

CANTERBURY-BANKSTOWN BULLDOGS

ANNUAL REPORT 2022



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OFFICE BEARERS

Joint Patrons

The Hon. Tony Burke, M.P. The Hon. David Littleproud, M.P.

Chair of The Board

John Khoury

Chief Executive Officer

Aaron Warburton

Directors

Peter Mortimer Adam Driussi Paul Polly Joseph Thomas Andrew Gifford Peter McMahon Adrian Turner Dimitrios Koutsouklakis

Auditors

KPMG

Club Solicitor

John Carmody

Legal

Rob Picone

FULL TIME FOOTBALL STAFF

General Football Manager

Phillip Gould AM

Head Coaches

Trent Barrett Mick Potter

Assistant NRL Coach

Craig Sandercock

Assistant NRL Coach

David Furner

Assistant/Transition Coach

David Tangata-Toa

Football Manager

Stephen Litvensky

Athlete Support Services Manager

Mervvn Lopez

Sports Scientist

Ryan Simmons

Specialist Coach

Steve Turner

Head Physiotherapist

Adrian Low

Assistant Physiotherapist

James Wall

Team Manager

Fred Ciraldo

Strategic Analyst

Mohamed Ali

Chief Medical Officer

Luke Inman

Wellbeing Manager

Steve Pike

Club Career Coach

Renee Liddy

Wellbeing, Ambassadors Club & Alumni

Luke Goodwin

Pathways Transition Coach

William Mason

General Manager Pathways

& Junior League

Barry Ward

Pathways & Development Officer

Craig Wilson

Pathways & Development Manager

David Hamilton

Head Coach of Bulldogs

Academy & Pathways

Shane Millard

Head of Junior League

John Grealy

Head of Recruitment

Peter Sharp

Head of Strength & Conditioning

Pathways & Development

Gurpreet Singh

Strength & Conditioning Coach

Luke Portese

Northern Region Recruitment Executive

Jason Alchin

Academy Coach - Toowoomba

Blake Mara

Recruitment Officer - Pathways Fifita Hala

Pathways & Development Manager

David Hamilton

List & Recruitment Analyst

Scott Woodward

General Manager of Pathways

Adam Hartigan

ADMINISTRATION

Chief Operating Officer

John White

GM - Finance & Administration

Lisa-Marie Kaliappan

Accountant

Joshua Persson

Accounts Receivable

Pamela Knight

Contracts Administrator

Melanie Riccio

Executive Assistant CEO & Chair

Monica Shakva

Reception & Admin Assistant

Stephanie Penteado

GM Community

Fayssal El Sari

GM Stakeholder Engagement

Diane Langmack OAM

GM Media & Communications

David Townsend

Media, PR & Communications Manager

Caitlin Glanville

Head of Partnerships

Stuart Martin

Senior Partner Services Executive

Bvron Geddes

Senior Partner Services Executive

Michaela Dwver

Senior Partnerships Executive

Mark Gliddon

Business Connector

Glenn Cox

Club Ambassador

Terry Lamb

Club Ambassador

Hazem El-Masri

Club Ambassador

Steve Mortimer

Head of Membership. Match Day & Events

Stacie Brand

OFFICE BEARERS

Membership, Ticketing, Match Day & Events Manager

Damon Koulouris

Membership & Ticketing Coordinator

Owen Simonsen

Membership & Ticketing Executive

Jayden Galea

Membership & Ticketing Sales Lead

Peter Ayoub

Membership Assistant

Paul Diakos

Head of Retail

Georgia Ravics

Merchandise Assistant

Teigan Crowe

Senior Content Producer

Paul Teiotu

Content Producer

Arthur Meredith

Social Media Content Producer

Hattie Ryan

Senior Design & Brand Executive

Andreas Strauss

Graphic Designer

Ayden Reeves

PART TIME STAFF

Club Chaplain Ken Clendinning

Club Dietitian

Caitlin Reid

Football Operations

Assistant

Paul Arraj

Pathways Rehab Physiotherapist

Jawad Azzi

Halves Kicking Coach

Brent Sherwin

Harold Matthews Head Coach

Pierre Tabot

Harold Matthews Assistant Coach

Reni Matua

Harold Matthews Manager Coach

Danielle Towers

Harold Matthews Head of Strength & Conditioning

Garry Carden

Harold Matthews

Blue Shirt

Leo Clarke

Harold Matthews Orange Shirt

Tom Haddad

Harold Matthews Yellow Shirt

Paul Winterstein

SG Ball Head Coach

Mitch Lewis

SG Ball Assistant Coach

Shannon Rushworth

SG Ball Manager/Tutor

Fady Ghanem

SG Ball Head of Strength & Conditioning

Michael Grace

SG Ball Blue Shirt

Nirendra Prasad

SG Ball Orange Shirt

Jim Liakos

SG Ball Yellow Shirt

Bou Ovington

Jersey Flegg Head Coach

Luke Vella

Jersey Flegg Manager

David Pedras

Jersey Flegg Head of Strength & Conditioning

Richmond Saliba

Jersey Flegg Blue Shirt

Aaron Sowter

Jersey Flegg

Orange Shirt Brae Mcinally

Jersey Flegg

Yellow Shirt Michael Stierli

Tarsha Gale Head Coach Mick Daley

Tarsha Gale Assistant Coach

Gary Hart

Tarsha Gale Manager

Katie Lawrrence

Tarsha Gale Orange Shirt

Katherine Bitas

Tarsha Gale Yellow Shirt

Dale Jackson

Junior League Coordinator

Annemaree Poole

Junior League Coordinator

Donna Okunbor

Junior League Assistant

Alanah Poole

NRL Assistant Medical

Alvina Ng

York St Caregiver

Vivian Sos

Strategic Analyst Assistant

Andrew Slaiman



Assistant Secretary

Mr G. Hughes Mr G. Hughes

Mr G. Hughes

Mr G. Hughes

Mr G. Hughes

Year	President	Secretary	Treasurer	Year	President
1935	Mr T. Johns	Mr F. Miller	Mr G. Russell	1981	Mr J. Collins
1936	Mr T. Johns	Mr F. Miller	Mr G. Russell	1982	Mr B. Nelson
1937	Mr T. Johns	Mr F. Miller	Mr G. Russell	1983	Mr B. Nelson
1938	Mr T. Johns	Mr F. Miller	Mr G. Russell	1984	Mr B. Nelson
1939	Mr T. Johns	Mr A. Bray	Mr G. Russell	1985	Mr B. Nelson
1940	Mr T. Johns	Mr A. Bray	Mr G. Russell		
1941	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1942	Mr T. Johns	Mr B. Russell	Mr G. Russell	1986	Mr B. Nelson
1943	Mr T. Johns	Mr B. Russell	Mr G. Russell	1987	Mr B. Nelson
1944	Mr T. Johns	Mr B. Russell	Mr G. Russell	1988	Mr B. Nelson
1945	Mr T. Johns	Mr B. Russell	Mr G. Russell	1989	Mr B. Nelson
1946	Mr T. Johns	Mr B. Russell	Mr G. Russell	1990	Mr B. Nelson
1947	Mr T. Johns	Mr B. Russell	Mr G. Russell	1991	Mr B. Nelson
1948	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1949	Mr T. Johns	Mr B. Russell	Mr G. Russell		
1950	Mr T. Johns	Mr A. Bray	Mr J. Ford	1992	Mr B. Nelson
1951	Mr T. Johns	Mr A. Bray	Mr J. Ford	1993	Mr B. Nelson
1952	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore	1994	Mr B. Nelson
1953	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore	1995	Mr B. Nelson
1954	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore		
1955	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore		
1956	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore	1996	Mr B. Nelson
1957	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore	1997	Mr B. Nelson
1958	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore	1998	Mr B. Nelson
1959	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore	1999	Mr B. Nelson
1960	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn	2000	Mr B. Nelson
1961	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn	2001	Mr B. Nelson
1962	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn	2002	Mr B. Nelson (
1963	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn		Dr G. Peponis
1964	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn	2003	Dr G. Peponis
1965	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn	2004	Dr G. Peponis
1966	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn		
1967	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn	2005	Dr G. Peponis
1968	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn	2006	Dr G. Peponis
1969	Mr R. Schwebel	Mr R. Ibbitson	Mr F. Dunn	2007	Dr G. Peponis
1970	Mr G. Ferrier	Mr P. Moore	Mr F. Dunn	2008	Dr G. Peponis
1971	Mr G. Ferrier	Mr P. Moore		2009	Dr G. Peponis
1972	Mr G. Ferrier	Mr P. Moore		2010	Mr R. Dib
1973	Mr G. Ferrier	Mr P. Moore		2011	Mr R. Dib
1974	Mr G. Ferrier	Mr P. Moore		2012	Mr R. Dib
1975	Mr G. Ferrier	Mr P. Moore		2013	Mr R. Dib
1976	Mr J. Collins	Mr P. Moore			M D D''
1977	Mr J. Collins	Mr P. Moore		2014	Mr R. Dib
1978	Mr J. Collins	Mr P. Moore		2015	Mr R. Dib
1979	Mr J. Collins	Mr P. Moore		2016	Mr R. Dib
1980	Mr J. Collins	Mr P. Moore		2017	Mr R. Dib
				2018	Ms L. Andersoi

		Chief Executive	Executive Assistant
1986	Mr B. Nelson	Mr P. Moore	Mr G. Hughes
1987	Mr B. Nelson	Mr P. Moore	Mr G. Hughes
1988	Mr B. Nelson	Mr P. Moore (OAM)	Mr G. Hughes
1989	Mr B. Nelson	Mr P. Moore (OAM)	Mr G. Hughes
1990	Mr B. Nelson	Mr P. Moore (OAM)	Mr G. Hughes
1991	Mr B. Nelson	Mr P. Moore (OAM)	Mr G. Hughes
1001	W. D. WO.0011	W 1. WOOTO (074W)	· ·
			General Manager
1992	Mr B. Nelson	Mr P. Moore (OAM)	Mr G. Hughes
1993	Mr B. Nelson	Mr P. Moore (OAM)	Mr G. Hughes
1994	Mr B. Nelson	Mr P. Moore (OAM)	Mr G. Hughes
1995	Mr B. Nelson	Mr P. Moore (OAM)	Mr G. Hughes
			Football Manager
1996	Mr B. Nelson	Mr R. Hagan	Mr G. Hughes
1997	Mr B. Nelson	Mr R. Hagan	Mr G. Hughes
1998	Mr B. Nelson	Mr R. Hagan	Mr G. Hughes
1999	Mr B. Nelson	Mr R. Hagan	Mr G. Hughes
2000	Mr B. Nelson	Mr R. Hagan	Mr G. Hughes
2001	Mr B. Nelson	Mr R. Hagan	Mr G. Hughes
2002	Mr B. Nelson (OAM)	Mr R. Hagan	Mr G. Hughes
	Dr G. Peponis	Mr S. Mortimer (OAM)	·
2003	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr G. Hughes
2004	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr G. Hughes
	,	Mr M. Noad	Mr B. Clyde
2005	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2006	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2007	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2008	Dr G. Peponis	Mr T. Greenberg	Mr B. Clyde
2009	Dr G. Peponis	Mr T. Greenberg	Mr F. Barrett
2010	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2011	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2012	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2013	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
		Ms R. Castle	
2014	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2015	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2016	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2017	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2018	Ms L. Anderson	Mr A. Hill	Mr A. Farrar/G. Holmes
2019	Ms L. Anderson	Mr A. Hill	Mr S. Price
2020	Ms L. Anderson/	Mr A. Hill	Mr S. Price
	Mr J. Khoury		
2021	Mr J. Khoury	Mr A. Warburton	Mr P. Gould (AM)
	o. ranoury	(since February)	(since July)
0000	Mr. I. Vhouss		
2022	Mr J. Khoury	Mr A. Warburton	Mr P. Gould (AM)

Secretary

Mr P. Moore

Mr P. Moore Mr P. Moore

Mr P. Moore

Mr P. Moore

Life Members

Messrs: C.Gartner, C.Brown, M.Clift, N.Thomas, B.Phillis, C.Anderson, S.Cutler, L.Brown, Garry Hughes, Dr. G.Peponis (OAM), R.Thompson, P.Cassilles, M.Hughes, Graeme Hughes, S.Mortimer (OAM), G.Robinson, P.Mortimer, C.Mortimer, A.Farrar, K.Lotty, T.Lamb (OAM), K.Moore, L.Britton, S.Gillies, M.Newton, R.Relf, S.Reardon, Glen Hughes, G.McIntyre, R.Harborne, C.Polla-Mounter, S.Hughes, S.Price, B.Ward, H.El Masri, G.Carden, A.Coorey (OAM), A.Perry, D.Cooper, A.Brideson, L.Johns, P.Langmack, A.Ryan, L.Patten, A.Elias, B.Sherwin, B.Morrin, M.Utai, F.Ciraldo, T.Cutler, W.Mason, J.Feeney, T.Grimaldi, C.Hughes, F.Walker, P. Durose, S. Gearin, P. Winchester, J.Morris, P.Tunks

Deceased

Messrs: F.Miller, F.Stewart Snr, T.Johns, B.Russell, H.Culbert, A.Dunn, G.Cairns, J.Elliott, G.Whitmore, A.Bray, G.Russell, R.Kirkaldy, S.Parry CBE, G.Clunas, V.Murray, F.Dunn, R.Gartner, C.Bloom, G.Garland, H.Porter, J.Hartwell, J.Ford, V.Saunders, Bernie Williams, J.Collins, R.Ibbitson, R.Buchanan, F.Sponberg, P.Moore (OAM), A.Nelson, S.Garland (OAM), E.Burns, J.Gartner, B.Smith, K.Stewart (AO), W.Delauney, J.O'Brien, Bob Williams, K.Ingall, R.Baxter, F.Anderson, G.Ferrier, A.Schwebel, K.Charlton, G.Connell, K.Dawes, L.White, S.Folkes, Dr. H.Hazard (AM), R.Nicey, K. Cox, B. Numapo, D. Tiller, P. Charlton, B.Nelson (OAM), T.Pickup, D.Tiller



AGENDA FOR THE 88TH AGM

BUSINESS TO BE CONDUCTED

1. Annual Report

To receive and consider the Annual Report for the 12 months ended 31 October 2022.

2. Chair's Address

3. Minutes of Previous General Meeting

To receive and consider the Minutes of the previous Annual General Meeting held on 13 February 2022.

4. Financial Statements

To receive and consider the Financial Statements for the 12 months ended 31 October 2022 and the Reports of the Directors and the Auditors for the 12 months ended 31 October 2022.

5 Auditors

KPMG, Chartered Accountants continue in office as the Auditors of the Club in accordance with the Corporations Act.

6. Chief Executive's Address

7. General Manager Football's Presentation

8. Nominations for Life Membership

To consider the recommendation by the Board of Directors that the honour of Life Membership of the Club be bestowed upon Josh Jackson and Aiden Tolman.

9. General Business

To deal with general business.

CHAIR'S REPORT

There is a real air of confidence around the Club at present. We have been methodically rebuilding the Club over the past two years and are excited about what lies ahead. Our aim is for sustained success now, next season and well into the future.

As we look back, we can truly say that we have experienced some of the highs and lows that this great sport can bring. Entering the year off the back of a disappointing 2021 season, we looked destined for a repeat result when at ten rounds in, we were sitting at the bottom of the ladder. But our unwavering faith in the senior leaders of our Club meant that despite the challenges, we were able to continue implementing our strategic plan and maintaining our vision.

I would like to take the opportunity to personally thank outgoing Football Club Board Members Jim Koutsouklakis and Adrian Turner for their valued contribution and commitment to the Club. Upon them stepping down in June 2022, we welcomed Adam Driussi and Paul Polly to our Football Club Board whom each bring a great mixture of skills and capabilities that compliment what is a strong, stable and unified board.

The signing of a host of quality players and Football, Pathways and Administration staff throughout the 2022 season has helped us to lay a solid foundation that I have no doubt will see us bolster our successes in 2023 and beyond. Whilst we celebrate these appointments, we also acknowledge the efforts of those who played a role in helping our Club over the past few years, and who have worked tirelessly to return the game to its' pre-COVID affected state.

On behalf of the entire Board of Directors, Management, and staff of the Canterbury-Bankstown Bulldogs, I would like to thank Trent Barrett for his effort and commitment during his time at the Club. I would also like to thank Mick Potter for his effort in helping steer our team in the right direction at the back end of 2022. I would also like to thank departed skipper Josh Jackson, who played 11 seasons of top-flight rugby league, captained the side for five seasons, and ran out on 241 occasions for the Bulldogs before announcing his retirement late last year. A loyal member of our Club, Josh will go down as one of the all-time greatest players to have represented the Canterbury-Bankstown Bulldogs and we thank him for his on-going service.

Under the wise football leadership of Phil Gould, Josh joins a host of Bulldogs alumni now working in an official capacity with the Bulldogs and we are thrilled to be able to surround our team with such distinguished Bulldogs mentors, who role model the values of our Club through both actions and legacy.

The team, now under the guidance of our new coach Cameron Ciraldo in 2023, will look to go from strength to strength and if pre-season is anything to go by, the attitude, commitment, and passion that our players have demonstrated means that there will be plenty to look forward to.

Finer moments of the year gone by include the upset victory against the Roosters in Round 8, a 34-4 stellar win over Parramatta in Round 14, and a toppling of the Tigers in Round 15. These games will provide inspiration to the attacking form that our team will look to carry forward into 2023.

Strong Rugby League World Cup performances from the flourishing combination of Matt Burton and Josh Addo-Carr for the Kangaroos, as well as our other international stars in Luke Thompson, Fa'amanu Brown and our young emerging juniors Jacob Kiraz, and Khaled Rajab speak to the calibre of talent that our side has only just begun to unearth. Marquee recruitments like Reed Mahoney and Viliame Kikau have only added strength and player depth to our side.

Further adding to this depth, the return of our NSW Cup team to play under the Bulldogs badge in 2022 saw some great talent emerge from the side. Eight of which enjoyed an elevation throughout the season to make their NRL debuts. Carrying this first-grade experience with them, the NSW Cup side battled through knock-out rounds to make the NSWRL grand final in its first year back. Beaten only by Penrith in an extremely competitive final, and despite injuries to some of our key players in the last few games, the never say die attitude of these players speaks volumes to the future of this Club.

As we continue to invest in expanding the Bulldogs Academy and as we welcome a return of our Harvey Norman Women's NSW Premiership side and an NRLW side bid, I am excited to see even more talented individuals coming through the ranks in the years ahead.

Whilst the Bulldogs Academy represents the future of our Club, there are a number of developments in the here and now that provide us with much to be excited about. This includes the newly formed partnership with the Western Clydesdales in Toowoomba that will see them field a QLD Cup side under the coaching of former Bulldogs and grand final winner, Jason Alchin. This new and exciting partnership will further bolster the Bulldogs football investment and commitment. With our own Bulldogs NSW Cup and Western Clydesdales QLD Cup squads in season 2023 and beyond, we continue our pathways partnership programmes on the NSW mid North Coast and Greater Northern regions, as well as our own local and proud pathways development across our 100-year+ CBDJRL district.

On the sponsorship front, we would like to thank the Laundy Hotel Group and family for their continued support which the Club greatly values. Their commitment to an incredible five-year term means that our Club has been provided

CHAIR'S REPORT (CONTINUED)

with great stability and afforded resource to continue investing in our people and pathways. The new support of KFC and Future Form as well as ongoing long-term support from the likes of Young Academics, M&J Chickens, CPE, Bulldogs in Business members, and all our corporate partners, has set us up for a great season ahead. I would also like to personally thank our Canterbury League Club Chairman, Peter Winchester, together with the Board, Management and the staff of Canterbury League Club for their continued support.

A commercially strong 2023 draw features some great matchups and sees us welcoming a trial and two NRL home games back to our spiritual home at Belmore Sports Ground, a return to regional Queensland with our Bundaberg fixture, and an opportunity to own the space at Accor Stadium. While we look forward to embracing a new home ground and creating an even greater match-day experience, our vision has long been to see more of our match fixtures return to the home of the Bulldogs and I am pleased to confirm that we have secured Government funding for a new Centre of Excellence at our Belmore Sports Ground Headquarters.

The proposed new facility, albeit a long-term development project for the Club, will be an all-encompassing, community orientated, high-performance Centre that will be a major strength for the Club. Especially as we work to improve and deploy high-quality pathway systems for future champions of Rugby League, and to re-engage and strengthen our community outreach programs.

We have been extremely active in working towards building meaningful relationships and establishing ourselves as community leaders since welcoming Diane Langmack as our General Manager of Stakeholder Engagement. Members and community are the backbone of our Club and as we look to the upcoming season, we cannot wait to watch our blue and white army continue to grow and get behind our players and our Club.

There is a real sense of pride and optimism about being a Bulldog again and we thank our Members and fans for their loyalty and ongoing support. It never wavers and is what continues to make this Club special.

We are all looking forward to the start of the 2023 season and I look forward to seeing you all soon.

John Khoury

Chair of Board of Directors





NRL SEASON REPORT

After a significant upheaval of the playing roster, the Bulldogs entered the 2022 season with a goal to vastly improve on 2021.

The Bulldogs managed to open the season with a 6-4 win against North Queensland but hopes of a top eight finish were quickly dashed after six consecutive losses were endured thereafter. Just as the Club looked to be on the trajectory for a repeat wooden spoon season, a 16-12 upset victory over the Roosters in Round 8 provided a much-needed glimmer of hope for fans.

Two more losses thereafter saw the Club sitting at the bottom of the ladder, ten rounds in. Subsequently, Trent Barrett made the decision to step down from his position as Head Coach, with Mick Potter taking up the post on an interim basis to see the remainder of the season through. With Potter at the helm and implementing an entirely different coaching style from Round 11 onward, the Club started to gain some momentum again. Despite some high-score losses for the side early into his charge, it wasn't long before the team were notching up points again and giving fans something to cheer about.

Round 14 showcased just how good the teams' attack could be in the not-so-distant future, when they demolished the Parramatta Eels, 34-4. The following week saw them gain revenge on Wests Tigers, beating them 36-12. Three more victories would follow in the 2022 season and looking ahead to 2023, there is plenty of reason to celebrate.

A number of players were elevated to the NRL side in the 2022 season, getting a taste of the game at the top level. Jacob Kiraz was among the standout performers of the season, making his debut and marking his potential as one of the fastest players in the game. Jake Averillo also showcased his potential brilliance in attack, and young gun Declan Casey demonstrated his resilience after a tough debut at the top level.

Several injuries throughout the season meant the team struggled to field a consistent side in 2022, the inconsistency and unfamiliarity ultimately showing in the result. 2023 however promises a new era under the stewardship of newly appointed Head Coach, Cameron Ciraldo. Bringing his experience from the 2023 premiership-winning side, the rookie coach will undoubtedly be keen to prove himself in the top spot.

Whilst Bulldogs 2022 top tackles performer Jeremy Marshall-King departed ahead of the 2023 season, NRL competition tackle leader Reed Mahoney has joined the squad alongside Viliame Kikau, Andrew Davey, Hayze Perham, Fa'amanu Brown and Ryan Sutton to reinforce the strength of the team for the season ahead.





BULL BU



BACK ROW: Joshua Cook, Reece Hoffman, Ava Seumanufagai, Chris Patolo, Matt

MIDDLE ROW: Brandon Wakeham, Kyle Flanagan, Matt Doorey, Corey Allan, Jayden

FRONT ROW: Aaron Schoupp, Corey Waddell, Matt Dufty, Paul Vaughan, Jeremy M

Coach: Trent Barrett













DOGS





Burton, Tevita Pangai Junior, Josh Addo-Carr, Jake Averillo, Bailey Biondi-Odo

Okunbor, Max King, Raymond Faitala-Mariner, Joe Stimson, Luke Thompson, Paul Alamoti

arshall-King, Josh Jackson, Braidon Burns, Brent Naden, Jack Hetherington, Jackson Topine















NSW CUP REPORT

The 2022 season saw the return of the Canterbury-Bankstown Bulldogs to the NSW Cup competition.

The first season back playing under the Bulldogs badge and in the iconic blue and white colours would prove to be a successful venture, with the team ending the season as the runners-up. Following a record 14 wins, the team finished the season in fourth place. A successful finals run earnt a spot in the Grand Final, however, the side fell just short against the 2022 premiers Penrith Panthers, going down 29-22.

Regardless of the grand final loss, the players showed great effort and demonstrated a never give up attitude that is reflective of the values and culture of the Bulldogs.

There were many highlights to the season which commenced with the team starting out incredibly strong after their first month in the competition with four from four wins on the board.

The team depth was tested at Round 7 due to a COVID outbreak but we were able to call on seven Jersey Flegg players to step up and take to the field against the Mounties. Incredibly and in testament to the Club's development programs, the team was able to pick up a great win in this round, which was great exposure to a higher level of competition for the seven NSW Cup debutants.

At twelve weeks and halfway into the season, the team was sitting in 3rd position on the ladder. Over the next month, the team remained comfortably among the top five as they collected wins on all three games and enjoyed a bye round.

The run into the semi-finals saw the team take on three of the top five sides. Although understrength against the North Sydney Bears, players were returning for the final three games and offered strong performances, which gave the team confidence heading into the finals.

It was positive to see that during the finals, the team was playing their best football due to the trust, confidence, and communication that had been built during the season.

Week one of the finals series saw the best performance of the season when the side played the Parramatta Eels. Unfortunately, we lost captain Bailey Biondi-Odo to injury just seven minutes into the game. Despite this loss, the side stepped up to secure the win, 19-16.

Week two saw the team score 18 unanswered points in the second half against the North Sydney Bears, while week three saw strong kicking and catching performances from Brandon Wakeham and Jayden Okunbor, which would lead the team to the grand final over the Newtown Jets, 28-26.

The focus on the development of young talent was evident in the 2022 season with 12 of the 17 players selected in the Grand Final side aged 22 years or under. 16 Jersey Flegg players made their NSW Cup debut during the season, while seven players from the NSW Cup squad were able to shine and demonstrate their skills and talents, resulting in them making their NRL debuts. Congratulations to Jacob Kiraz, Declan Casey, Zach Dockar-Clay, Billy Tsikrikas, Harrison Edwards, Joshua Stuckey, and Kurtis Morrin on achieving their first-grade debuts. The Club's focus on youth and talent development will certainly continue to help shape the Club moving forward.

A huge thank you to all staff involved across coaching and management for the 2022 NSW Cup side. All the hard work, effort, and dedication that has been poured into this team since its' return certainly helped lead them to such a successful season. While we fell just short, the care taken and knowledge shared with the players will no doubt prove invaluable for the year ahead and in their ongoing development throughout the 2023 season.





JERSEY FLEGG REPORT

2022 was a year of 'what could have been' for the Canterbury-Bankstown Bulldogs Jersey Flegg side, who finished the season in 8th place on the ladder with 25 points – just five points behind 5th position.

In the extremely competitive season, close losses to the Melbourne Storm in Round 4, Newcastle Knights in Round 6 and Cronulla-Sutherland Sharks in Round 16 proved to be costly to the team's pursuit to play finals football. Of the 22 games played in the season, the side won ten, lost 11 and had one draw.

Despite the disappointment of falling out of finals contention, the season delivered much for the Bulldogs Club to be optimistic about. Defeats were met with close score lines and the team showed dominant playing form in standout performances against the Penrith Panthers in Round 5, Wests Tigers in Round 11 and Sydney Roosters in Round 21 — teams who all finished in the top five. A late run home with five straight wins also showed the potential that this side has in the not-so-distant future.

The Jersey Flegg side started the 2022 pre-season with a training squad of 17 players and were met with a number of challenges early on. Ten players outside of the 17 training on, started the pre-season alongside the NRL squad and while the training exposure would provide invaluable experience for those players, it did mean that the Jersey Flegg side was faced with a lack of numbers on a regular basis at training. Training had to be adapted to accommodate the lack of squad depth and some on-going disruptions as a result of COVID.

Numbers would improve drastically by the end of the season though, thanks to strong recruitment and a huge influx of numbers at the completion of the SG Ball

season. Several players joined the squad from other clubs and 19 players transitioned to Flegg training from SG Ball. 18 of those would go on to play in the seasons fixtures and eight remain eligible to play SG Ball again in 2023. The experience gained by those players will no doubt be beneficial to the Club and the individual as we move into a new season.

A further eight players were selected from the Harold Matthews side to join a hybrid elite development program, where they trained alongside Jersey Flegg throughout the week and played for local clubs on the weekend. The program was designed to expose the players to a more senior level of training and game day preparation.

With the season ending on such a positive note, with great player depth and development, the future looks to be bright for the Bulldogs Jersey Flegg side. A huge thank you to all the staff members involved with the team for the hard work and effort that was poured into helping the development of the players.

Jersey Flegg captain Bailey Hayward was a standout performer in 2022, playing an instrumental role every match that he played. Brandon Clarke was dynamic out of hooker and Lipoi Hopoi owned the middle, stepping up during important games.

A number of players also enjoyed exceptional seasons in 2022 with 12 of those making the transition to NSW Cup throughout the year. Congratulations to Eli Clarke, Bailey Hayward, Harry Hayes, Jack Todd, Josh Kalati, Khaled Rajab, Lipoi Hopoi, Mosese Pope, Sam Hughes, Bailey Cox, Epeli Sukanaivalu and Brandon Clarke who all made their debut at the second-grade level.

Pos	Team	Played	Win	Draw	Loss	For	Against	Diff	Points
1	Sydney Roosters	22	16	0	6	694	316	378	36
2	Newcastle Knights	22	15	0	7	485	378	107	34
3	Penrith Panthers	22	13	0	9	600	432	168	30
4	Illawarra Dragons	22	12	2	8	500	412	88	30
5	Wests Tigers	22	13	0	9	486	450	36	30
6	Cronulla-Sutherland Sharks	22	12	1	9	557	500	57	29
7	Canberra Raiders	22	11	0	11	515	606	-91	26
8	Canterbury-Bankstown Bulldogs	22	10	1	11	480	514	-34	25
9	Parramatta Eels	22	10	0	12	488	476	12	24
10	Manly Warringah Sea Eagles	22	9	0	13	513	636	-123	22
11	Melbourne Storm	22	6	0	16	388	736	-348	16
12	South Sydney Rabbitohs	22	3	0	19	396	646	-250	10

AWARD WINNERS

Dr George Peponis Medal Bulldogs 2022 NRL Player of the Year Jeremy Marshall-King

Steve Mortimer Medal Bulldogs 2022 Rookie of the Year Jacob Kiraz

Les Johns Medal Bulldogs 2022 Clubman of the Year Stephen Litvensky

2022 Members Player of the Year Matt Burton

Peter Warren Medal Bulldogs 2022 Community Service Award Raymond Faitala-Mariner

2022 Coaches Award Max King

Terry Lamb Medal Bulldogs 2022 NSW Cup Player of the Year Jackson Topine

Hazem El Masri Medal **Bulldogs 2022 Jersey Flegg Player of the Year** Bailey Hayward

2022 Employee of the Year **Damon Koulouris**



DEBUTANTS & MILESTONES

DEBUTANTS

Player Name	Milestone	Round	Date
Josh Addo-Carr	Bulldogs NRL Debut	1 vs Cowboys	12/03/2022
Braidon Burns	Bulldogs NRL Debut	1 vs Cowboys	12/03/2022
Matt Burton	Bulldogs NRL Debut	1 vs Cowboys	12/03/2022
Matt Dufty	Bulldogs NRL Debut	1 vs Cowboys	12/03/2022
Max King	Bulldogs NRL Debut	1 vs Cowboys	12/03/2022
Brent Naden	Bulldogs NRL Debut	1 vs Cowboys	12/03/2022
Paul Vaughan	Bulldogs NRL Debut	1 vs Cowboys	12/03/2022
Tevita Pangai Junior	Bulldogs NRL Debut	2 vs Broncos	20/03/2022
Jacob Kiraz	Bulldogs NRL Debut	7 vs Broncos	22/04/2022
Billy Tsikrikas	Bulldogs NRL Debut	7 vs Broncos	22/04/2022
Zach Dockar-Clay	Bulldogs NRL Debut	11 vs Tigers	20/05/2022
Kurtis Morrin	Bulldogs NRL Debut	15 vs Tigers	19/06/2022
Declan Casey	Bulldogs NRL Debut	16 vs Sharks	02/07/2022
Harrison Edwards	Bulldogs NRL Debut	20 vs Knights	31/07/2022
Joshua Stuckey	Bulldogs NRL Debut	24 vs Sharks	27/08/2022

MILESTONES

Player Name	Milestone	Round	Date
Kyle Flanagan	50 NRL Games	12 vs Dragons	29/05/2022
Corey Allan	50 NRL Games	15 vs Tigers	19/06/2022
Matt Burton	50 NRL Games	19 vs Titans	24/07/2022
Paul Vaughan	200 NRL Games	20 vs Knights	31/07/2022
Jake Averillo	50 NRL Games	21 vs Cowboys	07/08/2022
Braidon Burns	50 NRL Games	21 vs Cowboys	07/08/2022
Jeremy Marshall-King	100 NRL Games	25 vs Sea Eagles	02/09/2022
Raymond Faitala-Mariner	100 NRL Games	25 vs Sea Eagles	02/09/2022
Josh Addo-Carr	150 NRL Games	25 vs Sea Eagles	02/09/2022



REPRESENTATIVE PLAYERS

Jeremy Marshall-King



New Zealand Kiwis

Josh Addo-Carr

Australian Kangaroos



Matt Burton

Australian Kangaroos



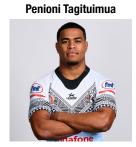
Luke Thompson

England

Bailey Hayward



Scotland



Fiji Bati



Fiji Bati



Fiji Bati

Khaled Rajab



Lebanon Cedars





Lebanon Cedars

Brent Naden



Indigenous All Stars

Josh Addo-Carr



Indigenous All Stars





CURRENT PLAYER RECORDS

PLAYER		NRL	NSW	JFL	ALL	Т	G	FG	PTS
Josh	Addo-Carr	23	0	0	23	16	0	0	64
	Addo-Carr Allan	4	4	0	8	2	0	0	8
Corey Jake	Averillo	22	2	0	24	10	3	0	46
Bailev	Biondi-Odo	8	16	0	24	6	1	2	28
Braidon	Burns	0 14	10	0	15	4	0	0	16
Matt	Burton	24	0	0	24	6	50	1	125
Declan	Casey	4	19	0	23	12	0	0	48
Zach	Dockar-Clay	14	13	0	27	4	0	0	16
Matt	Dufty	12	6	0	18	7	0	0	28
Harrison	Edwards	5	22	0	27	3	0	0	12
Raymond	Faitala-Mariner	13	0	0	0	0	0	0	0
Kyle	Flanagan	20	4	0	24	5	19	0	68
Jack	Hetherington	3	0	0	0	0	0	0	0
Reece	Hoffman	0	18	1	19	9	0	0	36
Josh	Jackson	23	0	0	23	0	0	0	0
Max	King	24	0	0	24	0	0	0	0
	0		-	-		-		-	
Jacob	Kiraz	15	8	0	23	10	0	0	40
Jeremy	Marshall-King	24	0	0	24	5	0	0	20
Kurtis	Morrin	9	20	0	29	6	0	0	24
Brent	Naden	8	0	0	8	1	0	0	4
Jayden	Okunbor	7	18	0	25	13	0	0	52
Tevita	Pangai Junior	19	1	0	20	1	0	0	4
Chris	Patolo	18	4	0	22	0	0	0	0
Aaron	Schoupp	20	4	0	24	7	0	0	40
Ava	Seumanufagai	7	7	0	14	2	0	0	8
Joe	Stimson	21	3	0	24	2	0	0	8
Joshua	Stuckey	1	18	0	19	3	0	0	12
Jayden	Tanner	0	20	0	20	2	0	0	8
Luke	Thompson	13	0	0	13	0	0	0	0
Jackson	Topine	6	21	2	29	11	0	0	32
Billy	Tsikrikas	3	7	0	10	1	0	0	4
Paul	Vaughan	24	0	0	24	1	0	0	4
Corey	Waddell	17	0	0	17	0	0	0	0
Brandon	Wakeham	4	16	0	20	4	50	0	116
Paul	Alamoti	0	15	0	15	4	6	0	28
Eli	Clark	0	10	17	27	11	0	0	86
Brandon	Clarke	0	3	6	9	7	0	0	28
Joshua	Cook	0	21	0	21	5	0	0	20
Bayley	Cox	0	2	0	2	0	0	0	0
Matt	Doorey	0	10	0	10	2	0	0	8
Ryan	Gray	0	23	0	23	2	0	0	8
Harry	Hayes	0	3	0	3	2	0	0	8
Bailey	Hayward	0	10	14	24	3	27	3	96
Zac	Hetherington	0	0	0	0	0	0	0	0
Lipoi	Hopoi	0	11	16	27	1	0	0	4
Lachlan	Hughes	0	8	0	8	4	5	0	0
Samuel	Hughes	0	5	0	5	0	0	0	0
Josh	Kalati	0	5	0	5	0	0	0	0
Isaac	LumeLume	0	20	0	20	7	0	0	28
Phillip	Makatoa	0	23	0	23	1	0	0	4
Mosese	Pope	0	1	9	10	0	0	0	0
Khaled	Rajab	0	7	22	29	3	0	0	12
Malachi	Retchford	0	3	0	3	1	0	0	4
Jeral	Skelton	0	7	0	7	3	0	0	12
Epeli	Sukanaivalu	0	0	0	19	1	0	0	4
Jack	Todd	0	0	0	0	0	0	0	0
Creedence	Toia	0	22	1	23	8	0	0	32
Mavoni	Tuifua	0	2	0	2	0	0	0	0

William Afualo 0 0 4 4 2 0 0 8 Ediq Ambrosyev 0 0 12 12 2 0 0 8 Watisoni Bogiso 0 0 3 3 0 0 0 0 Lleyton Borg 0 0 4 4 1 0 0 4 Diego Bravo-Graham 0 0 6 6 0 0 0 0 Laron Dale-Doyle 0 0 11 11 3 0 0 12 Compton Fuatimau 0 0 13 13 7 0 0 28 Danny Gabrael 0 0 3 3 3 0 0 12 Johnny-Lee Gabrael 0 0 6 6 2 0 0 8 Danny G
Watisoni Bogiso 0 0 3 3 0 0 0 0 Lleyton Borg 0 0 4 4 1 0 0 4 Diego Bravo-Graham 0 0 6 6 0 0 0 0 Laron Dale-Doyle 0 0 11 11 3 0 0 12 Compton Fuatimau 0 0 13 13 7 0 0 28 Danny Gabrael 0 0 3 3 3 0 0 12 Johnny-Lee Gabrael 0 0 6 6 2 0 0 8 Danny Ghantous 0 0 6 6 0 0 0 0 Harry Hayes 0 0 21 21 5 0 0 0
Lleyton Borg 0 0 4 4 1 0 0 4 Diego Bravo-Graham 0 0 6 6 0 0 0 0 Laron Dale-Doyle 0 0 11 11 3 0 0 12 Compton Fuatimau 0 0 13 13 7 0 0 28 Danny Gabrael 0 0 3 3 3 0 0 12 Johnny-Lee Gabrael 0 0 6 6 2 0 0 8 Danny Ghantous 0 0 6 6 0 0 0 0 Harry Hayes 0 0 21 21 5 0 0 20
Diego Bravo-Graham 0 0 6 6 0 0 0 0 Laron Dale-Doyle 0 0 11 11 3 0 0 12 Compton Fuatimau 0 0 13 13 7 0 0 28 Danny Gabrael 0 0 3 3 3 0 0 12 Johnny-Lee Gabrael 0 0 6 6 2 0 0 8 Danny Ghantous 0 0 6 6 0 0 0 0 Harry Hayes 0 0 21 21 5 0 0 20
Laron Dale-Doyle 0 0 11 11 3 0 0 12 Compton Fuatimau 0 0 13 13 7 0 0 28 Danny Gabrael 0 0 3 3 3 0 0 12 Johnny-Lee Gabrael 0 0 6 6 2 0 0 8 Danny Ghantous 0 0 6 6 0 0 0 0 Harry Hayes 0 0 21 21 5 0 0 20
Compton Fuatimau 0 0 13 13 7 0 0 28 Danny Gabrael 0 0 3 3 3 0 0 12 Johnny-Lee Gabrael 0 0 6 6 2 0 0 8 Danny Ghantous 0 0 6 6 0 0 0 0 Harry Hayes 0 0 21 21 5 0 0 20
Danny Gabrael 0 0 3 3 3 0 0 12 Johnny-Lee Gabrael 0 0 6 6 2 0 0 8 Danny Ghantous 0 0 6 6 0 0 0 0 Harry Hayes 0 0 21 21 5 0 0 20
Johnny-Lee Gabrael 0 0 6 6 2 0 0 8 Danny Ghantous 0 0 6 6 0 0 0 0 Harry Hayes 0 0 21 21 5 0 0 20
Danny Ghantous 0 0 6 6 0 0 0 Harry Hayes 0 0 21 21 5 0 0 20
Harry Hayes 0 0 21 21 5 0 0 20
Lipoi Hopoi 0 0 16 16 1 0 0 4
Samuel Hughes 0 0 6 6 0 0 0 0
Noah Johannssen 0 0 4 4 0 0 0 0
Timothy Johannssen 0 0 5 5 2 0 0 8
Josh Kalati 0 0 13 13 2 0 0 8
Samuel Kanaan 0 0 7 7 7 0 0 28
Caleb Laiman 0 0 7 7 1 0 0 3
Cameron Lawrence 0 0 2 2 0 0 0 0
Blake Layton 0 0 0 0 0 0 0 0
Jarvis Leafa 0 0 1 1 0 0 0 0
Charlie Lennon 0 0 7 7 0 0 0 0
Montel Sione Lisala 0 0 1 1 1 0 0 4
Tamarere Love-Simons 0 0 3 0 0 0 0
lverson Matai 0 0 2 2 0 0 0 0
Jordi Mazzone 0 0 9 9 8 0 0 32
Reuben Moyle 0 0 8 8 0 0 0 0
Joseph O'Neill 0 0 13 13 3 0 0 12
Jermaine Pangai 0 0 4 4 0 0 0 0
Joash Papalii 0 0 10 10 3 0 0 12
Luke Rouland 0 0 9 9 1 0 0 4
Kaylib Savage 0 0 1 1 1 0 4
Luke Smith 0 0 14 14 0 0 0 0
Jonathan Sua 0 0 10 10 4 5 1 26
Epeli Sukanaivalu 0 0 7 7 0 0 0 0
Shaquille Tavita 0 0 5 5 1 0 0 4
Jack Todd 0 0 8 8 0 0 0 0
Fahmy Toilalo 0 0 11 11 1 0 0 3
Solomon Torrens 0 0 4 4 1 0 0 4
Judda Turahui 0 0 7 7 1 0 0 4
Eric Vaafusuage 0 0 1 1 0 0 0 0
Lachlan Vale 0 0 14 14 2 0 0 8
Lajuan Vito 0 0 9 9 0 0 0 0
Bilal Yazici 0 0 3 3 1 0 0 4
Louie Yehia 0 0 0 0 0 0 0



SG BALL CUP REPORT

The Canterbury-Bankstown Bulldogs SG Ball Squad of 2022 began training in November 2021 with some exceptionally high expectations after what was accomplished in the year prior.

After a pre-season that was heavily impacted by COVID and rainfall, the boys were off to a great start to the competition. The squad remained undefeated at the end of Round 3 and some close results would see them finish the season in the 6th position, qualifying for the SG Ball finals series.

After beating the Balmain Tigers in week one of the finals series, the Bulldogs came up against a Sydney Roosters outfit that were too good on the day.

Despite finishing a week before the grand final, the season was definitely a success. 15 of the SG Ball squad progressed to play Jersey Flegg in the back half of the season which speaks volumes to the strong position that the Club is in moving forward.

To the Board and sponsors, we thank you for your support on a weekly basis. It is very rare that members of the Board, Executive and Corporate Partners attend Junior Representative games on a weekly basis, and

this strong showing of support demonstrates how much the Club values our pathways system.

To the members of staff who made the 2022 season an enjoyable one, we also thank you for your efforts and contributions. All requests that were made in support of making the SG Ball program successful and professional were answered, and this support played an integral part in what the team were able to achieve this year. The achievements would not have been possible without the help and guidance from all the staff.

We recognise the players for their role in shaping an unbelievable year for the SG Ball group. The team are an outstanding group of young men who deserve the recognition and we hope that in the near future we will see many of their names featuring in the NRL competition. We wish them all the best for the year ahead.

The Bulldogs club is a proud one with so much history and we have no doubt that in the near future, a core group from the SG Ball Squad of 2022 will feature in some further historic moments for the blue-and-white.

Pos	Team	Played	Win	Draw	Loss	For	Against	Diff	Points
1	Sydney Roosters	8	6	2	0	196	60	136	16
2	Newcastle Knights	8	6	1	1	266	88	178	15
3	Wests Tigers	8	5	2	1	148	124	24	14
4	Penrith Panthers	8	5	1	2	228	110	118	13
5	Illawarra Steelers	8	5	1	2	176	128	48	13
6	Canterbury-Bankstown Bulldogs	8	4	1	3	166	150	16	11
7	Cronulla Sharks	8	4	1	3	180	168	12	11
8	Manly-Warringah Sea Eagles	8	4	1	3	170	162	8	11
9	Canberra Raiders	8	3	1	4	156	180	-24	9
10	South Sydney Rabbitohs	8	3	1	4	158	186	-28	9
11	Parramatta Eels	8	2	2	4	102	134	-32	8
12	Western Suburbs Magpies	8	2	2	4	144	184	-40	8
13	North Sydney Bears	8	1	1	6	84	192	-108	5
14	St George Dragons	8	1	1	6	58	224	-166	5
15	Melbourne Storm	8	0	0	8	132	274	-142	2



HAROLD MATTHEWS CUP REPORT

The Canterbury-Bankstown Bulldogs Harold Matthews side entered the 2022 competition hopeful to enjoy a less disruptive season than the prior two years. But as we know, football seasons can often be unpredictable and 2022 was not to be any different.

Pre-season and the start of the competition was heavily impacted by unprecedented and heavy rainfall. Despite the wet weather, the squad showed their tenacity when they got off to a great start to the season to earn two wins from three games.

The season opener against the Rabbitohs was a highlight with the side taking a 24-8 win. Following a tough loss in Round 2, the Bulldogs fought to go up a second time in a tight 22-20 win over the Balmain Tigers. Unfortunately, the team would be unable to add to these wins in the remaining rounds of competition.

The 2022 season consisted of nine rounds with the Bulldogs team playing seven games and finishing in 13th position overall. The team enjoyed two wins, one

bye round, one wash out, suffered five losses, but remained competitive throughout the entire season.

As a positive development opportunity for the Club, five of the Bulldogs Harold Matthews Squad were selected to train twice a week alongside the Clubs' Jersey Flegg side. The exposure of the players to a higher intensity of training will no doubt be impactful for the side in 2023 and will certainly aid in their development in the years to come.

A special mention must go to Bailey Myers who was awarded the 2022 Harold Matthews Cup Player of the Year Award. The local junior, who has represented St. Christophers and Moorebank Rams, was a reliable cornerstone for the side throughout the season and a well-deserving recipient of the Award.

Our thanks go out to all the staff who worked tirelessly throughout the season, and we collectively look forward to an even bigger and better season in 2023.

Pos	Team	Played	Win	Draw	Loss	For	Against	Diff	Points
1	Western Suburbs Magpies	8	7	1	0	194	86	108	17
2	Sydney Roosters	8	6	1	1	232	104	128	15
3	Penrith Panthers	8	6	1	1	182	102	80	15
4	Cronulla-Sutherland Sharks	8	5	1	2	160	70	90	13
5	Parramatta Eels	8	5	1	2	162	98	64	13
6	Canberra Raiders	8	4	1	3	188	124	64	11
7	Balmain Tigers	8	3	1	4	120	140	-20	9
8	Illawarra Steelers	8	2	2	4	120	176	-56	8
9	Manly-Warringah Sea Eagles	8	2	2	4	106	162	-56	8
10	St George Dragons	8	2	2	4	102	164	-62	8
11	South Sydney Rabbitohs	8	2	2	4	86	164	-78	8
12	Newcastle Knights	8	2	1	5	118	178	-60	7
13	Canterbury-Bankstown Bulldogs	8	2	1	5	92	162	-70	7
14	North Sydney Bears	8	1	2	5	92	158	-66	6
15	Central Coast Roosters	8	1	1	6	116	182	-66	5



TARSHA GALE CUP REPORT

The season started positively for the 2022 Canterbury-Bankstown Bulldogs Tarsha Gale side.

Despite a disruptive pre-season, the girls had trained hard under difficult conditions due to COVID and wet weather, and there was confidence among the squad that a good season lay ahead.

The team earned two wins from three games at the start of competition but these were to be the only wins the squad would record in 2022.

As the season progressed the team managed to draw two games but unfortunately lost four. Given the girls game is still growing, the results aren't indicative of their potential. We have certainly seen some advances in their skill development at a higher level and with the return of a Harvey Norman Women's Premiership side in 2023, as well as key marquee recruitment to

support this expansion and growth in women's league at the Canterbury-Bankstown Bulldogs, we have no doubt that the level of skill for these girls will only continue to rise.

It has been a pleasure to watch the squad gain confidence over the six-month period that they spent together, training and playing under the Clubs' Tarsha Gale program.

A special mention goes to Monique Najjar who was named the 2022 Bulldogs Tarsha Gale Cup Player of the Year. Appearing in her second season for the Club, the utility featured in every fixture for the side.

The side finished the Tarsha Gale Cup season in 6th overall after narrowly being nudged out from 5th place on for and against point score.

Pos	Team	Played	Win	Draw	Loss	For	Against	Diff	Points
1	Sydney Roosters Indigenous Academy	8	7	1	0	194	34	160	17
2	Parramatta Eels	8	6	1	1	194	72	122	15
3	Newcastle Knights	8	5	2	1	208	56	152	14
4	Wests Tigers	8	5	1	2	132	106	26	13
5	Illawarra Steelers	8	4	2	2	146	102	44	12
6	St George Dragons	8	4	2	2	132	118	14	12
7	Canterbury-Bankstown Bulldogs	8	2	2	4	98	140	-42	8
8	Penrith Panthers	8	2	2	4	102	148	-46	8
9	Cronulla Sharks	8	2	1	5	68	126	-58	7
10	Canberra Raiders	8	2	0	6	102	218	-116	6
11	North Sydney Bears	8	1	1	6	78	158	-80	5
12	South Sydney Rabbitohs	8	0	1	7	38	214	-176	3





CBDJRL PREMIERS

U9 Division 1 Moorebank Rams U9 Division 2 St Johns Eagles U10 Division 1 St Johns Eagles U10 Division 2 **St Christophers U11 Division 1 Bankstown Sports U11 Division 2 Revesby Rhinos U12 Division 1 St Johns Eagles U12 Division 2 Milperra Colts U13 Division 1 St Christophers U14 Division 2 Bankstown Bulls U15 Division 1 St Christophers** U18 Division 2 **Greenacre Tigers Open Silver Greenacre Tigers Moorebank Rams Open Gold 14 Division 1 Girls Milperra Colts** 16 Division 2 Girls **Greenacre Tigers Open Womens Tag Moorebank Rams**



Season 2022 Awards and CBDJRL Highlights							
Mini Club Championship	Moorebank Rams						
Mini Player of the Year	Laith Rifaie						
Mod Club Championship (U10s-12s)	Bankstown Sports						
Mod Player of the Year	Samuel Taufateau						
Junior Club Championship (U9s-12s)	Bankstown Sports						
Women's Club Championship (all female tackle and tag)	Milperra Colts						
International Club Championship (male U13s-A Grade)	Greenacre Tigers						
Junior International Player of the Year	Solomone Tupou						
Senior International Player of the Year	Samuel Kimi Ioane						
Female International Player of the Year	Irae Leatigaga						
Club Championship (all teams)	Milperra Colts						
Saundy Steuerwald Volunteer of the Year	Omar Sankari (Berala)						
Karen Folkes Award	Lisa Pemberton (Greenacre)						
Junior League Appreciation Award	Mette Kitiona						
Club of the Year	Berala Bears						
Female League Tag Player of the Year	Jodie Diaz						

JUNIOR LEAGUE REPORT

2022 marked the 101st season for the Canterbury-Bankstown District Junior Rugby League (CBDJRL) and marked the return of a full season without the COVID disruptions that we saw in the previous two years.

Though wet weather caused six weeks of ground closures throughout March and April, all competitions from U5s through to A-Grade were pleasingly completed with only minimal wash-out weekends.

Overall player registrations for the CBDJRL were down in 2022, with a total of 3,231 players registered across 204 teams compared to 3,599 players and 228 teams in 2021. Feedback suggested that closed clubhouses and cancelled training sessions/trial matches contributed to the low numbers. The clubs also associated 'COVID complacency' to the lower numbers, where two years of lock down meant that parents and children had become accustomed to abandoned organised activities. Lower numbers aside, we played footy and thoroughly enjoyed our first full season in a few years.

In the 2022 season, the U13s through to A-Grade were combined in competition with Parramatta. Though they outweighed us in registration numbers, CBDJRL clubs were crowned premiers in six divisions (13-1s, 14-2s, 15-1s, 18-2s, A Silver and A Gold) and a further four teams were runners-up in their respective divisions (13-2s, 15-2s, 16-2s and 16-1s). Two of the top four teams in the 18-1s were also CBDJRL clubs.

These results are very pleasing and demonstrate the strength of our local juniors.

The 2022 season saw Barry Ward, General Manager Pathways & Junior League implement a number of initiatives to improve the selection process of junior talent squads and representative teams. One of these initiatives included the introduction of independent scouts to watch games from the 13s age up.

The introduction of scouts to these games ensured all players had equal and fair opportunity to be identified, and it made the selection process much easier. It also helped to improve the relationship between our local clubs and the senior club by making pathways to the NRL more visibale.

The implementation of positive initiatives such as the above, as well as strong results across the U13s to 18s competitions means that the CBDJRL should be in a very competitive position for the 2023 junior representative season.

The CBDJRL were also very pleased to see three local juniors make their NRL debut for the Canterbury-Bankstown Bulldogs in the 2022 season. Our congratulations go to Jacob Kiraz (St Johns), Billy Tsikrikas (Milperra Colts) and Kurtis Morrin (Moorebank Rams). These three young men were all ten-year players at their junior clubs and are great examples of the talent that our junior clubs and pathways can produce.

Their debuts bring the total up to nine local juniors who have progressed to 1st grade since 2019.

No doubt a highlight of the season was the return to Belmore Sports Ground for our grand finals. This was the first time the finals series returned since 2018 and the games were held across three consecutive Saturdays and one Friday night. All teams who participated in the grand finals thoroughly enjoyed the full Belmore experience with professional team photos in front of the Bulldogs logo and sign, dressing rooms access and were invited to run through the tunnel onto the field. Medal presentations took place in the grandstand of the proud Belmore Sports Ground.

A second highlight of the season was our '100 Years of the CBDJRL' celebration which had been postponed from 2021 due to COVID. The function took place in July 2022 and was attended by just under 200 people. In a special announcement in honour of this wonderful achievement, a CBDJRL 'juniors only' Team of the Century was unveiled. It was a great and memorable night for all.

Though player numbers were down in 2022, this was certainly not due to the efforts of the volunteers running our 12 local clubs. Thank you to all the volunteers who generously give their time to each of our clubs, and we appreciate the passion that they bring every week.

Thank you also to Paul Archer, Daniel Gardner and all the referees from the Canterbury Bankstown Referees Association (CBRA). It is pleasing that their numbers have grown in 2022 and both the CBRA and junior league continue to work together to ensure our local footy remains healthy.

Finally, we must thank our major partner Canterbury League Club for their generous support and also to our junior league sponsors Piety Group, League Fit Australia, Bankstown Physiotherapy and Dental on Evaline whose contributions allow the CBDJRL to be the best it can.

CBDJRL Team of the Century

Team:

Ron Willey (Fullback), Hazem El Masri (Wing), Mark Hughes (Centre), Stan Cutler (Centre), Matt Utai (Wing), Terry Lamb (Five-Eighth), Ray Gartner (Halfback), Frank Sponberg (Lock), Steve Folkes (Second Row), Graeme Hughes (Second Row), Eddie Burns (Front Row), Dr George Peponis (Hooker), Geoff Robinson (Front Row)

Interchange:

Garry Hughes, Brent Sherwin, Ken Charlton, Corey Hughes, Ron Raper, Fred Anderson, Josh Reynolds

Coach:

Malcolm Clift



MEMBERSHIP REVIEW

2022 saw the launch of a new campaign to speak to the unparalleled passion and loyalty of the Bulldogs community – players, staff, Members and fans - and the slogan of "Once a Bulldog, Always a Bulldog" was born. The slogan became the basis of the Club's Membership campaign and helped raise the Bulldogs' total Membership number to 17,580 Members for 2022.

The Club welcomed 3,831 new Members in 2022 and are incredibly grateful for the Members who renewed in 2022, as well as those who returned after some time away from Membership.

For the first time since 2019, Members were afforded the opportunity to attend each home match in Sydney and without any COVID restrictions. A Christmas open training session was held at Belmore Sports Ground late in 2021 to begin the 2022 season and was attended by over 800 Members. Whilst COVID restrictions resulted in the cancellation of the Annual Members Day at the start of the season, the Club was able to deliver an end-of-year Christmas party at Accor Stadium that allowed Members to celebrate the season gone, and to also meet and greet the squad of 2023.

Members Appreciation Round was celebrated in Round 15 against the Wests Tigers at CommBank Stadium. Members were treated to an array of exclusive competitions, offers and discounts throughout the week, allowing Members from all locations to be recognised. Some lucky winners at the match were selected to have their seat upgraded or to receive a prize pack through an on-the-day random prize draw. All Members were invited to attend a post-match function in Club 18 to celebrate the win and be thanked by the players for their unwavering support.

Gone are the days of receiving the same standard Member pack. In partnership with TPF Sports in 2022, the Club offered Members the ability to customise their Membership Pack via our bespoke Mber+ platform. Using Member pack credits, 2022 Members were able to browse and select from over 50 products, allowing them to choose and customise their pack based on individual preferences. Each Member had entitlements and credits loaded to their Mber+ account, which allowed them to redeem their items and shop a wider range of Member Exclusive Merchandise.

The introduction of the Mber+ platform enabled the Club to expand on the rewards that could be offered to long tenure Members and to further celebrate their long-standing connection to the Bulldogs. Members who reached a two-, five-, ten-, 20-, 30-, 40-, 50- or 60-year milestone in 2022 were given the opportunity to redeem a commemorative certificate and a choose between a complimentary lapel pin, medallion, or pennant flag to include in their pack. Furthermore, the 18 Jersey and Junior Rookie experiences were presented live on match day, creating unforgettable experiences for deserving Members.

The Bulldogs congratulate and thank all of our Members who celebrated a milestone year in 2022, as well as the following recipients of the 18 Jersey and Junior Rookie experiences:

ROUND	18 Jersey Winners	Junior Rookie
Round 2	Phillip Stewart	Brodie Walsh
Round 5	Chris Muir	Dean Hadley
Round 8	Daniel Biddle	Stella McAndrew
Round 12	Emily Pescud	Logan Mather
Round 14	Sarah Baird	Aleksandar Vojvodic
Round 15	Sandra Yerbury	Nicholas Zaki
Round 16	Richard Hadley	Meisha Toko
Round 18	Arthur Habib	Nicholas & Denise Kalianiotis
Round 19	George Dagher	Madeena Yatim
Round 21	Doug Beal	Christian Kanaan
Round 25	James Kermond	Abdullah El Homsi



COMMERCIAL REVIEW

GAME DAY & EVENTS

The easing of COVID restrictions resulted in close to a full calendar of events being delivered in 2022 for the first time

With no crowd capacity limitations being enforced, each match day was planned with a focus on reconnecting Members and fans with the Club and reminding them of the thrill of witnessing live events. Our Members and fans thirst for Bulldogs matches resulted in significant increases in crowd figures and ticketing revenue, with some matches surpassing comparable events prior to COVID-19 by close to 400% in revenue. The largest crowd of the year was recorded at the Queen's Birthday clash against the Parramatta Eels, which saw 20,184 fans witness the Bulldogs win the inaugural i4Give Cup.

2022 also saw the Club return to Belmore for a regular season fixture for the first time since 2019, and it was a memorable day for all. The match sold out prior to gates opening and resulted in the Club more-than-doubling the ticket revenue earned from the previous match held at Belmore. We also delivered the first-ever regular season match at Salter Oval, Bundaberg. Bulldogs fever was contagious throughout the town and the match sold out well before the day. The Club made a conscious effort to engage with the local, regional community and travelling Bulldogs fans, and hosted a number of accessible events in the week leading into the match including an Open Training Session and a Corporate Luncheon.

Several recent Corporate and Club events that had been limited in numbers due to COVID restrictions or that had been cancelled as a result, made a successful return in 2022. A key event of which was the Team of the Century Dinner that had been postponed from 2021 to 2022. The event was delivered in 2022 and celebrated 100 years of the Canterbury-Bankstown District Junior Rugby League, as well as honoured players who had graduated from the local junior league clubs to play first grade for the Bulldogs. The season concluded with the first Club Presentation Night of three years and perfectly wrapped up a season which showed great promise and resilience.

The Game Day and Events team are looking forward to continuing to deliver customer focused events in 2023 and will take on board the key learnings from 2022 to greater enhance the experience for all.

MERCHANDISE

Following a review of the retail program, the key objective for 2022 was to be consistent in providing our Members & fans availability to our products.

This resulted in the Club growing market share and far exceeding budgets set out in 2022, with sales comparable to 2015 (the season following a grand final appearance).

We collaborated with an established artist in Pam Brandy Hall, to design our Indigenous jersey for the Round 12 clash at Belmore. The sell-out range included the on-field jersey with the addition of a training tee, training shorts and hoodie.









MERCHANDISE (CONTINUED)

A key retail highlight for the Club in 2022 was the launch of the Illuvium jersey. By working with our existing 2022 official Front of Shorts partners, Illuvium, the Club designed and delivered a one-off custom jersey. The jersey was offered to customers to purchase in a bundle with a 2023 Membership and Cosplay Non-Fungible Token (NFT) and was a first of its' kind in the NRL. The Illuvium jersey was distributed internationally to over 30 countries, allowing the birth of Bulldogs fans all around the world.

In 2023, the Club has proudly launched a new Home and Away on-field kit that features a fresh, clean jersey design and a dominant Bulldogs blue and white $^{\rm '}{\rm V'}$ stripe.

CORPORATE PROGRAM

Bulldogs Partnerships delivered strong growth in 2022 with the Club welcoming 44 new seasonal partners during the season.

For the first time since 2019, partners were able to attend all games in corporate areas without COVID restrictions, and so the Hospitality & Event program was able run in full. There were several partnership benefits that had been rolled over from the previous affected seasons and most of these were able to be delivered for respective partners, alongside some great uptake in new business in 2022.

The Partnership Program exceeded an aggressive budget in 2022 with growth on the previous season up over \$1M in revenue. There was also more structure with the implementation of a CRM & Ticketing System as well as the appointment of new Club staff members to deliver the program across the season.

The Players Club product was sold out before the season had commenced, and Bulldogs in Business attracted over 50 businesses in its' first year of operation, creating many business networking connections that resulted in an estimated \$5M+ in business deals as a result.

The 2023 season sees the Bulldogs Partnerships department go from strength to strength, with almost all apparel brands renewing in some capacity, and with all apparel positions filled. Laundy Hotels has signed a five-year extension with a future renewal clause that could see the Major Partner remain on the front of the jersey for the next decade. This extensive deal has created a very strong position for the Club going forward financially, and the Bulldogs thank the Laundy Hotel Group and Laundy family for their ongoing support. Collectively, the Jersey has seen an increase in real value of \$1M across its assets in 2023. This is a vote of confidence from all of the brands involved in the Club's future prospects.

Most importantly, it is the support that Members and fans give to our partners that enables the Club to develop stronger and more exciting partnerships into the future. Without a fanbase as engaged and diverse as the Bulldogs offer, brands would find it hard to justify the opportunity.

Thank you also to the Board, Executive Team, Commercial Divisions, Players and Football Staff, for supporting and assisting the Club in delivering the level of quality and service that has been a trademark of the Bulldogs Club for many years.



3 RESTAURANTS 3 FUNCTION SPACES HEALTH CLUB



26 Bridge Road Belmore NSW 2192 www.canterbury.com.au









BULLDOGS IN THE COMMUNITY

Dealing with COVID made everyone in the world look at life in a different way. At the Bulldogs, the community has always been number one and during the pandemic, it became even more apparent that community truly is the backbone of this great Club.

Whilst we were very active in 2022, we are entering a period of time where we can look forward to all the good things that we can do together as a community again after COVID. We are fortunate to have so many active people within the Community Arm, people who care and so generously give their time and effort to support our great club.

It is difficult to put a true value on the donations that the Bulldogs Community Arm deliver each year, with a large volume of merchandise being gifted regularly to schools, foundations, hospitals, etc., and given the time that Bulldogs players and staff give to visit and deliver talks. Some of the activities that the players have generously gifted their time and efforts to include hospital visits, PCYC activities, programs, talks at men's health initiatives, organized food donation drives and feeding of the homeless. These are just a few of the many things that the Bulldogs in the Community Arm deliver each year.

BULLDOGS IN THE COMMUNITY (CONTINUED)

Looking back at 2022, the key initiatives that the Community Arm has delivered include:

- Building relationships with local schools that are always looking for ways to support their students. This is very important for the Bulldogs to ensure a strong and positive relationship with students and teachers in all schools.
- Preparing young men and women to become community leaders in the future by ensuring that all Bulldogs Pathways Programs are set up to support and direct young Bulldogs players for future employment after football.
- Welcoming the NSW Fire & Rescue to the Bulldogs family. Players and staff witnessed firsthand the training that is required to join the NSW Fire Department.
- Hosting of the Bulldogs 2022 Iftar dinner, with Bulldogs alumni Hazem El Masri and wife, Arwa Abousamra kindly hosting the evening on behalf of the Club at Accor Stadium. The evening was full of positive energy and the food was outstanding. A positive night to bring people together from all walks of life.
- Hosting of the Women in League (WIL) Lunch at the Canterbury League Club. The event was a great way to celebrate women in sport and Kelly Brown from Recovery Partners was the main quest speaker on the day. Kelly provided guests with a positive outline of her business journey and was joined by Arwa Abousamra and Hazem El Masri to provide insights on being the very first ambassadors appointed for Harvey Norman Women in League, over 14 years
- The support of local author, Alex Sarkis, who wrote a book titled 'Something Blue' about her life growing up in Belmore. In the book, Alex referenced being a Bulldogs supporter. Alex kindly donated a signed book to each of the guests at the Women in League Lunch and the feedback was overwhelmingly positive. The event and recognition of Alex was a great way to celebrate women and bring females in the Bulldogs family together. The community greatly looks forward to WIL in 2023.

Further activities of the Club in 2022:

Bulldogs former players and ambassadors Luke Goodwin and Terry Lamb championed many additional community requests: Hospitals, schools, and even a visit to Long Bay Jail to talk to staff and

- inmates about the Bulldogs brand. The Club also hosted many children from the Clontarf Program throughout the year.
- The 2022 Captains run provided a popular opportunity for local schools, who were invited to attend and witness all the hard work that the players do before a game. Due to COVID, visitors had to watch the players train from a distance which was still received well.
- During the year, Punchbowl Boys students built a charity box for the Bulldogs community. The charity box was designed for players to donate old boots and unwanted items that could be repurposed, recycled, or reused within the community.
- The Bulldogs partnered with 'Deadly Choices' to support Indigenous Health. The Program which will be announced in 2023, promotes healthy lifestyle choices for Aboriginal & Torres Strait Islander people through the Deadly Choices brand.
- The Bulldogs also partnered with NSWRL and 'The Changing Rooms Project'. The project is designed to educate and provide support to the Bulldogs community between ages 11-20 years old on mental health and well-being for boys and schools. Topics discussed are mental fitness, depression, anxiety, self-harm, suicide prevention, drugs, and alcohol abuse. The program has been a success within the community.
- In August, The Bulldogs family travelled to Bundaberg and during this time. NRL players and staff visited several schools including Bundaberg State High, Bargara Primary, Norville Primary & Shalom State High. The local member of Bundaberg, Tom Smith introduced the Bulldogs players and staff to community partners and charities such as Life Flight Helicopters. The trip was a success, and we are looking forward to returning to the area in 2023.

Formal recognition must also be given to Bulldogs player Raymond Faitala-Mariner, who has invested a large amount of time and effort in community work. It was fitting for Raymond to win the Bulldogs Community Award and receive a nomination to the NRL Ken Stephen Medal as a finalist. He is an outstanding ambassador for the Bulldogs when it comes to the community and an extremely valued member of our Bulldogs team.







The Directors present their report together with the financial report of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) and of the Consolidated entity, being the Company and its Controlled entity (Canterbury League Club Limited) for the financial year ended 31 October 2022 and the auditor's report thereon.

1 Directors

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status

Experience, special responsibilities and other directorships

John Khoury Chair of the Board Age 51



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited 2018-present GM of Technology & Change Management at My Muscle Chef 2021-present Group CIO at Allied Pinnacle 2019–2021

GM of Technology, Change Management & Sales Operations at Hills Limited 2017-2019 2017 Rugby League World Cup community ambassador & SBS media tournament correspondent Chief Technology Officer at Allied Pinnacle 2015-2017

Business & Technology Specialisation Diploma of Information Technology Prince2 Project Management

Diploma of Business Administration and Management Advanced Certificate in Logistics & Supply Chain Management Former CBJRL player, coach & team manager 1984-2017

Director of Canterbury League Club Limited

Club Director Training: Director Foundation and Management Collaboration

Club Director Training: Finance for Club Boards

Peter Mortimer
Deputy Chair of the Board
Age 65



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited 2002-2004, 2019-present Player Canterbury Bankstown Bulldogs Rugby League Club Limited 1977-1988

Marketing Manager Canterbury Bankstown Bulldogs Rugby League Club Limited 1986-1992
Chief Executive Cronulla Sutherland Sharks 1992-1993
Founder & Owner of Mortimer's Wines Pty Ltd Orange 1995-present
Director Mortimer's Australian Wines Export division 2016

Andrew Robert Gifford Age 56



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited 2020–present
Member of the Finance, Risk & Audit Sub Committee 2018–present
Bachelor of Business (B Bus) Accounting CPA
Member IML ANZ (Institute of Management and Leaders Australia & New Zealand)
Director of ARG Financial Services Pty Ltd
Director of Australian Surgical Innovations Pty Ltd
30-year recognition Australian Society of CPA's
Director of Canterbury League Club Limited 2021-present
Member of the Audit and Risk Committee 2021-present
Member of the Members Disciplinary Committee 2022-present

 ${\bf Club\ Director\ Training:\ Director\ Foundation\ and\ Management\ Collaboration}$

Club Director Training: Finance for Club Boards

1 Directors (continued)

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status

Experience, special responsibilities and other directorships

Peter Chanel McMahon Age 66

Director of Canterbury Bankstown Bulldogs Rugby League Club Limited 2011-2018, 2020-present

Member of Constitution Reform Working Group 2020-present

Member of Finance, Risk and Audit Committee 2017-2018

Bachelor of Arts (University of Sydney) 1977

Bachelor of Laws (University of Sydney) 1979

Principal of Peter McMahon Advisory 2017-present

Partner, Clayton Utz 1989-2017 (including term as National Managing Partner 2000-2001)

Fellow of Australian Property Institute 2015-present

Leadership in Professional Service Firms, Harvard Business School (USA) 1998

Regional Vice Chair (Asia Pacific) for Real Estate in Lex Mundi (the world's leading association of independent

law firms) 2009-2014

Chair Elect for Lex Mundi Real Estate 2014-2015

Global Chair for Lex Mundi Real Estate 2015-2017

Regional Vice Chair (Asia Pacific) for Agribusiness in Lex Mundi 2011-2017

Member of Property Council of Australia

Past Chairman of Property Law Reform Alliance and Property Council representative on PLRA

Trustee of Committee for the Economic Development of Australia (CEDA) 2000-2017

Life Member of University of Sydney Union 1979-present

Foundation Member of Australian Turf Club (formerly being member of both Australian Jockey Club and

Sydney Turf Club)

Member of Sydney Cricket Ground Trust 1985-present

Director of Canterbury League Club Limited 2014-2018, 2022-present

Member of Canterbury League Club Audit & Risk Committee 2016-2018, 2022-present

Member of Canterbury League Club Remuneration Committee 2015–2018

Member of Canterbury League Club Members Disciplinary Sub Committee 2017-2018

Member of Canterbury Bankstown Bulldogs Rugby League Club Limited

Member of Australian Institute of Company Directors

Club Director Training: Director Foundation and Management Collaboration

Club Director Training: Finance for Club Boards

Joseph Thomas Age 59



Director of Canterbury Bankstown Bulldogs Rugby League Limited 2018-present

Ambassadors Club Former Chairman 2007-2012

Former player of Canterbury Bankstown Bulldogs Rugby League Club Limited

Premiership Winner 1988

Owner and Director of CEJ Fashion Promotions P/L-Est. 1999

Paul Polly Age 43 (Appointed 9th June 2022)



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited 2022-present

Member of Bulldogs in Business 2021

Bulldogs Foundation Member Premiership Patron 2020

Corporate Partner of Canterbury Bankstown Bulldogs Rugby League Club Limited 2016–2021

Member of YPO Sydney Chapter 2022-present

Member of The Leadership Think Tank 2014-2022

Founder & CEO of PDP Fine Foods Pty Limited t/a Wicked Sister Desserts 2008-present

Managing Director of Olympus Grove Pty Ltd 2004-2007

1 Directors (continued)

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status

Experience, special responsibilities and other directorships

Adam Driussi Age 48 (Appointed 9th June 2022)



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited 2022-present CEO, Co-Founder & Director of Quantium 2002-present

Partner at Deloitte 2000-2002

Bachelor of Economics (Actuarial Studies) 1995

Fellow of the Institute of Actuaries of Australia (FIAA) 1997

Actuary of the Year 2013

Fellow of the Financial Services Institute of Australasia 1998

Dimitrios (Jim) Koutsouklakis Age 42 (Resigned 9th June 2022)



Managing Director – Alpha One Advisory; Commercial and Residential Finance Broking

Diploma of Finance & Mortgage Broking Management

Certificate IV in Finance & Mortgage Broking

Member – Mortgage & Finance Association of Australia

Senior Manager - ANZ Banking Group 2007-2018

Master of Business - Sports Management (Deakin University)

Executive Course in Leadership & Negotiation (Harvard School of Law)

Diploma in Advanced Insolvency Law & Practice (University of Southern Queensland)

Bachelor of Commerce (Macquarie University)

Appointed Director of Canterbury League Club Limited in March 2020

Appointed Vice President of Canterbury League Club Limited in June 2021

Member, Audit & Risk Sub-Committee

Member, Member Disciplinary Sub-Committee

Mandatory Director Training, Finance for Club Boards 2020

Mandatory Director Training, Director Foundation and Management Collaboration 2020

Member of The Australian Institute of Company Directors

Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since October 2020

Chair of Canterbury Bankstown Bulldogs Rugby League Club Limited-Business Development Committee

Adrian Paul Turner Age 48 (Resigned 9th June 2022)



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2020

Member of the Finance, Risk & Audit Sub Committee since April 2020

Member of the CBDJRL Sub Committee since October 2020

Over 20 years senior management experience for large corporates across 4 industries (Hospitality, Financial Services, Utilities & Transport)

Senior Manager Financial Governance at Transport for NSW since February 2021

Fellow of Governance Institute of Australia (FGIA) since 2021

Member of Director Institute since 2013

Master of Business Administration - MGSM (MBA)

Master of Management - MGSM (MMgt)

Post Graduate Diploma of Management – MGSM (PGDipMgt)

Certificate Corporate Governance & Risk Management – GIA

2 Company secretary

Mr Aaron Warburton (the Company's Chief Executive Officer) was appointed as Company Secretary on 6 April 2021 and remained in the position for the entirety of the year.

3 Directors' meetings

The number of Directors' meetings held (including meetings of committees of directors) and attendance by each of the directors of the Company during the financial year were as follows:

Director	Board	Board Meetings		Committee Meetings
	Α	В	Α	В
J. Khoury	14	14	-	-
P. Mortimer	14	14	-	-
A. Gifford	14	14	12	12
P. McMahon	13	14	-	-
A. Turner	8	8	8	8
J. Thomas	14	14	-	-
A. Driussi	5	5	-	-
P. Polly	5	5	-	-
D. Koutsouklakis	8	8	-	-
J. Carmody*	-	-	12	12
J. Heraghty*	-	-	12	12
A. Turner*	-	-	4	4

- A Number of meetings attended
- B Number of meetings held during the time the Director held office during the year
- (*) Denotes external advisory committee members who are not Directors

4 Company strategy, objectives and principal activities

Company strategy and objectives

Vision: Bulldogs, the family club that unites and inspires.

Values: Tough, Resilient, Family.

Mission Objectives

- 1. Deliver an innovative football program that delivers consistent, unmatched on field success and nurtures local talent.
- 2. Leverage 'the Bulldogs effect' to support harmony and social change.
- Set the benchmark for the game day and fan experience. 3.
- 4. Maximise the Bulldogs strong brand and the commercialisation of assets.
- 5. Build a resilient organisation to protect and grow the Bulldogs' legacy.

Principal activities

The principal activities of the Consolidated entity during the course of the financial year were the operation of registered clubs and the promotion of rugby league.

There were no significant changes in the nature of the activities of the Consolidated entity during the year.

5 Operating and financial review and performance measurement

These consolidated financial statements are the first general purpose financial statements prepared in accordance with Australian Accounting Standards - Simplified Disclosures. In the prior year, the consolidated financial statements were prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements.

There was no impact on the amounts recognised, measured and classified in the statements of financial position, financial performance and cash flows of the Group as a result of the change in basis of preparation.

Overview of the Consolidated entity

The earnings before depreciation, grants, net finance cost and tax of the Consolidated entity for the year ended 31 October 2022 was \$22,835,712 (2021: \$19,044,039). The profit after tax of the Consolidated entity for the year ended 31 October 2022 was \$10,039,630 (2021: \$4,550,713).

Overview of the Controlled entity

The earnings before depreciation, grants, net finance cost and tax of the Controlled entity for the year ended 31 October 2022 was \$24,651,336 (2021: \$19,594,366) The profit after tax of the Controlled entity for the year ended 31 October 2022 was \$11,893,897 (2021: \$2,930,153).

Overview of the Company

The loss after tax of the Company for the year ended 31 October 2022 was \$(1,854,267) (2021: profit of \$1,620,560).

Performance measurement

The Consolidated entity's financial performance is continually measured against internally set Key Performance Indicators (KPIs) in core business activities including commercial revenues and football operations.

Industry benchmarks, past performance and current economic conditions are also used when setting internal KPIs.

6 Membership

The Company is a Company limited by guarantee and without share capital. The numbers of members as at 31 October 2022 were 1,837 (2021: 1,732). In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter. Total amount that members are liable as at 31 October 2022 is \$18,370 (2021: \$17,320).

7 Likely future developments

Further information about likely future developments in the operations of the Consolidated entity and the expected results of those operations in future financial years has not been included in this report because disclosure of the information would be likely to result in unreasonable prejudice to the Consolidated entity.

8 Events subsequent to reporting date

There has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company and Controlled entity, to affect significantly the operations of the Consolidated entity, the results of those operations, or the state of affairs of the Consolidated entity, in future financial years.

9 Lead auditor's independence declaration

The Lead auditor's independence declaration under S307C is set out on page 9 and forms part of the directors' report for financial year ended 31 October 2022.

This report is made in accordance with a resolution of the Directors:

John Khoury

Chair of Board of Directors

Dated at Belmore this 19th day of December 2022.

AUDITOR'S INDEPENDENCE DECLARATION



Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To the directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

I declare that, to the best of my knowledge and belief, in relation to the audit of Canterbury Bankstown Bulldogs Rugby League Club Limited for the financial year ended 31 October 2022 there have been:

i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and

ii. no contraventions of any applicable code of professional conduct in relation to the audit.

KPMG

Cameron Roan Partner Sydney

19 December 2022

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 October 2022

In AUD		Conso	lidated	Comp	oany
Continuing Operations	Note	2022	2021	2022	2021
Revenue	4 (a)	121,342,061	88,536,905	32,476,951	28,182,150
Other income	4 (b)	714,606	1,748,130	-	-
Net gain arising from changes in the fair value of investment property	11	986,346	975,000	-	-
Gain on disposal of non-current assets		52,297	365,218	-	-
Changes in inventories		(129,348)	- 161,008	(39,549)	- 275,443
Materials and consumables used		(3,946,229)	(2,761,585)	(1,012,504)	(1,000,564)
Poker machine licences and taxes		(22,784,008)	(14,791,504)	(1,012,304)	(1,000,304)
Personnel expenses	5	(46,419,355)	,	(23 172 348)	(19,666,088)
Property expenses	U	(7,053,157)	(4,727,895)	(796,078)	(534,286)
Members' amenities expense		(4,616,785)	(2,220,696)	(700,070)	(001,200)
Donations and sponsorships		(810,235)	(712,497)	_	_
Security expense		(265,430)	(162,782)	-	-
Repairs and maintenance		(3,363,022)	(2,531,291)	(259,739)	(178,097)
Consulting and professional fees		(841,195)	(745,609)	(462,540)	(340,700)
Other expenses		(4,120,936)	(3,615,067)	(2,043,475)	(1,349,375)
Hospitality and promotional expenses		(2,937,076)	(1,355,948)	(3,123,253)	(1,412,187)
Game day and on field expenses		(2,972,822)	(1,868,290)	(2,972,822)	(1,868,290)
Earnings before depreciation, grants, net finance cost and tax		22,835,712	19,044,039	1,405,357	2,108,006
Depreciation expense		(11,833,382)	(12,548,822)	(425,080)	(440,504)
Sponsorship and grant expenses		(399,968)	(1,261,667)	-	
Results from operating activities		10,602,362	5,233,550	(1,830,437)	1,667,502
Finance income	C	17 000	1 000	0.770	
Finance income	6	17,880	1,293	3,770	(40.040)
Finance cost	6	(580,612)	(271,255)	(27,600)	(46,942)
Net finance cost	6	(562,732)	(269,962)	(23,830)	(46,942)
Profit / (loss) before income tax Tax (expense) / benefit	7	10,039,630	4,963,588 (412,875)	(1,854,267)	1,620,560
Profit / (loss) for the year		10,039,630	4,550,713	(1,854,267)	1,620,560
Other comprehensive income, net of tax			-	-	-
Total comprehensive income / (loss) for the year		10,039,630	4,550,713	(1,854,267)	1,620,560

STATEMENT OF FINANCIAL POSITION

For the year ended 31 October 2022

In AUD		Conso	lidated	Compa	any
Assets	Note	2022	2021	2022	2021
Cash on hand and at bank	8	8,906,362	11,345,614	1,054,090	3,798,967
Trade and other receivables	9	1,862,110	2,483,316	1,666,340	2,406,244
Inventories	10	1,093,740	964,392	137,670	98,121
Prepayments		537,230	314,683	225,345	72,000
Total current assets		12,399,442	15,108,005	3,083,445	6,375,332
Trade and other receivables	9	97,872	79,124	97,872	79,124
Investment property	11	15,750,000	14,700,000	-	
Deferred tax assets	12	-	-	-	
Property, plant and equipment	13	186,104,991	188,944,871	3,019,402	1,445,350
Intangible assets	15	6,217,682	6,217,682	-	-
Right of use asset	20 (a)	1,255,119	1,717,505	617,801	665,527
Total non-current assets		209,425,664	211,659,182	3,735,075	2,190,001
Total assets		221,825,106	226,767,187	6,818,520	8,565,333
Liabilities					
Trade and other payables	16	14,294,345	12,094,686	4,740,892	5,047,260
Provisions	17	1,098,049	785,929	822,041	529,506
Loans and borrowings	18	11,753	11,753	11,753	11,753
Employee benefits	19	3,899,763	3,329,642	388,047	260,377
Lease liabilities	20 (b)	456,812	464,872	21,253	44,042
Total current liabilities		19,760,722	16,686,882	5,983,986	5,892,938
Loans and borrowings	18	5,992,615	23,464,832	92,615	64,832
Employee benefits	19	313,938	415,211	44,377	32,935
Provisions	17	2,000	2,000	2,000	2,000
Lease liabilities	20 (b)	1,018,774	1,500,835	747,739	770,558
Total non-current liabilities		7,327,327	25,382,878	886,731	870,325
Total liabilities		27,088,049	42,069,760	6,870,717	6,763,263
Net assets		194,737,057	184,697,427	(52,197)	1,802,070
Members' funds					
Amalgamation reserve		12,901,167	12,901,167	-	
Retained earnings / (accumulated losses)		181,835,890	171,796,260	(52,197)	1,802,070
Total members' funds		194,737,057	184,697,427	(52,197)	1,802,070
Total Inclination Italias			. 5 1,001 , 121	(02,:07)	1,002,010

STATEMENT OF CHANGES IN MEMBERS' FUNDS

For the year ended 31 October 2022

Consolidated						
In AUD	Note	Amalgamation reserve	Retained earnings	Total members' funds		
Balance at 1 November 2020		12,901,167	167,245,547	180,146,714		
Profit for the year		-	4,550,713	4,550,713		
Other comprehensive income, net of tax	_	-	-	-		
Total comprehensive income for the year	_	-	4,550,713	4,550,713		
Balance at 31 October 2021	_	12,901,167	171,796,260	184,697,427		
Balance at 1 November 2021		12,901,167	171,796,260	184,697,427		
Profit for the year		-	10,039,630	10,039,630		
Other comprehensive income, net of tax	_	-	-	-		
Total comprehensive income for the year	_	-	10,039,630	10,039,630		
Balance at 31 October 2022		12,901,167	181,835,890	194,737,057		

	Company		
In AUD No	te	Accumulated Losses	Total members' funds
Balance at 1 November 2020		181,510	181,510
Profit for the year		1,620,560	1,620,560
Other comprehensive income, net of tax			_
Total comprehensive loss for the year		1,620,560	1,620,560
Balance at 31 October 2021		1,802,070	1,802,070
Balance at 1 November 2021		1,802,070	1,802,070
Loss for the year		(1,854,267)	(1,854,267)
Other comprehensive income, net of tax		-	-
Total comprehensive loss for the year		(1,854,267)	(1,854,267)
Balance at 31 October 2022		(52,197)	(52,197)

STATEMENT OF CASH FLOWS

For the year ended 31 October 2022

In AUD		Conso	lidated	Comp	oany
Cash flows from operating activities	Note	2022	2021	2022	2021
Cash receipts from customers, sponsors and grant providers		134,864,792	97,478,329	36,445,801	29,205,389
Cash paid to suppliers and employees		(110,236,819)	(91,189,470)	(37,197,935)	(29,532,581)
Cash generated from operations		24,627,973	6,288,859	(752,134)	(327,192)
Interest paid	6	(580,612)	(271,255)	(27,600)	(46,942)
Interest received	6	17,880	1,293	3,770	
Net cash from / (used in) operating activities		24,065,241	6,018,897	(775,964)	(374,134)
Cash flows from investing activities					
Proceeds from sale of property, plant and equipment		425,893	564,574	-	-
Acquisition of property, plant and equipment	13	(8,904,394)	(5,290,408)	(1,951,088)	(172,888)
Acquisition of investment property	11	(63,654)	-	-	-
Net cash used in investing activities		(8,542,155)	(4,725,834)	(1,951,088)	(172,888)
Cash flows from financing activities					
Payments of lease liabilities Repayment of borrowings	20 (d)	(490,121)	(369,986)	(45,608)	(44,042) -
Proceeds from borrowings		(17,472,217)	(9,200,000)	27,783	-
Net cash (used in) / from financing activities		(17,962,338)	(9,569,986)	(17,825)	(44,042)
Net increase / (decrease) in cash and cash equivalents		(2,439,252)	(8,276,923)	(2,744,877)	(591,064)
Cash and cash equivalents at beginning of year		11,345,614	19,622,537	3,798,967	4,390,031
		8,906,362	11,345,614	1,054,090	3,798,967

For the year ended 31 October 2022

1 Reporting entity

Canterbury Bankstown Bulldogs Rugby League Club Limited (the "Company") is a company incorporated and domiciled in Australia. The consolidated financial statements of the Company as at and for the year ended 31 October 2022 comprise the Company and its controlled entity (Canterbury League Club Limited) (together referred to as the 'Consolidated entity' and individually as 'Controlled entity').

The Company is a Company limited by quarantee and without share capital. In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter.

The Consolidated entity is a not-for-profit entity and is primarily involved in the operation of registered clubs and the promotion of rugby league.

2 Basis of preparation

(a) Statement of compliance

These consolidated financial statements are general purpose financial statements for distribution to the members and for the purpose of fulfilling the requirements of the Corporations Act 2001. They have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures made by the Australian Accounting Standards Board and the Corporations Act 2001.

These consolidated financial statements are the first general purpose financial statements prepared in accordance with Australian Accounting Standards - Simplified Disclosures. In the prior year the consolidated financial statements were general purpose financial statements in accordance with Australian Accounting Standards - Reduced Disclosure Requirements. There was no impact on the recognition and measurement of amounts recognised in the statements of financial position, profit and loss and other comprehensive income and cash flows of the Group as a result of the change in the basis of preparation.

ASIC Class Order 10/654 Inclusion of parent entity financial statements in financial reports has been applied to permit the inclusion of parent entity financial statements in this consolidated financial report.

These consolidated financial statements were authorised for issue by the Company's Board of Directors on 19 December 2022.

(b) Basis of measurement

These consolidated financial statements have been prepared on the historical cost basis, except for investment property which is measured at fair value.

(c) Functional and presentation currency

These consolidated financial statements are presented in Australian dollars, which is also the Consolidated entity's functional currency.

(d) Use of estimates and judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

- Investment property Note 11
- Property, plant and equipment Note 13
- Intangible assets Note 15
- Note 16 Trade and other payables
- Note 20 Leases
- Note 22 Contingent assets and contingent liabilities

(e) Going concern

The financial statements of the Company and its Controlled entity have been prepared on the going concern basis of accounting, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business.

For the year ended 31 October 2022

2 Basis of preparation (continued) (e) Going concern (continued)

(i) Company

The Company has reported a working capital deficiency of \$2,900,541(2021: surplus of \$449,458), negative net assets position of \$52,197 (2021: positive net assets position of \$1,802,070), net cash outflows from operating activities of \$775,964 (2021: net cash outflow from operating activities of \$374,134) and loss after tax of \$1,854,267 (2021: profit after tax of \$1,620,560) as at 31 October 2022. Notwithstanding the above, the Directors believe the ongoing concern assumption is appropriate given:

- The Controlled entity has committed grant funding to the Company for the year ending 31 October 2022 of \$6,050,000.
- The Company has an unutilised overdraft facility of \$1.500.00 available from Commonwealth Bank of Australia: and
- In addition to the committed funding above, the Controlled entity has undertaken to continue to provide such financial and other support that the Directors determine, is within its capacity and that is necessary (including grants or loans) to the Company for at least the next twelve months from the date of approval of the Company's financial statements for the year ended 31 October 2022 to enable the Company to continue to trade and to meet its financial obligations and be able to pay its debts as and when they become due and payable.

After considering the above, the Directors consider that the Company will be able to continue to fulfil all obligations as and when they fall due for the foreseeable future, being at least one year from the date of approval of these financial statements, and accordingly, that the Company's financial statements should be prepared on a going concern basis.

(ii) Controlled entity

As at 31 October 2022, the Controlled entity recorded a net working capital deficiency of \$4,460,739 (2021: deficiency of \$2,061,271) and net assets of \$194,789,254 (2021: \$182,895,357). The Controlled entity recorded a net profit for the year of \$11,893,897 (2021: \$2,930,153) and positive operating cash flows of \$24,841,205 (2021: \$6,393,031).

The Directors have prepared the cash flow forecasts for the 13 months post year end date of 31 October 2022 (1 November 2022 to 31 November 2023) and are comfortable that the Controlled entity will be able to meet its financial obligations as and when they fall due.

Accordingly, the Directors have prepared the financial report on a going concern basis in the belief that the Controlled entity will realise its assets and settle its liabilities and commitments in the normal course of business and for at least the amounts stated in the financial report.

(f) New and amended standards adopted by the Group

The Group has initially adopted the following standard and amendments from 1 November 2021: - AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities;

The above standard and amendments did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

A number of other new standards are also effective from 1 November 2021 but they do not have a material effect on Group's financials statements.

3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, except for the adoption of new accounting standards.

(a) Basis of consolidation

(i) Subsidiaries

Subsidiaries are entities controlled by the Consolidated entity. Control exists when the Consolidated entity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that currently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Consolidated entity.

For the year ended 31 October 2022

3 Significant accounting policies (continued)

(a) Basis of consolidation (continued)

ii) Transactions eliminated on consolidation

Intra-group balances, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

(iii) Amalgamation reserve

An amalgamation reserve in members' funds is utilised for amalgamations with other registered clubs. The amount presented is equal to the fair value of the net assets of the club acquired at the date of acquisition. The individual assets and liabilities acquired are presented in the consolidated statement of financial position. This policy is effective for amalgamations occurring after 1 November 2010.

(b) Financial instruments

(i) Recognition and derecognition

Financial assets and financial liabilities are recognised when the Consolidated entity becomes a party to the contractual provision of a financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial assets expire, or when the financial asset and substantially all the risks and rewards are transferred.

A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

(ii) Classification and measurement of financial assets

Financial assets are classified according to their business model and the characteristics of their contractual cash flows. Except for those receivables that do not contain a significant financing component and are measured at the transaction price, all financial assets are initially measured at fair value adjusted for transactions costs (where applicable).

(iii) Subsequent measurement of financial assets

For the purpose of subsequent measurement, financial assets, other than those designated and effective as

- Financial assets at fair value through profit or loss (FVTPL);
- Financial assets at amortised cost;
- Debt instruments at fair value through other comprehensive income (FVTOCI); and
- Equity Instruments at FVTOCI.

Financial assets are not reclassified subsequent to their initial recognition unless the Consolidated entity changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance income and finance expenses, except for impairment of trade receivables which is presented within other expenses.

Financial assets with contractual cash flows representing solely payments of principal and interest and held within a business model of 'hold to collect' contractual cash flows are accounted for at amortised cost using the effective interest method.

Financial assets at amortised costs comprise of cash at bank and trade and other receivables. There are no financial assets classified under the FVPTL, debt instruments at FVTOCI and equity instruments at FVTOCI categories.

(iv) Classification and measurement of financial liabilities

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Consolidated entity designated a financial liability at fair value through profit or loss.

Subsequently, financial liabilities are measured at amortised cost using the effective interest method except for derivatives and financial liabilities designated at FVPL, which are carried subsequently at fair value with gains or losses recognised in profit or loss (other than derivative financial instruments that are designated and effective as hedging instruments).

(c) Property, plant and equipment

(i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

For the year ended 31 October 2022

3 Significant accounting policies (continued)

(c) Property, plant and equipment (continued)

(i) Recognition and measurement (continued)

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gains and losses on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

(ii) Subsequent costs

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Consolidated entity. Ongoing repairs and maintenance are expensed as incurred.

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognised in profit or loss over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Consolidated entity will obtain ownership by the end of the lease term. Land is not depreciated.

The depreciation methods and estimated depreciation rates for the current and comparative periods are as follows:

	Depreciation rates	Depreciation methods
Leasehold improvements	33.30%	Straight line
Land and Buildings*	2.50%	Straight line
Furniture and fittings, plant and equipment	10 - 40%	Diminishing value
Poker machines	20 - 40%	Diminishing value
Assets under lease/hire purchase	25%	Straight line

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

(d) Intangible assets

Poker machine entitlements

Poker machine entitlements have infinite useful lives given they have no expiry date. They are measured at cost less accumulated impairment losses. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred. Poker machine entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment at each reporting date.

(e) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

(f) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition.

^{*} Land is not depreciated

For the year ended 31 October 2022

3 Significant accounting policies (continued)

(f) Inventories (continued)

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

(g) Impairment

(i) Non-derivatives financial assets

The Consolidated entity recognises loss allowances for Expected credit losses (ECL) on financial assets measured at amortised cost.

The Consolidated entity measures loss allowances for cash at bank balances as 12-month ECL as credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Consolidated entity considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Consolidated entity's historical experience and informed credit assessment and including forward-looking information.

The Consolidated entity considers cash balance to have low credit risk when its credit risk rating is equivalent to the globally understood definition of "investment grade". The Consolidated entity considers this to be Baa3 or a higher rating per Moody's or BBB- or higher per Standards and Poor's.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flow due to the entity in accordance with the contract and the cash flows that the Company expects to receive).

ECLs are discounted at the effective interest rate of the financial asset.

At each reporting date, the Consolidated entity assesses whether financial assets carried at amortised cost are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

Trade and other receivables

A provision for impairment of trade receivables is established when there is objective evidence that the Consolidated entity will not be able to collect all amounts due according to the original terms of the receivables. Provision is raised on a specific debtor as well as on a collective basis. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that a specific debtor balance is impaired. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss. When a receivable is uncollectable, it is written off against the allowance for receivables. Subsequent recoveries of amounts previously written off are credited against profit or loss.

(ii) Non-financial assets

At each reporting date, the Consolidated entity reviews the carrying amounts of its non-financial assets (other than investment property, inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

For the year ended 31 October 2022

3 Significant accounting policies (continued)

(g) Impairment (continued)

(ii) Non-financial assets (continued)

The recoverable amount of asset of CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risk specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated to the carrying amounts of the assets in the CGU on a pro rata basis.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss and been recognised.

(h) Employee benefits

(i) Defined contribution plans

À defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in profit or loss in the periods during which services are rendered by employees.

(ii) Other long-term employee benefits

The Consolidated entity's net obligation in respect of long-term employee benefits other than defined benefit plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on-costs; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Consolidated entity's obligations.

(iii) Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

(i) Provisions

A provision is recognised if, as a result of a past event, the Consolidated entity has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pretax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

The Consolidated entity operates a loyalty program where customers accumulate points for dollars spent. The provision represents the current estimate of future cash outflows that will result from future redemption of unredeemed points as at vear end.

Make good provision

In accordance with the Consolidated entity's leases of premises, the Consolidated entity must restore leased premises to their original condition. Because of the long-term nature of the liability, the greatest uncertainty in estimating the provision is the costs that will ultimately be incurred.

The provision is the best estimate of the present value of the expenditure required to settle the make good obligation at the reporting date, based on current market conditions. Future restoration costs are reviewed annually and any changes are reflected in the present value of the make good provision at the end of the reporting period.

(i) Revenue

Provision of services

Revenue from the provision of services includes sponsorship and corporate hospitality, membership subscriptions, merchandise royalties and commissions. Revenue from the provision of services is recognised in the period over which the Consolidated entity satisfies its performance obligations or series of performance obligations to its customers. Revenue is recognised to the extent that recovery of the contract consideration is considered probable and the amount of revenue can be measured reliably. Revenue is deferred to the extent that the Consolidated entity has not met its performance obligations to its customers. Revenue is recognised using the output method under the terms of each contractual arrangement with customers.

For the year ended 31 October 2022

3 Significant accounting policies (continued)

(j) Revenue (continued)

Gaming revenue

Revenue from gaming is recognised at a point-in-time being the net difference between gaming wins and losses for the day and is recognised at the close of business each day.

Food and beverage revenue

Food and beverage revenue is recognised at the point in time the goods are provided and payment is collected.

Function and other revenues

Function and other revenues are recognised at the point in time services are performed.

Commissions

When the Consolidated entity acts in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the Consolidated entity.

Grant revenue

Grants are initially recognised as deferred income at fair value if there is reasonable assurance that the grants will be received. and that the Consolidated entity will satisfy the performance obligations associated with the grant. Grant revenue is recognised on a systematic basis over the period to which the grant relates.

(k) Finance income and finance costs

Finance income comprises interest income on cash and cash equivalents. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Finance costs comprise interest expense on loans and borrowings. Borrowing costs that are not directly attributable to the acquisition, construction or productions of a qualifying asset are recognised in profit or loss using the effective interest method.

(I) Taxation

(i) Company

The Company is exempt from income tax under Taxation Ruling 97/22 as the Company is regarded as being established for the encouragement of a game and sport.

(ii) Consolidated entity

a) Current tax

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

b) Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

The measurement of deferred tax reflects the tax consequences that could follow the manner in which the Consolidated entity expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets. and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

For the year ended 31 October 2022

3 Significant accounting policies (continued)

(I) Taxation (continued)

(ii) Consolidated entity (continued)

c) Tax exposure

In determining the amount of current and deferred tax the Consolidated entity takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Consolidated entity to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

(m) Goods and services tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO) is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(n) Leases

At inception of a contract, the Consolidated entity assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Consolidated entity assesses whether:

- the contract involves the use of an identified asset this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the Consolidated entity has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the Consolidated entity has the right to direct the use of the asset. The Consolidated entity has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Consolidated entity has the right to direct the use of the asset if either:
 - the Consolidated entity has the right to operate the asset; or
 - the Consolidated entity designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Consolidated entity allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

For contracts entered into before, the Consolidated entity determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed a right to use the asset. An arrangement conveyed the right to use the asset if one of the following was met:
 - the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output;
 - the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or
 - facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

For the year ended 31 October 2022

3 Significant accounting policies (continued) (n) Leases (continued)

(i) As a lessee

The Consolidated entity recognises a right-of-use asset and a lease liability at the lease commencement date. The rightof-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date and plus any initial direct costs incurred.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Consolidated entity's incremental borrowing rate. Generally, the Consolidated entity uses its incremental borrowing rate as the discount rate.

Lease payment included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date; and
- lease payments in an optional renewal period if the Consolidated entity is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Consolidated entity is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Controlled entity's estimate of the amount expected to be payable under a residual value guarantee, or if the Controlled entity changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero. The Consolidated entity presents right-of-use assets and lease liabilities separately in the statement of financial position.

(ii) As a lessor

When the Consolidated entity acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Consolidated entity makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Consolidated entity considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Consolidated entity recognises lease payments received under operating leases as income on a straight line basis over the lease term as part of "other revenue".

The accounting policies applicable to the Consolidated entity as a lessor in the comparative period were not different from AASB 16.

For the year ended 31 October 2022

4 (a) Revenue

The Group Generates revenue primarily from the operation of catering, food and beverage and rugby league sport related activities and facilities.

In the following table, revenue is disaggregated by primary geographical market, major products and service lines and timing of revenue recognition.

Major products/service lines	Con	solidated	C	ompany
In AUD	2022	2021	2022	2021
Revenue from catering	7,743,854	4,937,930	-	-
Redemption of complimentary & discounted food	-	(978,099)	-	-
	7,743,854	3,959,831	-	-
Revenue from beverages Redemption of complimentary & discounted	4,220,019	3,209,699 (541,606)	-	-
drinks	4 000 040			
	4,220,019	2,668,093	-	-
Revenue from gaming Loyalty points issued	79,199,364 -	57,324,935 (2,980,986)	-	-
	79,199,364	54,343,949	-	-
Revenue from fitness centre Revenue from functions Subscriptions and joining fees	1,633,069 815,477 175,088	1,332,346 345,868 178,302	31,679 -	- 41,800 14,204
Sponsorship and corporate partnership revenue	7,532,722	5,666,072	7,682,722	5,666,072
Commissions revenue	109,219	88,703	-	-
Season tickets and gate receipts	3,059,031	1,468,927	3,059,031	1,468,927
Other revenue	1,287,847	739,558	2,817,148	787,558
Grant revenue	15,070,500	17,115,667	18,390,500	19,574,0000
Merchandise sales and royalties	495,871	629,589	495,871	629,589
	121,342,061	88,536,905	32,476,951	28,182,150
Primary geographical market Australia	121,342,061	88,536,905	32,476,951	28,182,150
Timing of revenue recognition Revenue recognised at a point in time	121,342,061	88,536,905	32,476,951	28,182,150

For the year ended 31 October 2022

4 (b) Other Income

	Con	Consolidated		mpany
In AUD	2022	2021	2022	2021
Government grants received	-	1,384,054	-	-
Rent received	388,931	323,997	-	-
Sundry Income	325,675	40,079	-	-
	714,606	1,748,130	-	-

5 Personnel expenses

	Con	Consolidated		Company
In AUD	2022	2021	2022	2021
Wages and salaries	34,801,510	28,407,756	19,385,727	16,923,819
Other associated personnel expenses	8,173,097	6,285,435	2,178,465	1,501,536
Contributions to defined contribution plans	3,444,748	2,555,867	1,608,156	1,240,733
	46,419,355	37,249,058	23,172,348	19,666,088

6 Finance income and finance costs

	Con	solidated	(Company
In AUD	2022	2021	2022	2021
Interest income	17,880	1,293	3,770	-
Finance income	17,880	1,293	3,770	-
Interest expense – bank loans	(521,834)	-	-	-
Interest expense – others	(58,778)	(271,255)	(27,600)	(46,942)
Finance cost	(580,612)	(271,255)	(27,600)	(46,942)
Net finance cost recognised in profit or loss	(562,732)	(269,962)	(23,830)	(46,942)

7 Tax expense

	Consolidated		Comp	Company	
In AUD	2022	2021	2022	2021	
Current tax expense	-	-	-	-	
Current year					
	-	-	-	-	
Deferred tax expense					
Origination and reversal of temporary differences	-	(412,875)	-	-	
	-	(412,875)	-	-	
Total tax benefit/(expense)	-	(412,875)	-	-	

For the year ended 31 October 2022

7 Tax expense (continued)

Numerical reconciliation between tax expense and pre-tax accounting profit
The Income Tax Assessment Act 1997 (amended) provides that under the concept of mutuality, registered clubs are only liable for income tax on income derived from non-members and from outside entities.

The Company is exempt from income tax (see note 3(I)).

The amount set aside for income tax in the statement of comprehensive income has been calculated as follows:

	Con	solidated	(Company
In AUD	2022	2021	2022	2021
Proportion of net taxable income attributable to non-members	1,356,262	(861,461)	-	-
Tax losses not brought to account	(1,356,262)	861,461	-	-
	-	-	-	-
Less: Other deductible expenses		-	-	-
Net taxable income subject to tax	-	-	-	-
Income tax using the Company's statutory income tax rate of 27.5% (2021: 27.5%)				
Movement in deferred tax assets		(412,875)	-	
		(412,875)	-	-

Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of carried forward tax losses amounting to \$1,927,358 (2021: \$1,927,358).

8 Cash and cash equivalents

	Consolidated		Company		
In AUD	2022	2021	2022	2021	
Cash on hand	4,462,588	4,773,732	871,688	1,535,851	
Cash at Bank	4,443,774	6,571, 882	182,402	2,263,116	
Cash and cash equivalents in the statement of cash flows	8,906,362	11,345,614	1,054,090	3,798,967	

9 Trade and other receivables

	Coi	Consolidated		Company		
In AUD	2022	2021	2022	2021		
Current						
Trade receivables	1,760,073	2,389,788	1,564,303	2,312,716		
Other receivables	95,586	83,866	95,586	83,866		
Finance lease receivable	6,451	9,662	6,451	9,662		
	1,862,110	2,483,316	1,666,340	2,406,244		
Non-current						
Finance lease receivable	97,872	79,124	97,872	79,124		
	97,872	79,124	97,872	79,124		

For the year ended 31 October 2022

10 Inventories

	Con	Consolidated		mpany
In AUD	2022	2022 2021		2021
Bar	581,159	468,044	-	-
Bistro	98,024	68,962	-	-
Other	414,557	427,386	137,670	98,121
	1,093,740	964,392	137,670	98,121

11 Investment property

	Consolidated		Co	mpany
In AUD	2022	2021	2022	2021
Balance at 1 November	14,700,000	13,725,000	-	-
Acquisitions	63,654	-	-	-
Net gain arising from changes in the fair value of investment properties	986,346	975,000	-	-
Balance at 31 October	15,750,000	14,700,000	-	-

Investment property represents the Company's land and building holdings located in Liverpool, Lakemba and Belmore NSW, and are stated at fair value. The determination of fair value has been based on a valuation carried out in October 2022 by an independent valuer (Hymans Assets Management) which holds a recognised and relevant professional qualification and has recent experience in the location and category of the investment properties. The open market value for these properties was \$15,750,000 as at 31 October 2022.

For the year ended 31 October 2022

12 Tax assets and liabilities

Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

Consolidated	Deferred to	Deferred tax assets Deferred tax Liabilities		Liabilities	Ne	t
In AUD	2022	2021	2022	2021	2022	2021
Property, plant and equipment	362,880	362,880	-	-	362,880	362,880
Investment property	-	-	591,120	591,120	(591,120)	(591,120)
Leases	4,805	4,805	-	-	4,805	4,805
Employee benefits	167,318	167,318	-	-	167,318	167,318
Trade and other payables	31,733	31,733	-	-	31,733	31,733
Prepayments	-	-	(24,384)	(24,384)	24,384	24,384
Donations	_	-	_	-	-	
Net tax assets	566,736	566,736	566,736	566,736	-	-

Movement in temporary differences during the year	Consolidated				
In AUD	Balance 1 November 2020	Recognised in profit or loss	Balance 31 October 2021		
Property, plant and equipment	712,375	(349,495)	362,880		
Investment property	(352,359)	(238,761)	(591,120)		
Leases	556	4,249	4,805		
Employee benefits	166,054	1,264	167,318		
Trade and other payables	67,106	(35,373)	31,733		
Prepayments	(8,017)	32,401	24,384		
Donations	(100,463)	100,463	-		
Provisions	Palamas	- Decembed in	Polones		

In AUD	Balance 1 November 2021	Recognised in profit or loss	Balance 31 October 2022
Property, plant and equipment	362,880	-	362,880
Investment property	(591,120)	-	(591,120)
Leases	4,805	-	4,805
Employee benefits	167,318	-	167,318
Trade and other payables	31,733	-	31,733
Prepayments	24,384	-	24,384
Donations		-	

For the year ended 31 October 2022

13 Property, plant and equipment

13 Property, plant and equipment			Consolidated	I			
In AUD	Land and buildings	Leasehold improvements	Furniture and fittings, plant and equipment	Poker machines	Asset under lease/hire purchase	Work in progress	Total
Reconciliation of carrying amount Balance at 1 November 2021							
Gross carrying amount	220,203,278	1,053,911	75,547,477	27,972,609	411,004	573,277	325,761,556
Accumulated depreciation	(66,924,952)	(782,540)	(45,705,002)	(23,124,888)	(279,303)	-	(136,816,685)
Net Carrying amount at 1 November 2021	153,278,326	271,371	29,842,475	4,847,721	131,701	573,277	188,944,871
Additions	849,166	1,745,711	1,615,258	3,201,631	-	1,492,628	8,904,394
Depreciation	(4,883,817)	(3,844,071)	(2,642,790)	-	-	-	(11,370,678)
Disposals: gross carrying amount	-	-	(1,053,251)	(4,893,731)	-	(48,875)	(5,995,857)
Disposals: depreciation offset	-	-	1,004,173	4,618,088	-	-	5,622,261
Net carrying amount at 30 October 2022	149,243,675	(1,826,989)	28,765,865	7,773,709	131,701	2,017,030	186,104,991

Valuation of land and buildings

The latest independent valuations of the Company's land and buildings, carried out in October 2018 by Hymans Assets Management on the basis of open market value for existing use, resulted in a valuation of land and buildings of \$219,000,000. Any additions or transfers since the valuations are expected to be reflected in an equivalent increase in the recoverable amount of the Company's land and buildings. The written down value of land and buildings as at 31 October 2022 is \$149,243,675 (2021: \$153,278,326). The Directors are comfortable that the carrying amounts of the land and buildings are not impaired.

	Company						
In AUD	Leasehold Improvements	Furniture and fittings, plant and equipment	Asset under lease/hire purchase	Work in Progress	Total		
Reconciliation of carrying amo Balance at 1 November 2021	ount						
Gross carrying amount	1,053,911	4,138,988	411,004	-	5,603,903		
Accumulated depreciation	(782,540)	(3,096,710)	(279,303)	-	(4,158,553)		
Net Carrying amount at 1 November 2021	271,371	1,042,278	131,701	-	1,445,350		
Additions	-	1,615,258	-	335,830	1,951,088		
Depreciation	-	(377,036)	-	-	(377,036)		
Net carrying amount at 30 October 2022	271,371	2,280,500	131,701	335,830	3,019,402		

For the year ended 31 October 2022

14 Core and non-core properties

Pursuant to Section 41J of the Registered Clubs Amendment Act 2006, the Consolidated entity defines property as follows:

	Con	solidated
In AUD	2022	2021
Core property	148,128,200	152,163,068
Non-core property	16,865,757	15,815,257
Balance at 31 October	164,993,957	167,978,325

Core properties are located at: 26 Bridge Road, Belmore, NSW 26 Quigg Street, Lakemba, NSW 61 Moxon Road, Punchbowl NSW Non-core properties are located at: 32 Quigg Street, Lakemba, NSW 82 Memorial Avenue, Liverpool, NSW 20 The Boulevarde, Lakemba, NSW 21 The Boulevarde, Lakemba, NSW 84 Memorial Avenue, Liverpool, NSW Non-core properties are located at: 70 Bridge Road, Belmore, NSW 64 Bridge Road, Belmore, NSW 376 Burwood Road, Belmore, NSW 4 York Street, Belmore, NSW 28 Gladstone Street, Belmore, NSW

15 Intangible assets

In AUD	Poker machine entitlements	Rights to a domain name	Total
Reconciliation of carrying amount Balance at 1 November 2021			
Gross carrying amount	6,209,500	8,182	6,217,682
Accumulated amortisation and impairment losses	-	-	-
Net carrying amount at 1 November 2021	6,209,500	8,182	6,217,682
Net carrying amount at 30 October 2022	6,209,500	8,182	6,217,682

Poker machine entitlements represent the licence held by the Controlled entity to operate gaming machines at its premises. They are measured at cost less accumulated impairment losses. They have been tested for impairment losses through analysis of fair value less cost to sell and value in use. From this assessment no impairment losses were identified (2021: nil).

16 Trade and other payables

	Con	Consolidated		Company	
In AUD	2022	2021	2022	2021	
Current					
Trade payables	4,693,044	3,755,991	1,883,617	747,059	
Other payables and accrued expenses	8,239,988	6,270,101	1,804,663	2,495,401	
Income received in advance	1,361,313	2,068,594	1,052,612	1,804,800	
	14,294,345	12,094,686	4,740,892	5,047,260	

For the year ended 31 October 2022

17 Provisions

	Consoli	Consolidated		Company	
In AUD	2022	2021	2022	2021	
Current					
Loyalty Points	276,008	256,423	-	-	
Employee termination	822,041	529,506	822,041	529,506	
	1,098,049	785,929	822,041	529,506	
Non-current					
Make good provision	2,000	2,000	2,000	2,000	
	2,000	2,000	2,000	2,000	

18 Loans and Borrowings

	Consolidated		Company		
In AUD	2021	2020	2021	2020	
Current					
Bank loan facility	-	-	-	-	
Other facilities	11,753	11,753	11,753	11,753	
	11,753	11,753	11,753	11,753	
Non-current					
Bank loan facility	5,900,000	23,400,000	-	-	
Other facilities	92,615	64,832	92,615	64,832	
	5,992,615	23,464,832	92,615	64,832	

(a) Bank loan facilities

The Consolidated entity's borrowings as at 31 October 2022 were \$5,900,000 and have been classified as non-current liabilities as the facility has a date of maturity of 30 April 2026.

The Consolidated entity has access to the following lines of credit:

In AUD	Cash Advance Facility 1	Cash Advance Facility 2	Overdraft	Asset Finance Facility	Total loan facility
Total facility limit	32,000,000	5,000,000	1,500,000	3,500,000	42,000,000
Facilities utilised at reporting date	5,900,000	-	-	-	5,900,000
Facilities not utilised at reporting date	26,100,000	5,000,000	1,500,000	3,500,000	36,100,000
Maturity date	30/04/2026	30/04/2026	N/A	30/04/2026	

Security:

The facilities are secured by registered first mortgages over certain properties of the entity.

- a. Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26, 64 and 70 Bridge Road, Belmore, NSW 2192.
- b. Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 82 and 84 Memorial Ave, Liverpool, NSW 2170.
- c. Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 376 Burwood Road, Belmore, NSW 2192.
- d. Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 28 Gladstone Street, Belmore, NSW 2192.
- e. Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26 and 32 Quigg Street, Lakemba, NSW 2195.
- f. Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 20-21 The Boulevarde, Lakemba, NSW 2195.
- g. Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 61 Moxon Road, Punchbowl, NSW 2196.

The Consolidated entity is in compliance with all the restrictive loan covenants as at reporting date.

For the year ended 31 October 2022

19 Employee benefits

	Consoli	Consolidated		Company	
In AUD	2022	2021	2022	2021	
Current					
Liability for long service leave	1,594,681	1,430,544	57,242	43,934	
Liability for annual leave	2,305,082	1,899,098	330,805	216,443	
	3,899,763	3,329,642	388,047	260,377	
Non-current					
Liability for long service leave	313,938	415,211	44,377	32,935	

20 Leases

As lessee

a) Right of use assets

	Consolic	Consolidated		pany
In AUD	Gaming machine entitlements	Rental property	Total	Rental property
Balance at 1 November 2021	1,051,978	665,527	1,717,505	665,527
Depreciation charge for the year	(414,660)	(47,726)	(462,386)	(47,726)
Balance at 31 October 2022	637,318	617,801	1,255,119	617,801

	Consolic	Consolidated		pany
In AUD	Gaming machine entitlements	Rental property	Total	Rental property
Balance at 1 November 2020	1,466,638	718,539	2,185,177	718,539
Depreciation charge for the year	(414,660)	(53,012)	(467,672)	(53,012)
Balance at 31 October 2021	1,051,978	665,527	1,717,505	665,527

b) Lease liabilities

	Co	Consolidated		Company	
In AUD	2022	2021	2022	2021	
Current	456,812	464,872	21,253	44,042	
Non-current	1,018,774	1,500,835	747,739	770,558	
	1,475,586	1,965,707	768,992	814,600	

c) Amounts recognised in profit or loss

	Con	Consolidated		Company	
In AUD	2022	2021	2022	2021	
Interest on lease liabilities	58,778	271,255	27,600	46,942	

d) Amounts recognised in statement of cash flows

	Co	Consolidated		Company	
In AUD	2022	2021	2022	2021	
Total cash outflow for leases	490,121	369,986	45,608	44,042	

For the year ended 31 October 2022

20 Leases (continued)

Leases as lessor

The Company leases out its investment property. At 31 October, the future minimum lease payments under non-cancellable leases were receivable as follows.

	Consolidated			Company		
In AUD	2022	2021	2022	2021		
Less than one year	-	120,500	10,000	10,000		
Two to five years	-	238,333	40,000	40,000		
Greater than five years	-	-	80,000	90,000		
	-	358,833	130,000	140,000		

21 Commitments

Employee compensation commitments Key management personnel	Consoli	dated	Com	pany
In AUD	2022	2021	2022	2021
Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:				
Within one year	425,292	423,568	425,292	423,568
One year or later and no later than five years	-	423,568	-	423,568
	425,292	847,136	425,292	847,136

Other employees	Consolidated		Company	
In AUD	2022	2021	2022	2021
Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:				
Within one year	16,008,622	13,640,048	16,008,622	13,640,048
One year or later and no later than five years	19,175,854	20,388,297	19,175,854	20,388,297
	35,184,476	34,028,345	35,184,476	34,028,345

Capital works	Consolidated		Comp	oany
In AUD	2022	2021	2022	2021
Construction works contracted for but not yet completed		1,135,985	-	-

22 Contingent assets and contingent liabilities

The Directors are of the opinion that provisions are not required in respect of these matters, as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement.

Contingent liabilities not considered remote	Consoli	Consolidated		Company	
In AUD	2022	2021	2022	2021	
Guarantee					
(i) Bank performance guarantees	210,300	210,300	-	-	
(ii) Canterbury League Club Limited has provided a bank guarantee to the Company's financiers	1,500,000	1,500,000	-	-	

For the year ended 31 October 2022

23 Financial Instruments

The following table shows the carrying amounts of financial assets and financial liabilities:

		Consolidated		Company	
Financial assets measured at amortised cost	Note	2022	2021	2022	2021
Cash on hand and at bank	8	8,906,362	11,345,614	1,054,090	3,798,967
Trade and other receivables	9	1,959,982	2,562,440	1,764,212	2,485,368
		10,866,344	13,908,054	2,818,302	6,284,335

		Consolidated		Company	
Financial liabilities measured at amortised cost	Note	2022	2021	2022	2021
Loans and borrowings	18	6,004,368	23,476,585	104,368	76,585
Trade and other payables	16	14,294,345	12,094,686	4,740,892	5,047,260
		20,298,713	35,571,271	4,845,260	5,123,845

24 Related parties

Parent and subsidiary

Canterbury Bankstown Bulldogs Rugby League Club Limited (the "Company and "Parent") is a company incorporated and domiciled in Australia. Canterbury League Club Limited (referred to as the 'Consolidated entity' and "subsidiary") is a is a company incorporated and domiciled in Australia. The company is primarily involved in the operation of registered clubs and the promotion of rugby league.

Key management personnel compensation

Key management personnel compensation comprised short-term employee benefits, post-employee benefits, amounts paid to non-executive Directors during the year were as follows:

	Consolidated		Com	pany
In AUD	2022	2021	2022	2021
Director honorariums and other related expenses	473,919	318,565	280,913	173,587

The key management personnel compensation included in 'personnel expenses' (see note 5) are as follows:

	Consolidated		Com	pany
In AUD	2022	2021	2022	2021
Short-term and long-term employee benefits and termination payments	2,379,399	1,998,598	747,020	748,641

For the year ended 31 October 2022

24 Related parties (continued)

Key management personnel and Director transactions

From time to time Directors of the Consolidated entity may purchase goods from the Consolidated entity or participate in the Consolidated entity's activities. These purchases and participations are on the same terms and conditions as those entered into by other employees or members of the Consolidated entity and are trivial or domestic in nature.

The aggregate amounts recognised during the year relating to key management personnel were as follows:

- a. During the 2022 financial year, the Company received \$15,000 (2021: \$15,000) from sponsorship income from The Wood Fired Oven Company, a company associated with Mr Andrew Gifford under arm's length terms.
- b. During the 2022 financial year, the company entered into a transaction in the form of a sale to Mortimers Wines Pty Ltd., a company associated with Mr. Peter Mortimer for a luncheon wine. This had a value of \$2,563.
- c. During the year the Controlled entity paid \$4,947,301 (2021: \$3,653,333) as sponsorship to the Company which included a \$1,477,269 renovation grant (2021: nil). Furthermore the Controlled entity paid grants to the Junior League amounting to \$400,000 (2021: \$266,667).
- d. The Company operates a Teamstore in a property owned by the Controlled entity located at Burwood Road, Belmore. Total rent paid to the Controlled entity for the year amounts to \$52,000 (2021: \$39,000).
- e. Other transactions by the Company with the Controlled entity include functions and in-house dining charged to the Company amounting to \$186,177 as at 31 October 2021 (2021: \$91,979).
- f. Staff from the Controlled entity has been seconded to the Company during the period. Total payment received was \$10,000 (2021: \$111,939).
- g. At year end, an amount of nil (2021: nil) was payable to the controlled entity and nil (2021: nil) receivable from the Controlled entity in the Company's financials.
- h. There have been other transactions between the Company and the Controlled entity, such as purchases of merchandise and game tickets. All transactions have been executed at commercial rates.

25 Group entities

	Country of incorporation	y of incorporation Controlling inte	
		2022	2021
Parent entity Canterbury Bankstown Bulldogs Rugby League Club Limited	Australia	n/a	n/a
Controlled entity Canterbury League Club Limited	Australia	100%	100%

For the year ended 31 October 2022

26 Fair value measurement recognised in the Statement of Financial Position

The fair value measurement disclosures use a three-tier value hierarchy that reflects the significance of the inputs used in measuring fair values. The fair value hierarchy is comprised of the following levels:

- Level 1 fair values measured using quoted prices (unadjusted) in active markets for identical instruments;
- Level 2 fair values measured using directly (i.e. as prices) or indirectly (i.e. derived from prices) observable inputs, other than quoted prices included in Level 1; and
- Level 3 fair values measured using inputs that are not based on observable market data (unobservable inputs).

The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement for all of the investment properties has been categorised as a Level 2 fair value given the valuation methodology used by the valuer is the direct comparison approach.

27 Auditors Remuneration

	Con	Consolidated		Company	
In AUD	2022	2021	2022	2021	
Audit and review services Auditors of the Group - KPMG					
Stationary audit	125,000	94,500	25,000	17,000	
Review of the financial statements	20,500	16,000	8,000	6,000	
	145,500	110,500	33,000	23,000	

Other services

In AUD				
Taxation services	28,000	23,750	-	-
	28,000	23,750	-	-

28 Events after the reporting period

There has not arisen in the interval between the end of the financial period and the date of this report any item. transaction or event of a material and unusual nature likely to affect significantly the operations of the Club, the results of those operations, or the state of affairs of the Club, in future financial years.

29 Economic dependency

The company is dependent on financial support provided by the Controlled entity. The Controlled entity has committed grant funding to the company for the year ending 31 October 2022 of \$6,050,000.

DIRECTOR'S DECLARATION

For the year ended 31 October 2022

In the opinion of the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company):

- a. the Company is not publicly accountable;
- b. the financial statements and notes that are set out on pages 33 to 78, are in accordance with the *Corporations Act 2001*, including:
 - giving a true and fair view of the Consolidated entity's financial position as at 31 October 2022 and of their performance for the financial year ended on that date; and
 - ii. complying with Australian Accounting Standards Simplified Disclosure Regime and the *Corporations Regulations 2001*; and
- c. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of Directors.

John Khoury Chair of the Board of Directors

Dated at Belmore this 19th Day of December 2022.

INDEPENDENT AUDITOR'S REPORT



Independent Auditor's Report

To the Members of Canterbury Bankstown Bulldogs Rugby League Club Limited

Opinion

We have audited the Financial Report of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) and its controlled entity (the Consolidated entity).

In our opinion, the accompanying Financial Report of the Company and Consolidated entity is in accordance with the Corporations Act 2001, including:

- Giving a true and fair view of the Company's and Consolidated entity financial position as at 31 October 2022 and of its financial performance for the year ended on that date; and
- Complying with Australian Accounting Standards Simplified Disclosures Framework and the Corporations Regulations 2001.

The Financial Report comprises:

- Statements of financial position as at 31 October 2022;
- Consolidated statement of profit or loss and other comprehensive income, Consolidated statement of changes in equity, and Consolidated statement of cash flows for the year then ended;
- Notes including a summary of significant accounting policies; and
- Directors' Declaration.

The Consolidated entity consists of the Company and the entities it controlled at the year-end or from time to time during the financial year.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Consolidated entity in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Other information

Other Information is financial and non-financial information in Canterbury Bankstown Bulldogs Rugby League Club Limited's annual reporting which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

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INDEPENDENT AUDITOR'S REPORT



Responsibilities of the Directors for the Financial Report

The Directors are responsible for:

- Preparing the Financial Report that gives a true and fair view in accordance with Australian Accounting Standards
 Reduced Disclosure Requirements and the Corporations Act 2001;
- Implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- Assessing the Consolidated entity and Company's ability to continue as a going concern and whether the use
 of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related
 to going concern and using the going concern basis of accounting unless they either intend to liquidate the
 Consolidated entity and Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objective is:

- To obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- To issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with *Australian Auditing Standards* will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the *Auditing and Assurance Standards Board* website at: http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf This description forms part of our Auditor's Report.

KPMG

Cameron Roan Partner Sydney

19 December 2022

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Bulldogs Rugby League Football Club 87th Annual General Meeting

Meeting Held: Sunday 13 February 2022

Meeting Location: Paragon Showroom, Canterbury League Club, 26 Bridge Road Belmore and via Zoom Webinar

Official Table: Mr John Khoury (Chair)

Mr Aaron Warburton (Chief Executive Officer) Mr John White (Chief Financial Officer)

Minutes: Monica Shakya (Executive Assistant to the CEO & Chair)

OPENING REMARKS

Chair, Mr John Khoury welcomed all to the 87th Annual General Meeting of the Football Club and declared the meeting open at 10:02am.

Mr Khoury introduced the official table:

- Mr Aaron Warburton (Chief Executive Officer)
- Mr John White (Chief Financial Officer)

Mr Khoury welcomed Mr Greg Pickering, Chief Executive Officer of Canterbury League Club.

Mr Khoury acknowledged the Football Club Directors and League Club Directors;

- Mr Joe Thomas (via Zoom)
- Mr Peter Mortimer (Football Club Director)
- Mr Adrian Turner (Football Club Director)
- Mr Jim Koutsouklakis (Dual Director)
- Mr Andrew Gifford (Dual Director)
- Mr Peter McMahon (Dual Director)
- Mr Peter Winchester (Canterbury League Club Chairman)
- Mr George Coorey (Canterbury League Club Director)

Mr Khoury wished to acknowledge other special guests:

- Tony Burke (Federal Member for Watson and Club Patron)
- Phil Gould (General Manager of Football)
- John Carmody (Club Solicitor)
- Robert Picone (Club Solicitor)
- Shoheb Khan (KPMG, Club Auditor)
- All Football and League Club Life Members

Apologies:

- Judy McMahon (#1022)
- Rachel Flick (#1019)
- Rohan Flick (#1020)
- Sarah Smith (#1018)
- Brent Smith (#1335)
- Debbie Burnett (#1021)
- Jonathan Burnett (#1024)
- Steve McMahon (#1023)
- Clare McMahon (#1334)
- Roy Sims (#1336)
- Drew Fairnham (#1404)
- John Stewart (#505)

Mr Khoury also wished to acknowledge the passing of former Club stalwarts.

Vale:

- Barry Nelson
- Mick Vaughan
- **Graham Tunks**
- Dennis Ward
- Bill Noonan
- Phil Charlton
- Tim Pickup
- Don McIntyre
- Peter Lander
- Peter Mulholland
- Ron Brown
- Adam Hagan
- Steve Ridley

Mr Khoury requested all stand and observe a moment's silence in respect to those who have passed.

Mr Khoury ran through the procedural matters for Members' information including voting, speaking, recording of the meeting and proxy votes received.

Mr Khoury directed the meetings attention to a pre-recorded video for Members where Head Coach, Trent Barrett and Captain, Josh Jackson spoke of this year's pre-season training and the upcoming season.

AGENDA ITEM #1: ANNUAL REPORT

John Khoury moved a motion that the 2021 Annual Report be tabled.

AGENDA ITEM #2: ADDRESS BY THE CHAIR

Mr Khoury began by acknowledging and thanking all Members for their loyalty and support, during a difficult time facing COVID challenges and disappointing Football results.

Mr Khoury noted that action was needed with the Bulldogs Football programme and acknowledged the hard work and dedication of Head Coach, Trent Barrett, and his staff, Mr Khoury spoke of the Club acting decisively on which players were retained and recruited, along with ensuring the right people were attracted back to the Club. Mr Khoury welcomed Mr Phil Gould, Mr William Mason and Ms Diane Langmack back to the Bulldogs. Mr Khoury reiterated the importance of retaining local juniors and long-term Bulldogs, proudly announcing the promotion of Barry Ward as General Manager of Pathways and Junior League.

Mr Khoury reinforced the Clubs commitment to being a development club once again through pathways programmes in local junior league, as well as the Clubs reserve grade (NSW Cup) squad being brought back a year earlier.

Mr Khoury stated that the Club remains committed to Belmore Sports Ground, which is proven through the Clubs investment in the infrastructure. Mr Khoury noted the refurbishment of the Centre of Excellence last season, including the gym, altitude chamber and wrestling dojo. Noting that the Club continues to invest, with the refurbishment of the administration offices currently taking place. Mr Khoury confirmed that formal conversations have commenced with local council and state Government about a whole of Club presence at Belmore Sports Ground, including extending the Clubs lease and facilities for pathways teams. Mr Khoury also noted club patron Tony Burke who continues to support the Club.

Mr Khoury noted the increased activity within our community with local charities, business chambers, schools and associations including Punchbowl Boys, Canterbury Boys and Health Service Union.

Mr Khoury thanked Arthur, Craig and the Laundy family for their continued support as the Clubs major sponsor and made mention of all the mentoring the Laundy family provides to the Clubs staff and players. Mr Khoury also thanked the existing and new sponsors, corporate partners and Bulldogs Business Club Members who continue to renew and grow with the Club.

Mr Khoury expressed his gratitude to his fellow Directors, appreciating the diversity of each Board member and stated he is lucky to have this team with him. Mr Khoury thanked Executive Assistant, Monica Shakya for the co-ordination of the AGM both online and in person. Mr Khoury ended by thanking all Members for their continued support.

Mr Khoury then moved a motion that the Annual Report for the year, 31 October 2021, be adopted.

The motion was seconded by Bill Diakos #36

Mr Khoury asked for a show of hands in favour of the motion. An online poll was triggered for members who joined via Zoom.

CARRIED

AGENDA ITEM #3: MINUTES OF PREVIOUS GENERAL MEETING

Mr Khoury moved a motion that the Minutes from the previous General Meeting, held on 14 February 2021, be tabled.

As there were no corrections, errors or omissions, Mr Khoury then moved a motion that the Minutes from the previous General Meeting, held on 14 February 2021, be adopted as a true and accurate record.

The motion was seconded by Mr Gabi Dagher #326

Mr Khoury asked for a show of hands in favour of the motion. An online poll was triggered for members who joined via Zoom.

CARRIED

AGENDA ITEM #4: FINANCIAL STATEMENTS

Mr Khoury moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year ending 31 October 2021, be tabled.

Mr Khoury noted requested any comments/questions relating to the reports.

Mr Khoury moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year ending 31 October 2021, be adopted as a true and accurate record.

The motion was seconded by Mr Robert Clarke #1215

Mr Khoury asked for a show of hands in favour of the motion. An online poll was triggered for members who joined via Zoom.

CARRIED

AGENDA ITEM #5: AUDITORS

Mr Khoury stated that KPMG would continue to act as the Club's Auditors in accordance with the provisions of the Corporations Act.

AGENDA ITEM #6: CHIEF EXECUTIVE REPORT

Mr Warburton thanked all Members, corporate partners, Laundy Hotels, Greg Pickering, Peter Winchester and League Club Board for their continued support. Mr Warburton thanked John Khoury and the Football Club Board for their dedication and commitment to the Club.

Mr Warburton reflected on the past 12 months noting not only the recruitment of high-profile profile players but also the hires in the back office welcoming Phil Gould, Shane Millard, Gurpreet Singh and Willie (William) Mason along with ten new hires across the commercial program.

Mr Warburton stated that the Clubs vision is to build a Club of sustained excellence across all areas of the business Football, Commercial and Community.

Mr Warburton highlighted that for the first time, the Club launched a fully bespoke membership program, allowing members the ability to select only what they want. Mr Warburton reiterated that when the Club listens and Members feel valued, we grow together.

Mr Warburton spoke of the importance of community and some of the work that the Bulldogs achieved in 2021 including supporting healthcare workers, providing fresh meals to the community during lockdown, engagement with schools and delivering NSW's first and only drive-through vaccination centre at Belmore Sports Ground.

Mr Warburton reiterated the Clubs commitment to Belmore with blockbuster games, refurbishment investments and engaging a leading consultant to assist in building a new Academy and headquarter at Belmore Sports Ground.

Mr Warburton spoke of the excitement in the air for the 2022 season and finished by thanking all the members who joined the meeting in person and on Zoom.

AGENDA ITEM #7: GENERAL MANAGER OF FOOTBALL

Mr Gould began by expressing his appreciation for the members and stated that it is wonderful to be back at the Club. Mr Gould thanked all of the Clubs corporate partners and sponsors, in particular the Board, Management and Staff of Canterbury League Club for their long-standing significant support.

Mr Gould spoke of John Khoury and Football Club Board being great people, passionate, smart, hardworking and true Bulldog supporters. Mr Gould stated that he is appreciative of the Members for supporting the current Board in office. as it gives the Club a great chance to plan for the future.

Mr Gould spoke of short-term results and long-term success for the future of the Club. Mr Gould stated that the goal for long term sustainable success is that the Bulldogs never find themselves in this position again on the field.

Mr Gould stated that the coaches and staff are a hard-working group, experienced players and great young talent. Mr Gould expressed the appointment of Barry Ward as the General Manager of Pathways has been significant to assist junior representative coaches, junior development coaches and junior league coaches. Mr Gould reiterated the importance of providing young players with the best in coaching, physical education, and a pathway to an elite level should they choose to peruse a playing career.

Mr Gould noted the importance of not only building juniors in our own community but establishing satellite academies to ensure the future long term-success of the Club. Mr Gould mentioned regions that include Greater Northern and North Coast of New South Wales along with Bundaberg and Toowoomba in Queensland.

Mr Gould reiterated Mr Khoury's earlier remark of the lack of junior representative facilities, noting that the teams are currently all using the facilities at Belmore Sports Ground. Mr Gould stated that it was great to have the NSW Cup team back in the Bulldogs colours. This will be built up over the next couple of seasons to form a complete Club.

Mr Gould finished by speaking of the challenges the team faced with Covid. Mr Gould stated that all Clubs will be faced with similar challenges and assured members that the Club have the best in medical, best in protocols and that the Club will be prepared to face the 2022 season.

AGENDA #8: NOMINATIONS FOR LIFE MEMBERSHIP

To consider the recommendation by the Board that the honour of Life Membership be bestowed upon Mr Peter Winchester, Mr Peter Tunks & Mr Josh Morris.

Mr Khoury announced that first nomination for life membership is Mr Peter Winchester and invited Mr Clive Gartner and Mr Garry Hughes to the floor to move and second the motion.

Mr Clive Gartner spoke to Mr Winchesters' history and involvement with the Club, starting in 1972 when Mr Winchester joined Canterbury as a five-eighth. In 1974 Mr Winchester played in the grand final against Easts. After Mr Winchesters' playing career he continued his involvement with the Club as a Director of the Board from 2005-2007.

Mr Garry Hughes stated that he played with Mr Winchester in the early to mid-1970s. After which Peter continued his involvement with the Club as an office bearer of the Ambassadors Club since 1997, patron and honorary member of the Canterbury-Bankstown Referees Association. Mr Hughes stated that he was pleased to second the motion to bestow Life Membership upon Mr Winchester.

Mr Gartner and Mr Hughes both spoke to Mr Winchesters' admirable personal characteristics and indicated Mr Winchester is very deserving of Life Membership.

Moved: Clive Gartner #4 Seconded: Garry Hughes #78

Mr Khoury requested a show of hands in support of the motion and a poll was triggered for members on Zoom.

CARRIED

Mr Winchester accepted his nomination of Life Membership. Mr Winchester firstly expressed his appreciation for Mr Gartner and Mr Hughes for the nomination and the kind words. Mr Winchester expressed his gratitude to Mr Warburton, the Board, staff, officials, members, family and noted the great honour it is to receive Life Membership.

Mr Khoury moved on to the second nomination for Life Membership for Mr Peter Tunks and invited Mr Gary McIntyre to the floor to move the motion.

Mr McIntyre spoke to Mr Tunks' history at the Club noting that he joined the Club in 1984 played 125 games, four grand finals and three premierships. Mr McIntyre stated that Peter Tunks is also a member of the Captain's Circle which is a group comprised of six premiership captains created to act as a mentoring group for current coaching staff. Mr McIntyre stated that Mr Tunks has brought great honour and success to the Club and is deserving of Life Membership.

Moved: Gary McIntyre #286 Seconded: Keith Lotty #165

Mr Khoury requested a show of hands in support of the motion and a poll was triggered for members on Zoom.

CARRIED

Mr Tunks accepted his nomination of Life Membership, noting his gratitude to the Members, Board and Club for the great honour in receiving Life Membership. Mr Tunks stated that Graham Tunks was his uncle and was touched to see him included in the Club Vales. Mr Tunks expressed his appreciation for the help received from people at the Club. with special mention to coaches Warren Ryan and Phil Gould. Mr Tunks stated that they were the two best coaches he has had and thanked them both.

Mr Khoury moved on to the final nomination for Life Membership for Mr Josh Morris and invited Mr Anthony Elias to the floor to move the motion.

Mr Elias began by congratulating both Mr Winchester and Mr Tunks, reiterating that their Life Memberships are deserved. Mr Elias noted that Mr Morris played 217 games for Canterbury between 2009 and 2018 and embraced the passion of the Club and its supporters. Mr Elias spoke to Mr Morris' playing career and his personal qualities that he believes qualifies Mr Morris of Life Membership.

Moved: Anthony Elias #3 Seconded: Melissa Tallon #502

Mr Khoury requested a show of hands in support of the motion and a poll was triggered for members on Zoom.

CARRIED

Mr Morris accepted his nomination of Life Membership and thanked Mr Elias for the nomination, friendship and mentoring over the years. Mr Morris expressed his gratitude to the Board and Club for the wonderful honour of Life Membership, noting his love for the Club and the loyalty of the supporters.

AGENDA ITEM #9: GENERAL BUSINESS

Mr Khoury invited members to submit any questions through the chat feature on Zoom.

Natalie Scott #1512 – Ms Scott thanked the Board and Leadership team for their community service work providing meals for those in need. Ms Scott asked if Members could have an opportunity get involved in Bulldogs driven community initiatives.

Mr Khoury thanked Ms Scott for her feedback and invited any member who would like to be involved with Club initiatives to contact the Club's reception.

Lou Boutros #1113 – Mr Boutros stated that Mr Khoury and the Board have done an outstanding job with the recruitment of Aaron Warburton and Phil Gould, stating that he would support a four-year term for the current Board.

Mr Khoury explained that there is a constitution that governs the Club, including Directors' terms. Mr Khoury advised that there is a constitutional reform working group comprised of current Board members and external consultants currently undertaking a review of the constitution. Mr Khoury will provide an update to Members when available.

Mr Khoury noted that all the business set out in the agenda had been conducted, and that there is no other business to be raised.

Mr Khoury ended by congratulating the Clubs new Life Members and thanked all Members for attending the meeting.

Mr Khoury closed the meeting at 11:35am.

John Khoury

Chair of the Board of Directors

ACHIEVEMENTS & PROUD HISTORY

Year	1st Grade	Reserves	3rd Grade	Presidents Cup	Jersey Flegg / NYC	SG Ball
1931				Premiers		
1936	Semi Finalist	0	0			
1938 1939	Premiers Semi-Finalist	Semi-Finalist Premiers	Semi-Finalist			
1940	Grand Finalist	FIGIIII612				
1941	Semi-Finalist					
1942	Premiers			Grand Finalist		
1945		Grand Finalist				
1946	Finalist					
1947	Grand Finalist		Grand Finalist			
1948			Semi-Finalist			
1951 1952		Grand Finalist	Semi-Finalist			
1953		Semi-Finalist				
1959		Finalist	Semi-Finalist			
1960	Semi-Finalist					
1962	oom manor					Grand Finalist
1963		Finalist	Grand Finalist		Premiers	Grana i manot
1965		i manot	Grana Finance		Tomioro	Grand Finalist
1966						Grand Finalist
	Grand Finalist			Semi-Finalist		Semi-Finalist
1967	Granu Finansi					
1968				Grand Finalist		Semi-Finalist
1969			Grand Finalist	Semi-Finalist	Finalist	
1970	Semi-Finalist	Semi-Finalist	Finalist	Semi-Finalist	Semi-Finalist	
1971		Premiers	Premiers	Grand Finalist	Premiers	
1972		Premiers	Grand Finalist	Grand Finalist	Semi-Finalist	Premiers
1973	Semi-Finalist	Semi-Finalist	Finalist	Semi-Finalist		
1974	Grand Finalist	Finalist	Grand Finalist			
1975	Semi-Finalist	Semi-Finalist	Finalist	Grand Finalist		
1976	Finalist		Premiers	Premiers	Premiers	
1978	Semi-Finalist					Premiers
1979	Grand Finalist	Grand Finalist			Premiers	
1980	Premiers	Premiers				Semi-Finalist
1981		Semi-Finalist			Semi-Finalist	
1983	Finalist	Semi-Finalist	Semi-Finalist		Premiers	
1984	Premiers			Semi-Finalist	Semi-Finalist	
1985	Premiers	Semi-Finalist			Semi-Finalist	Semi Finalist
1986	Grand Finalist					
1987		Semi-Finalist				
1988	Premiers					
1990			Semi	Finalist	Semi-Finalist	

ACHIEVEMENTS & PROUD HISTORY

Year	1st Grade	Reserves	3rd Grade	Presidents Cup	Jersey Flegg / NYC	SG Ball
1991			Prei	miers	Semi-Finalist	
1992						Finalist
1993	Finalist	Finalist			Semi-Finalist	
1994	Grand Finalist	Semi-Finalist	Fina	alist		
1995	Premiers					
1997	Semi-Finalist	Premiers			Finalist	
1998	Grand Finalist	Premiers	(Res. Grade play	yed for Presidents Cup)		
1999	Semi-Finalist	Semi-Finalist			Premiers	
2000		Premiers			Premiers	
2001	Semi-Finalist				Premiers	
2002		Premiers			Finalist	Semi-Finalist
2003	Semi-Finalist	Semi-Finalist			Premiers	
2004	Premiers	Semi-Finalist			Semi-Finalist	Semi-Finalist
2005		Semi-Finalist			Semi-Finalist	
2006	Semi-Finalist				Semi-Finalist	Semi-Finalist
2007	Semi-Finalist	Minor Premiers			Semi-Finalist	Semi-Finalist
2008					Semi Finalist	Semi-Finalist
2009	Semi-Finalist	Premiers				Premiers
2010		Premiers			Semi-Finalist	Grand Finalist
2011		Premiers			Semi-Finalist	Grand Finalist
2012	Grand Finalist	Finalist			Semi-Finalist	
2013	Finalist				Semi-Finalist	Finalist
2014	Grand Finalist					
2015	Semi-Finalist	Prelim. Finalist				

^{*} Competition cancelled due to COVID-19

Year	1st Grade	Reserves / NSW Cup	Harvey Norman Women's	Jersey Flegg / NYC	SG Ball	Tarsha Gale
2016	Finalist	Semi-Finalist			Finalist	
2017		Prelim. Finalist			Finalist	Grand Finalist
2018		Premiers		Finalist	Grand Finalist	
2019		Semi-Finalist		Finalist	Finalist	
2020		*	Finalist	*	*	*
2021		*		*	Semi-Finalist	
2022		Grand Finalist			Finalist	

NRL PREMIERSHIP WINNING YEARS























BULLDOGS NRL HEAD COACHES

Coach Name	Years Coached
Ed (Tedda) Courtney	1935
Frank Burge	1936
George Mason	1937
Jimmy Craig	1938
Jerry Brien	1939, 1942
Alan Brady	1940
Ron Bailey	1941
Roy Kirkaldy	1943
Cec Fifield	1944
Bill Kelly	1945
Ross McKinnon	1946-47
Arthur Halloway	1948
Henry Porter	1949
Alby Why	1950-52
Vic Bulgin	1951
Jack Hampstead	1953-54
Vic Hey	1955-56
Col Geelan	1957

Coach Name	Years Coached
Cec Cooper	1958-59
Eddie Burns	1960-62, 1965
Clive Churchill	1963-64
Roger Pearman	1966
Kevin Ryan	1967-70
Bob Hagan	1971-72
Malcolm Clift	1973-77
Ted Glossop	1978-83
Warren Ryan	1984-87
Phil Gould	1988-89
Chris Anderson	1990-97
Steven Folkes	1998-2008
Kevin Moore	2009-11
Jim Dymock	2011
Des Hasler	2012-17
Dean Pay	2018-20
Steve Georgallis	2020
Trent Barrett	2021-22
Mick Potter	2022



BULLDOGS NRL 150+ GAME PLAYERS

Player Name	Games Played
EL MASRI Hazem	317
MORTIMER Steve	273
LAMB Terry	262
FOLKES Steven	245
ANDERSON Chris	231
PATTEN Luke	225
PRICE Steve	222
TOLMAN Aiden	222
RYAN Andrew	218
JACKSON Josh	241
MORRIS Josh	217
BURNS Eddie	215
HUGHES Corey	213
ANDERSON Fred	197
MORTIMER Chris	193
POLLA-MOUNTER Craig	192
MORTIMER Peter	191
SHERWIN Brent	191
FARRAR Andrew	186
GARTNER Ray	185
SMITH Darren	185
HUGHES Glen	178
HUGHES Mark	178
EASTWOOD Greg	177
LANGMACK Paul	175
BRITT Darren	168
HALLIGAN Daryl	166
HUGHES Garry	163
REARDON Steve	163
GILLIES Simon	161

Player Name	Games Played
NOONAN Bill	161

BULLDOGS NRL 100+ GAME PLAYERS

Player Name	Games Played
MASON Willie	148
CHARLTON Ken	147
KIRKALDY Roy	147
KASIANO Sam	139
PORTER Henry	139
ROBINSON Geoff	139
REYNOLDS Josh	138
BROWN Col	137
ENNIS Michael	136
GRAHAM James	135
ARMIT Chris	134
PERRY Adam	133
PEPONIS George	132
GEARIN Steve	131
CUTLER Stan	128
RAPER Ron	128
UTAI Matt	127
RELF Robert	126
HOPOATE Will	124
HUGHES Graeme	124
GILLESPIE David	121
GRIMALDI Tony	120
TUNKS Peter	119
HETHERINGTON Jason	118
NORTON Travis	117
CASSILLES Peter	114
DOWLING Garry	113
KLEMMER David	113
MAITUA Reni	113
FEENEY Jamie	112

Player Name	Games Played
GREAVES John	112
ANASTA Braith	110
O'MELEY Mark	110
SPONBERG Frank	110
PAY Dean	109
BRENTNALL Greg	108
PERRETT Sam	108
NEWTON Mitch	106
PRITCHARD Frank	104
GOLDSPINK Kevin	103
JOHNS Les	103
SCOTT Dennis	103
THORNTON Ron	103
ELLIOTT Adam	101
HOLMES Len	101
TALAU Willie	101
COVENEY John	100
DUNN Paul	100

BULLDOGS NRL 50+ GAME PLAYERS

Player Name	Games Played
LICHAA Michael	98
BARBA Ben	97
RYAN Matthew	95
BROWN Kevin	94
MBYE Moses	94
STAGG David	94
PETLEY Bill	93
ROBERTS Ben	93
HODKINSON Trent	92
PEEK John	92
JOHNSON Lin	91
SMITH Barry	91
WARD Barry	91
GARTNER Clive	87
EVANS Nick	86
TAYLFORTH George	86
McCARTER Roy	85
ASOTASI Roy	84
BROWNE Tim	84
JOHNSTONE Billy	83
HAGAN Michael	82
BAILEY Ron	81
TONGA Willie	81
McCRACKEN Jarrod	80
POTTER Mick	80
WILLIAMS Tony	80
BROKENSHIRE Mark	79
COOPER Cec	79
DUNN Fred	79
HICKS Merv	79

Player Name	Games Played
LAFAI Tim	79
ANDERSON Ted	77
COLLINS Jim	77
THOMAS Norm	76
VAGANA Nigel	76
FAITALA-MARINER Raymond	88
MARSHALL-KING Jeremy	99
FUALALO Danny	73
WILLIAMS Jason	73
WILLIAMS Sonny Bill	73
HICKEY Jarrad	72
NEWHAM Edgar	72
DYMOCK Jim	71
HOLLAND Kerrod	71
TOOHEY Leo	71
ALCHIN Jason	70
FLYNN Frank	70
HOLDSWORTH Daniel	70
HUGHES Steven	70
MARTEENE Shane	70
SCHWEBEL Alan	70
WILLEY Ron	70
HALATAU Dene	69
NISSEN Glen	69
CHARLTON Phil	68
GOODWIN Bryson	68
IDRIS Jamal	68
KELLY Peter	68
MORRIS Brett	68
ALLISON Bob	66

BULLDOGS NRL 50+ GAME PLAYERS

Player Name	Games Played
FINUCANE Dale	66
YOUNG Phil	66
BROWN Max	64
BUGDEN Mark	64
DAWSON Ken	63
RHODES John	63
SMITH Jason	63
CHARLTON Nev	62
CONNELL Geoff	62
DOYLE Bob	62
COSTELLO Ron	61
NELSON Barry	61
TIMU John	61
McGRADY Ewan	60
MEANEY Nick	60
ENGLISH Pat	59
RUSSELL John	59
BONNYMAN Jack	58
STONE Troy	58
RYAN Mick	57
WARBURTON Gary	57
DAVIES Brian	56
DE BELLE Cedric	56
GARTNER Joe	56
LOWTHER Bernie	56
MORRIN Brad	56
O'BRIEN Steve	56
FARRAR Bob	55
THOMAS Joe	55
MONTOYA Marcelo	54

Player Name	Games Played
NAPA Dylan	54
PEATS Geordi	54
AVERILLO Jake	54
TURNER Steve	54
HASSON Roy	53
MANTEIT Dennis	53
TATANA Henry	53
KIDD Ross	52
RYAN Kevin	52
HODGSON Michael	51
MOSELEY Don	51
PATMORE Andrew	51
SINCLAIR Don	51
CAMPBELL Sandy	50
RONA Curtis	50
SIMMONDS Jeff	50

VOTING MEMBERS

#1670 Lorraine Abboud #639 Andre Abdow #998 Bashir Abou-Chahla #1271 Saide Abou-Sleiman #1573 Anthony Abraham #611 Glenn Adams #926 Peter Adouni #68 Abhijiest Agarwal #68 Abhijeet Agarwal #432 John Agland #882 Andrew Ah Toy #1381 Tracy Aibar #1344 Khalid Al Kadhmi #1198 John Alam #678 Elena Albanakis #177 Michael Aldred #430 David Aldridge #1046 Carmela Alexis #1046 Carmela Alexis
#427 George Alexis
#1219 Emmanuel Alfieris
#1220 Mohamed Ali
#1605 Arturo Alibrandi
#180 Aiden Allen
#16 Keith Allen
#683 Gary Allen #683 Gary Allen #221 Emily Amos #124 Chris Anderson #124 Chris Anderson #65 Charles Anderson #570 Franco Andreacchio #630 Tim Andrews #425 Joan Andrews #424 Dennis Andriopoulos #1516 Angelo Aniello #1305 Tony Antoniadis #621 Peter Antonopoulos #1340 Hamza Anwer #1164 Paul Aoun #100 Paul Archer #728 Frank Arena #1102 Nick Arhontakis #567 Karl Arkins #719 Anthony Armstrong #963 Samuel Arnold #962 Christopher Arnold #1385 Peter Arral #270 Andrew Arvanitakis #1080 Khal Asfour #129 Gregory Aspinall #362 Charbel Assaf #1100 Charle Assaf #1680 Rawan Atme #1680 #99 Philiip Auswiin
#97 Mark Auswiin
#1254 Fred Ayoub
#1105 Sharbel Ayoub
#1110 Sharbel Ayoub
#1104 Sharbel Ayoub
#1104 Sharbel
#1104 Sharbel
#104 Sharbel
#104 Sharbel
#105 Martper Bader
#395 Margaret Bagala
#1553 Claire Bailey
#103 Matt Baker
#706 Alessandro Balbi
#1128 Paula Balestro
#119 George Barakat
#418 Terry Barry-James
#566 David Basha
#1543 Robbie Basha #566 David Basha #1543 Robbie Basha #1542 Christopher Basha #608 Irene Beaven #1186 Chris Beck #54 Michael Beck #715 Roy Beckman #416 Gavin Beecroft #1256 Carmen Belliore #753 Gregory Bellenger #159 Barbara Bellienger #752 Barbara Bellenger #1690 Clare Brian Beyron #1690 Clare Brian Beyron #770 Greg Biggs #971 Joanne Biggs #991 Joanne Biggs #993 Sophie Biggs #781 John Bily #477 William Bitar #1518 Raiden Bitar #1518 Raiden Bitar #141 Joan Bilgs #1522 George Blake elst #1520 Esteven Bogie #414 Steven Bogie #414 Stuart Booth #415 Steven Bogie #415 Steven Bogie #416 Stuart Booth #417 Stuart Booth #417 Stuart Booth #418 Stuart Booth #418 Stuart Booth #419 Stuart Booth #419 Stuart Booth #419 Stuart Booth #419 Stuart Booth #620 John Borello #1677 Marcello Bortone #1683 Vivien Bortone #662 Joseph Boudib #687 Adel Boudib #747 Dominique Boudib #748 Joanna Boudib #729 Andrew Boulos #/78 Joanna Bodulos #129 Andrew Boulos #1637 Stephen Boulos #10 Norman Boustany #429 Samir Bouros #332 Charbel Boutros #1176 Saree Boutros #1421 Melissa Boutros #1421 Melissa Boutros #1425 Jasen Boyd #1057 David Boyde #598 David Brackeneg #597 Luke Brailey #407 Bord Bernanna #404 Gordon Brian #801 Adam Brideson #26 Larry Britton #772 Robert Brown

#1171 Tony Burke #557 Paul Burke #1588 Royce Burkett #71 June Burnes #1021 Deborah Burnett #1024 Jonathan Burnett #93 Kenneth Byass #449 Andrew Byrne #4449 Andrew Byrne
#84 Mark Byrnes
#1063 Peter Byron
#1598 Nicholas Callaghan
#1054 Nathan Camlett
#1053 Joshua Camlett
#558 Ian Camlett
#558 Gwen Campbell
#1138 Roberto Canelas
#596 Coging Carbone #1138 Roberto Canelas #596 Cosimo Carbone #346 Garry Carden #479 John Carmody #116 Victor Carnuccio #1275 James Carnuccio #398 John Carolan #397 Edward Carolan, O.A.M #813 Matthew Carroll #921 William Carson #947 Paul Carter #921 William Carson #947 Paul Carter #24 Peter Cassilles #1125 Raelene Castle #893 Darren Castle #878 Steven Cataldi #914 David Caulfield #80 Eddy Chahine #130 Joseph Chahine #786 Roland Chahoud ## Took of the control of the contro #1436 Gabrielle Dib #954 Elias Dib #1087 Frederick Dib #11 John Dib #1243 Mounira Dib #1088 Karli Dib #1248 Fayez Dib #8 Ray Dib

#29 Georgette Dib #321 Eris Dignam #933 Ciro Diiorio #20 Nicholas Dimas #1570 Stephanie Dimas #1568 Samantha Dimas #1569 Julian Dimas #320 Jim Dimas #320 Jim Dimas
#146 Chris Dimou
#1117 Jim Dinis
#1116 Harry Dinis
#1027 Ellas Dinoris
#1376 George Dionisopoulos
#1591 Garry Dobson
#1591 Garry Dobson
#143 Lawrence Dodds
#1692 Frank Dodic
#1842 Pawl Donzebie #1592 Frank Dodic #844 Paul Donachie #849 Thomas Dooner #1225 Robert Doueihi #112 Spiro Doukas #57 Con Doumbos #651 Paul Doyle #460 Anna Dracopoulos #1048 James Drahalivas #1546 Allan Drane #1546 Allan Drane #462 Adam Driussi #465 Deborah Driussi #468 John Driussi #88 Clayton Drury #87 Raymond Drury #2104 Robert Dubois #81 Jack Dummett #23 Paul Dunn #64 Peter Durose #1584 Navan Edge ## 1984 Nevan Edge
1094 Rand Edge
1095 Rand Edge
1095 Rand Edge
1095 Rand Edge
1096 Ran #1008 Julie Gifford #1263 Andrew Gifford #1387 Brian Gillham #132 Simon Gillies #472 Barry Gilmore #1059 Daniel Glastras #492 Phillip Gould #492 Phillip Gould #150 Edward Goulding #124 Mukesh Goundan #1139 Sarosni Goundan #692 Graeme Gourlay #1662 Brad Graham #1636 John Grealy #744 Frank Green

#240 Kayee Griffin #1044 Tony Grimaldi #709 Jennifer Grime #619 Ourania Griuokostopoulos #849 John Gwynne #470 Kelvin Haak #1129 James Habib #1261 Leon Hadchiti #1251 Leon Hadcontt #197 Allan Haddad #198 Vincent Haddad #45 Robert Hagan #658 Matthew Hagen #509 Terry Hall #1187 Mohammad Hammoud #353 John Hamphare #185 Arthur Hanna #193 Andrew Hanna #194 Louis Hanna #191 Peter Hanna #184 Colin Hanna #183 John Hanna #190 Sybil Hanna #469 Lester Hanson #760 Georgian Haralambous #761 George Haralambous #761 George Haralambou #61 George Harb #467 Catherine Harborne #52 Roger Harborne #1166 Stewart Harkins #167 Steven Harkins #1692 Julie Harris #70 Jared Harris #1196 Stephanie Hassa #1047 Ronald Haydon #1047 Ronald Haydo #1343 Tony Hayek #1300 Mark Hayes #175 Ronald Hearn #1382 Su-Ellen Heat #1383 Gary Heaton #464 John Hegarty #495 Bede Hendren #283 John Heraghty #1416 Jarrad Hickey #1384 Angrew Hill #1415 Jarrad Hickey
#1384 Andrew Hill
#463 Keith Hill
#463 Keith Hill
#149 William Hilzinger
#599 Jennifer Hofmeler
#167 Mark Hogan
#166 Terrence Hogan
#166 Terrence Hogan
#164 Bay Hogan
#166 Terrence Hogan
#164 Bay Hogan
#166 Terrence Hogan
#164 Bay Hogan
#165 Bay Hogan
#165 Bay Hogan
#166 Bay Hogan
#167 Bay Hogan
#167 Bay Hogan
#168 Eric Home
#458 Maureen Huckstadt
#169 Shifey Hudson
#170 David Hudson
#176 Farame Hughes
#76 Farame Hughes
#76 Farame Hughes
#77 Corey Hughes
#78 Farame Hughes
#78 Farame Hughes
#78 Farame Hughes
#78 Arame Hughes
#78 Hughes
#78 Arame Hughes
#78 Farame Hughes
#78 Traeme Hughes
#78 Hug #127 Steve Imbruglia
#178 Anter Isaac
#972 Denise Isaac
#972 Denise Isaac
#972 Denise Isaac
#300 Thomas Isbester
#389 Angus Jabour
#919 Shaun Jackson
#916 Dane Jama
#452 Bruce Jama
#452 Bruce Jama
#452 Bruce Jama
#452 Bruce Jama
#451 Did George Jammal
#51510 George Jammal
#51510 George Jammal
#51514 Gary Jenkins
#517 Horny Janowski
#5174 Horny Jenkins
#517 Hornas Johns
#517 Thomas Johns
#518 Leslie Johns
#528 Leslie Johns
#528 Leslie Johns
#528 Leslie Johns
#528 Jason Joukhador
#738 Jason Joukhador
#738 Jason Joukhador
#738 Avssum Joukhador
#7378 Avssum Joukhador
#1547 Mona Kady
#1028 Robert Kalrouz
#803 Paul Kakasiouris
#151 John Joukhador #1947 Whotel Adju #1957 Whotel Adju #803 Paul Kakasiouris #152 Nick Kalaitzakis #518 Victoria Kalainois #968 John Kalainois #968 John Kalainois #968 Joseph Karam #868 Authoriy Karam #868 Micholas Kassmas #428 John Karalikolas #669 Nicholas Kassmas #127 Tom Katsimardos #1174 John Kazin #1174 John Kazin #147 John Kazin #147 John Kazin #147 John Kazin #1932 Peter Kelly #1932 Peter Kelly #797 Dave Kelly #797 Dave Kelly #797 Dave Kelly #180 Joseph Kelly #783 Victor Kerr #749 Alex Khatis #749 Alex Khatis #832 Therese Khouri #1054 Peter Khouri #1057 Layal Khoury #1057 Carol Khoury #1057 Dave Khoury #1057 Joseph Khoury #1057 Dave Khoury

#1231 John Khoury #663 Joe Kiernicki #817 Con Kinnas #440 Ross Kline #1195 Pamela Knight #854 Robert Knox #1589 Tom Komac #571 George Kondis #875 Andre Korte #875 Andre Korte #702 Anne Korte #925 William Kostakidis #654 Taso Kotsomitis #653 Perry Kotsomitis #1290 Nick Kottaras #1536 Vassillios Kougelos #1001 James Kounas #422 Con Koureas #1001 James Kounay 4422 Oon Koureas #189 Jim Koutsouki #1556 John Kritsimas #881 Frederick Kruger #683 John Lahoud #1758 Michael Lakkis #6 Terry Lamb #302 Thomas Lamont #290 Stephanie Landon #304 Thomas Lamont #290 Stephanie Landon #1374 Shane Langley #1099 Paul Langmack #1291 Kerri Laughton #304 Maurice Layton #741 Ohristina Lee #309 Warren Lees #308 Alan Lees #338 Alan Lees #338 Alan Lees #1398 Alan Lees #623 Ian Lees #238 Barry Lehmann #739 Harry Lembidakis #727 Steve Lembidakis #594 Marko Lesic #1131 Ebony Letord #924 Brent Letord #236 Patrick Lewis #232 Carphy Lewis #242 Mark Lewis #233 Carolyn Lewis #232 Geoffrey Lewis #405 John Lindsay #1634 Mark Lindsay #1664 Simon Lindsay #572 Brian Lindsay 2257 Joseph Lusari 2267 Joseph Lusari 21017 Mark Liponen 21018 Nicholas Llewelyn Lloyd 2281 Glenn Long 2816 Glenn Long 2816 Glenn Long 2816 Glenn Long 2930 William Lor 2931 William William William William 2931 James Maganakis 2937 James Maganakis 2937 James Maganakis 2937 James Maganakis 2937 William Wi

#1611 Robert Merhi #904 Sharbel Merhi #1132 Stephen Merry #605 Rodney Messner #717 Michael Mezrani #1061 Joseph Michael #1352 Andrew Mikhael #271 Anthony Milham #271 Anthony Milham #1408 Mark Mills #618 Samuel Mir #614 Michael Mir #316 John Mockett #315 Geoffrey Mockett #216 James Montague #21 Kevin Moore #656 Barbara Moran #564 Noel Morgan #564 Noel Morgan #1003 Brad Morrin #243 Stephen Mortimer #1095 Andrew Mortimer #35 Peter Mortimer #37 Chris Mortimer #28 Steve Mortimer OAM #544 Natalie Moses #542 Bassam Moses #1218 Neil Moshi #214 Keyli Mose #1218 Neil Moshi #214 Kevin Moss #1251 Vanessa Moujalli #1557 Anthony Moujalli #948 Adam Moustakas #1537 Jim Moustakas #284 Michael Mulvibilli #536 Angus Murnaghan #272 Lindsay Murphy #1554 Joseph Naddaf #1554 Joseph Naddaf #838 Edward Nader #1281 Sargon Nano #1283 Elizabeta Nano #1284 Danny Nano #1043 Ross Napier #703 Anthony Natolix #774 James Natoli #800 Maria Natoli #722 Cathy Natoli #798 Lilis Natoli #722 Cathy Natoli #789 Julia Natoli #840 Patrick Natoli #860 Stephen Natoli #8628 Mark Natoli #704 Belinda Natoli-Macchi #1572 Nick Nehme #1072 wick realme
#1274 Bevery Nelson
#1273 Lauris Newham
#1273 Lauris Newham
#1273 Alby Newman
#204 Mitch Newton
#1273 Lauris Newham
#204 Mitch Newton
#213 Alby Newman
#204 Mitch Newton
#211 Peter Niblock
#209 George Nicey
#644 Kevin Nicey
#644 Kevin Nicey
#647 William Noonan
#1274 Jan Nowfal
#1284 Jan Nowfal
#1285 Stephen O'Brien
#1285 Stephen O'Brien
#1284 Jan Nowfal
#1285 Stephen O'Brien
#1285 Stephen O'Brien
#1285 Barry O'Brien
#1286 Hilary O'Connell
#1303 Andy Odisho
#286 Hilary O'Connell
#1303 Andy Odisho
#286 Milliam Paled O'Donnell
#1303 Andy O'Gisho
#286 Mandel O'Donnell
#1304 Now Milliam Paled
#1305 And O'Kane
#1315 And O'Kane
#1315 And O'Nell
#1287 William Panarallo
#1287 William Panarallo
#1287 William Panarallo
#1287 William Panarallo
#1387 Nilliam Pate
#1386 John Passaretti
#1387 William Pate
#1386 John Passaretti
#1387 William Pate
#1388 George Pereira
#1388 George Pereira
#1388 Saven Perreira
#1388 Saven Perreira
#1388 Saven Phillips
#1381 Bill Phillips #1530 Hellen Phillips
#1531 Bill Phillips
#58 arry Phillips
#58 arry Phillips
#277 Stephen Philpott
#245 Manjinder Phull
#245 Manjinder Phull
#258 Robert Picone
#141 Barton Picone
#141 Barton Picone
#140 Grace Picone
#140 Grace Picone
#140 Grace Picone
#140 Grace Picone
#140 Barton Picone
#158 Marisa Picone
#158 Barton Picone
#158 Picone
#158 Huben Pintos
#866 George Plakidis
#1595 Christopher Planer
#884 Emmanuel Plomarit
#1587 Bothos Ploving
#1587 Bothos Ploving
#1587 Bothos Ploving
#457 Nicholas Poulos
#259 Kerril Powell
#339 Joanne Price

#30 Steven Price #763 Helen Prodromou #444 Adrian Proszenko #254 Russell Proudfoot #1333 Andrew Psillis #128 Nick Psomadelis #660 Lawrena Puang #250 John Puckeridge #60 David Quinnell #250 John Puckeridge #60 David Quinnell #253 Christopher Quinnell #823 Julio Rachich #1511 Raed Rahal #295 Michael Raptis #1535 Anastasia Raptis #691 Wolfgang Rater #541 Gideon Ratner #1255 Greg Raue #1255 Greg Raue #713 Kieran Rawnsley #579 Milchael Reaiche #33 Steve Reardon #598 David Reberger #610 Scott Redford #1086 Sead Redzovic #1429 Ermina Redzovic-#1429 Ermina Redzovic-Exhaj #1332 Jess Reid #543 Stepn Beid #1292 Adrain reduzovic-Exnaj #1332 Joses Raimon Reid #343 Simon Reid #344 Simon Reid #345 Simon Reid #1264 David Reilly #1264 David Reilly #1264 David Reilly #1265 David Reilly #1265 David Reilly #1265 David Reid #1265 David Re #206 Geoff Robinson #738 David Robson #738 Lam Robson #869 Thomas Robson #869 Thomas Robson #545 James Roddy #105 Michael Rodrigues #545 Lindsay Rogers #205 Lesels Rodrigues #547 Lindsay Rogers #457 Lindsay Rogers Rogers #457 Lindsay Rogers Rogers #457 Lindsay Rogers R #1335 Brent Smith
#1335 Brent Smith
#104 Missas Smith
#604 Horst Smith
#504 Horst Smith
#508 Johns Smith
#508 Daniel Smith
#508 Daniel Smith
#508 Daniel Smith
#368 Daniel Smith
#368 Chris Sozou
#625 Nicholas Sozou
#625 Nicholas Sozou
#626 Nicholas Sozou
#636 Peter Spanos
#764 Stephen Speirs
#358 Peter Speirs
#1529 Arthur Spiropulos
#789 Stephen Speirs

#901 Elizabeth Stanton #898 Mary Stanton #898 Anthony Stanton #1576 James Stanton #1265 Ryan Stanton #1265 Ryan Stanton #1266 Welan Stanton #380 Stanley Stanton #504 Senzy Stanton #1545 Ben Steltenpool #555 John Stevenar #555 John Stevenar #1580 Michael Stierli #506 Robert Stone #680 Colin Storrie #641 Ian Stromborg #297 Suman Sur #1380 Anthony Swales #297 Suman Sur #1380 Anthony Swales #508 Stewart Swales #929 Jake Swarts #59 James Swerydow #48 Gregory Swiderski #1126 Stefan Szylo #1174 Yasmin Tabet #341 Pierre Tabet #341 Pierre Tabet #341 Pierre Tabet #670 James Tait #1075 Scott Tailon #502 Mellisa Tailon #1183 Lahoud Taouk #368 Brendan Taranto #1361 Jack Tarchichi #1362 Elias Tarchichi #374 Ray Tayler #1369 Rees Taylor #1369 Rees Taylor #807 Craig Taylor #806 Brenton Taylor #588 Tracy Taylor #588 Tracy Taylor #642 Bernard Temple #1306 Kannan Thangaraj #336 Jarun Thanunjai #125 Margaret Thelander #123 Ivan Thelander #123 Ivan Thelander
#1331 Edward Thick
#1590 Chad Thomas
#1578 Stuart Thomas
#1578 Stuart Thomas
#1578 Stuart Thomas
#1578 Thomas
#1578 Stuart Thomas
#1578 Stuart Thomas
#1578 Stuart Thomas
#1578 Stuart Thomas
#1578 Staart Thomas
#158 Delas Tiller
#1250 John Tiller
#1250 John Tiller
#1590 Manel Tissine
#1591 Peter Tonagh
#1600 Sail Torrisi
#1600 Sail Torrisi
#1613 Frank Tirgodina
#1614 Frank Tirgodina
#1615 Marlyn Veloras
#1616 Marlyn Veloras
#1616 Frank Veloras
#1617 Vicki Veloras
#1617 Vicki Veloras
#1618 Marlyn Veloras
#1618 Marlyn Veloras
#1619 Nicki Valnos
#1619 Nicki Valnos
#1619 Nicki Valnos
#1619 Nicki Valnos
#1610 Nardyn Valnos
#1610 Marlyn Veloras
#1611 Nicki Veloras
#1611 Nicki Veloras
#1612 Nicki Veloras
#1613 Frank Veloras
#1613 Frank Veloras
#1614 Nardyn Veloras
#1615 Nardyn Veloras
#1616 Nardyn Veloras
#1617 Vicki Veloras
#1617 Vicki Veloras
#1618 Alaryn Veloras
#1618 Nardyn Veloras
#1619 Nardyn Veloras
#1619 Nardyn Veloras
#1619 Nardyn Veloras
#1611 Nardyn Veloras
#1611 Nardyn Veloras
#1612 Nardyn Veloras
#1613 Frank Veloras
#1613 Frank Veloras
#16

#370 Peter Williams
#523 John Williams
#523 John Williams
#523 John Williams
#524 Peter Williams
#364 Peter Williams
#364 Peter Williams
#1410 Nadine Wilson
#47 Peter Winchester
#874 Alexander Winiarski
#795 Benjamin Winiarski
#796 Marek Winiarski
#586 Sophie Winiarski
#586 Sophie Winiarski
#586 Sophie Winiarski
#5828 Natalie Winiarski
#586 Stephen Woodock
#420 James Woods
#420 James Woods
#421 James Woods
#420 James Woods
#421 Plant Wood
#434 Pobert Wyatt
#595 Ponial Wyatt
#596 Plant Wyatt
#596 James Wyatt
#596 James Wyatt
#597 John Zarbeek
#597 John Zarbies
#587 John Zarbies
#585 Garlos Zeidan
#684 Christopher Zeiz
#446 Bandra Zalloua
#684 Christopher Zeiz
#426 John Zervos
#768 Colin Zibara
#997 Anthony Zilno
#991 Bonaiela Zilno
#1141 Giuseppe Zisopoulos
#342 Richard Ziglou
#1144 Patrick Zoghbi
#1104 Patrick Zoghbi
#1357 Sean Zeiek
#358 Garth Zreik

NON-VOTING MEMBERS

#1777 Gerges Abi Akl
#1767 Julie Abood
#1988 Brenton Aggar
#1988 Nicholas Aggar
#1422 John Ajaka
#1436 Brenton Aggar
#1422 John Ajaka
#1436 Dmar Al-Jamal
#1446 Almed Alameddine
#1447 June Almeddine
#1447 June Almeddine
#1448 Almed Alameddine
#1479 Jawdet Alameddine
#1471 Sayah Alameddine
#1473 Sayah Alameddine
#1473 Sayah Alameddine
#1473 Sayah Alameddine
#1473 Rober Alameddine
#1473 Rober Alameddine
#1473 Rober Alameddine
#1474 International Alameddine
#1475 International Alameddine
#1476 June Alameddine
#1477 Son Alameddine
#1478 International Alameddine
#1478 International Alameddine
#1478 Albara Alameddine
#1478 Albara Alameddine
#1477 Nour Almohammad Ali
#1474 Mohammad Ali
#1474 Mohammad Ali
#1474 Mohammad Ali
#1474 Albara Alomari
#1903 Paul Anderson
#1439 Jahl Almeri
#1903 Paul Anderson
#1439 Daren Andropoulos
#1430 Christopher Aoun
#1431 Carol Assat
#1781 Carol Assat
#1781 Carol Assat
#1781 Carol Assat
#1781 Carol Assat
#1782 Josephine Assaf
#1783 Sayah Assaf
#1783 Sayah Assaf
#1784 Darahmad Assaf
#1785 Josephine Assaf
#1786 Tanya Assaf
#1786 Tanya Assaf
#1786 Tanya Assaf
#1787 Josephine Assaf
#1788 Tanya Assaf
#1789 Falar Assoum
#1161 Michael Awadalla
#1786 Tanya Assaf
#1787 Josephine Assaf
#1787 Josephine Assaf
#1788 Tanya Assaf
#1789 Falar Assoum
#1161 Michael Awadalla
#1786 Tanya Assaf
#1787 Josephine Boskouski
#1292 Carol Burken
#1203 Sayah Aydogan
#1216 Jason Boskouski
#1204 Darahmad Azharuddin
#1905 Rober Boskouski
#1205 Stephen Brock
#2065 Mathew Bowen
#1777 Michael Boyd
#2015 Stephen Brock
#2016 Hathew Buwton
#1907 Michael Boyd
#2016 Mathew Buwton
#1908 Michael Barbeau
#1907 Michael Boyd
#1908 Falar Burken
#1908 Hathew Buwton
#1908 Michael Barbeau
#1908 Hathew Buwton
#1908 Michael Barbeau
#1908 Tohander
#1908 Almeddine
#1908 Hathew Buwton
#1908 Charles Boyd
#1919 Feter Ayoub
#1919 Fe

#1777 Joanne Cocoran #1763 Rod Craig #1989 Mark D'Avolio #1910 Camal Dablan #2044 Belinda Dalliston #2082 Peter Dalliston #1797 Hassan Dannawi #1787 Walid Darjani #1787 Walid Darjani
#1788 Bashir Darjani
#1798 Marwa Darouiche
#1798 Marwa Darouiche
#1796 Mohammed Darouiche
#2099 Phillip Dearle
#1401 James DeBono
#1393 Jacinta Deeb
#1397 Pierrette Deeb
#1939 Francesco Destradis
#1945 Ceprop Devo #1939 Francesco Destrad #1945 George Deva #2078 Miranda Di Clano #1245 Leila Diab #1244 Mark Diab #1242 Rachelle Diab #2063 Chris Dinnerville #2076 Rohan Dixit #1918 Robert Dixon #2105 Michael Dowling #1958 Theo Dragonas #2105 Michael Dowling #1958 Theo Dragonas #2056 Ethan Driussi #2084 Charlotte Driussi #2064 Grace Dube #2039 William Dube #2038 Thomas Dube #2040 Stephen Dube #1158 Michael Dutry #2014 Ross Dummett #1398 (Fabil El Ali ## 1938 Chail El Ali
1800 Mazen El Chaarani
1800 Mazen El Chaarani
1810 Mazen El Chaarani
1817 George El-Oahr
1816 Gazi El-Hayek
1818 Chail El-Hayek
1818 Chail El-Hayek
1819 Sana El-Hayek
1819 Sana El-Hayek
1819 Sana El-Hayek
1819 Sana El-Hayek
1810 El-Hayek
1810 Sana El-Hayek
1810 El-Hay #1823 Monamad Ali Itani #1825 Sabrine Itani #1972 Adam Ivaneza #1975 Maeghan Ivaneza #1154 Simon Jabbour #1768 Antonio Jabbour #1826 Indah Johnston #1838 Anthony Jreige

#1957 Nontis Kalaitzis #1406 George Kanaan #1770 Peter Kassas #2005 Mohamad Kassem #1489 Kamal Kataieh #1077 Marie-Clare Kavanagh #1072 Juliette Kavanagh #1086 Alexandra Kavanagh #1068 Alexandra Kavanagh #2096 Bassili Kaydouh #1760 Jim Kayrouz #1151 Bassam Kazi #1949 Claire Keetley #1828 Toufic Khodor #1827 Khaled Khodor #1465 Jordan Khoury #1037 Ray Kiley #1037 Ray Kiley #1035 John Kiley #1979 Trisina King #1978 Shannon King #1493 Mouen Kodr #1497 Robert Kodr #1747 Saif Kouaider #1746 Oula Kouaider #1748 Samir Koueider #1748 Samir Koueider **1748 Samir Kouelder **1748 Samir Kouelder **1748 Samir Kouelder **1748 Samir Kouelder **1955 Effic Koutsouklakis **1916 Con Kyriazis **2008 Charles Lahood **2007 Patrick Lahood **2007 Patrick Lahood **2009 Joe Lahood **1498 Ahmed Lahood **1498 Ahmed Lahood **1498 Ahmed Lahood **1913 Karen Lakiss **2045 Saweng Lam **2051 Nathan Lam **1973 Dean Lancaster **1974 Emily Lancaster **1223 Mark Lancaster **2233 Diane Langmack **2034 Diane Langmack **2034 Diane Larkin **2038 Tient Lawrence **2048 Tient Lawre #2083 Trent Lawrence #2107 Ricardo Lay #1841 Glenn Lee #2107 Ricardo Lay #1841 Glenn Lee #1848 Ryan Lee #1849 Ryan Livensky #1943 Philip Lucas #1846 Ahmad Madi #2004 Michael Magnussen #1226 Rachelle Makhlouf #1272 Andrew Makhlouf #1272 Andrew Makhlouf #1278 Carlos Makhlouf #2099 Christine Mamari #1847 Robert Manders #1970 George Mandic #1772 Vicki Mannah #2047 Windows Mansour #1869 Pauline Mansour #1869 Pauline Mansour #1869 Regiam Martin #1871 Stephen Matthews #1922 Mark McKenzie #1068 Ross McKimm #1917 Stephen Matthews #1928 Mark McKenzie #1066 Ross McKimm Watha Pauline Wahnah #1917 Stephen Matthews #1068 Ross McKimm Watha Pauline Mansour #1068 Ross McKimm Watha Pauline Mansour #1919 Pauline Marken Martin #1917 Stephen Matthews #1920 Mark McKenzie #1066 Ross McKimm WcKahalon #1940 Pauline McKahalon #1940 Pauline McKahalon #1940 Pauline McKahalon #1940 Pauline Mansour #1940 Pauline McKahalon #1940 Pauline Mansour #1940 Pauline # 1066 Ross McKimm # 2010 Paul McMahon # 2011 Gregorgy McMahon # 2011 McMahon # 2

#1379 Bryan Rizk #1366 Alex Rizk #1727 Laurette Rizk #2034 Tayor Rogers #1833 Fadi Roumieh #1752 Ahmed Russom #1070 Dermot Ryan #2100 John Saade #107/D bermor ryan #2100 John Saade #1792 Walld Sabourne #2013 Pierre Safi #2013 Pierre Safi #1415 Mohan Power Berne #1415 Mohan Power Berne #1420 Steve Salvartis #1420 Steve Salvartis #1316 Sonia Samaan #1935 Chantelle Santone #1914 Abdul Sari #1914 Mohan Sari #1915 Malek Sari #1921 Osamah Sari #1925 Waddah Sari #1925 Waddah Sari #2057 Gabbi Schneider #2016 Dianne Spulveda #2015 Humberto Sepulveda #2015 Humberto Sepulveda Judie Solution School Septime 1904 Batton Sharbard 1904 Batton Sharbard 1904 Batton Sharbard 1904 Batton Sharbard 1905 Rebecca Shewan #1834 Miwafaa Sheyab 1905 Rebecca Shewan #1834 Miwafaa Sheyab 1905 Rebecca Shina #1984 Anthony Shina #1984 Miron Shina #1985 Jose Shina #1913 Migunithan Siva #1929 Andrew Smith #1923 Migunithan Siva #1929 Andrew Smith #1213 Brooke Smith #122001 Paul Stebbing #2000 Cheya Stebbing #2002 Lee Stebbing #2002 Lee Stebbing #2002 Lee Stebbing #2017 Batton #1918 Batto #2002 Lee Stebbing #1317 Bishara Stephan #1318 Mary Stephan #1318 Mary Stephan #1318 Mary Stephan #1426 John Stwactas #1426 John Stwactas #2041 John Stronfeldt #20208 Ramiz Suwan #1500 Satdar Syed #1505 Haidar Syed #1325 George Taleb #1335 Miruat Taleb #1326 Elizabeth Tannous #1329 Sizabeth Tannous #1329 Violette Tannous #1329 Sizabeth Tannous #1329 Noiette Tannous #1329 Noiette Tannous #1329 Mary Taleb #1322 Mary Tee #1324 Mary Tee #1325 Mary Tee #1325 Mary Tee #1326 Mary Tee Mary

#1313 John Riachi #1948 Peter Ribet

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