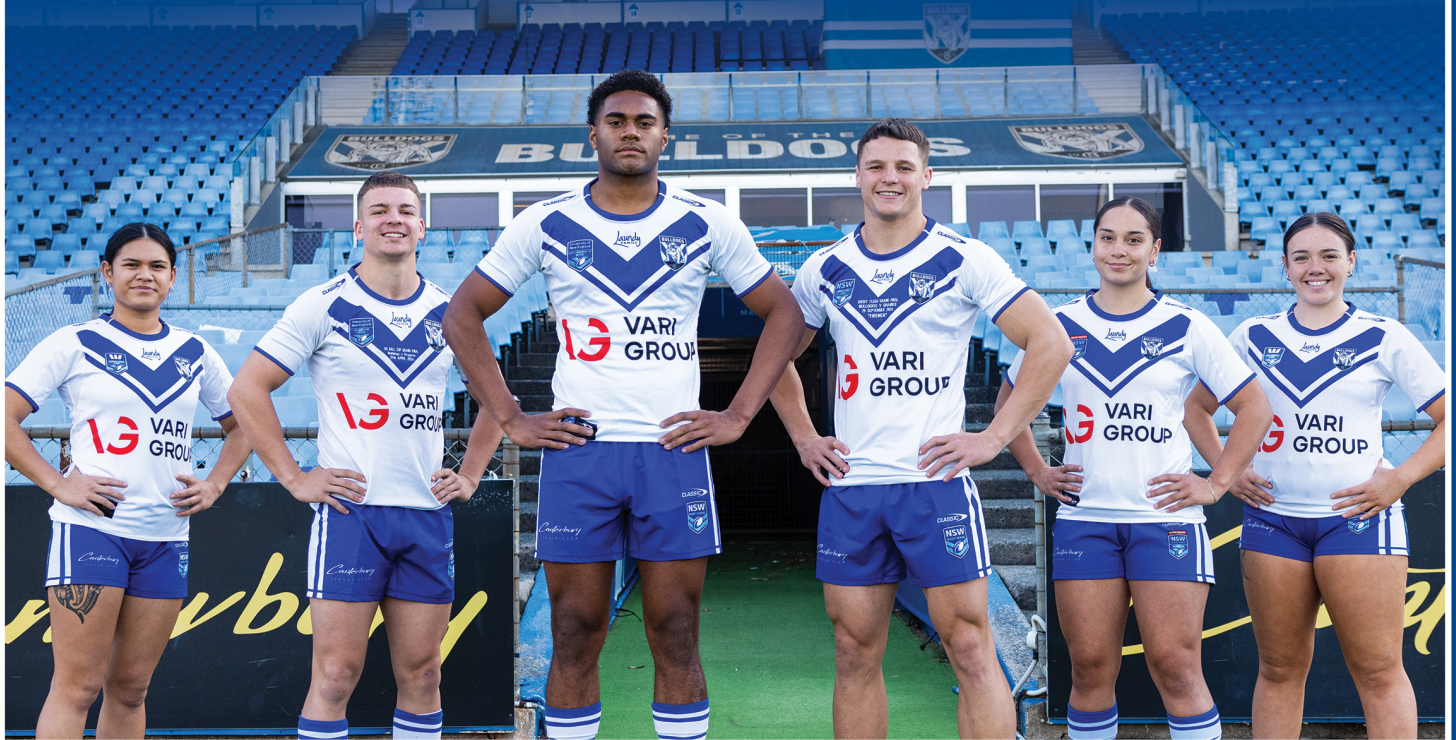




CANTERBURY-BANKSTOWN BULLDOGS

2024 ANNUAL REPORT





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OFFICE BEARERS

Chair of the Board (18 February onwards)

Adam Driussi

Chair of the Board (Until 18 February)

John Khoury

Chief Executive Officer

Aaron Warburton

Directors

Adam Driussi
John Khoury
Peter Mortimer
Paul Polly
Joseph Thomas
Andrew Gifford
Peter McMahan

Joint Patrons

The Hon. Tony Burke, M.P.
The Hon. David Littleproud, M.P.

Auditors

KPMG

Club Solicitors

Carroll & O'Dea Lawyers

Legal Counsel

Robert Picone

FULL TIME FOOTBALL STAFF

General Manager of Football

Phillip Gould AM

Head Coach

Cameron Ciraldo

Assistant Coaches

Luke Vella
Jason Taylor
Chad Randall

Transition Coaches

Mick Potter
Josh Jackson
Steven Turner

NRL Football Manager

Stephen Litvensky

NRL Team Manager

Fred Ciraldo

Chief Medical Officer

Dr. Luke Inman
Dr. Peter Lorentzos

Head Of Performance

Travis Touma

Head Physiotherapist

Adrian Low

Assistant Physiotherapist

James Wall

Physiotherapist

Lachlan Mollica

Strategic Analyst

Mohamed Ali

Sport Scientist

Ryan Simmons
Matthew Chandler

Strength & Conditioning Coach

Chad McGill

Wellbeing Manager

Steve Pike

Club Career Coach

Renee Liddy

Wellbeing, Ambassadors Club & Alumni

Luke Goodwin

Specialist Coach

Rubin Ruzicka

General Manager of Pathways

Adam Hartigan

General Manager of Female Pathways & Junior League

Barry Ward

Head Coach of Female Pathways & Development

Craig Sandercock
Blake Cavallaro

Pathways Specialist Coach

Mark O'Mealey

Head of Recruitment

Peter Sharp

Academy Coach - Toowoomba

Blake Mara

Head of Junior League

John Grealy

Pathways & Development Officer

Craig Wilson

Pathways & Development Manager

David Hamilton

Pathways Recruitment Officer

Fifita Hala

Head of Strength & Conditioning - Male Pathways

Gurpreet Singh

Female Football Operations Coordinator

Lauren Milner

Football Operations Assistant

Paul Arraj

ADMINISTRATION

Chief Operating Officer

John White

Accountant

Josh Persson

Accountant

Andrew Shen

Executive Assistant CEO & Chair

Monica Shakya

Head of Administration & Contract Management

Melanie Pryke

Administration Coordinator

Stephanie Penteado

General Manager Stakeholder Engagement

Diane Langmack OAM

Head of Community & Foundation

Damon Koulouris

General Manager Marketing

Phillip Valentine

Media, Communications & PR Manager

Caitlin Glanville

Interim Media & Communications Manager

Darcie McDonald

Digital & Media Coordinator

Andrea Mandadakis

Marketing Executive

Hattie Ryan

Content Producer/Videographer

Arthur Meredith
Kundai Chawira
Justin Layug

Graphic Designer

Liam Rennie
Ayden Reeves

Content Producer

Hope Saad

Club Historian

Phil Pellizzeri

General Manager Commercial

Stuart Martin

Commercial Events & Operations Manager

Michaela Dwyer

Corporate & Events Executive

Dean Lancaster

OFFICE BEARERS

Head of Membership, Match Day & Events
Stacie Bulmer

Membership Experience & Operations Manager
Jayden Galea

Membership Sales Manager
Paul Humphries

Member Experience Executive
Daniel Trpezanovski

Membership Sales Executive
Paul Diakos

Reception & Member Services
Natalie Pennisi
Jade Pond

Head of Partnerships
Byron Geddes

Partnerships Success Executive
Benjamin Jones
Lachlan Stewart

Bulldogs In Business Manager
Andrew Towner

Business Development Manager
Craig Manning

Business Connector & Club Ambassador
Josh Reynolds

Club Ambassador
Terry Lamb
Andrew Ryan
James Graham

Head of Retail
Georgia Ravics

Retail & Game Day Merchandise Coordinator
Teigan Crowe

Retail Coordinator
Oscar Sims

Head of People & Culture
Emma Bradley

Bulldogs House Caregiver
Vivian Sos

PART TIME STAFF

Club Dietitian
Madeleine Eager

Goal Kicking Coach
Daryl Halligan

Head of Innovation & Growth
Ramy Haidar

Pathways Transition Coach
William Mason

Football Operations Assistant
Paul Arraj

List & Recruitment Analysis
Scott Woodward

NSW Cup Team Assistant
Grant Fakes

NSW Cup & SG Ball Yellow Shirt
Brad Genova

NSW Cup Trainer
John Gross

Team Analyst
Ramzi Daizli

NRL Assistant Doctor
Alvina Ng

NSW Cup Doctor
Dr. David Makarious

Harvey Norman Women's Premiership Assistant Coach/Lisa Fiaola Cup Coach
Michael Stuart

Head of Strength & Conditioning - Female Pathways
Richard Saliba

Harvey Norman Women's Premiership Assistant Coach
Noa Vaine

Harvey Norman Women's Premiership Yellow Shirt
Sam Penton

Harvey Norman Women's Premiership Orange Shirt
Janath Kasthuriarachchi

Harvey Norman Women's Premiership Blue Shirt/Lisa Fiaola Cup Yellow Shirt
Josh Tyrell

Jersey Flegg Assistant Coach
Tom Mansour
Mark Horo

Jersey Flegg Team Manager
David Pedras

Jersey Flegg Team Assistant Manager
Terry Murray

Jersey Flegg Blue Shirt
Mark Barnes

Jersey Flegg Orange Shirt
Brayden McAnally

Ron Massey Cup Coach
Simon Greaves

Ron Massey Cup & SG Ball Team Manager
Fady Ghanem

Ron Massey Cup Assistant Coach/Harold Matthews Blue Shirt
Joseph Chakty

Ron Massey Cup Orange Shirt
Arben Hizo

Ron Massey Cup Yellow Shirt
Pa Poa Marurai

Ron Massey Cup Blue Shirt/SG Ball Trainer
Andrew Hadchiti

Tarsha Gale Cup Coach
Bou Ovington

Tarsha Gale Cup Team Manager
Katie Lawrence

Female Pathways Physiotherapist
Jawad Azzi

Tarsha Gale Cup Assistant Coach/Blue Shirt
Andrew Emilio

Tarsha Gale Cup Assistant Coach
Michael Shannon

Tarsha Gale Cup Orange Shirt
Christopher Dionopoulos

SG Ball Assistant Coach/Blue Shirt
Roy Asotasi

SG Ball Assistant Coach
Craig Holmes

Harold Matthews Assistant Coach
James Towerton

SG Ball Orange Shirt
Edmond Ma

Pathways Physiotherapist
Jim Liakos

Harold Matthews Coach
Shannon Rushworth

Harold Matthews Assistant Coach
James Towerton
Kyle Reuben

Harold Matthews Team Manager
Danielle Towers

Harold Matthews Orange Shirt
James Lindsay

Harold Matthews Yellow Shirt
Allan Pham

Lisa Fiaola Cup Assistant Coach/Blue Shirt
Craig Allison

Lisa Fiaola Cup Team Manager
Robyn Graham

Lisa Fiaola Cup Assistant Coach
Lani Vaalele

Lisa Fiaola Cup Orange Shirt
Hong Nguyen

Junior League Senior Coordinator
Annemaree Poole

Junior League Coordinator
Donna Okunbor
Alanah Poole

Club Chaplain
Ken Clendenning

Mindset Consultant
Jarred Brown



Featured: New Life Members David Gillespie and Josh Reynolds

Year	President	Secretary	Treasurer	Chief Executive	Executive Assistant
1935	Mr T. Johns	Mr F. Miller	Mr G. Russell		
1936	Mr T. Johns	Mr F. Miller	Mr G. Russell		
1937	Mr T. Johns	Mr F. Miller	Mr G. Russell		
1938	Mr T. Johns	Mr F. Miller	Mr G. Russell		
1939	Mr T. Johns	Mr A. Bray	Mr G. Russell		
1940	Mr T. Johns	Mr A. Bray	Mr G. Russell		
1941	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1942	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1943	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1944	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1945	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1946	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1947	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1948	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1949	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1950	Mr T. Johns	Mr A. Bray	Mr J. Ford		
1951	Mr T. Johns	Mr A. Bray	Mr J. Ford		
1952	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore		
1953	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore		
1954	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore		
1955	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore		
1956	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore		
1957	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore		
1958	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore		
1959	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore		
1960	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn		
1961	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn		
1962	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn		
1963	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn		
1964	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn		
1965	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn		
1966	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn		
1967	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn		
1968	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn		
1969	Mr R. Schwebel	Mr R. Ibbitson	Mr F. Dunn		
1970	Mr G. Ferrier	Mr P. Moore	Mr F. Dunn		
1971	Mr G. Ferrier	Mr P. Moore			
1972	Mr G. Ferrier	Mr P. Moore			
1973	Mr G. Ferrier	Mr P. Moore			
1974	Mr G. Ferrier	Mr P. Moore			
1975	Mr G. Ferrier	Mr P. Moore			
1976	Mr J. Collins	Mr P. Moore			
1977	Mr J. Collins	Mr P. Moore			
1978	Mr J. Collins	Mr P. Moore			
1979	Mr J. Collins	Mr P. Moore			
1980	Mr J. Collins	Mr P. Moore			
1986	Mr B. Nelson			Mr P. Moore	Mr G. Hughes
1987	Mr B. Nelson			Mr P. Moore	Mr G. Hughes
1988	Mr B. Nelson			Mr P. Moore (OAM)	Mr G. Hughes
1989	Mr B. Nelson			Mr P. Moore (OAM)	Mr G. Hughes
1990	Mr B. Nelson			Mr P. Moore (OAM)	Mr G. Hughes
1991	Mr B. Nelson			Mr P. Moore (OAM)	Mr G. Hughes
General Manager					
1992	Mr B. Nelson			Mr P. Moore (OAM)	Mr G. Hughes
1993	Mr B. Nelson			Mr P. Moore (OAM)	Mr G. Hughes
1994	Mr B. Nelson			Mr P. Moore (OAM)	Mr G. Hughes
1995	Mr B. Nelson			Mr P. Moore (OAM)	Mr G. Hughes
Football Manager					
1996	Mr B. Nelson			Mr R. Hagan	Mr G. Hughes
1997	Mr B. Nelson			Mr R. Hagan	Mr G. Hughes
1998	Mr B. Nelson			Mr R. Hagan	Mr G. Hughes
1999	Mr B. Nelson			Mr R. Hagan	Mr G. Hughes
2000	Mr B. Nelson			Mr R. Hagan	Mr G. Hughes
2001	Mr B. Nelson			Mr R. Hagan	Mr G. Hughes
2002	Mr B. Nelson (OAM)			Mr R. Hagan	Mr G. Hughes
				Dr G. Peponis	Mr S. Mortimer (OAM)
2003	Dr G. Peponis			Mr S. Mortimer (OAM)	Mr G. Hughes
2004	Dr G. Peponis			Mr S. Mortimer (OAM)	Mr G. Hughes
				Mr M. Noad	Mr B. Clyde
2005	Dr G. Peponis			Mr M. Noad	Mr B. Clyde
2006	Dr G. Peponis			Mr M. Noad	Mr B. Clyde
2007	Dr G. Peponis			Mr M. Noad	Mr B. Clyde
2008	Dr G. Peponis			Mr T. Greenberg	Mr B. Clyde
2009	Dr G. Peponis			Mr T. Greenberg	Mr F. Barrett
2010	Mr R. Dib			Mr T. Greenberg	Mr A. Thompson
2011	Mr R. Dib			Mr T. Greenberg	Mr A. Thompson
2012	Mr R. Dib			Mr T. Greenberg	Mr A. Thompson
2013	Mr R. Dib			Mr T. Greenberg	Mr A. Thompson
				Ms R. Castle	
2014	Mr R. Dib			Ms R. Castle	Mr A. Thompson
2015	Mr R. Dib			Ms R. Castle	Mr A. Thompson
2016	Mr R. Dib			Ms R. Castle	Mr A. Thompson
2017	Mr R. Dib			Ms R. Castle	Mr A. Thompson
2018	Ms L. Anderson			Mr A. Hill	Mr A. Farrar/G. Holmes
2019	Ms L. Anderson			Mr A. Hill	Mr S. Price
2020	Ms L. Anderson/ Mr J. Khoury			Mr A. Hill	Mr S. Price
2021	Mr J. Khoury			Mr A. Warburton (since February)	Mr P. Gould (AM) (since July)
2022	Mr J. Khoury			Mr A. Warburton	Mr P. Gould (AM)
2023	Mr J. Khoury			Mr A. Warburton	Mr P. Gould (AM)
2024	Mr A. Driussi			Mr A. Warburton	Mr P. Gould (AM)

Year	President	Secretary	Assistant Secretary
1981	Mr J. Collins	Mr P. Moore	Mr G. Hughes
1982	Mr B. Nelson	Mr P. Moore	Mr G. Hughes
1983	Mr B. Nelson	Mr P. Moore	Mr G. Hughes
1984	Mr B. Nelson	Mr P. Moore	Mr G. Hughes
1985	Mr B. Nelson	Mr P. Moore	Mr G. Hughes

Life Members

Messrs: C.Gartner, C.Brown, M.Cliff, N.Thomas, B.Phillis, C.Anderson, S.Cutler, L.Brown, Garry Hughes, Dr. G.Peponis (OAM), R.Thompson, P.Cassilles, M.Hughes, Graeme Hughes, S.Mortimer (OAM), P.Mortimer, C.Mortimer, A.Farrar, K.Lotty, T.Lamb (OAM), K.Moore, L.Britton, S.Gillies, M.Newton, R.Relif, S.Reardon, Glen Hughes, G.McIntyre, R.Harborne, C.Polla-Mounter, S.Hughes, S.Price, B.Ward, H.El Masri, G.Carden, A.Coorey (OAM), A.Perry, D.Cooper, A.Brideson, L.Johns, P.Langmack, A.Ryan, L.Patten, A.Elias, B.Sherwin, B.Morrin, M.Utai, F.Ciraldo, T.Cutler, W.Mason, J.Feeney, T.Grimaldi, C.Hughes, F.Walker, S.Gearin, P.Winchester, J.Morris, P.Tunks, J.Jackson, A.Tolman, D. Gillespie, J. Reynolds

Deceased

Messrs: F.Miller, F.Stewart Snr, T.Johns, B.Russell, H.Culbert, A.Dunn, G.Cairns, J.Elliott, G.Whitmore, A.Bray, G.Russell, R.Kirkaldy, S.Parry CBE, G.Clunas, V.Murray, F.Dunn, R.Gartner, C.Bloom, G.Garland, H.Porter, J.Hartwell, J.Ford, V.Saunders, Bernie Williams, J.Collins, R.Ibbitson, R.Buchanan, F.Sponberg, P.Moore (OAM), A.Nelson, S.Garland (OAM), E.Burns, J.Gartner, B.Smith, K.Stewart (AO), W.Delauney, J.O'Brien, Bob Williams, K.Ingall, R.Baxter, F.Anderson, G.Ferrier, A.Schwebel, K.Charlton, G.Connell, K.Dawes, L.White, S.Folkes, Dr. H.Hazard (AM), R.Nicey, D.Tiller, P.Charlton, B.Nelson (OAM), T.Pickup, P.Durose, G.Robinson



AGENDA FOR THE 90TH AGM

BUSINESS TO BE CONDUCTED

- 1. Annual Report**
To receive and consider the Annual Report for the 12 months ended 31 October 2024.

- 2. Chair's Address**

- 3. Minutes of Previous General Meeting**
To receive and consider the Minutes of the previous Annual General Meeting held on 18 February 2024.

- 4. Financial Statements**
To receive and consider the Financial Statements for the 12 months ended 31 October 2024 and the Reports of the Directors and the Auditors for the 12 months ended 31 October 2024.

- 5. Auditors**
KPMG, Chartered Accountants continue in office as the Auditors of the Club in accordance with the Corporations Act.

- 6. Chief Executive's Address**

- 7. General Manager Football's Presentation**

- 8. Nominations for Life Membership**
To consider the recommendation by the Board of Directors that the honour of Life Membership of the Club be bestowed upon (NAMES TO BE ADDED).

- 9. Special Resolution - Amendments to Constitution**
To consider, and if thought fit, to adopt amendments to the constitution.

- 10. General Business**
To deal with general business.

CHAIR'S REPORT

Dear Bulldogs Family,

As we reflect on the 2024 season, we find ourselves at the dawn of a new era for our beloved Canterbury-Bankstown Bulldogs. This year has not only reinvigorated the Bulldogs spirit but has also redefined what it means to wear the Blue and White with pride.

On the field, our NRL squad defied expectations, securing our first finals appearance since 2016. Under the exemplary leadership of Coach Cameron Ciraldo and Captain Stephen Crichton, our team displayed remarkable resilience, teamwork, and trademark Bulldogs grit. While our journey ended in week one of the finals, it marked only the beginning of a new breed of Bulldogs.

The season was punctuated by unforgettable moments: Blake Wilson's match-winning try before 45,000 fans on the King's Birthday, successive golden point victories at Accor Stadium, a commanding win at Suncorp Stadium, and that electrifying triumph at Belmore Sports Ground against the Raiders. These moments weren't just victories; they were statements of our resurgence.

Our success extended beyond the NRL. For the second consecutive year, we claimed the Flowers Memorial Pennant as NSWRL Club Champions, a testament to the strength and depth of our entire football program. Our pathways teams excelled, with our Harold Matthews team finishing as Minor Premiers, SG Ball as runners-up, and our Jersey Flegg squad crowned Premiers.

These achievements are no accident. They are the result of a clear vision and tireless work from our General Manager of Football, Phil Gould AM, and our entire football department. Their commitment to rebuilding our Club from the ground up is paying dividends faster than anyone could have anticipated. The systems and structures now in place will ensure sustained success for years to come.

The future of women's rugby league at the Bulldogs is equally exciting. Securing our NRLW licence for 2025 marks a significant milestone in our Club's history. Our junior women's teams have already set a high bar, with our Lisa Fiaola team crowned undefeated Premiers and our Tarsha Gale squad reaching the preliminary final. As we prepare for our inaugural NRLW season, we do so knowing that we have a strong foundation of talented young women ready to make their mark.

Off the field, our achievements have been equally impressive. We've seen record crowds return to support the Bulldogs, with our final six games at Accor Stadium averaging nearly 35,000 fans. Our Membership base has surged to over 25,000; a clear indication of the renewed faith and passion of our supporters.

Our grassroots are stronger than ever. Our junior league is flourishing, with over 3,600 players across our district. Male participation is up 4%, while female participation has surged by an impressive 15%. These figures aren't just statistics; they represent the next generation of Bulldogs players and supporters. They are the lifeblood of our Club, ensuring a bright future for the Blue and White.

Financially, we've made significant strides. Under the astute leadership of CEO Aaron Warburton and his team, our commercial partnerships have increased by over 150% since 2021, shattering previous records. Corporate hospitality sales more than doubled year-on-year, and retail sales have grown by an astounding 500% over five seasons.

In the digital realm, our media and marketing teams have excelled, producing content that resonates with our fans. The result? A staggering 130 million video views in 2024 - a 1,200% increase from 2021. These figures aren't just numbers; they represent the renewed strength and appeal of the Bulldogs brand in a digital age.

However, we recognise that with success comes responsibility. We remain committed to our community, understanding that the Bulldogs are more than just a football Club - we are a pillar of the Canterbury-Bankstown community. Our community programs continue to make a real difference, focusing on increasing school attendance and supporting school-to-work transitions. We're proud of the positive change we're creating, supported by both Federal and State Governments.

As we look to 2025, our 90th anniversary season, we do so with great optimism but also with a clear understanding of the challenges ahead. We are committed to building on this year's success, both on and off the field. Our entry into the NRLW competition will open new avenues for growth and inspiration. We aim to continue our financial growth, invest further in our community programs, and develop our pathways to ensure a sustainable future for our Club.

We are on track to commence the construction of our new \$50 million Centre of Excellence in 2025. This facility will be more than just a building - it's a statement of intent - a commitment to providing our players and staff with the best possible resources to compete at the highest level.

None of this would be possible without the unwavering support of our sponsors, particularly the Laundry family and the Canterbury League Club. Your belief in our vision has been the bedrock of our resurgence. To our many corporate partners, your support has been invaluable in helping us achieve our goals. We look forward to continued success together.

To our Board members, thank you for your unwavering support. To Aaron Warburton and the entire administration team, your dedication has helped transformed our Club. To Phil Gould AM and our football department, your expertise is shaping the Bulldogs of the future.

To our coaches, players, and staff across all our teams, your hard work and dedication embody the Bulldogs spirit. You have not just represented our Club; you have elevated it. Your efforts on and off the field have made us all proud to be associated with the Canterbury-Bankstown Bulldogs.

Finally, to our Members and fans - the heart and soul of our Club - thank you. The chants of 'Bulldogs' that echoed around grounds and through the streets of Belmore in 2024 are a testament to your passion and loyalty. You are not just supporters; you are the Bulldogs.

As we enter our 90th year, we do so united in our goal to be a Club of excellence on the field and compassion off it. The Bulldogs spirit that has carried us through 2024 will continue to unite and inspire us all in 2025 and beyond. We are not just celebrating our past; we are actively creating our future.

Here's to the next chapter in our storied history. Together, we are creating a legacy that will make past, present, and future generations proud to call themselves Bulldogs. The best, I firmly believe, is yet to come.



Adam Driussi
Chair of Board of Directors



MEN'S COMPETITIONS



NSW



Featured: Stephen Crichton and Jacob Preston

NRL SEASON REPORT

The 2024 season for the Bulldogs undeniably put the NRL community on notice. Our Club's mission — to unite and inspire — has been brought to life this year, showcasing the resilience, talent and potential of our players.

Reflecting on our 2023 report, we expressed confidence in our path forward, stating: "Despite challenges and injuries, our commitment to improving standards and attitudes within the Club remains unwavering. The only way for us is up, and we eagerly anticipate the exciting journey ahead with our talented young players and strategic acquisitions in 2024."

Building on the growth and lessons of last season, we welcomed ten new recruits, including three-time Premiership-winner Stephen Crichton. Their arrival brought a renewed attitude that resonated throughout the Club and the broader community.

Under the expert guidance of Head Coach Cameron Ciraldo and our newly appointed Captain Crichton, the team's potential was realised, securing 14 wins from 24 matches. A standout moment was our dominant 32-nil victory over the Gold Coast Titans in Round 3, which set the tone for a successful season.

New signings like Connor Tracey, Bronson Xerri, Kurt Mann, Jaeman Salmon, and Josh Curran quickly established themselves as integral members of the squad. Meanwhile, stalwarts Jacob Kiraz, Matt Burton, Reed Mahoney, and Viliame Kikau delivered their best seasons yet, contributing significantly to our success.

The season was marked by thrilling moments, including a dramatic 30-26 victory against the Sydney Roosters in Round 5. Other highlights included dual wins over Newcastle (36-12 in Round 7 and 32-2 in Round 13) as well as St George Illawarra (44-12 in Round 12 and 28-10 in Round 23). We also celebrated an epic comeback on the King's Birthday against Parramatta (22-18) and back-to-back Golden Point victories in Rounds 17 and 18.

As confidence and camaraderie grew, we enjoyed a five-match winning streak, culminating in a historic 34-18 victory in New Zealand that secured our first finals appearance since 2016.

The strength of our Pathways system shone brightly, with five NRL debuts from local juniors and Academy talents—Bailey Hayward, Lipoi Hopoi, Harry Hayes, Jonathan Sua, and Eli Clark—stepping onto the NRL field for the first time in Blue and White.

Our remarkable performances not only highlighted a significant on-field turnaround, solidifying our place as the third-best defensive outfit by the end of the regular season but also re-ignited the passion of our fanbase, culminating in a thrilling crowd of over 50,000 during the first week of the finals.

As we look ahead, the Bulldogs are poised to continue our ascent up the NRL ladder. With the Club's 90th season on the horizon, and the teams' whole-hearted commitment to betterment, 2025 promises to be one of the most highly anticipated seasons in our history.

Thank you for your unwavering support as we build a bright future together.





2024 CANTERBURY



BACK ROW: Joseph O'Neill, Luke Smith, Kurtis Morrin, Blake Taaffe, Bronson Xerri, Jordan Samrani, Joash Papalii, C

MIDDLE ROW: Harry Hayes, Jack Todd, Harrison Edwards, Poasa Faamausili, Jeral Skelton, Chris Patolo, Ryan Su

FRONT ROW: Karl Oloapu, Drew Hutchison, Sam Hughes, Kurt Mann, Jaeman Salmon, Stephen Crichton, Matt Bu



BANKSTOWN BULLDOGS



Connor Tracey, Jake Turpin, Khaled Rajab, Bailey Biondi-Odo, Reece Hoffman, Lipoi Hopoi

Anton, Jacob Preston, Jacob Kiraz, Blake Wilson, Kitone Kautoga, Hayze Perham, Eli Clark, Bailey Hayward

Anton, Cameron Ciraldo, Reed Mahoney, Viliame Kikau, Josh Curran, Josh Addo-Carr, Liam Knight, Max King, Toby Sexton



DEBUTANTS

DEBUTANTS

Player Name	Milestone	Round	Date
Stephen Crichton	Bulldogs NRL Debut	1 vs Eels	09/03/2024
Josh Curran	Bulldogs NRL Debut	1 vs Eels	09/03/2024
Poasa Faamausili	Bulldogs NRL Debut	1 vs Eels	09/03/2024
Drew Hutchison	Bulldogs NRL Debut	1 vs Eels	09/03/2024
Kurt Mann	Bulldogs NRL Debut	1 vs Eels	09/03/2024
Jaeman Salmon	Bulldogs NRL Debut	1 vs Eels	09/03/2024
Blake Taaffe	Bulldogs NRL Debut	1 vs Eels	09/03/2024
Connor Tracey	Bulldogs NRL Debut	2 vs Sharks	15/03/2024
Kitione Kautoga	Bulldogs NRL Debut	5 vs Roosters	05/04/2024
Bronson Xerri	Bulldogs NRL Debut	5 vs Roosters	05/04/2024
Bailey Hayward	NRL Debut	6 vs Storm	12/04/2024
Jake Turpin	Bulldogs NRL Debut	6 vs Storm	12/04/2024
Lipoi Hopoi	NRL Debut	13 vs Knights	31/05/2024
Harry Hayes	NRL Debut	20 vs Cowboys	21/07/2024
Eli Clark	NRL Debut	27 vs Cowboys	07/09/2024
Jonathan Sua	NRL Debut	27 vs Cowboys	07/09/2024



Featured: Bailey Hayward with family/friends

CURRENT PLAYER RECORDS

PLAYER	NRL	NSW	JFL	T	G	FG	PTS
ADDO-CARR Josh	14	0	0	11	0	0	44
AFAULO William	0	1	19	12	0	0	48
ALATINI Sosaia	0	0	2	0	0	0	0
BIONDI-ODO Bailey	0	6	0	4	1	0	18
BURTON Matt	23	0	0	9	74	3	187
CLARK Eli	1	23	0	11	46	0	136
COCHRANE Taye	0	0	15	8	0	0	32
CONTI Alex	0	0	2	0	0	0	0
COOK Romano	0	18	0	1	0	0	4
CORCORAN Daniel	0	0	8	2	0	0	8
COX Bayley	0	0	7	0	0	0	0
CRICHTON Stephen	21	0	0	10	1	0	42
CURRAN Josh	24	0	0	3	0	0	12
DONALDSON Callum	0	3	24	1	0	0	4
EDWARDS Harrison	1	2	0	0	0	0	0
FAAMAUSILI Poasa	4	16	0	4	0	0	16
FINAU Sosefo	0	0	9	1	0	0	4
FORDER Blake	0	0	2	1	0	0	4
FUZ Cody	0	2	0	0	0	0	0
GABRAEL Danny	0	3	19	14	0	0	56
HAYES Harry	9	15	0	5	0	0	20
HAYWARD Bailey	20	4	0	2	0	0	8
HOFFMAN Reece	0	11	0	4	0	0	16
HOPOI Lipoi	6	14	0	2	0	0	8
HUGHES Sam	25	0	0	2	0	0	8
HUTCHISON Drew	13	6	0	3	0	0	12
JONES Alekolasimi	0	2	11	0	0	0	0
KAUFUSI Sosaia	0	0	8	3	0	0	12
KAUTOGA Kitione	2	18	0	8	0	0	32
KIKAU Viliame	23	0	0	5	0	0	20
KING Max	19	0	0	0	0	0	0
KIRAZ Jacob	25	0	0	12	0	0	48
KNIGHT Liam	2	15	0	2	0	0	8
LAWRENCE Alexander	0	0	1	0	0	0	0
MAHONEY Reed	25	0	0	4	0	0	16
MANN Kurt	17	0	0	2	0	0	8
MAREE Joshua	0	2	0	0	0	0	0
MARSHALL Damon	0	2	17	2	0	0	8
MATAALE Elijah	0	2	13	3	0	0	12
MAZZONE Jordi	0	4	11	14	0	0	56
MOMOISEA Jirah	0	4	0	0	0	0	0
MORRIN Kurtis	23	0	0	1	0	0	4
MOYLE Reuben	0	7	18	5	0	0	20
MUAGUTUTIA Larry	0	0	23	7	0	0	28
MUAGUTUTIA Zaidas	0	0	9	3	0	0	12
OLOAPU Karl	0	0	0	0	0	0	0
O'NEILL Joseph	0	20	3	1	0	0	4
PAPALII Joash	0	20	0	3	4	0	20
PATOLO Chris	4	13	0	0	0	0	0
PERHAM Hayze	0	23	0	6	0	0	24
PETERSON Trentham	0	3	0	1	0	0	4

PLAYER	NRL	NSW	JFL	T	G	FG	PTS
POLLARD Aston	0	0	1	0	0	0	0
PORTER Braye	0	0	5	2	0	0	8
PRESTON Jacob	18	0	0	6	2	0	24
REARDON Jed	0	0	15	1	0	0	4
REUBEN Bronson	0	0	1	0	0	0	0
RINAKAMA Ratu	0	0	12	12	0	0	48
ROGERS Mitchell	0	0	1	0	0	0	0
SALMON Jaeman	20	0	0	3	0	0	12
SAMRANI Jordan	0	16	0	6	0	0	24
SEVE Fanafou	0	0	5	2	0	0	8
SEXTON Toby	16	7	0	7	36	0	100
SIULUA Sione	0	0	3	0	0	0	0
SKELTON Jeral	5	14	0	13	0	0	52
SMITH Bud	0	0	17	1	0	0	4
SMITH Luke	0	5	16	6	0	0	24
SMITH Oliva	0	0	1	0	0	0	0
SPINKS Logan	0	3	13	4	0	0	16
SUA Jonathan	1	11	11	21	1	0	86
SULUKA-FIFITA Daniel	0	5	0	0	0	0	0
SUTTON Ryan	0	1	0	0	0	0	0
TAAFFE Blake	8	6	0	4	2	0	20
TAGITUIMUA Penioni	0	1	0	0	0	0	0
TEAUPA Joseph	0	0	25	1	2	0	8
TETEVAÑO Zane	0	11	0	0	0	0	0
TIA Cassius	0	1	20	7	57	1	143
TODD Jack	0	11	0	0	0	0	0
TOILALO Fahmy	0	7	14	1	0	0	4
TRACEY Connor	22	0	0	7	0	0	28
TUKUAFU Aisake	0	0	3	1	0	0	4
TURPIN Jake	4	13	0	1	0	0	4
UNDERHILL Jack	0	14	10	1	0	0	4
VALE Lachlan	0	15	0	4	0	0	16
VITO Lajuan	0	0	15	3	0	0	12
WAVIK Ragarive	0	0	25	8	27	0	86
WILSON Blake	10	4	0	5	0	0	20
WILSON Hamish	0	0	3	0	0	0	0
WOODS Mitchell	0	0	4	2	7	0	22
XERRI Bronson	19	4	0	11	0	0	44
YOUNG Patrick	0	0	18	1	0	0	4



Featured: Blake Taaffe

NSW CUP REPORT

While a top-five finish wasn't to be for the Bulldogs' Knock On Effect NSW Cup side, there is plenty of reason for optimism after the squad recorded an impressive 14 wins in 2024.

Under Mick Potter's guidance, the Club focused efforts in 2024 on nurturing the next generation of elite players, with youngsters such as Harry Hayes, Lipoi Hopoi, Jonathan Sua, and Eli Clark standing tall to mark their ascension to the NRL. The NSW Cup competition provides a valuable development platform for our development squad, including Toby Sexton, Bailey Hayward and Bronson Xerri who all began their 2024 campaigns honing their skills and gaining valuable minutes before playing a big part in our NRL season.

The Bulldogs 2024 NSW Cup campaign kicked off with a hard-fought victory over Parramatta. Trailing 26-20 at halftime, the team's resilience shone through as they mounted a comeback, driven by Sexton's determined charge and kicking game.

After suffering losses in Rounds 3 and 4, the team turned around form to mark a six-match winning streak, including back-to-back victories against Newcastle and Wests where the Bulldogs piled on an impressive 94 points.

A standout moment came in Round 10 when the Bulldogs, sitting in second position on the ladder, ended the first-placed Panthers' unbeaten streak with a decisive 30-12 victory. The match boasted a formidable Bulldogs lineup with the likes of Sexton, Hayze Perham, Blake Wilson, Liam Knight, Jake Turpin, Poasa Faamausili and interchange forward Zane Tetevano. But it was back-rower Kitione Kautoga who was the star of the fixture. His early try sparked the onset of an 18-point scoring run, demonstrating the team's ability to convert defensive resolve into attacking prowess.

Despite the Round 10 triumph, the Bulldogs faced challenges in the following weeks attempting to overcome injuries, suspensions, NRL call-ups, and head knocks, all of which tested the squad's depth. The continuous line-up changes saw pathways players from the Jersey Flegg Cup called up to seize opportunities, with youngsters such as Jordi Mazzone, Damon Marshall, Jack Underhill, Fahmy Toilalo, Luke Smith and Logan Spinks all gaining invaluable experience in the open age competition.

With an experienced spine trio of Turpin, Blake Taaffe and Drew Hutchison guiding the team, the Bulldogs managed to fight to stay in the top five through 22 Rounds, falling just shy of finals contention by season's end.

The season concluded on a high note with a thrilling 40-30 victory over Blacktown Workers at Belmore Sports Ground, where an impressive hat-trick by Sua underlined the growth and confidence of our young talents.

As we look ahead to 2025, the Bulldogs are set for an exciting future, blending valuable experience, attitude and enthusiastic youth that promises to propel the Club forward.

Pos	Team	Played	Points	Wins	Drawn	Lost	Byes	For	Against	Diff.
1	Bears	24	36	15	2	7	2	560	479	81
2	Jets	24	35	15	1	8	2	654	492	162
3	Raiders	24	34	14	2	8	2	713	456	257
4	Warriors	24	33	14	1	9	2	590	506	84
5	Panthers	24	33	13	3	8	2	602	520	82
6	Dragons	24	32	14	0	10	2	580	447	133
7	Bulldogs	24	32	14	0	10	2	622	547	75
8	Knights	24	26	11	0	13	2	595	650	-55
9	Sea Eagles	24	24	10	0	14	2	566	704	-138
10	Roosters	24	23	9	1	14	2	540	583	-43
11	Eels	24	23	9	1	14	2	535	678	-143
12	Rabbitohs	24	17	6	1	17	2	482	658	-176
13	Magpies	24	16	6	0	18	2	454	773	-319



NSW RUGBY LEAGUE

Featured: Jersey Flegg Cup Premiers

JERSEY FLEGG CUP REPORT

The preparation for the 2024 Jersey Flegg season began in November 2023 and centred around two core principles: hard work and teamwork. It is these two key values that proved instrumental in securing a second consecutive Jersey Flegg Premiership victory.

A total of 43 players contributed to the Jersey Flegg team throughout the season, including 17 players from the SG Ball program. Of these, 14 players advanced to participate in the NSW Cup at various stages, with Jonathan Sua making his NRL debut in Round 27.

Building on the success of 2023, the squad showcased a diverse range of talent, bolstered by a few new faces. The team underwent a gruelling pre-season but continued to persevere, completing all training sessions with dedication and grit and carrying a positive attitude throughout the season.

We experienced some early success in the opening rounds of the season but were put to the test in Round 3 after a tough loss to Penrith. However, the team rallied, regaining confidence and delivering one of their best performances in Round 6—a victory against the previously undefeated Raiders in Canberra.

The squad continued to display spirit and grit throughout the season. A memorable 10-0 victory against a strong Panthers team in boggy conditions (Round 10) and a gritty 24-0 win against the Storm in Melbourne (Round 17) were season standouts, highlighting the team's commitment to a defensive mindset.

Despite a difficult run of injuries and tough lessons against the Raiders, Roosters, and Warriors toward the season's end, the team finished third on the ladder, earning their opportunity to play in the finals.

The final series was tough. Week one saw the team face a formidable Panthers outfit and in one of their most dominant performances of the year, defeat them 32-6.

In week two, the team squared off against the Minor Premiers, the Canberra Raiders. After an intense and physical 70-minute battle that ended 14-all, the match went into extra time. A crucial, game-saving charge down by Captain Luke Smith kept the squad in contention as the match ticked over into golden point. With a gusty breeze behind them, the Raiders were beginning to gain ascendancy when a strong backfield carry from Will Afualo gifted the team some much-needed field position. In the 84th minute, Cassius Tia kicked a field goal to secure the team's place in the Grand Final.

The Grand Final pitted the Bulldogs against the Sharks, who entered the match with confidence after 10 consecutive wins. The Bulldogs started strong, leading 14-0 at halftime despite losing winger Sua to a broken jaw early in the match. A late surge from the Sharks in the second half closed the gap to 14-12 with eight minutes remaining. However, the Bulldogs' defence held firm, repelling attacking raids from the Sharks in a courageous display of grit and resilience.

In the final moments of the game, a big hit from Man of the Match Jack Underhill knocked the ball loose and sealed a truly memorable Grand Final win.

While the players on the field achieved Premiership success, many others contributed to the team's accomplishments. A large squad of players each played their role in establishing a winning culture, with their attitude, energy, and support remaining unwavering, even for those not on the field each week. This commitment to personal development and team success embodies our Club and team first values.

The success of the team is also a reflection of the great group of staff involved this year, who provided invaluable knowledge, support, and encouragement throughout the season.

The 2024 season was a great success for the Bulldogs Club, not only resulting in back-to-back Premiership wins for the Jersey Flegg side but also fostering the growth of exceptional players who will contribute to the Bulldogs' success for years to come.

Pos	Team	Played	Points	Wins	Drawn	Lost	Byes	For	Against	Diff
1	Roosters	22	43	17	1	4	4	650	378	272
2	Bulldogs	22	39	15	1	6	4	550	383	167
3	Sharks	22	36	14	0	8	4	495	399	96
4	Panthers	22	33	12	1	9	4	474	419	55
5	Eels	22	30	11	0	11	4	484	460	24
6	Storm	22	30	11	0	11	4	462	474	-12
7	Raiders	22	28	10	0	12	4	400	480	-80
8	Sea Eagles	22	26	9	0	13	4	500	539	-39
9	Dragons	22	26	9	0	13	4	450	598	-148
10	Rabbitohs	22	25	8	1	13	4	401	594	-193
11	Knights	22	22	7	0	15	4	492	524	-32
12	Wests Tigers	22	22	7	0	15	4	440	550	-110



Featured: Mitchell Woods

SG BALL CUP REPORT

The 2024 Bulldogs SG Ball squad experienced a great season, resulting in a Grand Final appearance. With several players returning from the 2023 Harold Matthews Cup Premiership-winning side, along with a talented group from our pathways in New Zealand, the North Coast, and the Greater Northern Region, the team was well-equipped for the challenges ahead.

Preparation began with a gruelling preseason, during which the squad of 35 players honed their skills through hard work and three trial matches, setting the stage for their season opener at Belmore.

The Bulldogs faced a tough draw in 2024, starting with the Roosters in Round 1, followed by challenging away games against Newcastle and Canberra. Given the nine-week regular season, a strong start was crucial. The team began the season with one win, a draw, and two losses, highlighted by a remarkable comeback against Newcastle in Round 2, where they rallied from 16-0 down to secure a 28-26 victory.

After regrouping four rounds in, the Bulldogs found their stride, winning five consecutive matches while averaging 42 points scored and just 12 points conceded per game. This impressive run solidified their place in the finals, finishing the regular season in fourth.

In the finals, the Bulldogs faced arch-rivals Parramatta, who finished fifth. Drawing on their earlier victory against the Eels, the team dominated the first half, leading 24-0, and ultimately won 42-10, setting up a Grand Final qualifier against the undefeated Sydney Roosters.

The semi-final against the Roosters was a true test of grit, especially after losing to them in Round 1. In challenging conditions at Henson Park, the Bulldogs led 16-6 at halftime and fought hard to secure a gritty 22-16 victory, advancing to the Grand Final against the St George Dragons.

The Grand Final was a testament to the players' hard work and commitment. The Bulldogs started strong, scoring in the opening minute, but the Dragons responded with five tries, ultimately leading at halftime. Despite their efforts, the Bulldogs couldn't mount a comeback, and the Dragons secured the title.

Despite the loss, the season was marked by individual accolades, with Mitchell Woods named Player of the Competition and selected for the Australian Schoolboys team. Additionally, Woods, Zaidas Muagututia, and Ratu Rinakama represented the City U18s, while Woods, Fanafou Seve, and Logan Spinks earned spots in the NSW U19s team.

Beyond the season, many players transitioned to our Jersey Flegg, Ron Massey, and Sydney Shield programs, with Spinks receiving an opportunity to play in the NSW Cup. Reflecting on the achievements and the numerous players progressing to higher levels, the season is regarded as a success, paving the way for a promising future for the Club.

Pos	Team	Played	Points	Wins	Drawn	Lost	Byes	For	Against	Diff.
1	Roosters	9	18	9	0	0	0	299	154	145
2	Dragons	9	14	7	0	2	0	302	154	148
3	Knights	9	14	7	0	2	0	314	168	146
4	Bulldogs	9	13	6	1	2	0	306	176	130
5	Eels	9	12	6	0	3	0	258	190	68
6	Steelers	9	12	6	0	3	0	238	182	56
7	Panthers	9	9	4	1	4	0	216	194	22
8	Magpies	9	9	4	1	4	0	248	226	22
9	Sharks	9	9	4	1	4	0	256	244	12
10	Rabbitohs	9	8	4	0	5	0	214	236	-22
11	Raiders	9	8	4	0	5	0	206	268	-62
12	Warriors	9	7	3	1	5	0	234	230	4
13	Storm	9	5	2	1	6	0	164	254	-90
14	Sea Eagles	9	4	2	0	7	0	164	280	-116
15	Bears	9	2	1	0	8	0	118	364	-246
16	Tigers	9	0	0	0	9	0	94	311	-217



Featured: Paul Henry Johnson and teammates

HAROLD MATTHEWS CUP REPORT

This 2024 Harold Matthews season carried high expectations as defending Premiers. The returning players came back into pre-season with a bounce in their step and were keen to get back to training and ready to defend their title - as were the new players who were just as eager to train hard and cement their place in the squad.

Returning for another season, Head Coach Shannon Rushworth and his staff were more than ready to take on the task in 2024.

With the squad selected and well-conditioned in the pre-season, they were ready to kick things off for Round 1. With only nine rounds in the Harold Matthews Cup regular season, it was important to start strong and confident - and the squad did not disappoint winning 30-16 against the Sydney Rooster in front of a vocal home crowd.

Winning our next game two games - against the Knights and a convincing 46-10 result against the Panthers - we then hit our bye in Round 4.

As we hit the halfway mark of the competition, Round 5 saw us come up against a strong Paramatta team and we knew this was going to be a hard-fought match as both teams had not lost a game. It was an extremely tough match which had the crowd and coaching staff up out of their seats.

The game ended up in a 20-all draw. The team regrouped and focused on finishing strong for the remaining four games of the regular season. The squad dominated in the next three games, scoring 48 points, 46 points and 52 points against the Sharks, Tigers and Steelers respectively.

Round 9 saw us fly down to Melbourne to play the Storm, who had joined the competition for the first time in 2024. Winning this game would see us claim the Minor Premiership for 2024.

After an early start at Sydney Airport and a one-hour drive to the playing fields the boys were excited and eager to get off the bus and start their preparation for the game. They sang the team song loud and proud at fulltime as we walked away with a 32-28 win, seeing us finish top of the ladder and Minor Premiers in 2024.

Finishing first meant the Bulldogs got the first week of finals off. However, it was a nervous wait to see who we would be playing the following week as the entire competition was extremely tough this year.

We played the Warriors in an elimination final at Henson Park in torrential rain and wind. The squad fought hard for the entire game but went down by only two points with the Warriors winning 12-10.

Overall, there were many highlights throughout our campaign and the efforts of all our players and staff were to the highest of standards.

Pos	Team	Played	Points	Wins	Drawn	Lost	Byes	For	Against	Diff
1	Bulldogs	8	17	7	1	0	1	298	112	186
2	Magpies	8	17	7	1	0	1	250	114	136
3	Eels	8	16	6	2	0	1	220	105	115
4	Sharks	8	14	6	0	2	1	217	158	59
5	Roosters	8	12	5	0	3	1	230	172	58
6	Warriors	8	12	5	0	3	1	170	159	11
7	Sea Eagles	8	11	4	1	3	1	140	128	12
8	Knights	8	10	4	0	4	1	172	144	28
9	Panthers	8	10	4	0	4	1	198	194	4
10	CC Roosters	8	10	3	2	3	1	115	112	3
11	Rabbitohs	8	8	3	0	5	1	193	174	19
12	Storm	8	8	2	2	4	1	158	166	-8
13	Steelers	8	8	3	0	5	1	120	200	-80
14	Raiders	8	6	2	0	6	1	160	221	-61
15	Dragons	8	6	2	0	6	1	104	256	-152
16	Bears	8	3	0	1	7	1	90	212	-122
17	Tigers	8	2	0	0	8	1	52	260	-208



Featured: Jirah Momoisea

RON MASSEY CUP REPORT

The 2024 season marked the Bulldogs' second year competing in the NSWRL's Ron Massey Cup after re-entering the competition in 2023 to create further development opportunities for players. This season, our focus remained on pathway development and exposing squad members to overage competition.

This year's squad showcased a diverse range of talent, drawing players from the Moorebank Sydney Shield, Harold Matthews Cup, SG Ball Cup, Jersey Flegg Cup, and NSW Cup teams, complemented by a strong core of regular Ron Massey participants. Players combined with the Jersey Flegg Cup squad for mid-week training before coming together independently for captain's run and matches. We extend our gratitude to Josh Jackson and the Jersey Flegg coaching staff for providing the Ron Massey players with the invaluable opportunity to hone their skills and advance their football knowledge under their expert guidance—an embodiment of our Club first philosophy.

Throughout the season, we utilised a total of 53 players. Notably, the Jersey Flegg Grand Final featured nine players who had donned the Ron Massey jersey in 2024, while 13 players from the SG Ball squad progressed to experience Ron Massey. A special mention goes to Jope Rauqe from the Harold Matthews team, who played three games and excelled at this senior level.

Congratulations also goes to Lipoi Hopoi, whose journey from Ron Massey to NSW Cup culminated in an NRL debut by season's end—a true testament to the opportunities available within our development programs. Additionally, we commend Trentham Petersen and Isaac Matalavea-Booth for their selection in the NSW City side that triumphed over NSW Country.

On the field, the squad demonstrated strength and resilience, with season highlights including victories over the eventual Ron Massey Cup Grand Finalists. The Bulldogs produced a thrilling 18-16 win over the 2024 runners-up, Wentworthville, and delivered their best performance of the year against Premiers, Glebe Dirty Reds, with a resounding 54-8 victory.

Finishing the year in seventh place marks an improvement over 2023 and reflects the growth and potential of the squad as we look ahead to 2025. While success can be measured in many ways, the 2024 season provided our players with invaluable experiences, coaching, and development opportunities.

We would like to extend our thanks to the dedicated coaching and support staff. Your commitment and tireless efforts have been instrumental in shaping the squad's development.

A group of women's sports players, likely netballers, are shown celebrating. They are wearing white jerseys with blue accents and "BULLDOGS" branding. One player in the center is holding a large silver trophy. The background shows a stadium setting. The entire image is overlaid with a semi-transparent blue filter.

WOMEN'S COMPETITIONS



Featured: Latisha Smythe

HARVEY NORMAN WOMEN'S PREMIERSHIP REPORT

The Harvey Norman Women's Premiership Squad enjoyed a good season overall even though they just narrowly missed out on contention for the semi-finals, coming fifth in the competition at season's end.

Despite missing out on the finals, it was great to see many of our female players graduate through the junior pathways and represent the Bulldogs in the highest women's competition available for the Club during the 2024 season.

The Harvey Norman Women's Premiership squad comprised players from the 2024 Lisa Fiaola and Tarsha Gale Cups and also included a mix of new and returning players from the previous Harvey Norman season. It was fantastic to see such a blend of players and experience levels come together, with squad members from as young as 17 marking their debut during the season.

The Harvey Norman competition is an integral stepping stone to the NRLW. Inaugural 2025 NRLW Coach Blake Cavallaro came on board just before the season commenced and was determined to build a solid foundation and culture for 2025 through the Harvey Norman Women's Premiership season. Coach Cavallaro introduced and trialled different football strategies with the squad that coincide with the Club's current NRL and NSW Cup programs and that will inevitably have a positive influence on what we do in the NRLW and female space in 2025.

While the squad adjusted to new training principles, they also played with plenty of pride on the field. They were courageous and cannot be faulted on their attitude and effort throughout the 2024 season.

Season Highlights:

- Defeating the Newcastle Knights 34-12 in the opening round – a side that would go on to secure a Grand Final finish.
- Playing as a curtain-raiser to the NRL on Saturday 7th September at Accor Stadium (a Club-supported initiative) with over 30,000 people there to support as the squad came from behind to win 22-14 against the Manly Sea Eagles.
- Co-Captains Latisha Smythe & Sarachen Oliver both receiving NRLW Bulldogs contracts in 2025 as a result of their efforts throughout the season.
- Local junior Pauline Suli-Ruka graduating from the Club's Tarsha Gale program to play the Harvey Norman season before also earning a 2025 NRLW contract with the Bulldogs.
- Ten players from our Lisa Fiaola and Tarsha Gale Cup programs making their Harvey Norman Women's Premiership debut in the 2024 season.

Thanks must go to the Club for their full and unwavering commitment to the growth and development of the women's game. As we look ahead, the journey of the women in Blue and White is just getting started. With a host of young, talented players, we are in good stead for a bright and competitive future in the inaugural 2025 NRLW season and the 2025 Harvey Norman Women's Premiership.

Pos	Team	Played	Points	Win	Drawn	Lost	Byes	For	Against	Diff.
1	WV Magpies	11	20	10	0	1	0	302	106	196
2	Steelers	11	18	9	0	2	0	344	108	236
3	Mounties	11	15	7	1	3	0	185	204	-19
4	Knights	11	14	7	0	4	0	284	168	116
5	Bulldogs	11	12	6	0	5	0	214	214	0
6	Eels	11	8	4	0	7	0	172	224	-52
7	Sharks	11	8	4	0	7	0	178	262	-84
8	St George	11	8	4	0	7	0	134	222	-88
9	Rabbitohs	11	8	4	0	7	0	154	254	-100
10	West's Tigers	11	7	3	1	7	0	176	225	-49
11	Sea Eagles	11	7	3	1	7	0	168	223	-55
12	CC Roosters	11	7	3	1	7	0	167	268	-101



Featured: Pauline Suli-Ruka

TARSHA GALE CUP REPORT

The Canterbury-Bankstown Bulldogs Tarsha Gale squad experienced a transformative season in 2024, spurred on by the return of key players from 2023 and the integration of new, experienced talent recruited from New Zealand and interstate. This blend of experience and fresh energy fostered a renewed attitude towards training, focusing on both individual and team success.

With a commitment to the future of women's rugby league, our approach was anchored in a framework of elite development. The pre-season emphasised core fundamentals, skill enhancement and conditioning, laying a strong foundation for the season ahead.

The squad's journey began with a pivotal Round 1 match against the Parramatta Eels - a team that had contended in the finals the previous year and featured several new NRLW players. Given the nine-round structure of the Tarsha Gale regular season, a strong start was crucial. The Bulldogs delivered on that, securing a decisive 32-4 victory that propelled a five-week streak of impressive performances, including matches against eventual Grand Finalists, the Newcastle Knights.

A narrow two-point loss to a strong Manly side in Round 6 tested the squad's potential to rise to adversity and highlighted the growing competitiveness in women's rugby league. The setback motivated the team to rebound, resulting in victories in the remaining matches and securing second place heading into the finals.

Despite finishing the regular season in second, the squad faced elimination in the finals against Newcastle. The Knights' experience ultimately proved too strong, but the experience gained from the final has served as a vital lesson in accountability and resilience for our players.

While the final result did not fully reflect the squad's collective potential, several players received significant recognition. Abby Aros, Audrey Nadaya-Harb, Ambryn Murphy-Haua, Bella McEachern, Kayla Henderson, Pauline Suli-Ruka, and Waimarie Martin were selected to represent NSW City in the U19 City vs Country encounter. Their achievements underscore the Club's commitment to talent development.

The hard work and commitment demonstrated by these players and their teammates in 2024, is truly inspiring. If these players continue to strive for improvement and uphold the high standards expected by the Club, they will be well-positioned for future success on and off the field.

The Club's coaching philosophy prioritises player development, equipping athletes with the necessary tools to achieve their aspirations. This philosophy would not be able to come to fruition without the dedication of our coaching staff, the invaluable contributions of our sponsors, and the unwavering support from our Board and Executives.

Although the season concluded without a championship, significant progress was made, setting the stage for a promising future. The path ahead is filled with potential, and we are excited to build on this year's achievements as we look forward to the upcoming season.

Pos	Team	Played	Points	Wins	Drawn	Lost	Byes	For	Against	Diff
1	Steelers	8	18	8	0	0	1	344	28	316
2	Bulldogs	8	16	7	0	1	1	298	50	248
3	Indigenous Academy	8	16	7	0	1	1	288	76	212
4	Sea Eagles	8	14	5	2	1	1	268	96	172
5	Knights	8	13	5	1	2	1	202	98	104
6	Sharks	8	11	4	1	3	1	174	148	26
7	Raiders	8	10	4	0	4	1	182	134	48
8	Eels	8	10	4	0	4	1	166	142	24
9	West's Tigers	8	8	3	0	5	1	100	232	-132
10	Panthers	8	6	2	0	6	1	88	308	-220
11	Rabbitohs	8	4	1	0	7	1	82	276	-194
12	Bears	8	2	0	0	8	1	50	264	-214
13	Dragons	8	2	0	0	8	1	14	404	-390



Featured: Lisa Fiaola Cup Premiers

LISA FIAOLA CUP REPORT

The 2024 Lisa Fiaola Cup season will be one for the history books. Kicking off in early February, this inaugural competition marked the first full season for the under-17 girls.

Preparation began in early November, with a challenging preseason focused on fundamentals-based training, conditioning, and gym work. For many players, this was their first full pre-season, and the passion and commitment displayed by all was truly remarkable.

After three trials, the team made necessary adjustments and positional changes, to gear up for Round 1 against the formidable Parramatta Eels, who were competition favourites. The Bulldogs delivered a strong performance, securing a 36-10 victory. This momentum continued into Round 2, where the team triumphed over the Newcastle Knights with a score of 38-16.

Round 3 featured a highly anticipated matchup against the Penrith Panthers, who came in with two impressive wins. In front of a large crowd and perfect conditions, the Bulldogs showcased their dominance, winning decisively at 48-4. The connection among the girls and their dedication signalled that something special was unfolding.

Rounds 4-6 continued to impress, with dominant victories against Souths (58-10), Norths (60-0), and a staggering 94-0 win over Manly. The challenge in Round 7 against the Tigers tested the squad's resolve, but they emerged victorious with a 36-8 win, heading into a well-deserved bye in Round 8.

In Round 9, the Bulldogs faced the St George Dragons and wrapped up the Minor Premiership. This game allowed players to rest while others were afforded the opportunity to showcase their skills. Despite resting some key players with niggling injuries, the side produced a record 98-0 victory.

The undefeated run saw the squad finish the regular season in first place, scoring 468 points and conceding just 48, setting an incredible stage for finals. After a week off, the team prepared for the semi-final against the Newcastle Knights. Adverse weather conditions tested the girls' resilience, but they adapted, securing a 22-4 win and earning a place in the Grand Final.

Grand Final week was filled with anticipation. The girls received heartfelt messages from family and friends displayed on the big screen at Belmore Sports Ground, creating lasting memories. On Grand Final day, the Bulldogs faced the West Tigers at CommBank Stadium. An early error from the Tigers allowed the Bulldogs to capitalise and take an 18-0 lead at halftime.

Despite some unforced errors in the second half, the Bulldogs' strong defence held firm, and they finished with a 36-0 victory, etching their name into history as the inaugural Lisa Fiaola Cup Premiers – and closing out an undefeated season with a fairytale finish.

The 2024 season played out while the Club was in the midst of securing its NRLW licence for 2025. The efforts from all involved in the Lisa Fiaola Cup season no doubt played a crucial role in the securing of this NRLW entry. The attitude, connection, dedication and commitment of all players, staff and sponsors made this an unforgettable season. However, the journey has just begun, and it is exciting to see where it will lead.

AWARD WINNERS

Dr George Peponis Medal

Bulldogs 2024 NRL Player of the Year

Viliame Kikau

Steve Mortimer Medal

Bulldogs 2024 Rookie of the Year

Bailey Hayward

Les Johns Medal

Bulldogs 2024 Clubperson of the Year

Stephen Crichton

2024 Employee of the Year

Lauren Milner

Carroll & O'Dea

Bulldogs 2024 Members Player of the Year

Stephen Crichton

Bulldogs 2024 Community Service Award

Toby Sexton

Bulldogs 2024 Coaches Award

Toby Sexton

Terry Lamb Medal

Bulldogs 2024 NSW Cup Player of the Year

Harry Hayes

Hazem El Masri Medal

Bulldogs 2024 Jersey Flegg Player of the Year

Reuben Moyle

2024 Ron Massey Cup

Player of The Year

Jirah Momoisea

Bulldogs 2023 SG Ball Cup

Player of the Year

Mitchell Woods

Bulldogs 2024 Harold Matthews Cup

Player of the Year

Paul Henry Johnson

Bulldogs 2024 Harvey Norman Women's

Premiership Player of the Year

Latisha Smythe

Bulldogs 2024 Tarsha Gale Cup

Player of the Year

Pauline Suli-Ruka

Bulldogs 2024 Lisa Fiaola Cup

Player of the Year

Evelyn Roberts



Featured: Viliame Kikau



Featured: NSW Blues representative Stephen Crichton

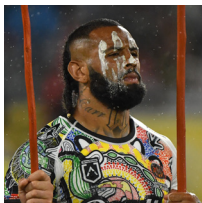
REPRESENTATIVE PLAYERS



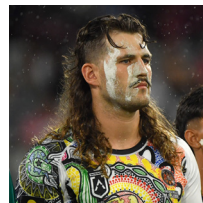
STEPHEN CRICHTON
NSW BLUES



MATT BURTON
NSW BLUES



JOSH ADDO-CARR
ALL STARS



JOSH CURRAN
ALL STARS



KITIONE KAUTOGA
FIJI



PENI TAGITUMUA
FIJI



MESAKE RAVONU
FIJI



MITCHELL WOODS
U19 NSW
AUS SCHOOL BOYS
U18 CITY



FANAFU SEVE
U19 NSW



LOGAN SPINKS
U19 NSW



TRENTHAM PETERSON
U18 CITY



RATU RINAKAMA
U18 CITY



ZAIDAS MUAGUTUTUA
U18 CITY



BRAITH SLOANE
U18 CITY



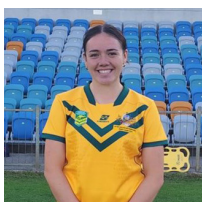
LITIA FUSI
TONGA



CHELSEA MAKIRA
COOK ISLANDS



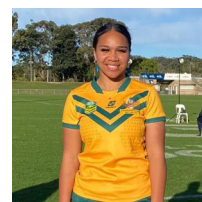
ABBY AROS
U19 NSW
U19 CITY



OLIVIA VAALELE
AUS SCHOOL GIRLS
U19 CITY



SERIAH PALEPALE
AUS SCHOOL GIRLS



PAULINE SULI-RUKA
AUS SCHOOL GIRLS
U19 CITY



KAYLA HENDERSON
AUS SCHOOL GIRLS
U19 CITY



WAIMARIE MARTIN
U19 CITY



BELLA MCEACHERN
U19 CITY



AMBRYN MURPHY-HAUA
U19 CITY



AUDREY NADAYA-HARB
U19 CITY



ALIAHANA FUIMAONO
U19 CITY



KIANA VATUBUA
U19 CITY

CBDJRL PREMIERS

MENS COMPETITIONS

U11 Division 1

U11 Division 2 Cup

U11 Division 2 Plate

U12 Division 1

U12 Division 2 Cup

U12 Division 2 Plate

U13 Central West Division 2

U14 Central West Division 2

U15 Central West Division 2

U16 Central West Division 2

U17 Central West Division 2

U19 Central West Division 2

Greenacre Tigers

St George Dragons

Bankstown Sports

St Johns Eagles

St Johns Eagles

Revesby Heights Rhinos

Moorebank Rams

Greenacre Tigers

St George Dragons

Sterling-Greenacre Tigers

Milperra Colts

Greenacre Tigers

GIRLS COMPETITIONS

U12 NSWRL Blues Tag Silver

U16 Metro Combined Girls East Silver

Open Women's Metro Combined Gold

Open Women's Metro Combined 9s

East Hills Bulldogs

Bankstown Bulls

St Christophers

St Christophers



Featured: Chester Hill Hornets player

JUNIOR LEAGUE REPORT

2024 marked the 103rd season of the Canterbury-Bankstown District Junior Rugby League (CBDJRL). Thanks to major sponsor Canterbury League Club, registration fees for players aged five to 13 were subsidised by \$100, resulting in over 3,600 registrations—an increase of nearly 200 from last year.

Despite record player numbers, inclement weather posed challenges with ground closures affecting training and game days. Our international age groups (U13s and up) lost four out of 14 scheduled rounds. However, the U11s and U12s only missed one game, while the U8s, U9s, and U10s lost three games each. The U5s, U6s, and U7s faced two cancellations. In all cases, the Junior League made concerted efforts to reschedule or reduce seasonal interruptions where possible.

Bad weather aside, competition remained strong. With the National Player Development Framework in place for 2024, grand finals were held for the U11s and U12s only, with each featuring three divisions. Our U13s to A-Grade competed in the Central West conference, combined with teams from the Parramatta district. Over those ages, our local sides featured in 19 competitions, winning eight championships and becoming runners-up in four – a commendable achievement.

Locally, female participation increased by 12% compared to last year, with girls travelling across Sydney for their respective competitions. Our female teams were very successful in 2024, reaching the semi-finals in all competitions, winning Premierships in the U16s and Opens, and finishing as runners-up in the U18s. This success promises a bright future for our female pathways and representative teams in 2025.

Due to our senior sides' success, our spiritual home of Belmore Sports Ground was unavailable for the Junior League Grand Finals. Nevertheless, a fantastic finals experience was ensured for participants and spectators with fixtures set at Hammondville Oval. The finals were spread over three days, where large crowds turned up to create an electric atmosphere, resulting in a positive experience for all.

In 2024, we celebrated the NRL debuts of local juniors Bailey Hayward and Lipoi Hopoi (St George Dragons) as well as Jonathan Sua (St Johns, St Christophers, and Milperra Colts). They join fellow juniors Jacob Kiraz, Kurtis Morrin, Chris Patolo and Bronson Xerri in the Bulldogs NRL squad, inspiring our young players. Nothing excites and motivates our younger players more than seeing these juniors progress to first grade.

Long-time Greenacre Tigers secretary Khalil 'Killa' Kouayder received the NRL National Volunteer of the Year award. Previously recognised as our Volunteer of the Year in 2023, his contributions earned him accolades at both the Central Sydney and NSWRL State levels before being recognised at the National level. Khalil is the first from our District to achieve this prestigious honour. We extend our gratitude to Khalil and all volunteers who support our 12 local clubs - your dedication is invaluable.

We also thank Paul Archer, Daniel Gardner, and the referees from the Canterbury-Bankstown Referees Association for their flexibility and professionalism over the season, especially during challenging circumstances with wash-outs, midweek matches and on occasion, late venue changes. Their dedication to creating memorable match day experiences for all our CBDJRL families is greatly appreciated.

Our appreciation also goes to our staff and major partners, particularly the Canterbury League Club for their continued support and for the successful registration fee subsidy program that benefited many families. This was a great initiative that provided relief to many families within our local district and helped break down barriers to participation. We are proud to be continuing this great initiative into 2025.

Excitingly, the CBDJRL will also expand to 13 clubs in 2025 with the return of the Chipping Norton Kangaroos at Childs Park. The re-addition of this Club further strengthens the Bulldogs' grassroots footprint, and we are looking forward to continuing to watch our Junior League grow from strength to strength in a new season.

2024 Season Awards and highlights:

- Mod Club Championship (U11s & 12s) – Greenacre Tigers
- Women's Club Championship (all female tackle and tag) – East Hills
- International Club Championship (male U13s to A-Grade) – Greenacre Tigers
- Club Championship (All teams) – Greenacre Tigers
- Sandy Steuerwald Volunteer of the Year – Mark Weller (Moorebank Rams)
- Karen Folkes Award – Tina Shiels
- Junior League Appreciation Award – Wayne Oxford
- Club of the Year – Berala Bears



**CARROLL
& O'DEA
LAWYERS**

OFFICIAL MEMBERSHIP PARTNER



MEMBERSHIP REVIEW

2024 marked an historic milestone for the Canterbury-Bankstown Bulldogs as we proudly set an all-time Membership record, surpassing 25,000 Members for the very first time in our Club's history. With a focused Membership campaign highlighting the inherent qualities that unite our Members as part of the Bulldogs family, we invited our fans to embrace their Bulldog spirit. The response was overwhelmingly positive, culminating in a remarkable total of 25,251 Members joining 'Our Breed'. Thank you for your incredible support throughout the year.

Throughout the season, we explored various initiatives to engage both long-standing and new fans, launching a selection of 'Mini Memberships' to capture their interest:

- **Belmore Bundle:** Early promotion guaranteed access to both Home games at Belmore Sports Ground.
- **Public Holiday Pass:** Provided General Admission access to our highly anticipated Good Friday and King's Birthday matches.
- **Accor 2 Game Pass:** Offered access to back-to-back matches in Rounds 17 and 18.
- **Home Game Hat-trick Membership:** Included access to Rounds 22 (Belmore), 26, and 27, capping off the season with a flourish.
- **Home Stretch Membership:** Provided access to the final two home games in Rounds 26 and 27.

These final two mini memberships were particularly successful, attracting 1,402 and 1,766 Members respectively, with 1,249 and 1,668 being new to the Club. We also tailored efforts to reconnect with lapsed Members, introducing some tailored packages to suit their needs.

We catered to all Bulldogs fans with our On The Road Packages, offering access to away matches in various locations, including Melbourne, Magic Round, Central Coast, Newcastle, Townsville, Brisbane, and for the third consecutive year, Bundaberg. Our Bundaberg event was a standout, with over 1,200 Members joining us at Salter Oval.

To strengthen our ties with our Sydney Membership base, we organised several Member-exclusive competitions (18 Jersey, Junior Rookie, King for a Day) and events throughout the season, including a Member's Christmas party, an open training session, and a special 2004 Premiership celebration, which featured the launch of the 2024 Heritage Jersey inspired by the iconic 2004 kit. This culminated in a week-long celebration of our Members, delighting them with surprise phone calls from players, exclusive offers from Club partners, and increased discounts at the Team Store.

Our Membership team also spearheaded community engagement initiatives, connecting the Club with local fans through activations at various sites in and around the Canterbury-Bankstown area, such as:

- Roseland and Bankstown Central Shopping Centres
- Sydney Markets – Flemington
- Ramadan Nights Festival
- Canterbury City Council Pets Day Out
- Eora Nation Launch
- ShoeGrab
- Metro Petroleum Trade Show.

Together, we've built a stronger Bulldogs community, and we look forward to even greater heights in the seasons to come! Thank you to every Member and fan for being an integral part of this extraordinary journey.

Our congratulations also go to the following 2024 experience winners:

Round	18 Jersey Winners	Junior Rookie
Round 3 v Gold Coast Titans	Terry Luke	Azam Fodda
Round 5 v Sydney Roosters	Susan McLeod	Raymond Sabba
Round 7 v Newcastle Knights	Tony Johnston	Maryam El Najjar
Round 9 v Wests Tigers	Matthew Larkin	Joshua Atra
Round 12 v St George Illawarra Dragons	Lauren Smith	Avery Wrigley
Round 14 v Parramatta Eels	Ben Ticehurst	Brooklyn Chaina
Round 17 v Cronulla-Sutherland Sharks	Beth Ferlazzo	Michael McLaurin
Round 18 v New Zealand Warriors	John Gwynne	Aaron Lynch
Round 22 v Canberra Raiders	Stephanie Gerges	Toufic El Feeros
Round 24 v Dolphins	Bruce Nash	Carter Russell
Round 26 v Manly Warringah Sea Eagles	Martin Lester	Oscar Cowie
Round 27 v North Queensland Cowboys	Amal Abdallah	Portia Anderson

COMMERCIAL REVIEW

GAMEDAY & EVENTS

2024 saw another thrilling season of footy, welcoming more than a quarter of a million fans through the gates at Accor Stadium, Belmore Sports Ground and Salter Oval in Bundaberg, showing that the Bulldogs are supported far and wide.

The season kicked off in Round 3 at Belmore with the Multicultural Round. Players marched through Terry Lamb Reserve, accompanied by drums, dancers, and entertainers representing the vibrant cultures that make up our fanbase. The Bulldogs honoured their native countries, delivering messages to fans in their languages, reminding everyone that the Club stands for unity, diversity, and family.

In Round 5, nostalgia filled the air as we honoured the 20th anniversary of the mighty Dogs of War — our 2004 Premiership team. The '04 squad took centre stage, sharing memories of their triumph and reflecting on the Club's proud history. Fans who braved the rain were the first to get their hands on the record-selling 2004 Heritage Jersey, worn during our upset win against the Roosters.

Round 7 saw the Bulldogs celebrate Club Round, recognising the grassroots efforts that shape the future of our Club. Our strong pathways from junior to elite level were on full display, fresh off clinching the Lisa Fiaola Cup and an SG Ball Grand Final appearance.

In Round 12, the Bulldogs proudly opened the NRL's Indigenous Round with a powerful showcase of cultural heritage. The night began with a Smoking Ceremony and captivating performances. Bulldogs alumni Rod Silva delivered a heartfelt Acknowledgement of Country, honouring the land and its people. On the field, the Bulldogs wore stunning Indigenous jerseys designed by Bundjalung artist Pam Brandy Hall, celebrating the Club's cultural identity.

The i4Give Cup in Round 14 was a standout, attracting the largest crowd of the regular season — 45,496 passionate fans. A joint initiative between the Bulldogs and Eels, the i4Give Cup has come to symbolise resilience and overcoming life's toughest challenges. Adding to the day's significance, the Bulldogs paid tribute to legends Paul Langmack and Terry Lamb, with NRL CEO Andrew Abdo presenting them with their 300 Game Rings in a special pre-match ceremony.

Our Family Fun Zone got a sideline relocation, bringing families closer to the action with fun games, activities, and a unique match-day experience. Its success means it will now be a regular feature at our day games, offering fans even more reasons to enjoy a day out at Accor Stadium.

In Round 17, we turned up the heat with Friday Night Lights. In collaboration with Jay Productions, we delivered an electric pre-game and half-time show, complete with fireworks and a light show that had the stadium buzzing. The atmosphere was electric, and the Bulldogs capped it off with a golden point win over the Sharks, making it a night to remember.

The inaugural Disability Round in Round 18 was another major moment for the Bulldogs. Together with our match-day partners Supporting Disabilities Australia, the Bulldogs hosted a round dedicated to the one in six Australian families living with a disability, with a range of match-day initiatives that celebrated diversity and inclusion, while raising awareness for people living with disabilities in our community.

In Round 22, the Bulldogs hosted the Women in League Round, celebrating the incredible women who play pivotal roles in rugby league. At the heart of this round was our belief that every young girl should know there's a role for them in rugby league. More than 18,000 fans packed into Belmore Sports Ground, reminiscent of the packed-out games in the '90s, as the Bulldogs secured a gritty win against the Raiders.

In Round 24, the Bulldogs travelled to Bundaberg for the Telstra Country Footy Series, playing in front of our Queensland Members and fans. The day was all about connecting with rural and regional communities, proving that the Bulldogs' reach extends far beyond Sydney. One lucky Queensland Member had the chance to kick for \$50,000 at half-time, adding even more excitement to an unforgettable day.

The Bulldogs saw major turnouts for key clashes against the Manly Warringah Sea Eagles and North Queensland Cowboys, with 35,502 and 32,437 fans attending these high stakes matches at Accor Stadium.

Round 27 was our chance to thank the Bulldogs Members who support us week-in, week-out. We opened an exclusive Member's Bar on the field, where Members could enjoy a drink at field level while watching the Bulldogs Harvey Norman Women's Premiership team. The Bulldogs also hosted a Post-Game Party on the field, thanks to Jay Productions, giving fans a chance to celebrate and soak up the atmosphere of the final home game.

The Bulldogs delivered another exceptional events program in 2024, kicking off with a season launch at the Canterbury League Club. Throughout the year, we hosted key community events, including our annual Iftar dinner, strengthening ties with our diverse communities. This year, we combined the Pathways Presentation with the prestigious Dr. George Peponis Medal Night at Le Montage, where we celebrated both our current and future stars, recognising excellence across all levels of the Bulldogs family.

We thank every single Member and fan who packed the stands in 2024, making every game an unforgettable experience.

Round	Theme	Venue	Announced Crowd
Round 3 v Gold Coast Titans	Multicultural Round	Belmore Sports Ground	12,037
Round 5 v Sydney Roosters	04 Celebration Round	Accor Stadium	7,169
Round 7 v Newcastle Knights	Club Round	Accor Stadium	17,784
Round 9 v Wests Tigers		Accor Stadium	17,068
Round 12 v St George Illawarra Dragons	Indigenous Round	Accor Stadium	15,442
Round 14 v Parramatta Eels	i4Give Cup	Accor Stadium	45,496
Round 17 v Cronulla Sharks	Friday Night Lights	Accor Stadium	15,765
Round 18 v New Zealand Warriors	Inclusion Round	Accor Stadium	27,223
Round 22 v Canberra Raiders	Women In League Round	Belmore Sports Ground	18,110
Round 24 v Dolphins	Telstra Footy Country Series	Salter Oval, Bundaberg	6,148
Round 26 v Manly Warringah Sea Eagles		Accor Stadium	35,502
Round 27 v North Queensland Cowboys		Accor Stadium	32,437
TOTAL			250,181
AVERAGE			20,848

MERCHANDISE

2024 has been an outstanding year for the Bulldogs retail program, as we proudly surpassed our full-year budget targets and established new standards for success. Year-to-date, our revenue and profit have exceeded expectations, with net profit reaching an impressive 245% above our budget projections. A key highlight has been the 52% increase in Game Day sales, demonstrating our commitment to delivering an elevated experience for our fans. This remarkable performance reflects our dedication to providing exceptional value to our Members and fans.

The launch of the 2004 Heritage Jersey was marked by our first Member Exclusive Event, which proved to be a tremendous success. Over 700 Members registered for the event, with only 200 invited to attend. The event location was revealed just 24 hours in advance, building excitement among fans. This exclusive experience significantly enhanced the jersey's launch, leading to an incredible sell-out online within just one hour—making it the fastest-selling Bulldogs jersey in merchandise history and highlighting the demand for a reprint.

Overall, our jersey sales reached 10,417 units year-to-date, representing a remarkable 48% increase compared to 2023, further underscoring our commitment to quality merchandise.

The introduction of the player's 'sports heads' has been a game-changer, captivating fans and elevating the excitement at every game day. In season, we sold over 1,830 units of this new merchandise, reflecting strong demand for unique and engaging products.

Our finals campaign week showcased our ability to capitalise on high-stakes moments, generating significant sales and excitement. We sold a staggering 1,655 Finals Series t-shirts throughout the campaign, further enhancing our fan engagement.

As we reflect on this incredible year, the Bulldogs retail program is eager to build on this momentum. With the thrilling launch of a new Home jersey and the celebration of the Club's 90th year, we are poised for continued success. We will remain committed to innovating and responding to our fans' needs, ensuring that the Bulldogs continue to be a leader in rugby league merchandise.



CORPORATE PROGRAM

Bulldogs Partnerships achieved remarkable success in the 2024 season, setting a new Club record.

A key factor in this success was the addition of new partners who joined our loyal multi-year supporters. Their collective backing resulted in a significant uplift, reinforcing our shared values and commitment to the growth of the proud Bulldogs Club.

Our Corporate Hospitality and Events Program experienced a substantial rise in interest across all offerings. The enthusiasm for these corporate events has never been stronger, showcasing our ability to deliver exceptional service and experiences for our partners and guests.

In addition to the success of our Partnership and Corporate Hospitality Programs, we are proud to report that our Bulldogs in Business program has thrived once again. In 2024, Bulldogs in Business generated over 190 connections that led to millions in business transactions. This achievement highlights the program's focus on building meaningful connections and fostering a vibrant business community.

We extend our sincere gratitude to both our longstanding partners and those who joined us this season. Special acknowledgment goes to our esteemed apparel partners: Laundy Hotels, KFC, Young Academics, M&J Chickens, CPe, and Supporting Disabilities Australia. Your unwavering commitment and support are pivotal to our success, and we eagerly anticipate continuing this journey together.

Furthermore, the corporate team would like to express appreciation to all Board Members, executives, Club staff, players, and coaching staff. Your support and collaboration have been essential to the success of the Corporate Program throughout the 2024 season.



Featured: Bulldogs ambassador Josh Reynolds at a corporate event

WELLBEING, CAREERS AND EDUCATION

The wellbeing of our players and staff is of the highest importance to the Bulldogs. Each year, our dedicated Wellbeing and Education department provides comprehensive care, support, education, and guidance in all off-field matters. Our approach is multifaceted, working with players to address a wide range of subjects including social media, alcohol, drugs, media, personal branding, personal finance, career guidance, tertiary education, respectful relationships, problem gambling, mental health, relocation and employment assistance.

We see education as an essential component of personal growth and our Careers and Education programs are tailored to suit different age groups, ensuring that every player's unique journey is supported throughout their pathway in the Bulldogs Academy and NRL.

Our Career Coaches play a pivotal role in guiding our players, offering career counselling support, educational guidance, assistance with resume development, job placement, interview training, and in honing job-seeking skills. In addition, our Career Coaches conduct career development workshops and provide valuable advice on study options, course selection, subject choices, study loads, and alternative educational pathways.

In 2024, our Wellbeing and Education department proudly led and supported numerous initiatives to champion player development, including but not limited to the achievements below:

- A Community Services course delivered at Belmore throughout the season for eight members of our full-time NRL squad, which culminated in them receiving their Diploma.
- As part of the Diploma of Community Services course, seven players delivered a workshop on resilience to Year 6 students at Campsie Public School.
- Five players participated in Real Estate Assistant Agent courses at Belmore to get their Real Estate license.
- Forklift courses for several Jersey Flegg players.
- 'Be Our Best' personal development and mindset workshops for Pups Academy, Jersey Flegg and NSW Cup players.
- Careers and Education workshop delivered at the Bulldogs Elite Pups Female Academy Camp.
- Six players enrolled in the NRL Rookie Camp.
- Delivery of the NRL education sessions covering mental health and resilience, gender and sexual diversity, criminal association, personal finances (property investment) and problem gambling.
- The completion of mandatory education for all male and female pathways, and NRL players, including code of conduct, wellbeing and mental health, CareerWise, concussion, and anti-doping workshops.
- Investing over \$100,320 in the off-field development of our players via the provision of Tertiary Education Reimbursements.
- Assisting players with NRL/RLPA Education Grants, valuing in excess of \$15,230.
- Supporting 20 male and female players to take up School Learning Support Officer (SLSO) roles in public schools.

Recognising Excellence: In 2024, the NRL Club Wellbeing and Education staff had the privilege of nominating candidates for the NRL Academic Team of the Year Award. This award celebrates those players who have shown commitment to their off-field education and post-football career development as well as achieving strong results over the last 12 months. We are exceptionally proud to announce that Jacob Preston won an NRL Academic Team of the Year award for his commitment to his university studies.

As we look to the 2025 season, the Bulldogs remain dedicated to fostering the development and well-being of our players, both on and off the field. We look forward to another year of providing unwavering support, education, and empowerment to help our athletes realise their full potential as individuals.



Featured: Blake Wilson



Featured: Jeral Skelton



bartega



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Featured: Local Indigenous Elder Uncle John with Josh Curran and Jacob Preston

BULLDOGS IN THE COMMUNITY

In 2024 Bulldogs in the Community made significant strides in addressing social needs and delivering impactful outcomes for our diverse community. We established three key pillars to guide our efforts:

- Health and Wellness
- Education
- Multicultural Australia

The key to delivering on each of these pillars was understanding the interconnectedness of each and harnessing the power of one to strengthen the other.

The year began with the NRL's Multicultural Round, where the Bulldogs played a central role. We kicked off the week with a Multicultural afternoon at Belmore Sports Ground, bringing together players and staff to celebrate our community's diverse cultures. The week culminated in our Multicultural game day, showcasing our commitment to embracing diversity and uniting our community through the Bulldogs spirit.

Shortly after, we hosted our third annual Iftar Dinner, which marked a significant evolution from previous years. Open to the public, this event welcomed 500-plus guests for a complimentary buffet meal of exceptional quality. Formalities included special addresses from key dignitaries, followed by a call to prayer on the field and the breaking of fast, making a meaningful social impact.

As the year progressed, we celebrated the NRL's Indigenous Round with a Club launch at Belmore, highlighting our commitment to First Nations communities. Local elder, Uncle John hosted a smoking ceremony and blessed our playing contingent and specially designed Indigenous range by artist, Pam Brandy-Hall.

Participants in the Boots for Brighter Futures program, run in partnership with the Cultural Choice Association, presented painted boots to players. Indigenous students from Bass Hill High School were also invited to take part in the event and witness how our Club celebrates our First Nations communities.

Throughout the year, we collaborated with the NRL's School to Work program, supporting Indigenous students with work experience, mentoring, and leadership

opportunities. Our engagement with youth included prioritising involvement in the Simply Your Best program, delivered to 22 local schools, where Bulldogs players worked with the NRL to inspire students to excel in all areas of life, focusing on physical and mental wellbeing.

To strengthen our connection with the Chinese Australian Services Society (CASS), we hosted young migrants from various Asian cultures, introducing them to rugby league and demonstrating how our Club fosters cultural integration.

For the third consecutive year, we travelled to Bundaberg to deliver a home, regional fixture where community impact remained a priority. Two players visited four schools and engaged in various community activities in the lead-up to the match. In inclusive efforts, the Club hosted All Abilities curtain-raisers on game day. We also reaffirmed our commitment to Lifeflight, donating one dollar from each ticket sold, and supported the local junior league with two matches during halftime, featuring teams from four local junior clubs.

Toby Sexton was nominated for the Ken Stephen Medal — Man of the Year Award — recognising his dedication to community service. His commitment shone through during the off-season, when he led a team in volunteering at the Rev. Bill Crews Foundation, serving food and preparing hampers for those in need.

At Canterbury Boys High School, Toby's work with students living with autism and mental health issues has led to notable improvements in their wellbeing. By organising physical activities and providing consistent support, he has helped students develop better health, social skills, and emotional resilience, as reflected in positive feedback from teachers and parents.

Through the Club's community program in 2024, we continued to strengthen our partnership with local council, collaborating on initiatives that address our key pillars. A joint campaign raised awareness about the importance of bulky waste clean-up to keep our community clean, while our Clean Up Australia Day efforts focused on community education. Belmore Sports Ground also hosted the Mayor's Lights Out event, raising funds for various charities.

The Bulldogs Foundation continues to serve as the philanthropic arm of our organisation, funding our community initiatives. Through our fundraising efforts, we continue to fulfil our vision of uniting, inspiring, and being a civic leader that the community can rely on.



Featured: Bulldogs players and staff with CASS representatives



Featured: CEO Aaron Warburton and Chairman Adam Driussi

DIRECTOR'S REPORT

The Directors present their report together with the financial report of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company), being the Company and its controlled entities (the Consolidated entities) for the financial year ended 31 October 2024 and the auditor's report thereon.

1 Directors

The Directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Experience, special responsibilities and other directorships
<p>Adam Driussi Chairman of the Board Age 50</p> 	<p>Director of Canterbury-Bankstown Bulldogs Rugby League Club Limited June 2022-present CEO, Co-Founder & Director of Quantum 2002-present Partner at Deloitte 2000-2002 Bachelor of Economics (Actuarial Studies) 1995 Fellow of the Institute of Actuaries of Australia (FIAA) 1997 Actuary of the Year 2013 Fellow of the Financial Services Institute of Australasia 1998</p>
<p>John Khoury Deputy Chairman of the Board Age 52</p> 	<p>Director of Canterbury-Bankstown Bulldogs Rugby League Club Limited February 2018-present Director of Canterbury League Club Limited December 2020-present GM of Technology & Change Management at My Muscle Chef October 2021-present Group CIO at Allied Pinnacle 2019-2021 GM of Technology, Change Management & Sales Operations at Hills Limited 2017-2019 Chief Technology Officer at Allied Pinnacle 2015-2017 Director Training, Finance for Club Boards 2021 Director Training, Director Foundation and Management Collaboration 2021 Director Training, AML/CTF Board Oversight Training 2023 Director Training, Responsible Gambling Oversight Training 2024 Business & Technology Specialisation - AGSM Diploma of Information Technology Prince2 Project Management Diploma of Business Administration and Management Advanced Certificate in Logistics & Supply Chain Management Rugby League World Cup community ambassador & SBS media tournament correspondent 2021 Former CBDJRL player, coach & team manager 1984-2017</p>
<p>Peter Mortimer Age 66</p> 	<p>Director of Canterbury-Bankstown Bulldogs Rugby League Club Limited 2002-2004, 2019-present Player Canterbury Bankstown Bulldogs Rugby League Club Limited 1977-1988 Marketing Manager Canterbury Bankstown Bulldogs Rugby League Club Limited 1986-1992 Chief Executive Cronulla Sutherland Sharks 1992-1993 Founder & Owner of Mortimer's Wines Pty Ltd Orange 1995-present Director Mortimer's Australian Wines Export division 2016</p>

1 Directors (continued)

The Directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status

Experience, special responsibilities and other directorships

Peter Chanel McMahon Age 68



Director of Canterbury-Bankstown Bulldogs Rugby League Club Limited November 2011-February 2018, October 2020-present
Bachelor of Arts (University of Sydney) 1977
Bachelor of Laws (University of Sydney) 1979
Admitted as Solicitor of Supreme Court of New South Wales
Admitted as Barrister & Solicitor of Supreme Court of Victoria
Admitted as Barrister & Solicitor of Supreme Court of Western Australia
Principal of Peter McMahon Advisory 2017-present
Partner, Clayton Utz 1989-2017 (including term as National Managing Partner 2000-2001)
Fellow of Australian Property Institute 2015-present
Leadership in Professional Service Firms, Harvard Business School (USA) 1998
Global Chair (2015 - 2017), Chair Elect (2014 - 2015), Regional Vice Chair (2009 - 2014) of Real Estate in Lex Mundi (the world's leading association of independent law firms)
Member of Property Council of Australia
Past Chairman of Property Law Reform Alliance and Property Council representative on PLRA
Trustee of Committee for the Economic Development of Australia (CEDA) 2000-2017
Life Member of University of Sydney Union 1979-present
Foundation Member of Australian Turf Club (formerly being member of both AJC and STC)
Member of Sydney Cricket Ground Trust 1985-present
Director of Canterbury League Club Limited 2014-2018, 2021-present
Member of Canterbury Bankstown Bulldogs Rugby League Club Limited
Member of Australian Institute of Company Directors

Joseph Thomas Age 60



Director of Canterbury-Bankstown Bulldogs Rugby League Limited October 2018-present
Ambassadors Club Former Chairman 2007-2012
Former player of Canterbury Bankstown Bulldogs Rugby League Club Limited
Premiership Winner 1988
Owner and Director of CEJ Fashion Promotions P/L-Est. October 1999

1 Directors (continued)

The Directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status Experience, special responsibilities and other directorships

Paul Polly Age 45



Director of Canterbury-Bankstown Bulldogs Rugby League Club Limited June 2022-present
Member of Bulldogs in Business 2021
Bulldogs Foundation Member Premiership Patron 2020
Corporate Partner of Canterbury Bankstown Bulldogs Rugby League Club Limited 2016–2021
Member of YPO Sydney Chapter 2022-present
Member of The Leadership Think Tank 2014-2023
Founder & CEO of PDP Fine Foods Pty Limited t/a Wicked Sister Desserts 2009-present
Managing Director of Olympus Grove Pty Ltd 2001–2007

Andrew Robert Gifford Age 58



Director of Canterbury-Bankstown Bulldogs Rugby League Club Limited October 2020-present
Member of the Finance, Risk & Audit Sub Committee March 2018-present
Bachelor of Business (B Bus) Accounting
Certified Practising Accountant (CPA)
Member IML ANZ (Institute of Management and Leaders Australia & New Zealand)
Director of ARG Financial Services Pty Ltd
Director of Australian Surgical Innovations Pty Ltd
30-year recognition Australian Society of CPA's
Director of Canterbury League Club Limited May 2021-present
Member of the Audit and Risk Committee August 2021-present
Member of the Members Disciplinary Committee 2022-present
Club Director Training: Director Foundation and Management Collaboration
Club Director Training: Finance for Club Boards 2022

DIRECTOR'S REPORT

2 Company Secretary

Mr Aaron Warburton (the Company's Chief Executive Officer) was appointed as Company Secretary on 6 April 2021 and remained in the position since.

3 Directors' meetings

The number of Directors' meetings held (including meetings of committees of directors) and attendance by each of the directors of the Company during the financial year were as follows:

Director	Board Meetings		Finance, Risk & Audit Committee Meetings	
	A	B	A	B
A. Driussi	13	13	-	-
J. Khoury	13	13	-	-
P. Mortimer	13	13	-	-
A. Gifford	13	13	10	10
P. McMahon	13	13	-	-
J. Thomas	13	13	-	-
P. Polly	12	13	-	-
J. Heraghty*	-	-	9	10
A. Turner*	-	-	10	10
R. Picone* (resigned from FRAC in 2024)	-	-	4	4

A - Number of meetings attended

B - Number of meetings held during the time the Director held office during the year

(*) Denotes external advisory committee members who are not Directors

4 Company strategy, objectives and principal activities

Company strategy and objectives

Purpose: Unite and Inspire

Values: Excellence, Grit, Family

Objective:

1. Deliver an innovative football program that delivers consistent, unmatched on field success and nurtures local talent.
2. Leverage 'the Bulldogs effect' to support harmony and social change.
3. Set the benchmark for the game day and fan experience.
4. Maximise the Bulldogs strong brand and the commercialisation of assets.
5. Build a resilient organisation to protect and grow the Bulldogs' legacy.

Principal activities

The principal activities of the Group during the course of the financial year were the operation of registered clubs and the promotion of rugby league.

There were no significant changes in the nature of the activities of the Consolidated entities during the year.

DIRECTOR'S REPORT (CONTINUED)

5 Operating and financial review and performance measurement

Overview of the Group

The earnings before depreciation, grants, net finance cost and tax of the Group for the year ended 31 October 2024 was \$22,665,627 (2023: \$17,030,780). The profit after tax of the Group for the year ended 31 October 2024 was \$8,060,436 (2023: \$3,789,318).

Overview of the Controlled entities

The earnings before depreciation, grants, net finance cost and tax of the controlled entities for the year ended 31 October 2024 was \$26,210,648 (2023: \$23,999,378) The profit after tax of the controlled entities for the year ended 31 October 2024 was \$6,213,995 (2023: \$5,665,555).

Overview of the Company

The profit after tax of the Company for the year ended 31 October 2024 was \$1,841,813 (2023: loss after income tax of \$1,871,609).

Performance measurement

The consolidated entities financial performance is continually measured against internally set Key Performance Indicators (KPIs) in core business activities including commercial revenues and football operations.

Industry benchmarks, past performance and current economic conditions are also used when setting internal KPIs.

6 Membership

The Company is a Company limited by guarantee and without share capital. The numbers of members as at 31 October 2024 were 1,515 (2023: 1,385). In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter. Total amount that members are liable as at 31 October 2023 is \$15,150 (2023: \$13,850).

7 Significant changes in the state of affairs

On 14th May 2024, the Consolidated entities incorporated Rutherford Property Holdings Pty Limited. This was done with the intention of acquiring investment properties.

There were no other significant changes in the Consolidated entities state of affairs during the financial year.

8 Likely future developments

Further information about likely future developments in the operations of the Consolidated entities and the expected results of those operations in future financial years has not been included in this report because disclosure of the information would be likely to result in unreasonable prejudice to the Consolidated entities.

9 Events subsequent to reporting date

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company and controlled entities, to affect significantly the operations of the Consolidated entities, the results of those operations, or the state of affairs of the Consolidated entities, in future financial years.

10 Lead auditor's independence declaration

The Lead auditor's independence declaration under S307C is set out on page 8 and forms part of the directors' report for financial year ended 31 October 2024.

This report is made in accordance with a resolution of the Directors:



Adam Driussi
Chairman of Board of Directors

Dated at Belmore this 18th day of December 2024.

AUDITOR'S INDEPENDENCE DECLARATION



Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

I declare that, to the best of my knowledge and belief, in relation to the audit of Canterbury Bankstown Bulldogs Rugby League Club Limited and its controlled entities for the financial year ended 31 October 2024 there have been:

- i. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in blue ink that reads 'KPMG'.

KPMG

A handwritten signature in blue ink that reads 'Cameron Roan'.

Cameron Roan
Partner
Sydney
18 December 2024

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STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 October 2024

<i>In AUD</i>		Consolidated		Company	
Continuing Operations	Note	2024	2023	2024	2023
Revenue	4 (a)	136,353,976	136,353,976	44,332,466	39,399,461
Other income	4 (b)	3,989,807	998,182	1,843,397	513,015
Net (loss) / gain arising from changes in the fair value of investment property	11	(38,694)	600,000	-	-
Gain on disposal of non-current assets		515,138	17,201	-	-
Changes in inventories		(166,063)	23,429	(29,693)	(62,316)
Materials and consumables used		(7,204,319)	(5,234,660)	(2,857,013)	(1,357,832)
Poker machine licences and taxes		(23,705,205)	(22,595,011)	-	-
Personnel expenses	5	(56,610,050)	(53,757,492)	(28,994,535)	(27,861,064)
Property expenses		(7,315,585)	(7,452,182)	(803,584)	(922,879)
Members' amenities expense		(4,071,994)	(5,303,559)	-	-
Donations and sponsorships		(1,093,141)	(877,970)	-	-
Security expense		(342,503)	(299,700)	-	-
Repairs and maintenance		(3,731,643)	(3,754,180)	(425,986)	(421,728)
Consulting and professional fees		(1,235,325)	(967,304)	(782,752)	(471,661)
Other expenses		(5,504,216)	(5,379,444)	(2,157,488)	(2,715,313)
Hospitality and promotional expenses		(2,696,590)	(3,622,520)	(3,151,427)	(4,015,560)
Game day and on field expenses		(4,477,966)	(3,398,093)	(4,477,966)	(3,398,093)
Earnings before depreciation, grants, net finance cost and tax		22,665,627	17,030,780	2,495,419	(1,313,970)
Depreciation and amortisation expense	13, 15, 20(a)	(12,511,611)	(12,231,478)	(632,627)	(535,209)
Sponsorship and grant expenses		(400,000)	(436,500)	-	-
Results from operating activities		9,754,016	4,362,802	1,862,792	(1,849,179)
Finance income	6	155,956	113,097	3,319	3,548
Finance cost	6	(1,950,354)	(686,581)	(24,298)	(25,978)
Net finance cost	6	(1,794,398)	(573,484)	(20,979)	(22,430)
Profit / (loss) before income tax		7,959,618	3,789,318	1,841,813	(1,871,609)
Tax (expense) / benefit	7	100,818	-	-	-
Profit / (loss) for the year		8,060,436	3,789,318	1,841,813	(1,871,609)
Other comprehensive income, net of tax		-	-	-	-
Total comprehensive income / (loss) for the year		8,060,436	3,789,318	1,841,813	(1,871,609)

The accompanying notes form an integral part of these consolidated financial statements.

STATEMENT OF FINANCIAL POSITION

For the year ended 31 October 2024

In AUD	Note	Consolidated		Company	
		2024	2023	2024	2023
Assets					
Cash on hand and at bank	8	24,314,916	11,174,744	4,574,019	1,049,342
Trade and other receivables	9	3,044,507	1,784,679	2,329,810	1,705,510
Inventories	10	1,236,374	1,070,311	229,679	199,986
Prepayments		1,024,706	609,300	361,423	337,748
Total current assets		29,620,503	14,639,034	7,494,931	3,292,586
Trade and other receivables	9	84,272	91,420	84,272	91,420
Investment property	11	71,633,843	16,350,000	-	-
Deferred tax assets	12	214,982	-	-	-
Property, plant and equipment	13	196,610,140	191,198,981	5,350,172	3,744,300
Intangible assets	15	6,571,036	6,655,212	353,354	437,530
Right of use asset	20 (a)	522,348	675,006	522,348	570,075
Total non-current assets		275,636,621	214,970,619	6,310,146	4,843,325
Total assets		305,257,124	229,609,653	13,805,077	8,135,911
Liabilities					
Trade and other payables	16	20,063,077	15,734,233	12,064,649	8,083,849
Provisions	17	534,305	745,066	278,095	477,161
Loans and borrowings	18	11,753	11,753	11,753	11,753
Employee benefits	19	4,823,283	3,981,754	683,411	455,210
Lease liabilities	20 (b)	55,912	268,104	55,912	21,253
Current tax payable		114,164	-	-	-
Total current liabilities		25,602,494	20,740,910	13,093,820	9,049,226
Trade and other payables	16	-	165,000	-	165,000
Loans and borrowings	18	72,092,615	8,992,615	92,615	92,615
Employee benefits	19	356,264	482,244	81,695	50,367
Provisions	17	2,000	2,000	2,000	2,000
Lease liabilities	20 (b)	616,940	700,509	616,940	700,509
Total non-current liabilities		73,067,819	10,342,368	793,250	1,010,491
Total liabilities		98,670,313	31,083,278	13,887,070	10,059,717
Net assets		206,586,811	198,526,375	(81,993)	(1,923,806)
Members' funds					
Amalgamation reserve		12,901,167	12,901,167	-	-
Retained earnings / (accumulated losses)		193,685,644	185,625,208	(81,993)	(1,923,806)
Total members' funds		206,586,811	198,526,375	(81,993)	(1,923,806)

The accompanying notes form an integral part of these consolidated financial statements.

STATEMENT OF CHANGES IN MEMBERS' FUNDS

For the year ended 31 October 2024

Consolidated				
<i>In AUD</i>	<i>Note</i>	Amalgamation reserve	Retained earnings	Total members' funds
Balance at 1 November 2022		12,901,167	181,835,890	194,737,057
Profit for the year		-	3,789,318	3,789,318
Other comprehensive income, net of tax		-	-	-
Total comprehensive income for the year		-	3,789,318	3,789,318
Balance at 31 October 2023		12,901,167	185,625,208	198,526,375
Balance at 1 November 2023		12,901,167	185,625,208	198,526,375
Profit for the year		-	8,060,436	8,060,436
Other comprehensive income, net of tax		-	-	-
Total comprehensive income for the year		-	8,060,436	8,060,436
Balance at 31 October 2024		12,901,167	193,685,644	206,586,811

Company				
<i>In AUD</i>	<i>Note</i>	Accumulated Losses	Total members' funds	
Balance at 1 November 2022		(69,539)	(69,539)	
Loss for the year		(1,871,609)	(1,871,609)	
Other comprehensive income, net of tax		-	-	
Total comprehensive loss for the year		(1,871,609)	(1,871,609)	
Balance at 31 October 2023		(1,923,806)	(1,923,806)	
Balance at 1 November 2023		(1,923,806)	(1,923,806)	
Profit for the year		1,841,813	1,841,813	
Other comprehensive income, net of tax		-	-	
Total comprehensive loss for the year		1,841,813	1,841,813	
Balance at 31 October 2024		(81,993)	(81,993)	

The accompanying notes form an integral part of these consolidated financial statements.

STATEMENT OF CASH FLOWS

For the year ended 31 October 2024

<i>In AUD</i>		Consolidated		Company	
Cash flows from operating activities	<i>Note</i>	2024	2023	2024	2023
Cash receipts from customers, sponsors and grant providers		148,125,481	141,019,375	44,991,957	42,819,703
Cash paid to suppliers and employees		(127,630,260)	(125,336,566)	(44,140,794)	(42,404,880)
Cash generated from operations		20,495,221	15,682,809	851,163	414,823
Interest paid	6	(1,950,354)	(686,581)	(24,298)	(25,978)
Interest received	6	155,956	113,097	3,319	3,548
Net cash from operating activities		18,700,823	15,109,325	830,184	392,393
Cash flows from investing activities					
Proceeds from sale of property, plant and equipment		588,800	549,589	-	-
Acquisition of property, plant and equipment	13	(18,381,153)	(16,689,185)	(2,006,597)	(1,099,911)
Acquisition of investment property	11	(55,322,537)	-	-	-
Acquisition of intangible asset	15	(250,000)	(250,000)	(250,000)	(250,000)
Net cash used in investing activities		(73,364,890)	(16,389,596)	(2,256,597)	(1,349,911)
Cash flows from financing activities					
Payments of lease liabilities	20 (d)	(295,761)	(451,347)	(48,910)	(47,230)
Proceeds for centre of excellence grant		5,000,000	1,000,000	5,000,000	1,000,000
Proceeds from borrowings		63,100,000	3,000,000	-	-
Net cash from financing activities		67,804,239	3,548,653	4,951,090	952,770
Net increase / (decrease) in cash and cash equivalents		13,140,172	2,268,382	3,524,677	(4,748)
Cash and cash equivalents at beginning of year		11,174,744	8,906,362	1,049,342	1,054,090
Cash and cash equivalents at end of year	8	24,314,916	11,174,744	4,574,019	1,049,342

The accompanying notes form an integral part of these consolidated financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

1 Reporting entity

Canterbury Bankstown Bulldogs Rugby League Club Limited (the “Company”) is a company incorporated and domiciled in Australia. The consolidated financial statements of the Company as at and for the year ended 31 October 2024 comprise the Company and its controlled entities (together referred to as the ‘Consolidated entities’ and individually as ‘controlled entities’).

The Company is a Company limited by guarantee and without share capital. In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter.

The Consolidated entities, is a not-for-profit entity and is primarily involved in the operation of registered clubs and the promotion of rugby league.

2 Basis of preparation

(a) Statement of compliance

These consolidated financial statements are general purpose financial statements for distribution to the members and for the purpose of fulfilling the requirements of the Corporations Act 2001. They have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures made by the Australian Accounting Standards Board and the Corporations Act 2001.

ASIC Class Order 10/654 Inclusion of parent entity financial statements in financial reports has been applied to permit the inclusion of parent entity financial statements in this consolidated financial report.

These consolidated financial statements were authorised for issue by the Company’s Board of Directors as of the date of the Director’s declaration.

(b) Basis of measurement

These consolidated financial statements have been prepared on the historical cost basis, except for investment property which is measured at fair value.

(c) Functional and presentation currency

These consolidated financial statements are presented in Australian dollars, which is also the Consolidated entities functional currency.

(d) Use of estimates and judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

- Note 11 Investment property
- Note 13 Property, plant and equipment
- Note 15 Intangible assets
- Note 16 Trade and other payables
- Note 20 Leases
- Note 22 Contingent assets and contingent liabilities

(e) Going concern

The financial statements of the Company and its controlled entities have been prepared on the going concern basis of accounting, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

2 Basis of preparation (continued)

(e) Going concern (continued)

(i) Company

The Company has reported a working capital deficiency of \$5,598,889 (2023: deficiency of \$5,756,640), negative net assets position of \$81,993 (2023: negative net assets position of \$1,923,806), net cash inflows from operating activities of \$830,184 (2023: \$392,393) and profit after tax of \$1,841,813 (2023: loss after tax of \$1,871,609) as at 31 October 2024. Notwithstanding the above, the Directors believe the going concern assumption is appropriate given:

- The subsidiary entity - Canterbury League Club Limited has committed grant funding to the Company for the year ending 31 October 2025 of \$6,400,000.
- The Company has an unutilised overdraft facility of \$1,500,000 available from Commonwealth Bank of Australia; and
- In addition to the committed funding above, the subsidiary entity has undertaken to continue to provide such financial and other support that the Directors determine, is within its capacity and that is necessary (including grants or loans) to the Company for at least the next twelve months from the date of approval of the Company's financial statements for the year ended 31 October 2024 to enable the Company to continue to trade and to meet its financial obligations and be able to pay its debts as and when they become due and payable.

After considering the above, the Directors consider that the Company will be able to continue to fulfil all obligations as and when they fall due for the foreseeable future, being at least one year from the date of approval of these financial statements, and accordingly, that the Company's financial statements should be prepared on a going concern basis.

(ii) Controlled entities

As at 31 October 2024, the controlled entities recorded a net working capital surplus of \$9,618,015 (2023: working capital deficiency of \$340,611) and net assets of \$206,668,804 (2023: \$200,454,809). The controlled entities recorded a net profit for the year of \$6,213,995 (2023: \$5,665,555) and positive operating cash flows of \$17,870,638 (2023: \$11,178,284).

The Directors have prepared the cash flow forecasts for the 13 months post year end date of 31 October 2024 (1 November 2024 to 31 November 2025) and are comfortable that the controlled entities will be able to meet its financial obligations as and when they fall due.

Accordingly, the Directors have prepared the financial report on a going concern basis in the belief that the controlled entities will realise its assets and settle its liabilities and commitments in the normal course of business and for at least the amounts stated in the financial report.

3 Material accounting policies

Changes in material accounting policies

The Group also adopted Disclosure of Accounting Policies: Tier 2 and Other Australian Accounting Standards (Amendments to AASB 1049, 1054 and 1060) from 1 November 2023. Although the amendments did not result in any changes to the accounting policies themselves, they impacted the accounting policy information disclosed in the financial statements.

The amendments require the disclosure of 'material', rather than "significant" accounting policies. The amendments also provide guidance on the application of materiality to disclosures of accounting policies, assisting entities to provide useful, entity-specific accounting policy information that users need to understand other information on the financial statements.

Management reviewed the accounting policies and made updates to the information disclosed in the Note 3 Material accounting policies (2023: Significant accounting policies) in certain instance in line with the amendments.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

Changes in material accounting policies (continued)

A number of other new standards are also effective from 1 November 2023 but they do not have a material effect on Group's financials statements.

Material accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, except for the adoption of new accounting standards.

(a) Basis of consolidation

(i) Subsidiaries

Subsidiaries are entities controlled by the Consolidated entities. Control exists when the Consolidated entities have the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that currently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Consolidated entities.

(ii) Transactions eliminated on consolidation

Intra-group balances, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

(iii) Amalgamation reserve

An amalgamation reserve in members' funds is utilised for amalgamations with other registered clubs. The amount presented is equal to the fair value of the net assets of the club acquired at the date of acquisition. The individual assets and liabilities acquired are presented in the consolidated statement of financial position. This policy is effective for amalgamations occurring after 1 November 2010.

Financial assets are not reclassified subsequent to their initial recognition unless the Consolidated entities change its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

(b) Financial instruments

(i) Recognition and derecognition

Financial assets and financial liabilities are recognised when the Consolidated entities becomes a party to the contractual provision of a financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial assets expire, or when the financial asset and substantially all the risks and rewards are transferred.

A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

(ii) Classification and measurement of financial assets

Financial assets are classified according to their business model and the characteristics of their contractual cash flows. Except for those receivables that do not contain a significant financing component and are measured at the transaction price, all financial assets are initially measured at fair value adjusted for transactions costs (where applicable).

(iii) Subsequent measurement of financial assets

For the purpose of subsequent measurement, financial assets, other than those designated and effective as

- Financial assets at fair value through profit or loss (FVTPL);
- Financial assets at amortised cost;
- Debt instruments at fair value through other comprehensive income (FVTOCI); and
- Equity Instruments at FVTOCI.

Financial assets are not reclassified subsequent to their initial recognition unless the Consolidated entities change its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

(b) Financial instruments (continued)

(iii) Subsequent measurement of financial assets (continued)

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance income and finance expenses, except for impairment of trade receivables which is presented within other expenses.

Financial assets with contractual cash flows representing solely payments of principal and interest and held within a business model of 'hold to collect' contractual cash flows are accounted for at amortised cost using the effective interest method.

Financial assets at amortised costs comprise of cash at bank and trade and other receivables. There are no financial assets classified under the FVPTL, debt instruments at FVTOCI and equity instruments at FVTOCI categories.

(iv) Classification and measurement of financial liabilities

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Consolidated entities designated a financial liability at fair value through profit or loss.

Subsequently, financial liabilities are measured at amortised cost using the effective interest method except for derivatives and financial liabilities designated at FVPL, which are carried subsequently at fair value with gains or losses recognised in profit or loss (other than derivative financial instruments that are designated and effective as hedging instruments).

(c) Property, plant and equipment

(i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gains and losses on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

(ii) Subsequent costs

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Consolidated entities. Ongoing repairs and maintenance are expensed as incurred.

(iii) Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognised in profit or loss over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Consolidated entities will obtain ownership by the end of the lease term. Land is not depreciated.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

(c) Property, plant and equipment (continued)

(iii) Depreciation (continued)

The depreciation methods and estimated depreciation rates for the current and comparative periods are as follows:

	Depreciation rates	Depreciation methods
Leasehold improvements	33.30%	Straight line
Land and Buildings*	2.50%	Straight line
Furniture and fittings, plant and equipment	10 - 40%	Diminishing value
Poker machines	20 - 40%	Diminishing value
Assets under lease/hire purchase	25%	Straight line

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

*Land is not depreciated.

(d) Intangible assets

Poker machine entitlements

Poker machine entitlements have infinite useful lives given they have no expiry date. They are measured at cost less accumulated impairment losses. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred. Poker machine entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment at each reporting date.

(e) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

(f) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

(g) Impairment

(i) Non-derivatives financial assets

The Consolidated entities recognise loss allowances for Expected credit losses (ECL) on financial assets measured at amortised cost.

The Consolidated entities measure loss allowances for cash at bank balances as 12-month ECL as credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Consolidated entities consider reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Consolidated entities historical experience and informed credit assessment and including forward-looking information.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

(g) Impairment (continued)

(i) Non-derivatives financial assets (continued)

The Consolidated entities consider cash balance to have low credit risk when its credit risk rating is equivalent to the globally understood definition of “investment grade”. The Consolidated entities consider this to be Baa3 or a higher rating per Moody’s or BBB- or higher per Standards and Poor’s.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flow due to the entity in accordance with the contract and the cash flows that the Company expects to receive).

ECLs are discounted at the effective interest rate of the financial asset.

At each reporting date, the Consolidated entities assess whether financial assets carried at amortised cost are credit impaired. A financial asset is ‘credit-impaired’ when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

Trade and other receivables

A provision for impairment of trade receivables is established when there is objective evidence that the Consolidated entities will not be able to collect all amounts due according to the original terms of the receivables. Provision is raised on a specific debtor as well as on a collective basis. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that a specific debtor balance is impaired. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss. When a receivable is uncollectable, it is written off against the allowance for receivables. Subsequent recoveries of amounts previously written off are credited against profit or loss.

(ii) Non-financial assets

At each reporting date, the Consolidated entities review the carrying amounts of its non-financial assets (other than investment property, inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset’s recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

The recoverable amount of asset or CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risk specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated to the carrying amounts of the assets in the CGU on a pro rata basis.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

(g) Impairment (continued)

(ii) Non-financial assets (continued)

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(h) Employee benefits

(i) Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in profit or loss in the periods during which services are rendered by employees.

(ii) Other long-term employee benefits

The Consolidated entities net obligation in respect of long-term employee benefits other than defined benefit plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on-costs; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Consolidated entities obligations.

(iii) Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

(i) Provisions

A provision is recognised if, as a result of a past event, the Consolidated entities have a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

The Consolidated entities operate a loyalty program where customers accumulate points for dollars spent. The provision represents the current estimate of future cash outflows that will result from future redemption of unredeemed points as at year end.

Make good provision

In accordance with the Consolidated entities leases of premises, the Consolidated entities must restore leased premises to their original condition. Because of the long-term nature of the liability, the greatest uncertainty in estimating the provision is the costs that will ultimately be incurred.

The provision is the best estimate of the present value of the expenditure required to settle the make good obligation at the reporting date, based on current market conditions. Future restoration costs are reviewed annually and any changes are reflected in the present value of the make good provision at the end of the reporting period.

(j) Revenue

Provision of services

Revenue from the provision of services includes sponsorship and corporate hospitality, membership subscriptions, merchandise royalties and commissions. Revenue from the provision of services is recognised in the period over which the Consolidated entities satisfy its performance obligations or series of performance obligations to its customers. Revenue is recognised to the extent that recovery of the contract consideration is considered probable and the amount of revenue can be measured reliably. Revenue is deferred to the extent that the Consolidated entities have not met its performance obligations to its customers. Revenue is recognised using the output method under the terms of each contractual arrangement with customers.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

(j) Revenue (continued)

Gaming revenue

Revenue from gaming is recognised at a point-in-time being the net difference between gaming wins and losses for the day and is recognised at the close of business each day.

Food and beverage revenue

Food and beverage revenue is recognised at the point in time the goods are provided and payment is collected.

Function and other revenues

Function and other revenues are recognised at the point in time services are performed.

Commissions

When the Consolidated entities act in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the Consolidated entities.

Grant revenue

Grants are initially recognised as deferred income at fair value if there is reasonable assurance that the grants will be received, and that the Consolidated entities will satisfy the performance obligations associated with the grant. Grant revenue is recognised on a systematic basis over the period to which the grant relates.

(k) Finance income and finance costs

Finance income comprises interest income on cash and cash equivalents. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Finance costs comprise interest expense on loans and borrowings. Borrowing costs that are not directly attributable to the acquisition, construction or productions of a qualifying asset are recognised in profit or loss using the effective interest method.

(l) Taxation

(i) Company

The Company is exempt from income tax under Taxation Ruling 97/22 as the Company is regarded as being established for the encouragement of a game and sport.

(ii) Consolidated entities

a) Current tax

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

b) Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

The measurement of deferred tax reflects the tax consequences that could follow the manner in which the Consolidated entities expect, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

(l) Taxation (continued)

(ii) Consolidated entities (continued)

c) Tax exposure

In determining the amount of current and deferred tax the Consolidated entities take into account the impact of uncertain tax positions and whether additional taxes and interest may be due. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Consolidated entities to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

(m) Goods and services tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO) is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(n) Leases

At inception of a contract, the Consolidated entities assess whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Consolidated entities assess whether:

- the contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified.
- the Consolidated entities have the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- The Consolidated entities have the right to direct the use of the asset. The Consolidated entities have this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Consolidated entities have the right to direct the use of the asset if either:
 - the Consolidated entities have the right to operate the asset; or
 - the Consolidated entities designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Consolidated entities allocate the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

For contracts entered into before, the Consolidated entities determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed a right to use the asset. An arrangement conveyed the right to use the asset if one of the following was met:
 - the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output
 - the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or;
 - facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

(n) Leases (continued)

(i) As a lessee

The Consolidated entities recognise a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date and plus any initial direct costs incurred.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Consolidated entities incremental borrowing rate. Generally, the Consolidated entities use its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date; and
- lease payments in an optional renewal period if the Consolidated entities are reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Consolidated entities are reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Consolidated entities estimate of the amount expected to be payable under a residual value guarantee, or if the Consolidated entities change its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero. The Consolidated entities present right-of-use assets and lease liabilities separately in the statement of financial position.

(ii) As a lessor

When the Consolidated entities act as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Consolidated entities make an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Consolidated entities consider certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Consolidated entities recognise lease payments received under operating leases as income on a straight line basis over the lease term as part of "other revenue" in note 4(a).

The accounting policies applicable to the Consolidated entities as a lessor in the comparative period were not different from AASB 16.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

3 Material accounting policies (continued)

(o) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

4 (a) Revenue

The Group Generates revenue primarily from the operation of catering, food and beverage and Rugby League sport related activities and facilities.

In the following table, revenue is disaggregated by primary geographical market, major products and service lines and timing of revenue recognition.

Major products/service lines <i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Revenue from catering	10,581,235	9,728,191	-	-
Redemption of complimentary & discounted food	(568,407)	(625,797)	-	-
	10,012,828	9,102,394	-	-
Revenue from beverages	6,320,622	5,684,772	-	-
Redemption of member benefits	(639,167)	(624,041)	-	-
	5,681,455	5,060,731	-	-
Revenue from gaming	81,640,126	79,911,166	-	-
Loyalty points issued	(2,763,854)	(2,712,645)	-	-
	78,876,272	77,198,521	-	-
Revenue from fitness centre	2,190,351	1,917,065	-	-
Revenue from functions	1,475,323	832,663	371,735	121,391
Subscriptions and joining fees	231,167	201,425	23,589	3,935
Sponsorship and corporate partnership revenue	10,576,848	8,800,590	11,026,848	9,250,590
Commissions revenue	151,438	137,423	-	-
Season tickets and gate receipts	6,028,754	4,177,751	6,028,754	4,177,751
Other revenue	1,318,077	1,640,355	1,370,077	1,680,629
Grant revenue	18,190,000	17,986,545	23,890,000	23,186,545
Merchandise sales and royalties	1,621,463	978,620	1,621,463	978,620
	136,353,976	128,034,083	44,332,466	39,399,461
Primary geographical market				
Australia	136,353,976	128,034,083	44,332,466	39,399,461
Timing of revenue recognition				
Revenue recognised at a point in time	136,353,976	128,034,083	44,332,466	39,399,461

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

4 (b) Other Income

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Government grants - Centre of Excellence	1,651,137	513,015	1,651,137	513,015
Rent received	1,414,919	246,489	-	-
Sundry Income	923,751	238,678	192,260	-
	3,989,807	998,182	1,843,397	513,015

5 Personnel expenses

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Wages and salaries	42,765,954	40,775,758	24,503,568	23,575,845
Other associated personnel expenses	9,641,779	9,175,026	2,691,661	2,647,352
Contributions to defined contribution plans	4,202,317	3,806,708	1,799,306	1,637,867
	56,610,050	53,757,492	28,994,535	27,861,064

6 Finance income and finance costs

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Interest income	155,956	113,097	3,319	3,548
Finance income	155,956	113,097	3,319	3,548
Interest expense – bank loans	(1,924,547)	(645,412)	-	-
Interest expense – lease liabilities	(25,807)	(41,169)	(24,298)	(25,978)
Finance cost	(1,950,354)	(686,581)	(24,298)	(25,978)
Net finance cost recognised in profit or loss	(1,794,398)	(573,484)	(20,979)	(22,430)

7 Tax expense

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Current tax expense				
Current year	114,164	-	-	-
	114,164	-	-	-
Deferred tax expense				
Origination and reversal of temporary differences	(214,982)	-	-	-
	(214,982)	-	-	-
Total tax (expense) / benefit	(100,818)	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

7 Tax expense (continued)

Numerical reconciliation between tax expense and pre-tax accounting profit

The Income Tax Assessment Act 1997 (amended) provides that under the concept of mutuality, registered clubs are only liable for income tax on income derived from non-members and from outside entities.

The Company is exempt from income tax (see note 3(l)).

The amount set aside for income tax in the statement of comprehensive income has been calculated as follows:

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Proportion of net taxable income attributable to non-members	380,546	-	-	-
Income tax using the Company's statutory income tax rate of 30% (2023: 30%)	114,164	-	-	-
Recognition of previously unrecognised deductible temporary difference	(214,982)	-	-	-
	(100,818)	-	-	-

8 Cash and cash equivalents

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Cash on hand	5,354,738	4,970,083	444,197	635,894
Cash at Bank	18,960,178	6,204,661	4,129,822	413,448
Cash and cash equivalents in the statement of cash flows	24,314,916	11,174,744	4,574,019	1,049,342

9 Trade and other receivables

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Current				
Trade receivables	2,397,962	1,457,845	1,683,265	1,378,676
Other receivables	639,627	320,383	639,627	320,383
Finance lease receivable	6,918	6,451	6,918	6,451
	3,044,507	1,784,679	2,329,810	1,705,510
Non-current				
Finance lease receivable	84,272	91,420	84,272	91,420
	84,272	91,420	91,84,272	91,420

10 Inventories

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Bar	396,883	536,955	-	-
Bistro	124,565	128,800	-	-
Other	714,926	404,556	229,679	199,986
	1,236,374	1,070,311	229,679	199,986

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

11 Investment property

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Balance at 1 November	16,350,000	15,750,000	-	-
Acquisitions	55,322,537	-	-	-
Net gain arising from changes in the fair value of investment properties	(38,694)	600,000	-	-
Balance at 31 October	71,633,843	16,350,000	-	-

Investment property represents the Group's land and building holdings located in Liverpool, Lakemba, Belmore and Rutherford NSW, and are stated at fair value. The determination of fair value has been based on a valuation carried out in September and October 2024 by an independent valuer (Hymans Assets Management) which holds a recognised and relevant professional qualification and has recent experience in the location and category of the investment properties. The open market value for these properties was \$71,633,843 as at 31 October 2024.

During the year, a subsidiary - Rutherford Property Holdings Pty Limited was incorporated. This subsidiary then acquired the Rutherford Shopping Complex for \$55,322,537 as an investment property funded through borrowings.

12 Tax assets and liabilities

Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

<i>In AUD</i>	Deferred tax assets		Deferred tax Liabilities		Net	
	2024	2023	2024	2023	2024	2023
Property, plant and equipment	922,239	662,948	-	-	922,239	662,948
Investment property	-	-	1,120,763	1,027,366	(1,120,763)	(1,027,366)
Leases	-	9,030	-	-	-	9,030
Employee benefits	294,811	243,658	-	-	294,811	243,658
Trade and other payables	105,187	89,372	-	-	105,187	89,372
Prepayments	13,508	-	-	(22,358)	13,508	22,358
Net tax assets	1,335,745	1,005,008	1,120,763	1,005,008	214,982	-

<i>In AUD</i>	Movement in temporary differences during the year		
	Balance 1 November 2022	Recognised in profit or loss	Balance 31 October 2023
Property, plant and equipment	511,502	151,446	662,948
Investment property	(862,366)	(165,000)	(1,027,366)
Right of use asset	-	-	-
Leases	4,605	4,425	9,030
Employee benefits	251,361	(7,703)	243,658
Trade and other payables	87,120	2,252	89,372
Prepayments	7,778	14,580	22,358
	-	-	-

<i>In AUD</i>	Balance 1 November 2023	Recognised in profit or loss	Balance 31 October 2024
	Property, plant and equipment	662,948	259,291
Investment property	(1,027,366)	(93,397)	(1,120,763)
Leases	9,030	(9,030)	-
Employee benefits	243,658	51,153	294,811
Trade and other payables	89,372	15,815	105,187
Prepayments	22,358	(8,850)	13,508
	-	214,982	214,982

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

13 Property, plant and equipment

13 Property, plant and equipment				Consolidated			
<i>In AUD</i>	Land and buildings	Leasehold improvements	Furniture and fittings, plant and equipment	Poker machines	Asset under lease/hire purchase	Work in progress	Total
Reconciliation of carrying amount							
Balance at 1 November 2022							
Gross carrying amount	224,593,755	1,053,911	83,525,871	28,507,548	411,004	6,372,649	344,464,738
Accumulated depreciation	(76,737,978)	(782,540)	(54,916,154)	(20,530,722)	(298,363)	-	(153,265,757)
Net Carrying amount at 1 November 2023	147,855,777	271,371	28,609,717	7,976,826	112,641	6,372,649	191,198,981
Additions	-	17,856	146,334	-	-	18,216,963	18,381,153
Depreciation	(5,196,747)	(43,435)	(4,212,396)	(2,714,721)	(7,478)	-	(12,174,777)
Disposals	-	-	(261,826)	(632,714)	-	-	(894,540)
Disposals	-	-	(10,455)	(93,163)	-	(691,599)	(795,217)
Transfers	12,222,663	-	4,229,010	2,609,140	-	(19,060,813)	-
Net carrying amount at 31 October 2024	154,881,693	245,792	28,762,210	7,778,082	105,163	4,837,200	196,610,140

Company					
<i>In AUD</i>	Leasehold Improvements	Furniture and fittings, plant and equipment	Asset under lease/hire purchase	Work in Progress	Total
Reconciliation of carrying amount					
Balance at 1 November 2023					
Gross carrying amount	1,053,911	6,092,813	411,004	1,097,174	8,654,902
Accumulated depreciation	(782,540)	(3,829,699)	(298,363)	-	(4,910,602)
Net Carrying amount at 1 November 2023	271,371	2,263,114	112,641	1,097,174	3,744,300
Additions	17,856	146,334	-	1,842,407	2,006,597
Depreciation	(43,435)	(349,812)	(7,478)	-	(400,725)
Net carrying amount at 31 October 2024	245,792	2,059,636	105,163	2,939,581	5,350,172

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

14 Core and non-core properties

Pursuant to Section 41J of the Registered Clubs Amendment Act 2006, the Consolidated entity defines property as follows:

In AUD	Consolidated	
	2024	2023
Core property	154,956,739	147,930,822
Non-core property	72,749,600	17,465,757
Balance at 31 October	227,706,339	165,396,579

Core properties are located at:

26 Bridge Road, Belmore, NSW
26 Quigg Street, Lakemba, NSW
61 Moxon Road, Punchbowl NSW

Non-core properties are located at:

32 Quigg Street, Lakemba, NSW
82 Memorial Avenue, Liverpool, NSW
84 Memorial Avenue, Liverpool, NSW
70 Bridge Road, Belmore, NSW
64 Bridge Road, Belmore, NSW
376 Burwood Road, Belmore, NSW
4 York Street, Belmore, NSW

28 Gladstone Street, Belmore, NSW
20 The Boulevard, Lakemba, NSW (PY recognised as Core properties)
21 The Boulevard, Lakemba, NSW (PY recognised as Core properties)
1 Hillview St, Rutherford, NSW - Acquired on 28th June 2024

15 Intangible assets

In AUD	Consolidated				
	Poker machine entitlements	Rights to a domain name	Player registration costs	Total	Company player registration costs
Reconciliation of carrying amount					
Balance at 1 November 2023					
Gross carrying amount	6,209,500	8,182	550,000	6,767,682	550,000
Accumulated amortisation and impairment losses	-	-	(112,470)	(112,470)	(112,470)
Net carrying amount at 1 November 2023	6,209,500	8,182	437,530	6,655,212	437,530
Additions	-	-	100,000	100,000	100,000
Amortisation	-	-	(184,176)	(184,176)	(184,176)
Net carrying amount at 30 October 2024	6,209,500	8,182	353,354	6,571,036	353,354

Poker machine entitlements represent the Group's licence to operate gaming machines at their subsidiary - Canterbury League Club Limited premises. They are measured at cost less accumulated impairment losses. They have been tested for impairment losses through an analysis of fair value less cost of disposal and value in use. From this assessment no impairment losses were identified (2023: nil).

Player registration costs represents the consideration paid and or payable for employing and registering a player. This is recognised as an identifiable non-monetary asset without physical substance in accordance with AASB 138 Intangible Assets. The asset is expected to bring future economic benefits and is controlled by the Club because the registering right enables the Company to restrict another Club's access to the economic benefits arising from the player's performance.

16 Trade and other payables

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Current				
Trade payables	6,148,561	5,364,823	4,164,406	3,043,187
Other payables and accrued expenses	7,521,761	8,176,261	1,881,000	3,172,749
Income received in advance	6,392,755	2,193,149	6,019,242	1,867,913
	20,063,077	15,734,233	12,064,648	8,083,849
Non-current liabilities				
Trade payables	-	165,000	-	165,000
	-	165,000	-	165,000

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

17 Provisions

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Current				
Loyalty Points	256,210	267,905	-	-
Employee termination	278,095	477,161	278,095	477,161
	534,305	745,066	278,095	477,161
Non-current				
Make good provision	2,000	2,000	2,000	2,000
	2,000	2,000	2,000	2,000

18 Loans and Borrowings

In AUD	Consolidated		Company	
	2023	2022	2023	2022
Current				
Other facilities	11,753	11,753	11,753	11,753
	11,753	11,753	11,753	11,753
Non-current				
Bank loan facility	72,000,000	8,900,000	-	-
Other facilities	92,615	92,615	92,615	92,615
	72,092,615	8,992,615	92,615	92,615

(a) Bank loan facilities

The subsidiary - Canterbury League Club Limited's bank loan facility balance as at 31 October 2024 were \$72,000,000 (2023: \$8,900,000) and have been classified as non-current liabilities as the facility has a date of maturity of 30 April 2026 (2023: 30 April 2026).

The subsidiary - Canterbury League Club Limited has access to the following lines of credit:

In AUD	Cash Advance Facility 1	Cash Advance Facility 2	Cash Advance Facility 3	Market Rate Loan Facility	Total loan facility
Total facility limit	32,000,000	5,000,000	10,500,000	24,500,000	72,000,000
Facilities utilised at reporting date	32,000,000	5,000,000	10,500,000	24,500,000	72,000,000
Maturity date	30/04/2026	30/04/2026	30/04/2026	30/04/2026	-

Security:

The facilities are secured by registered first mortgages over certain properties of the entity.

- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26, 64 and 70 Bridge Road, Belmore, NSW 2192.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 82 and 84 Memorial Ave, Liverpool, NSW 2170.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 376 Burwood Road, Belmore, NSW 2192.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26 Quigg Street, Lakemba, NSW 2195.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 20-21 The Boulevard, Lakemba, NSW 2195.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 61 Moxon Road, Punchbowl, NSW 2196.
- Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 27 Collins St Belmore NSW 2192.
- Mortgage by Rutherford Property Holdings Pty Ltd ACN 676 835 573 over the property located at 1 Hillview Street, Rutherford, NSW 2320.

The subsidiary - Canterbury League Club Limited is in compliance with all the restrictive loan covenants as at reporting date.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

19 Employee benefits

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Current				
Liability for long service leave	1,761,342	1,512,526	11,748	39,362
Liability for annual leave	2,675,353	2,340,167	438,038	415,848
Bonus accrued	386,588	129,061	233,625	-
	4,823,283	3,981,754	683,411	455,210
Non-current				
Liability for long service leave	356,264	482,244	81,695	50,367

20 Leases

As lessee

a) Right of use assets

<i>In AUD</i>	Consolidated		Company	
	Gaming machine entitlements	Rental property	Total	Rental property
Balance at 1 November 2023	104,931	570,075	675,006	570,075
Depreciation charge for the year	(104,931)	(47,727)	(152,658)	(47,727)
Balance at 31 October 2024	-	522,348	522,348	522,348

<i>In AUD</i>	Consolidated		Company	
	Gaming machine entitlements	Rental property	Total	Rental property
Balance at 1 November 2022	637,318	617,801	1,255,119	617,801
Depreciation charge for the year	(476,760)	(47,726)	(524,486)	(47,726)
Derecognition of right-of-use assets	(55,627)	-	(55,627)	
Balance at 31 October 2023	104,931	570,075	675,006	570,075

b) Lease liabilities

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Current	55,912	268,104	55,912	21,253
Non-current	616,940	700,509	616,940	700,509
	672,852	968,613	672,852	721,762

c) Amounts recognised in profit or loss

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Interest on lease liabilities	25,807	41,169	24,298	25,978

d) Amounts recognised in statement of cash flows

<i>In AUD</i>	Consolidated		Company	
	2024	2023	2024	2023
Total cash outflow for leases	295,761	451,347	48,910	47,230

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

20 Leases (continued)

Leases as lessor

The Company leases out its investment property. At 31 October, the future minimum lease payments under non-cancellable leases were receivable as follows.

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Less than one year	10,000	10,000	10,000	10,000
Two to five years	40,000	40,000	40,000	40,000
Greater than five years	60,000	70,000	60,000	70,000
	110,000	120,000	110,000	120,000

21 Commitments

Employee compensation commitments Key management personnel	Consolidated		Company	
In AUD	2024	2023	2024	2023
<i>Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:</i>				
Within one year	400,000	428,644	400,000	428,644
	400,000	428,644	400,000	428,644

Other employees	Consolidated		Company	
In AUD	2024	2023	2024	2023
<i>Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:</i>				
Within one year	18,052,988	16,498,591	18,052,988	16,498,591
One year or later and no later than five years	21,825,181	26,312,953	21,825,181	26,312,953
	39,878,169	42,811,544	39,878,169	42,811,544

Capital works	Consolidated		Company	
In AUD	2024	2023	2024	2023
Within one year				
Centre of Excellence construction	19,425,391	22,000,000	19,425,391	22,000,000
Other capital works	1,890,165	8,487,844	-	-
	21,315,556	30,487,844	19,425,391	22,000,000
One year or later and no later than five years				
Centre of Excellence construction	27,869,420	42,869,420	27,869,420	42,869,420
	9,184,976	73,357,264	47,294,811	64,869,420

In March 2023, the Company entered into a funding agreement with The Crown in right of New South Wales as represented by the NSW Office of Sport for the construction of the Centre of Excellence. The project value has been revised to \$50,000,000 (2023: \$65,712,203). Of this, NSW Office of Sport has committed to fund \$40,000,000 (2023: \$40,000,000) whilst the Canterbury League Club Limited has agreed to support capital expenditure up to a maximum of \$10,000,000 (2023: \$25,000,000) in relation to this project. The construction is expected to commence in August 2025 and be completed by December 2026. During the current financial period, works in relation to milestone 1 has been performed and related funding has been received.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

22 Contingent assets and contingent liabilities

The Directors are of the opinion that provisions are not required in respect of these matters, as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement.

Contingent liabilities not considered remote In AUD	Consolidated		Company	
	2024	2023	2024	2023
<i>Guarantee</i>				
(i) Bank performance guarantees	215,500	210,300	48,750	48,750
(ii) Canterbury League Club Limited has provided a bank guarantee to the Company's financiers	1,500,000	1,500,000	-	-

23 Financial Instruments

The following table shows the carrying amounts of financial assets and financial liabilities:

Financial assets measured at amortised cost	Note	Consolidated		Company	
		2024	2023	2024	2023
Cash on hand and at bank	8	24,314,916	11,174,744	4,574,019	1,049,342
Trade and other receivables	9	3,128,779	1,876,099	2,414,082	1,796,930
		27,443,695	13,050,843	6,988,101	2,846,272

Financial liabilities measured at amortised cost	Note	Consolidated		Company	
		2024	2023	2024	2023
Loans and borrowings	18	72,104,368	9,004,368	104,368	104,368
Trade and other payables	16	20,063,077	15,899,233	12,064,649	8,248,849
		92,167,445	24,903,601	12,169,017	8,353,217

24 List of subsidiaries

Set out below is a list of material subsidiaries of the Group:

- Canterbury League Club Limited - Australia, 100% ownership interest
- Rutherford Property Holdings Pty Ltd - Australia, 100% ownership interest. This entity has been incorporated during the 2024 financial year.

25 Related parties

Parent and ultimate controlling party

Canterbury Bankstown Bulldogs Rugby League Club Limited (the "Company and "Parent") is a company incorporated and domiciled in Australia. The Company is the ultimate controlling party.

Key management personnel compensation

Key management personnel compensation comprised short-term employee benefits, post-employee benefits, other long-term benefits, termination benefits and share-based payments.

Amounts paid to non-executive Directors during the year were as follows:

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Director honorariums and other related expenses	395,306	550,269	99,012	339,321

Amounts paid to non-executive Directors during the year were as follows:

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Short-term and long-term employee benefits and termination payments	3,372,269	3,281,006	1,646,808	1,559,207

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

25 Related parties (continued)

Key management personnel and Director transactions

From time to time Directors of the subsidiaries may purchase goods from the subsidiaries or participate in the subsidiary entity's activities. These purchases and participations are on the same terms and conditions as those entered into by other employees or members of the subsidiary entity and are trivial or domestic in nature.

The aggregate amounts recognised during the year relating to key management personnel were as follows:

- a. During the 2024 financial year, the Company received \$15,000 (2023: \$15,000) from sponsorship income from The Wood Fired Oven Company, a company associated with Mr Andrew Gifford under arm's length terms and conditions.
- b. During the 2024 financial year, the Company entered into a transaction in the form of a sale to Mortimers Wines Pty Ltd, a company associated with Mr. Peter Mortimer for a luncheon wine. This had a value of \$3,819 (2023: \$5,205).
- c. The Company had obtained entertainment services for \$1,400 (2023: \$nil) from Robbie Mortimer Music, a company associated with Mr. Peter Mortimer.
- d. The Company received a donation of \$51,000 (2023: \$nil) from Mr Adam Driussi for the Bulldogs Foundation.
- e. Quantum, a company associated with Mr Adam Driussi paid for corporate expenses at social events on behalf of the Company for \$16,500 (2023: \$nil).
- f. The Company received a donation of \$2,913 (2023: \$nil) from Mr Joseph Thomas during the 2024 financial year.
- g. During the 2024 financial year, the Company paid commissions of \$8,515 (2023: nil) to Fan+, a company in which Mr Aaron Warburton and Mr Paul Polly have an interest. These commissions were paid in relation to revenue raised of \$34,060 (2023: nil) under normal commercial terms and conditions.
- h. The Company received a donation of \$5,050 (2023: \$nil) from Mr Aaron Warburton during the 2024 financial year.
- i. The Company received a donation of \$2,020 (2023: \$nil) from Mr John Khoury during the 2024 financial year.

Transactions with the subsidiary - Canterbury League Club Limited

- j. During the 2024 financial year, the subsidiary entity paid \$6,150,000 (2023: \$5,650,000) as grant and sponsorship to the Company which included a \$nil renovation grant (2023: \$nil). Furthermore, the subsidiary entity paid grants to the Junior League amounting to \$400,000 (2023: \$436,500).
- k. The Company operates a Teamstore in a property owned by the subsidiary entity located at Burwood Road, Belmore. Total rent paid to the subsidiary entity for the year amounts to \$52,000 (2023: \$52,000).
- l. Other transactions by the Company with the subsidiary entity include functions and in-house dining charged to the Company amounting to \$436,826 for the year ended 31 October 2024 (2023: \$393,040).
- m. Staff from the subsidiary entity had been seconded to the Company during the 2024 financial year. This amounted to \$16,567 (2023: \$10,000).
- n. At year end, an amount of nil (2023: nil) was payable to the subsidiary entity and nil (2023: nil) receivable from the subsidiary entity in the Company's financials.
- o. The subsidiary entity provided the Company with services of \$600,000 (2023: \$577,300) not at a commercial rate. These transactions are treated as an 'in-kind' contribution.
- p. An amount of \$150,000 (2023: \$150,000) was received by the subsidiary entity under the business support and supply agreement with Carlton United Breweries. This was subsequently paid to the Company by the subsidiary entity.
- q. On 30 September 2023, an agreement was signed for the subsidiary entity to provide funding to the Company not exceeding \$25,000,000 in support of the delivery of the Canterbury Bankstown Bulldogs Centre of Excellence project at Belmore Sportsground. This commitment was reduced to \$10,000,000 during the 2024 financial year.
- r. There have been other transactions between the Company and the subsidiary entity, such as purchases of merchandise and game tickets. All these transactions have been executed at commercial rates.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2024

26 Fair value measurement recognised in the Statement of Financial Position

The fair value measurement disclosures use a three-tier value hierarchy that reflects the significance of the inputs used in measuring fair values. The fair value hierarchy is comprised of the following levels:

- Level 1 – fair values measured using quoted prices (unadjusted) in active markets for identical instruments;
- Level 2 – fair values measured using directly (i.e. as prices) or indirectly (i.e. derived from prices) observable inputs, other than quoted prices included in Level 1; and
- Level 3 – fair values measured using inputs that are not based on observable market data (unobservable inputs).

The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement for all of the investment properties has been categorised as a Level 2 fair value given the valuation methodology used by the valuer is the direct comparison approach.

27 Auditors Remuneration

In AUD	Consolidated		Company	
	2024	2023	2024	2023
Audit and review services				
Auditors of the Group - KPMG				
Statutory audit	141,800	125,000	25,000	25,000
Other services				
Taxation services	33,250	28,000	5,250	-
Compilation of the financial statements	20,500	20,500	8,000	8,000
	53,750	48,500	13,250	8,000

28 Events after the reporting period

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company and controlled entities, to affect significantly the operations of the Consolidated entities, the results of those operations, or the state of affairs of the Consolidated entities, in future financial years.

29 Economic dependency

The Company is dependent on financial support provided by the subsidiary entity - Canterbury League Club Limited. The subsidiary entity has committed grant funding to the Company for the year ending 31 October 2025 of \$6,400,000.

	Body Corporate, partnership or trust	Country of incorporation	% Holding held directly or indirectly by the Company in the body corporate		Tax Residency
			2024	2023	
Canterbury Bankstown Bulldogs Rugby League Club Limited	Body Corporate	Australia	n/a	n/a	Australia
Canterbury League Club Limited	Body Corporate	Australia	100%	100%	Australia
Rutherford Property Holdings Pty Limited	Body Corporate	Australia	100%		Australia

Determination of tax residency

Section 295 (3A) of the Corporation Acts 2001 requires that the tax residency of each entity which is included in the Consolidated Entity Disclosure Statement (CEDS) be disclosed. In the context of an entity which was an Australian resident, "Australian resident" has the meaning provided in the Income Tax Assessment Act 1997. The determination of tax residency involves judgment as the determination of tax residency is highly fact dependent and there are currently several different interpretations that could be adopted, and which could give rise to a different conclusion on residency. In determining tax residency, the consolidated entity has applied the following interpretations:

Australian tax residency:

The consolidated entity has applied current legislation and judicial precedent, including having regard to the Commissioner of Taxation's public guidance in Tax Ruling TR 2018/5.

DIRECTOR'S DECLARATION

For the year ended 31 October 2024

In the opinion of the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company):

- a. the Company is not publicly accountable;
- b. the consolidated financial statements and notes that are set out on pages 9 to 42 are in accordance with the Corporations Act 2001, including:
 - i. giving a true and fair view of the Group's financial position as at 31 October 2024 and of its performance, for the financial year ended on that date; and
 - ii. complying with Australian Accounting Standards - Simplified Disclosure Requirements and the Corporations Regulations 2001 ; and
- c. the consolidated entity disclosure statement as at 31 October 2024 set out on page 43 is true and correct.
- d. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of Directors.



Adam Driussi
Chair of the Board of Directors

Dated at Belmore this 18th Day of December 2024.

INDEPENDENT AUDITOR'S REPORT



Independent Auditor's Report

To the Members of Canterbury Bankstown Bulldogs Rugby League Club Limited

Opinion

We have audited the **Financial Report** of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) and its controlled entities (the Consolidated entities).

In our opinion, the accompanying Financial Report of the Company and the Consolidated entities give a true and fair view, including of the **Company** and the **Consolidated entities** financial position as at 31 October 2024 and of its financial performance for the year then ended, in accordance with the Corporations Act 2001, in compliance with Australian Accounting Standards- Simplified Disclosures and the Corporations Regulations 2001.

The **Financial Report** comprises:

- Statements of financial position as at 31 October 2024;
- Statements of profit or loss and other comprehensive income, Statements of changes in members' funds, and Statements of cash flows for the year then ended
- Consolidated entity disclosure statement and accompanying basis of preparation as at 31 October 2024
- Notes, including material accounting policies
- Directors' declaration.

The **Consolidated entities** consist of the Company and the entities it controlled at the year end or from time to time during the financial year.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Consolidated entities in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Other information

Other Information is financial and non-financial information in Canterbury Bankstown Bulldogs Rugby League Club Limited's annual report which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

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INDEPENDENT AUDITOR'S REPORT



Responsibilities of the Directors for the Financial Report

The Directors are responsible for:

- preparing the Financial Report in accordance with the Corporations Act 2001, including giving a true and fair view of the financial position and performance of the Company and the Consolidated entities, and in compliance with Australian Accounting Standards - Simplified Disclosure and the Corporations Regulations 2001
- implementing necessary internal control to enable the preparation of a Financial Report in accordance with the Corporations Act 2001, including giving a true and fair view of the financial position and performance of the Company and the Consolidated entities, and that is free from material misstatement, whether due to fraud or error
- assessing the Company and the Consolidated entities ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Company and the Consolidated entities or to cease operations or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf This description forms part of our Auditor's Report.

KPMG

Cameron Roan
Partner
Sydney
18 December 2024

MINUTES OF THE 89TH AGM

Bulldogs Rugby League Football Club 89th Annual General Meeting

Meeting Held: Sunday, 18 February 2024

Meeting Location: Paragon Showroom, Canterbury League Club, 26 Bridge Road Belmore and via Zoom Webinar

Official Table: Mr John Khoury (Chair)
Mr Aaron Warburton (Chief Executive Officer)
Mr John White (Chief Operating Officer)

Minutes: Monica Shakya (Executive Assistant to the CEO & Chair)

OPENING REMARKS

Chairman, Mr John Khoury welcomed all to the 89th Annual General Meeting of the Football Club and declared the meeting open at 10:01 AM.

Mr Khoury introduced the official table:

- Mr Aaron Warburton (Chief Executive Officer)
- Mr John White (Chief Operating Officer)

Mr Khoury acknowledged the Football Club Directors and League Club Directors;

- Mr Adam Driussi (Football Club Director)
- Mr Peter Mortimer (Football Club Director)
- Mr Joe Thomas (Football Club Director)
- Mr Peter McMahon (Dual Director)
- Mr Andrew Gifford (Dual Director)
- Mr Paul Polly (Football Club Director)
- Mr Greg Pickering (Canterbury League Club Chief Executive Officer)
- Mr Peter Winchester (Canterbury League Club President)
- Mr Gary McIntyre (Canterbury League Club Director).
- Mr Jim Koutsouklakis (Canterbury League Club Vice President) (apology).

Mr Khoury recognised and expressed his appreciation to, and for, the support provided by him and his team.

Mr Khoury wished to acknowledge other special guests:

- Phil Gould AM, General Manager of Football
- Cameron Roan, KPMG
- All Football/League Club Life Members.

Mr Khoury invited everyone to stand and observe a minute of silence in memory of the recently departed Life and Football Club Members.

Apologies:

- | | |
|----------------------------|--------------------------|
| • Jim Koutsouklakis (#189) | • Roy Sims (#1336) |
| • Paul Archer (#100) | • Lou Boutros (#1113) |
| • Kim Archer (#99) | • Lionel Brown (#2133) |
| • Judy McMahon (#1022) | • Pauline Brown (#2134) |
| • Rachel Flick (#1019) | • Keith Lotty (#165) |
| • Rohan Flick (#1020) | • Marjorie Lotty (#294) |
| • Sarah Smith (#1018) | • Jack Aoun (#1165) |
| • Brent Smith (#1335) | • Chris Quinnell (#253) |
| • Debbie Burnett (#1021) | • Norman Boustany (#410) |
| • Jonathan Burnett (#1024) | • Michael Reaiche (#579) |
| • Steve McMahon (#1023) | • Kate Vartuli (#1270). |
| • Clare McMahon (#1334) | |

MINUTES OF THE 89TH AGM

Mr Khoury noted apologies for Head Coach Cameron Ciraldo and directed the attention of the meeting to a pre-recorded video message that he had prepared for the Members in attendance.

AGENDA ITEM #1: ANNUAL REPORT

John Khoury tabled the 2023 Annual Report.

Mr Khoury called for a proposer and seconder to move the motion that the Annual Report for the year ending 31 October 2023, be adopted.

Proposer: Bill Diakos #36
Seconder: Gabi Dagher #326

Mr Khoury asked for a show of hands in favour of the motion.

CARRIED

AGENDA ITEM #2: ADDRESS BY THE CHAIR

Mr Khoury begins by addressing the room, filled with Life Members and passionate Bulldogs supporters, and reflects on the past four years of his leadership as Chair of the Canterbury-Bankstown Bulldogs. He highlights the challenges the Club has faced over the last decade, including internal conflicts, poor on-field results and the impact of COVID. In response, Mr Khoury and his fellow Directors made a commitment to put the Club first, leading to a series of tough but necessary decisions to rebuild the Club.

He praises the appointment of Aaron Warburton as CEO, noting his local connections and his success in building a dynamic management team. Mr Khoury also commends Phil Gould AM, the Club's football advisor, for his immense contribution to the Club's development pathways and on-field strategy, noting the strides made in junior and reserve grade competitions, including multiple grand finals appearances and victories in recent years.

Mr Khoury reflects on the Club's investment in its' community and pathways with a focus on youth, women's rugby league, and expanding the Bulldogs' influence across New South Wales, Queensland, and New Zealand. He highlights the Club's commitment to subsidising junior player registration fees, despite government cuts, to ensure the accessibility of the sport in their local community.

Mr Khoury praised Head Coach Cameron Ciraldo's impact on the Club, highlighting his leadership and dedication to rebuilding the team. He acknowledged Ciraldo's commitment to fostering a strong team culture and developing younger players, emphasising his focus on long-term success for the Bulldogs. Mr Khoury expressed confidence in Ciraldo's vision for the future and the positive direction in which he is leading the Club.

Turning to the corporate side, Mr Khoury mentions the successful establishment of the Bulldogs Business Club, which has grown to over 50 members and creates strong links between the Club, local businesses, and the community. Mr Khoury thanked Jim Koutsouklakis for the Bulldogs in Business vision and Wally Mehanna, CEO of the Canterbury-Bankstown Chamber of Commerce, for their invaluable partnership. Mr Khoury attributes the growth in corporate partnerships and sponsorships to the efforts of Warburton and his team, noting that the Club has sold out sponsorships for two consecutive years.

Mr Khoury also emphasises the investment in the Club's identity and facilities, including the refurbishment of Belmore Sports Ground and the upcoming Centre of Excellence, which will serve as the new home for both male and female teams.

Addressing internal rumours and criticism, Mr Khoury clarifies the role of Directors, stating that they make strategic decisions but are not involved in daily operations. He asks for unity from Members, highlighting the importance of stability and collective responsibility to ensure the long-term success of the Bulldogs.

Finally, Mr Khoury announces that it is time for new leadership to take over as Chair of the Bulldogs. He expresses gratitude for the support he has received and confidence in the Club's future trajectory, reaffirming his commitment to the Club's values and vision for continued success. Mr Khoury invited the new Chairman of the Club, Mr Driussi, to speak.

MINUTES OF THE 89TH AGM

Mr Driussi recounted first meeting John Khoury six years ago during Bulldogs games. At the time, Mr Khoury was serving as an independent Director. Mr Driussi shared that their friendship grew out of a shared passion for rugby league and the Bulldogs, particularly through conversations at games. He highlighted Mr Khoury's approachable nature, mentioning how his daughter always looked forward to speaking with Mr Khoury at matches.

Mr Driussi spoke about Mr Khoury's invitation to join the Board. Initially, Mr Driussi had reservations due to concerns over balancing family commitments and avoiding involvement in Club politics. However, after discussions with Mr Khoury, he felt reassured. He emphasised that Mr Khoury's vision for the Club and his genuine commitment to the Bulldogs convinced him to accept the role.

Mr Driussi praised Mr Khoury's leadership and dedication to the Bulldogs, highlighting that Mr Khoury's involvement was motivated by his love for the Club, not personal gain. He expressed his appreciation for the Board's unity and the positive working environment within the Club, largely attributed to Mr Khoury's influence.

Mr Driussi briefly touched on the challenges faced in recent seasons, referencing both high and low points. He noted that while the Board faced difficult decisions, such as replacing the management team, these were made with the long-term success of the Club in mind. He commended the team's passion, particularly the hard work of staff members like Caitlin Glanville and the media team, as well as Phil Gould's exceptional efforts.

Mr Driussi discussed changes to the football department and the coaching staff. He specifically mentioned the appointment of Cameron Ciraldo on a five-year contract to emphasise the Board's long-term strategic approach. He highlighted improvements in team dynamics, describing a more cohesive atmosphere within the dressing room compared to the previous season.

Mr Driussi expressed optimism about the Bulldogs' youth development programs, emphasising the importance of long-term planning in nurturing future talent. He mentioned key contributors like Mick Potter, Josh Jackson, and Steve Turner in the pathways program and stressed the need to secure top young players for the future.

Mr Driussi acknowledged Mr Khoury's leadership in fostering the Club's community involvement, particularly through initiatives like junior football subsidies, which aim to increase youth participation.

Closing Remarks:

Mr Driussi concluded by expressing his gratitude to the Board for appointing him as chair and thanked Mr Khoury for his confidence and ongoing support.

He highlighted his lifelong support for the Bulldogs and the personal significance of this role, sharing anecdotes from his childhood and current family involvement in the Club.

Mr Driussi confirmed that while there is a change in Chair, the Club's strategy remains unchanged, focusing on long-term sustained success. He reiterated the Board's commitment to bringing the Bulldogs back to greatness over the next 20 years.

Mr Driussi concluded by announcing that Mr Khoury will remain as Deputy Chair, despite recent media speculation. He emphasised the collaborative nature of the Board and encouraged attendees to approach him afterward for further discussion.

Mr Khoury extended his heartfelt thanks to several key people and supporters who have been with him throughout his leadership. He starts by acknowledging Director Paul Polly, expressing deep gratitude for his unwavering support, honesty, and empathy, especially during difficult times over the last few months. He speaks of Paul as a brother, reinforcing the unity and bond within the Bulldogs family.

Mr Khoury continues by reaffirming the importance of unity and stability within the Club, emphasising that any cracks now would betray everything they have worked for over the past four years. He notes the Club's dedication to its Members, who have endured long periods of hardship but remained loyal. He reflects on the tough but necessary decisions made to ensure the Club's future, adding that these efforts are beginning to show results, especially in pathways development and strategic planning.

MINUTES OF THE 89TH AGM

He moves on to express his gratitude to the Federal Members of Parliament, Tony Burke and David Littleproud, as well as local councillors and state members who have supported the Club. He thanks the Bulldogs executive team, including Aaron Warburton and John White, praising their leadership during challenging times and celebrating their friendship.

Mr Khoury also acknowledges the contributions of the Canterbury League Club, particularly President Peter Winchester, Vice President Jim Koutsouklakis and Director Gary McIntyre. He highlights their role in providing infrastructure that supports the Bulldogs' success. He goes on to thank Phil Gould for his dedication to improving the Club's pathways and development programs, noting the significant impact Gould has had despite facing immense challenges.

He pays tribute to Barry Ward for his work in developing the women's rugby league program and to Caitlin Glanville, the Club's Media Manager, for her professionalism during recent months of speculation and media scrutiny. He appreciates her talent and dedication to both the football department and the broader Club.

Mr Khoury also recognises Monica Shakya for her tireless work behind the scenes, supporting the Board, and handling administrative tasks with efficiency and grace. He extends his appreciation to the current and past Directors of the Football and League Clubs, emphasising the challenges they have faced but also the enduring love they have for the Bulldogs.

He concludes by thanking the Club's Members, reaffirming his pride in serving them and assuring them that he is not going anywhere. He expresses excitement about the next chapter for the Bulldogs and vows to remain committed to the Club, emphasising that unity, pride, and stability will continue to drive them forward.

AGENDA ITEM #3: MINUTES OF PREVIOUS GENERAL MEETING

Mr Khoury tabled the Minutes from the previous Annual General Meeting, held on 19 February 2023.

As there were no corrections, errors or omissions, Mr Khoury called for a proposer and seconder to move the motion that the Minutes from the previous General Meeting, held on 19 February 2023, are adopted as a true and accurate record.

Proposer: Pasquale Vartuli #339

Secunder: Bill Diakos #36

Mr Khoury asked for a show of hands in favour of the motion.

CARRIED

AGENDA ITEM #4: FINANCIAL STATEMENTS

Mr Khoury tabled the Financial Report, Director's Report, and Auditor's Report for the year ending 31 October 2023, and invited any questions or comments relating to the financial statements.

Member Michael Volikas #244 noted an error in the notes to the financial statements which was noted for correction.

As there were no questions, Mr Khoury called for a proposer and seconder to move the motion that the Financial Report, Director's Report, and Auditor's Report for the year ending 31 October 2023, be adopted as a true and accurate record.

Proposer: Col Peet #853

seconder: Gabi Dagher #326

Mr Khoury asked for a show of hands in favour of the motion.

CARRIED

AGENDA ITEM #5: AUDITORS

Mr Khoury stated that KPMG would continue to act as the Club's Auditors in accordance with the provisions of the Corporations Act.

MINUTES OF THE 89TH AGM

AGENDA ITEM #6: CHIEF EXECUTIVE REPORT

Mr Warburton expressed his gratitude to Mr Khoury for the kind welcome and to the Members for their support. He acknowledged the privilege of addressing the AGM and was eager to share the Club's key achievements that are contributing to its' vision of sustained excellence.

He began by underscoring the importance of the Members and supporters, recognising their passion and patience. Membership has grown significantly, increasing by 31% from 16,000 in 2021 to over 22,000 in 2023, with an impressive retention rate of 84%. Additionally, the Club's digital following has risen by 40%, growing from 500,000 to over 700,000. This increase in both membership and social media followers has been a crucial factor in attracting corporate partners.

The Club's partnership programme has delivered a 51% growth in revenue, with net profit increasing by 30%. Mr Warburton highlighted the longstanding relationship with the Arthur Laundry family, who have committed to a five-year deal with options for further five-year extensions. He also acknowledged the contributions of James Kazzi from Young Academics, Nabil Hafza from Future Form, as well as KFC and M&J Chickens. The value of the jersey sponsorship has grown by 136% since 2021.

On the retail front, the Club has seen a 153% growth in its retail programme, with jersey sales up 300% in 2023 compared to 2021. The Bulldogs' market share for jersey sales has doubled from 24% to 50%, a testament to the loyalty and pride of the Club's supporters.

Mr Warburton outlined the Club's digital transformation strategy, aimed at consolidating fan engagement through a single platform. Given that the NRL team only plays 24 to 32 days per year, digital engagement remains a critical focus for the Club to maintain connection with fans during the off-season.

In 2024, Belmore Sports Ground will host more NRL games than at any time in the past two decades, with five NRL-quality games planned. This includes two trial matches, a doubleheader, and two Telstra Premiership games. Mr Warburton also announced that the Club had successfully negotiated to keep an additional home game in Sydney, having opted out of Magic Round. He assured Members that regardless of whether games are played at Belmore or Accor Stadium, the Club is committed to enhancing the match-day experience through immersive productions involving current and former players. Fans will also enjoy an expanded range of food options, including El Jannah, Sushi Hub, and Five Guys at Accor Stadium.

The Club continues to offer the most cost-effective Membership and ticket prices compared to competitors, and in 2024, two new special jerseys will be launched: one in celebration of the 20th anniversary of the 2004 Premiership and another linked to a charitable initiative, which will be announced later in the season.

Looking ahead to 2025, Mr Warburton mentioned three significant milestones: the Club's 90th anniversary, the commencement of construction on the Centre of Excellence at Belmore Sports Ground, and the goal of launching the Bulldogs' women's team into the NRLW.

In closing, Mr Warburton expressed his gratitude to Mr Khoury, describing him as a steady rock over the past three years. He reaffirmed the Club's united vision and its focus on delivering long-term success, and thanked Members for their continued support.

AGENDA ITEM #7: GENERAL MANAGER OF FOOTBALL

Mr Gould opened his address with a warm greeting to the Bulldogs community, acknowledging the vibrant atmosphere of the AGM. He humorously noted that it had been a while since he had worn a suit, joking about the remnants of a past engagement on 100 Percent Footy.

He expressed admiration for the speakers who preceded him, particularly praising the insights shared by Mr Warburton, Mr Khoury, and others. Mr Gould emphasised that the true strength of the Bulldogs lies in its people and their dedication to the Club's vision.

Delving into his coaching philosophy, he introduced the concept of "winning in the shadows," explaining that much of the hard work that leads to success happens behind the scenes, away from the public eye. He underscored the importance of these unseen efforts, which are critical in building a resilient organisation capable of overcoming challenges and criticism.

MINUTES OF THE 89TH AGM

Mr Gould acknowledged the Board's brave decision to embark on a long-term plan a couple of years ago. He reflected on the difficulty of presenting an honest assessment of the Club's situation, especially after consecutive disappointing seasons. Despite the initial scepticism from the Board, he highlighted the necessity of going backward to ultimately move forward, drawing inspiration from the idea that 'just when you think you are buried, you have really been planted'.

He expressed that the seeds planted during challenging times are beginning to show signs of growth, evident in recent developments within the Club.

He confidently asserted that the future of the Bulldogs is promising, indicating that the foundation for the next successful NRL team is already in place. While acknowledging that not all current players would remain in the long term, he stressed that the Club's strength lies in its pathways, junior representative programs, and recruitment efforts across diverse regions including Christchurch, Southeast Queensland, and the Northern Coast. Mr Gould praised the staff's dedication to attracting the best young talent to the organisation.

Highlighting the significant cultural shift within the Club, he noted improvements in camaraderie, professionalism, and work ethic, asserting that the Club's internal environment is now vastly different from two years ago. He anticipated that while it may take time for these changes to be visible to external observers, the Bulldogs are consistently "winning in the shadows."

Mr Gould acknowledged the crucial role of a strong Board in implementing a long-term strategy. He praised John Khoury's leadership, expressing gratitude for bringing him back to the Club and for his unwavering commitment to the Bulldogs' future. He conveyed that Khoury has devoted immense personal energy and time to the Club, often at the expense of his own well-being.

Looking ahead, Mr Gould noted that the Club currently has only a few players signed for the 2026 season but has retained significant financial flexibility with approximately seven-and-a-half million dollars available. This strategic approach enables the Club to attract the young talent currently excelling in junior competitions, anticipating that these players will form the core of the future NRL team. He emphasised the importance of guidance from former Bulldogs players, who are coaching the next generation and instilling the Club's values.

Reflecting on the current squad, he expressed confidence that the team displayed on the field this season would be enjoyable to watch, highlighting the improved organisation and commitment within the ranks. He acknowledged the challenges faced last year due to injuries and a lack of depth but assured the Members that ongoing efforts in the shadows are aimed at preventing such issues in the future.

Mr Gould took the opportunity to extend his gratitude to Mr Khoury for his leadership and hard work, recognising the personal sacrifices he has made for the Club's success. He also thanked Canterbury League Club management and Board for their crucial financial support, reinforcing their role as the heart and soul of the Bulldogs organisation.

In closing, Mr Gould expressed his appreciation to the Members for their continued support, contrasting the current turnout at the AGM with previous years, where attendance was often lacking. He conveyed optimism for the upcoming season, stating that the team looks well-prepared and organised. He encouraged everyone to remain engaged and supportive as they embark on an exciting year ahead.

AGENDA #8: NOMINATIONS FOR LIFE MEMBERSHIP

Mr Khoury called to consider the recommendation by the Board that the honour of Life Membership be bestowed upon Mr David Gillespie and Mr Josh Reynolds.

Mr Khoury noted that there were three nominations to be considered at today's meeting, including James Graham. However, due to work commitments, Graham was unable to attend and requested that his nomination be deferred for consideration at a future meeting.

Mr Khoury announced that the first nomination for Life Membership is Mr David Gillespie, and invited Mr Phil Young to speak to the nomination.

Mr Phil Young addressed the Members to honour David "Cement" Gillespie as a future Life Member of the Canterbury Bankstown Bulldogs. He began by acknowledging the significance of the occasion and the honour of recognising Gillespie's remarkable contributions to the Club.

MINUTES OF THE 89TH AGM

Mr Young highlighted Gillespie's impressive career, noting that he played 183 first-grade games for the Bulldogs, representing New South Wales and Australia during his tenure. He also celebrated Gillespie's achievements, including winning two grand finals with the Club, underlining his status as one of the toughest players in the team's history.

He shared a historical anecdote about Gillespie's nickname, "Cement," which originated from a cement factory called Kandos Cement. The nickname symbolises Gillespie's resilience and toughness on the field, reflecting his tenacity as a player.

However, Mr Young emphasised that Gillespie is not only celebrated for his footballing prowess but also for his character and kindness off the field. He concluded with heartfelt congratulations to Gillespie on his well-deserved Life Membership, reaffirming the affection and respect the Club holds for him.

Proposer: Bill Diakos #36

Secunder: Rocky Mammone #708

Mr Khoury requested a show of hands in support of the motion.

CARRIED

Mr Khoury moved on to the next nomination for Life Membership, Mr Josh Reynolds. Mr Khoury invited Mr Phil Gould AM to speak to the nomination.

Mr Gould paid tribute to Josh Reynolds, Bulldog number 737, highlighting his achievements throughout his career with the Canterbury Bankstown Bulldogs. Gould began by recounting Reynolds' impressive statistics: 145 games for the Bulldogs, four State of Origin appearances, two City Origin games, and participation in two grand finals. Reynolds was also part of the NSW Cup representative teams and played for the NSW winning Cup teams in 2010 and 2011, in addition to his time with the Bulldogs' Toyota Cup from 2008 to 2009.

Gould emphasised that while these numbers illustrate Reynolds' success on paper, they only tell part of his story. He stressed that statistics alone do not capture the full essence of a player like Reynolds, suggesting that his true legacy lies in the way he made people feel, both on and off the field.

Gould concluded by posing a reflective question to the audience: when they hear the name Josh Reynolds, how does it make them feel? He implied that the answer to this question encapsulates Reynolds' profound impact on the Club and its community.

Proposer: Greg Raue #1255

Secunder: Margarat Bagala #395

Mr Khoury requested a show of hands in support of the motion.

CARRIED

Mr Josh Reynolds expressed heartfelt gratitude upon receiving his recognition, admitting that he had not fully prepared for the moment as he wasn't certain he would receive it. He reflected on his initial nerves but soon felt a sense of ease, knowing he was surrounded by his Bulldogs family—people who had always accepted him. Mr Reynolds revealed that leaving the Bulldogs was the worst decision of his life, but it made him realise how truly special the Club was to him.

Growing up just down the road, Mr Reynolds reminisced about how the Bulldogs had shaped him, crediting key figures such as Barry Ward and Garry Carden for their roles in his development. He acknowledged that without the support of people in the Club, he might never have played in the NRL.

Mr Reynolds touched on the strong Club culture that places the team above the individual, a sentiment shared by others during the day. While admitting he had lost games for the Bulldogs, he emphasised that he always put the Club first and promised to continue doing so in the years to come.

Lastly, Mr Reynolds expressed deep appreciation for being included among legendary names like Peponis, Hughes and Mortimer, calling it one of the best moments of his life. He concluded by thanking everyone who voted for him, deeply honoured by the recognition.

MINUTES OF THE 89TH AGM

AGENDA ITEM #9: SPECIAL RESOLUTION – AMENDMENTS TO CONSTITUTION

Mr Khoury announced the next agenda item, which involved a special resolution to amend the Constitution with two proposed changes:

First Amendment (Clause 78): The proposed amendment formalises the ability of the Club to serve notices of Annual General Meetings via email instead of facsimile.

Proposer: Col Peet #853

Seconder: Emmanuel Plomaritis #894

Mr Khoury requested a show of hands in support of the motion.

CARRIED

Second Amendment (Clause 82 B): This amendment proposes the removal of the requirement for the company secretary to be the CEO, allowing the Board of Directors to appoint an individual to the position of company secretary. This change provides flexibility in selecting a qualified individual while ensuring compliance with legal and regulatory requirements.

Proposer: Gary McIntyre #286

Seconder: Gabi Dagher #326

Mr Khoury requested a show of hands in support of the motion.

CARRIED

MINUTES OF THE 89TH AGM

AGENDA ITEM #10: GENERAL BUSINESS

Mr Khoury invited Members to raise any questions.

Michael Volikas #244

Mr Volikas addresses the issue of receiving financials late, only four days before the Meeting. He requests that financials be distributed earlier to allow enough time for Members to submit questions. Mr Khoury thanks him and acknowledges the request.

Colin Fletcher #2024

Mr Fletcher thanks Mr Khoury for his work and asks when the Club will announce the top 30 players for the upcoming season. Mr White responds, stating that the NRL will officially announce the top 30 squads on February 26, and the Bulldogs will also make a separate announcement.

Rocky Mammone #708

Mr Mammone speaks passionately about his lifelong support for the Bulldogs and reflects on the tough past season, expressing pride that the room remains full of supporters despite recent challenges. He mentions how emotional he was when Josh Reynolds received Life Membership, emphasising the deep love and connection to the Club that future players should feel. Mr Mammone also praises Mr Khoury, stating that Khoury's leadership made him feel more connected to the Club than ever before. He shares a personal story about his brother-in-law, a lifelong Canterbury supporter who is struggling in the hospital, thanking Khoury for arranging a visit from Terry Lamb to lift his spirits. Mr Mammone concludes by thanking Khoury for his openness and approachability and wishes Mr Driussi all the best in his new role.

Greg Raue #1255

Mr Raue thanks Mr Khoury, the Board, and the staff for their hard work over the past few years. He suggests reintroducing the tradition of presenting new players at the AGM, which was a cherished moment for Members in the past. Mr Khoury notes the suggestion and assures Mr Raue that there will be Member and fan days where players will be accessible.

Mr Khoury checks for any further questions. With none raised, he declares the 89th Annual General Meeting closed at 11:40 AM, thanking everyone for attending.



John Khoury
Chairman



ACHIEVEMENTS & PROUD HISTORY

Year	1st Grade	Reserves	3rd Grade	Presidents Cup	Jersey Flegg / NYC	SG Ball
1931				Premiers		
1936	Semi Finalist					
1938	Premiers	Semi-Finalist	Semi-Finalist			
1939	Semi-Finalist	Premiers				
1940	Grand Finalist					
1941	Semi-Finalist					
1942	Premiers			Grand Finalist		
1945		Grand Finalist				
1946	Finalist					
1947	Grand Finalist		Grand Finalist			
1948			Semi-Finalist			
1951			Semi-Finalist			
1952		Grand Finalist				
1953		Semi-Finalist				
1959		Finalist	Semi-Finalist			
1960	Semi-Finalist					
1962						Grand Finalist
1963		Finalist	Grand Finalist		Premiers	
1965						Grand Finalist
1966						Grand Finalist
1967	Grand Finalist			Semi-Finalist		Semi-Finalist
1968				Grand Finalist		Semi-Finalist
1969			Grand Finalist	Semi-Finalist	Finalist	
1970	Semi-Finalist	Semi-Finalist	Finalist	Semi-Finalist	Semi-Finalist	
1971		Premiers	Premiers	Grand Finalist	Premiers	
1972		Premiers	Grand Finalist	Grand Finalist	Semi-Finalist	Premiers
1973	Semi-Finalist	Semi-Finalist	Finalist	Semi-Finalist		
1974	Grand Finalist	Finalist	Grand Finalist			
1975	Semi-Finalist	Semi-Finalist	Finalist	Grand Finalist		
1976	Finalist		Premiers	Premiers	Premiers	
1978	Semi-Finalist					Premiers
1979	Grand Finalist	Grand Finalist			Premiers	
1980	Premiers	Premiers				Semi-Finalist
1981		Semi-Finalist			Semi-Finalist	
1983	Finalist	Semi-Finalist	Semi-Finalist		Premiers	
1984	Premiers			Semi-Finalist	Semi-Finalist	
1985	Premiers	Semi-Finalist			Semi-Finalist	Semi Finalist
1986	Grand Finalist					
1987		Semi-Finalist				
1988	Premiers					
1990			Semi Finalist		Semi-Finalist	

ACHIEVEMENTS & PROUD HISTORY

Year	1st Grade	Reserves	3rd Grade	Presidents Cup	Jersey Flegg / NYC	SG Ball
1991				Premiers	Semi-Finalist	
1992						Finalist
1993	Finalist	Finalist			Semi-Finalist	
1994	Grand Finalist	Semi-Finalist		Finalist		
1995	Premiers					
1997	Semi-Finalist	Premiers			Finalist	
1998	Grand Finalist	Premiers	(Res. Grade played for Presidents Cup)			
1999	Semi-Finalist	Semi-Finalist			Premiers	
2000		Premiers			Premiers	
2001	Semi-Finalist				Premiers	
2002		Premiers			Finalist	Semi-Finalist
2003	Semi-Finalist	Semi-Finalist			Premiers	
2004	Premiers	Semi-Finalist			Semi-Finalist	Semi-Finalist
2005		Semi-Finalist			Semi-Finalist	
2006	Semi-Finalist				Semi-Finalist	Semi-Finalist
2007	Semi-Finalist	Minor Premiers			Semi-Finalist	Semi-Finalist
2008					Semi Finalist	Semi-Finalist
2009	Semi-Finalist	Premiers				Premiers
2010		Premiers			Semi-Finalist	Grand Finalist
2011		Premiers			Semi-Finalist	Grand Finalist
2012	Grand Finalist	Finalist			Semi-Finalist	
2013	Finalist				Semi-Finalist	Finalist
2014	Grand Finalist					
2015	Semi-Finalist	Prelim. Finalist				

* Competition cancelled due to COVID-19

Year	1st Grade	Reserves / NSW Cup	Harvey Norman Women's	Jersey Flegg / NYC	SG Ball	Tarsha Gale
2016	Finalist	Semi-Finalist			Finalist	
2017		Prelim. Finalist			Finalist	Grand Finalist
2018		Premiers		Finalist	Grand Finalist	
2019		Semi-Finalist		Finalist	Finalist	
2020		*	Finalist	*	*	*
2021		*		*	Semi-Finalist	
2022		Grand Finalist			Finalist	
2023			Grand Finalist	Premiers		Grand Finalist
2024	Finalist			Premiers	Grand Finalist	Semi-Finalist

NRL PREMIERSHIP WINNING YEARS





CATHY FREEMAN STAND

Featured: NRL team and Bulldogs staff with Mortimer-McCarthy Cup





Featured: Head Coach Cameron Ciraldo

BULLDOGS NRL HEAD COACHES

Coach Name	Years Coached
Ed (Tedda) Courtney	1935
Frank Burge	1936
George Mason	1937
Jimmy Craig	1938
Jerry Brien	1939, 1942
Alan Brady	1940
Ron Bailey	1941
Roy Kirkaldy	1943
Cec Fifield	1944
Bill Kelly	1945
Ross McKinnon	1946-47
Arthur Hallway	1948
Henry Porter	1949
Alby Why	1950-52
Vic Bulgin	1951
Jack Hampstead	1953-54
Vic Hey	1955-56
Col Geelan	1957

Coach Name	Years Coached
Cec Cooper	1958-59
Eddie Burns	1960-62, 1965
Clive Churchill	1963-64
Roger Pearman	1966
Kevin Ryan	1967-70
Bob Hagan	1971-72
Malcolm Clift	1973-77
Ted Glossop	1978-83
Warren Ryan	1984-87
Phil Gould	1988-89
Chris Anderson	1990-97
Steven Folkes	1998-2008
Kevin Moore	2009-11
Jim Dymock	2011
Des Hasler	2012-17
Dean Pay	2018-20
Steve Georgallis	2020
Trent Barrett	2021-22
Mick Potter	2022
Cameron Ciraldo	2023-Present



Featured: Cameron Ciraldo and Jonathan Sua

BULLDOGS NRL 150+ GAME PLAYERS

Player Name	Games Played	Player Name	Games Played
EL MASRI Hazem	317	NOONAN Bill	161
MORTIMER Steve	273		
LAMB Terry	262		
FOLKES Steven	245		
JACKSON Josh	241		
ANDERSON Chris	231		
PATTEN Luke	225		
PRICE Steve	222		
TOLMAN Aiden	222		
RYAN Andrew	218		
MORRIS Josh	217		
BURNS Eddie	215		
HUGHES Corey	213		
ANDERSON Fred	197		
MORTIMER Chris	193		
POLLA-MOUNTER Craig	192		
MORTIMER Peter	191		
SHERWIN Brent	191		
FARRAR Andrew	186		
GARTNER Ray	185		
SMITH Darren	185		
HUGHES Glen	178		
HUGHES Mark	178		
EASTWOOD Greg	177		
LANGMACK Paul	175		
BRITT Darren	168		
HALLIGAN Daryl	166		
HUGHES Garry	163		
REARDON Steve	163		
GILLIES Simon	161		

BULLDOGS NRL 100+ GAME PLAYERS

Player Name	Games Played
MASON Willie	148
CHARLTON Ken	147
KIRKALDY Roy	147
REYNOLDS Josh	145
KASIANO Sam	139
PORTER Henry	139
ROBINSON Geoff	139
BROWN Col	137
ENNIS Michael	136
GRAHAM James	135
ARMIT Chris	134
PERRY Adam	133
PEPONIS George	132
GEARIN Steve	131
CUTLER Stan	128
RAPER Ron	128
UTAI Matt	127
RELF Robert	126
HOPOATE Will	124
HUGHES Graeme	124
GILLESPIE David	121
GRIMALDI Tony	120
TUNKS Peter	119
HETHERINGTON Jason	118
NORTON Travis	117
CASSILLES Peter	114
DOWLING Garry	113
KLEMMER David	113
MAITUA Reni	113
FEENEY Jamie	112

Player Name	Games Played
GREAVES John	112
ANASTA Braith	110
O'MELEY Mark	110
SPONBERG Frank	110
PAY Dean	109
BRETNALL Greg	108
PERRETT Sam	108
NEWTON Mitch	106
PRITCHARD Frank	104
GOLDSPINK Kevin	103
JOHNS Les	103
SCOTT Dennis	103
THORNTON Ron	103
FAITALA-MARINER Raymond	102
ELLIOTT Adam	101
HOLMES Len	101
TALAU Willie	101
COVENEY John	100
DUNN Paul	100
SILVA Rodd	100

BULLDOGS NRL 50+ GAME PLAYERS

Player Name	Games Played
MARSHALL-KING Jeremy	99
LICHAA Michael	98
BARBA Ben	97
RYAN Matthew	95
BROWN Kevin	94
MBYE Moses	94
STAGG David	94
PETLEY Bill	93
ROBERTS Ben	93
HODKINSON Trent	92
PEEK John	92
JOHNSON Lin	91
SMITH Barry	91
WARD Barry	91
GARTNER Clive	87
EVANS Nick	86
TAYLFORTH George	86
McCARTER Roy	85
ASOTASI Roy	84
BROWNE Tim	84
JOHNSTONE Billy	83
HAGAN Michael	82
BAILEY Ron	81
TONGA Willie	81
McCRACKEN Jarrod	80
POTTER Mick	80
WILLIAMS Tony	80
BROKENSHIRE Mark	79
COOPER Cec	79
DUNN Fred	79
HICKS Merv	79

Player Name	Games Played
LAFAI Tim	79
AVERILLO Jake	78
ANDERSON Ted	77
COLLINS Jim	77
THOMAS Norm	76
VAGANA Nigel	76
FUALALO Danny	73
WILLIAMS Jason	73
WILLIAMS Sonny Bill	73
HICKEY Jarrad	72
NEWHAM Edgar	72
DYMOCK Jim	71
HOLLAND Kerrod	71
TOOHEY Leo	71
ALCHIN Jason	70
BURTON Matt	70
FLYNN Frank	70
HOLDSWORTH Daniel	70
HUGHES Steven	70
MARTEENE Shane	70
SCHWEBEL Alan	70
WILLEY Ron	70
HALATAU Dene	69
NISSEN Glen	69
CHARLTON Phil	68
GOODWIN Bryson	68
IDRIS Jamal	68
KELLY Peter	68
MORRIS Brett	68
ALLISON Bob	66

BULLDOGS NRL 50+ GAME PLAYERS

Player Name	Games Played
FINUCANE Dale	66
KING Max	66
YOUNG Phil	66
BROWN Max	64
BUGDEN Mark	64
DAWSON Ken	63
RHODES John	63
SMITH Jason	63
CHARLTON Nev	62
CONNELL Geoff	62
DOYLE Bob	62
COSTELLO Ron	61
NELSON Barry	61
TIMU John	61
McGRADY Ewan	60
MEANEY Nick	60
ENGLISH Pat	59
KIRAZ Jacob	59
RUSSELL John	59
WADDELL Corey	59
BONNYMAN Jack	58
STONE Troy	58
RYAN Mick	57
WARBURTON Gary	57
DAVIES Brian	56
DE BELLE Cedric	56
GARTNER Joe	56
LOWTHER Bernie	56
MORRIN Brad	56
O'BRIEN Steve	56

Player Name	Games Played
FARRAR Bob	55
THOMAS Joe	55
MONTOYA Marcelo	54
NAPA Dylan	54
PEATS Geordi	54
TURNER Steve	54
HASSON Roy	53
MANTEIT Dennis	53
TATANA Henry	53
ADDO-CARR Josh	52
KIDD Ross	52
RYAN Kevin	52
HODGSON Michael	51
MOSELEY Don	51
PATMORE Andrew	51
SINCLAIR Don	51
CAMPBELL Sandy	50
FLANAGAN Kyle	50
RONA Curtis	50
SIMMONDS Jeff	50

LIST OF FOOTBALL CLUB MEMBERS

As of 31 Dec 2024

NON-VOTING MEMBERS

2441 Hassan Abdul-Menhem
2442 Muhammad Abdul-Menhem
2150 Charbel Abouraud
2264 Katie Adamo
2274 Hayley Adams
2117 Wally Akacha
2246 Ronnie Akkouri
2149 Joseph Alam
2027 Samir Alhafith
2289 Matthew Allison
2338 Kelly Allum
2283 Abdulhusayn Aly
2318 Christopher Andonovski
2315 Steven Andonovski
2316 Anita Andonovski
2029 John Andriopoulos
2363 Natasha Ankus
2372 Darius Ankus
2182 Michael Anthony
2392 Rabeha Arnaout
2070 Ben Ashton
2221 Jim Augerinos
2306 Christopher Awad
2168 Chad Awerbuch
2166 Bradley Awerbuch
2167 Lauren Awerbuch
2414 Angelo Azar
2361 Joel Azzi
2367 Roy Azzi
2258 Danzil Ballu
2127 Ishan Bapat
2479 Harley Barnes
2123 Robert Baskin
2292 Robyn Basnett
2456 Peter Bates
2426 Tatiana Beidar
2275 Riyadh Bhyat
2450 Gregory Biggs
2451 Joanne Biggs
2452 Thomas Biggs
2339 Tri Bikram Srestha
2371 Carol Bittar
2025 David Borg
2026 Lea Boskovski
2272 Evangeline Bowditch
2065 Matthew Bowen
2276 Vincent Brault
2053 Stephen Brock
2032 Kelly Brown
2121 Gordon Brown
2133 Lionel Brown
2134 Pauline Brown
2375 Lachlan Brown
2374 Justin Brown
2119 Matthew Burnett
2069 Merryn Byrne
2459 Emma Cacciotti
2241 Alexander Cameron
2417 Kede Carboni
2263 Watson Carlos
2415 Ben Chan
2416 Pohlee Chan
2478 Wing Hang Chan
2469 Francesca Chatterton
2340 Maria Christie
2341 Dean Christie
2342 Riana Christie
2343 Chris Christie
2122 Andrew Christopoulos
2200 Anna Ciarabella
2473 Cameron Ciraldo
2475 Kelly Ciraldo
2474 Kim Ciraldo
2476 Nick Ciraldo
2018 James Clark
2462 Max Clarkson
2073 Christina Clifton
2158 Ryan Clifton
2434 Samantha Clubbe
2191 Francesco Colacicco
2156 Michael Cooper
2222 John Coorey
2466 Joshua Corrigan
2468 Emma Corrigan
2460 Steve Cramond
2280 Declan Creek
2461 Joshua Cullen
2207 Tony Dabbos
2044 Belinda Dalliston
2082 Peter Dalliston
2435 Mark Davey
2099 Phillip Dearie
2251 Peter Dempsey
2078 Miranda Di Ciano
2249 Adrian Dinh
2076 Rohan Dixit
2105 Michael Dowling
2244 Anthony Doyle
2056 Ethan Driussi
2084 Charlotte Driussi
2038 Thomas Dube
2039 William Dube
2040 Stephen Dube
2064 Grace Dube
2242 Samantha Dunn
2370 Rebecca El Deghal
2373 Sami El Deghal
2390 Souhail El Esber
2431 Alessio El Ters
2106 Joseph Elturk
2042 Tine Erol
2273 Kim Evans
Jane Farhat

2261 Sally-Anne Ferguson
2291 Dewald Ferreira
2463 Nathan Fok
2447 Christopher Gatto
2448 Gabriella Gatto
2449 Louisa Gatto
2224 Gregory Gavalas
2303 Efstratios Gavrilis
2037 Nicholas Gay
2383 Gavin George
2202 Joseph Georges
2094 David Ghazal
2095 Jason Ghazal
2310 Peter Giannis
2154 Kylie Gleeson
2296 Awishkar Gnyawali
2235 Wayne Goldsmith
2081 Steven Gotsoulas
2080 Peter Gotsoulas
2085 Peter Gotsoulas
2086 Eric Gotsoulas
2088 Peter Gotsoulas
2087 Nicholas Gotsoulas
2089 Nathan Gotsoulas
2169 Ben Grabiner
2170 Alexa Grabiner
2455 Annette Grundy
2458 Gehad Gunaidi
2290 Nabil Hafza
2388 Yasmin Hafza
2405 Angela Hafza
2402 Ibrahim Hafza
2396 Mohamed Hafza
2031 Adam Hall
2102 Bakouse Hanna
2093 Johnny Harfouch
2439 Trudee Harriman
2439 Trudie Harriman
2457 Stephen Harrison
2250 Adam Hartigan
2151 Brian Hartzler
2331 Rodney Harys
2247 Michael Hawkes
2357 Joseph Hayek
2360 Sarah Hayek
2358 Benjamin Hayek
2359 Toni Hayek
2171 Adam Hendler
2172 Vicky Hendler
2067 Nelson Henwood
2043 Adam Hirst
2477 Man Fai Ho
2023 Amanda Hormoz
2128 Cameron Horne
2160 Thomas Horne
2365 Madison Huynh
2366 Ayden Huynh
2368 Loan Huynh
2369 Thanh Huynh
2236 David Hynes
2182 Mark Ilic
2248 Paul Ingster
2148 Charbel Ishak
2319 Peter Ivanovski
2159 Stephen Johns
2157 Natalie Jones
2116 Daniel Josevski
2408 Ahmad Joud
2197 Ismail Kadayifci
2344 Steven Kaltsos
2228 Marguerite Kavalos
2184 Michael Kavvalos
2096 Bassili Kaydouh
2245 James Kazzi
2211 Simon Kennedy
2382 Nic Kennedy
2226 Simon Khoury
2227 Joseph Khoury
2349 Sotiri Kogaris
2216 Isaac Konstas
2445 Andre Korte
2446 Anne Korte
2398 Kamal Kotb
2346 Aashish Kumar Sharma
2111 Thomas Kurian
2051 Nathan Lam
2045 Saweng Lam
2332 My Lam
2329 Lilewati Lamichchane
2328 Rishi Lamichchane
2350 Bimal Lamichchane
2033 Diane Langmack
2114 Bradley Langmack
2054 Daniel Larkin
2237 Amanda Latta
2083 Trent Lawrence
2107 Ricardo Lay
2386 Joudy Lazkany
2204 Stephen Leader
2161 Braeden Leahy
2213 Gloria Lee
2214 Joo Hong Lee
2277 Endy Lee
2412 Walter Lee
2465 Jae Kyoung Lee-Kato
2257 Blake Letnic
2112 Braith Leung
2238 Amelia Littleproud
2304 Natasia Loisos
2309 Kalliope Loliotis
2307 Christalla Lymberopoulos
2295 Andrew Lymberopoulos
2239 Andrew Macdonald
2467 Cameron Macdonald
2302 Angelica Madonis
2268 Lauren Mahoney

2036 Amitabh Mall
2097 Christine Mamari
2052 Mark Mansour
2470 Kathryn Marler
2107 Joseph Maroon
2225 Martha Maroon
2152 Euan Marshall
2072 George Marson
2153 Anthony Martin
2233 Stuart Martin
2471 Kieran Martin
2397 Mohamad Masri
2401 Ibrahim Massri
2394 Mahmoud Massri
2192 Anthony Mathews
2181 Dimitrios Mavraganni
2436 Lisa Mayoh
2209 Russell McCall
2120 Craig McConochie
2432 Anthony McFadden
2253 Peta McGirr
2255 Tom McGirr
2254 Paul McGirr
2376 Matthew Mears
2198 Anjelle Merhi
2199 Madeline Merhi
2075 Brent Merrin
2421 Luke Mezzani
2424 William Mezzani
2422 Oliver Mezzani
2420 Josephine Mezzani
2423 Rosemary Mezzani
2419 Claudia Mezzani
2425 Mark Mezzani
2183 Chiara Mihas
2050 Travis Mills
2049 Leanne Mills
2210 Graham Mirabito
2389 Whitlam Mouk
2196 Matthew Muratore
2362 Ilario Musolino
2364 Lisa Musolino
2385 Sofia Najjarin
2355 Suman Neupane
2384 Winston Neville
2208 Nicola Nunez
2229 Patrick O'Kane
2230 Conor O'Kane
2047 Catherine O'Mahony
2399 John Obeid
2155 Marilynn Olsen
2176 Cayley Ostrin
2175 Doron Ostrin
2240 Daniel Papagianopoulos
2286 Ioanna Pargamos
2055 Matthew Parslow
2109 Jason Penman
2048 Katy Perrett
2287 Adam Perrett
2437 Leesa Petty
2218 Michael Pezzutti
2305 Nicholas Phylactou
2313 Victoria Phylactou
2312 Yianni Phylactou
2311 Sam Phylactou
2297 Chrystalla Phylactou
2427 Jose Pinzon
2347 Sandesh Pradhan
2348 Ashim Pradhan
2262 Gregory Pratley
2077 Julie Prolov
2147 Rick Prosser
2178 Kylie Prosser
2440 Hala Rachid
2195 Vittoria Raciti
2098 Joseph Rahme
2071 Makenna Ralston
2046 Adam Reid
2046 Adam Reid
2136 Susan Reid
2428 Drew Reynolds
2066 Brett Riley
2353 Jocelyne Roach
2354 Michael Roach
2352 David Roach
2324 Michael Roddy
2034 Taylor Rogers
2126 Mark Romanos
2124 Peter Romanos
2125 Maurice Romanos
2464 Sophia Rosenthal
2219 Michael Roth
2237 Stanley Roth
2260 Mackenzie Rowe
2387 Matilda Rowe
2336 Andrew Rowland
2100 John Saade
2185 Muhammed Sabah
2186 Ream Sabbah
2326 Eyman Salamah
2327 Angela Salamah
2118 Fawaz Sankari
2335 Mario Savva
2231 Rube Sayed
2162 Abdul Sbeit
2356 Mark Schembri
2057 Gabbi Schneider
2174 Jessica Sepel
2320 Monica Shkaya
2410 Vivienne Sharma
2409 Sonny Sharma
2411 Zane Sharma
2345 Jobe Shatrov
2433 Harry Sidgreaves
2189 Evangelos Skagias
2201 Nick Skagias

2330 Michael Sleiman
2259 Oliver Smeallie
2256 William Smeallie
2279 Leanne Smeallie
2413 Andrew Smith
2269 Melissa Snowden
2298 Marie Soulis Sahab
2299 Michael Souris
2300 Leah Souris
2301 Harry Souris
2325 Lyndon Stacey
2265 Andrew Stavrou
2173 Dean Steingold
2271 Clive Stiff
2267 Jasmine Stone
2252 Olivia Stonley
2041 John Stronfeldt
2028 Ramiz Suwan
2203 Patricia Taylor
2270 James Taylor
2108 Robert Tayoun
2206 Mark Thomas
2430 Graham Thompson
2351 Bimal Timalisina
2317 Roberto Tintosi
2090 John Toussoumian
2281 Nicholas Trunzo
2217 Kim Truong
2284 Peter Tsitos
2079 Nicole Tubman
2115 Rodney Tuliali
2243 David Turner
2234 Phillip Valentine
2294 Mick Van Lingen
2068 Mark Velayuthen
2113 Jozeph Verdeh
2163 Britt Warburton
2164 Alan Warburton
2165 Carol Warburton
2220 James Warburton
2101 Kieran Warwick
2212 David Watts
2288 Michael Wayne
2091 Yousseph Wehbe
2215 Harry West
2103 Sean Wheeler
2278 Trent Wheeler
2232 John White
2035 Timothy Williams
2293 Tom Williams
2205 John Wilson
2444 Dustin Winstanley
2445 Bretton Winstanley
2443 Jodie Winstanley
2180 Scott Woodward
2322 Lisa Wotherspoon
2323 Zac Wotherspoon
2321 Peter Wotherspoon
2334 Meg Wotherspoon
2333 Zoe Wotherspoon
2074 Brendan Wright
1931 Kevin Xu
2092 Richard Yarak
2214 William Young
2266 Steven Zahra
2472 Mantas Zegeris-Kaleda
2454 Rosa Ziino
2453 Anthony Ziino
2391 Rodwane Zoabi
2393 Mustafa Zoabi
2400 Ibrahim Zoabi
2407 Ali Zoabi
2406 Amen Zoabi
2403 Hassan Zoabi
2404 Ghazi Zoabi





EDISON LANE BELMORE NSW 2192

T:(02) 9789 8000 F:(02) 9789 8001

E: INFO@BULLDOGS.COM.AU W: WWW.BULLDOGS.COM.AU