smirneos Snr #1534  
Daniel Smith #568  
Paula Smith #576  
Melissa Smith #104  
Arthur Spiropoulos #1529  
James Stanton #1576  
Ben Steltenpool #1545  
Jodie St John #780  
Joseph St John #782  
Colin Storie #680  
Sharon Sullivan #580  
Daniel Sullivan #583  
Garry Sullivan #581  
Margaret Sullivan #582  
Suman Sur #297  
Anthony Swales #1380  
James Swerydow #59  
James Tait #670  
Brendan Taranto #368  
Basil Tasker #376  
Tracy Taylor #588  
Jaron Thanunjai #336  
Margaret Thelander #125  
Ivan Thelander #123  
Chad Thomas #1590  
Stuart Thomas #589  
Scott Thompson #589  
Joshua Timsans #1575  
Manel Tissine #1509  
Kiara Tizzone #344  
Peter Tonagh #591  
Triantis Triantopoulou #1558  
Valinda Truong #1656  
George Tsirikas #1587  
Billy Tsirikas #1585  
Angelis Tsirikas #1586  
Wade Tubman #593  
Colin Tuck #1583  
Peter Tunks #435  
Richard Turner #83  
Laura Turner #98  
Michelle Turner #86  
Andrew Twalts #686  
Nicoletta Vasilaras #387  
Paul Vecchio #348  
Angela Velonas #604  
Marilyn Velonas #1616  
Ernie Velonas #1618  
Vicki Velonas #1617  
Alexandros Villiotis #1686  
Luke Ward #329  
Christian Ward #318  
Gary Ward #313  
Jury Ward #327  
Bianca Ward #317  
Jacob Ward #319  
Glenn Whittington #79  
Angela Whittington #75  
Mark Wilcox #606  
Rodney Williams #634  
Wendy Williams #1596  
Mick Williams #133  
Alexander Winiarski #874  
Natalie Winiarski #828  
Sophie Winiarski #856  
Benjamin Winiarski #705  
Mark Winiarski #796  
Ian Wood #1603  
Stephen Woodcock #1668  
Aaron Woods #1523  
Elizabeth Wright #1695  
Ross Yapp #607  
Maggie Yazbeck #1559  
Patrick Yazbeck #1560  
Alex Yazbeck #1561  
Hiam Yazbeck #1566  
Jennifer Yeh #354  
Michael Zakka #1514  
Paul Zalloua #443  
Sandra Zalloua #446  
Ashoor Zaya #1690  
George Zisopoulos #1540  
Antonios Zouein #1645





Pictured: The Bulldogs NRL team celebrates a win in the sheds









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