

# **SANNUAL REPORT** CANTERBURY-BANKSTOWN BULLDOGS

Pictured: Local Juniors Sydney Topine (Left - Tarsha Gale Cup) and Jackson Topine (Right - Harold Matthews) with Bulldogs Captain Josh Jackson



Pictured: Josh Reynolds giving an emotional farewell speech at his final game at Belmore - Round 18 v Knights

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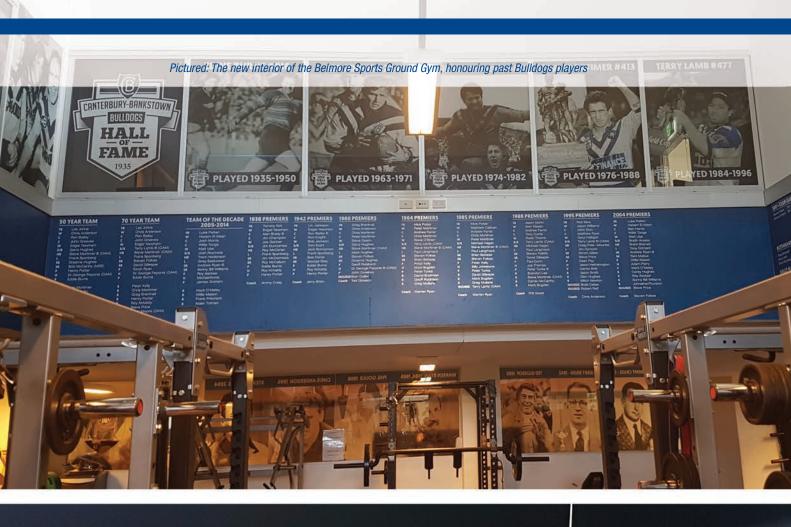
Executive Officials and Life Members Since Foundation Agenda for the 83rd Annual General Meeting Chairman Report

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Pictured: The historic new pride wall at the top of the Belmore Sports Ground field

### **2017 OFFICE BEARERS**

#### **JOINT PATRONS**

The Hon. Tony Burke, M.P. John Fahey, AC

#### **CHAIRMAN OF THE BOARD**

Ray Dib

#### **CHIEF EXECUTIVE**

Raelene Castle (resigned 8 September 2017)

#### DIRECTORS

1-1-1-1

Andrew Farrar Anne Sinclair (appointed 23 March 2017) Anter Isaac Anthony Elias (resigned 22 August 2017) Arthur Coorey Peter McMahon Steve Mortimer (reappointed 9 October 2017)

#### **EXECUTIVE BOARD**

Raelene Castle (resigned 8 September 2017) Arthur Coorey Ray Dib Anthony Elias (resigned 22 August 2017) Anter Isaac Peter McMahon

Delegates to NSWRL Ltd Arthur Coorey

Auditors KPMG

Club Solicitor John Carmody

#### **FULL TIME FOOTBALL STAFF**

Asst. NRL Coach Jim Dymock

Asst. NRL Coach David Penna

Asst. Strength & Conditioning Coach Garry Carden

**CBDJRL Competition Mgr.** Gavin Lawrence

Chief Medical Officer Dr Bassam Moses

Club Career Coach Renee Robson

Education & Welfare Mgr. NYC Mgr. Steve Pike

**GM Football Operations** Alan Thompson **Head Coach** Des Hasler

Head Conditioner Tony Grimaldi

Head Physiotherapist James Rahme

Athletic Performance Mgr. Don Singe

NSW Cup Coach Steve Georgallis

NYC Coach Brad Henderson

NYC Doctor Dr Ahmed El Ayoubi

Pathways Performance Mgr. Andrew Patmore

Physiotherapist Adrian Low

Recruitment Mgr. Warren McDonnell

Rehabilitation Physiotherapist Harin Desai

Sport Science/Dietician Mark Booth

Strategic Analyst Mohamed Ali

Strength & Power Rubin Ruzicka

**Team Mgr.** Fred Ciraldo

#### **ADMINISTRATION**

Accounts Payable Clerk Pamela Knight

Brand & Digital Mgr. Phillip Valentine

Business & Data Analyst Aritra Sengupta

Chief Operating Officer Vince Costa

Club Ambassador Terry Lamb

Commerical Services Coordinator Sophia Goss

**Communications Executive** Hannah McGrory

**Community &** Facilities Manager Saree Boutros

Content Producer Steve Turner **Corporate Partnership Exec.** Andrew Mortimer Barry Ward Daniel Hill Sam Senan

**Corporate Partnership Mgr.** Matthew Whale

Customer Service Coordinator Nicole Azzam

EA to CEO & Chairman Jenna Knight

Events & Game Day Mgr. Zoe Oake

Finance Mgr. Alison Lane

**GM Marketing & Community** Fayssal Sari

**GM Media & Communications** David Townsend

Graphic Designer & Brand Executive Andreas Strauss

Marketing Executive Rees Taylor

Membership & Ticketing Mgr. Danielle Endycott

Membership & Customer Service Exec. Stephanie Hassarati

Membership Sales Exec. Nathon Carmody

Membership & Ticketing Executive Danny Egarchos

Merchandise Mgr. Nadine Wilson

#### PART TIME STAFF

Administration Asst. Haley Connell

Administrator Junior League Annette Sharpe Annmaree Poole Julie Afchal

Asst. Harold Matthews Coach Willie Talau

Asst. NSW Cup Coach Ben Anderson

Asst. NYC Coach Frank Tripodina

Asst. SG Ball Coach Joe Saukuru

Club Chaplain Ken Clendinning Club Counsellor Athina Shelston

Club Historian & Alumni Coordinator Phil Pellizzeri

Football Operations Asst. Paul Arraj

Harold Matthews Coach Charbel Khoury

Medical Assistant Michelle Moore

**Membership Assistant** Maria Tzavaras

NRL Assistant Mark Ciraldo

NRL Trainer Michael Stierli

NSW Cup Mgr. Fred Walker

NSW Trainer Warwick Sainbury Geoff Sharpe

NYC Physiotherapist Andrew Papas

NYC Trainer Mitchell Raimona

Psychologist Rob Brown

SG Ball Coach Shane Sultana

Statistician Clint Crofts

Website Developer Eastgate Multimedia

# CFINANCE

# HECFINANCE

Pictured: Steve Mortimer being chaired off after the Bulldogs 1984 Premiership win

### EXECUTIVE OFFICIALS & LIFE MEMBERS SINCE FOUNDATION

Year	President	Secretary	Treasurer
1935	Mr T. Johns	Mr F. Miller	Mr G. Russell
1936	Mr T. Johns	Mr F. Miller	Mr G. Russell
1937	Mr T. Johns	Mr F. Miller	Mr G. Russell
1938	Mr T. Johns	Mr F. Miller	Mr G. Russell
1939	Mr T. Johns	Mr A. Bray	Mr G. Russell
1940	Mr T. Johns	Mr A. Bray	Mr G. Russell
1941	Mr T. Johns	Mr B. Russell	Mr G. Russell
1942	Mr T. Johns	Mr B. Russell	Mr G. Russell
1943	Mr T. Johns	Mr B. Russell	Mr G. Russell
1944	Mr T. Johns	Mr B. Russell	Mr G. Russell
1945	Mr T. Johns	Mr B. Russell	Mr G. Russell
1946	Mr T. Johns	Mr B. Russell	Mr G. Russell
1947	Mr T. Johns	Mr B. Russell	Mr G. Russell
1948	Mr T. Johns	Mr B. Russell	Mr G. Russell
1949	Mr T. Johns	Mr B. Russell	Mr G. Russell
1950	Mr T. Johns	Mr A. Bray	Mr J. Ford
1951	Mr T. Johns	Mr A. Bray	Mr J. Ford
1952	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1953	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1954	Mr F. Stewart	Mr J. Ford	Mr G. Whitmore
1955	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1956	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1957	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1958	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1959	Mr F. Stewart	Mr K. Charlton	Mr G. Whitmore
1960	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn
1961	Mr F. Stewart	Mr R. Ibbitson	Mr F. Dunn
1962	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1963	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1964	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1965	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1966	Mr J. Collins	Mr R. Ibbitson	Mr F. Dunn
1967	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn
1968	Mr E. Burns	Mr R. Ibbitson	Mr F. Dunn
1969	Mr R. Schwebel	Mr R. Ibbitson	Mr F. Dunn
1970	Mr G. Ferrier	Mr P. Moore	Mr F. Dunn
1971	Mr G. Ferrier	Mr P. Moore	
1972	Mr G. Ferrier	Mr P. Moore	
1973	Mr G. Ferrier	Mr P. Moore	
1974	Mr G. Ferrier	Mr P. Moore	
1975	Mr G. Ferrier	Mr P. Moore	
1976	Mr J. Collins	Mr P. Moore	
1977	Mr J. Collins	Mr P. Moore	
1978	Mr J. Collins	Mr P. Moore	
1979	Mr J. Collins	Mr P. Moore	
1980	Mr J. Collins	Mr P. Moore	

Life	Mem	bers
LIIU I		2010

Messrs. C.Brown, M.Clift, B.Nelson (OAM), N.Thomas, B.Phillis, C.Anderson, S.Cutler, L.Brown,

Dr. G.Peponis (OAM), R.Thompson, P.Cassilles,

S.Mortimer (OAM), G.Robinson, P.Mortimer, T.Pickup, S.Folkes, C.Mortimer, R.Nicey, A.Farrar, K.Lotty, T.Lamb (OAM) K.Moore, Dr H.Hazard (AM), L.Britton, S.Gillies, M.Newton, R.Relf, S.Reardon, G.McIntyre, R.Harborne, C.Polla-Mounter, D.Tiller, S.Price, B.Ward, H.El Masri, G.Carden, A.Coorey, P.Charlton, A.Perry, D.Cooper, A.Brideson, L.Johns, P.Langmack, A.Ryan, L.Patten, A.Elias, B.Sherwin, B. Morrin, M. Utai

Year	President	Secretary	Assistant Secretary
1981	Mr R. Collins	Mr P. Moore	Mr Garry Hughes
1982	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1983	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1984	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1985	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
		<b>Chief Executive</b>	<b>Executive Assistant</b>
1986	Mr R. Collins	Mr P. Moore	Mr Garry Hughes
1987	Mr B. Nelson	Mr P. Moore	Mr Garry Hughes
1988	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1989	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1990	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1991	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
			General Manager
1992	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1993	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1994	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
1995	Mr B. Nelson	Mr P. Moore (OAM)	Mr Garry Hughes
			Football Manager
1996	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1997	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1998	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
1999	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2000	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2001	Mr B. Nelson	Mr R. Hagan	Mr Garry Hughes
2002	Mr B. Nelson (OAM)	Mr R. Hagan	Mr Garry Hughes
	Dr G. Peponis	Mr S. Mortimer (OAM)	, ,
2003	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr Garry Hughes
2004	Dr G. Peponis	Mr S. Mortimer (OAM)	Mr Garry Hughes
		Mr M. Noad	Mr B. Clyde
2005	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2006	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2007	Dr G. Peponis	Mr M. Noad	Mr B. Clyde
2008	Dr G. Peponis	Mr T. Greenberg	Mr B. Clyde
2009	Dr G. Peponis	Mr T. Greenberg	Mr F. Barrett
2010	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2011	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2012	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
2013	Mr R. Dib	Mr T. Greenberg	Mr A. Thompson
		Ms R. Castle	
2014	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2015	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2016	Mr R. Dib	Ms R. Castle	Mr A. Thompson
2017	Mr R. Dib	Ms R. Castle	Mr A. Thompson

#### Deceased

Messrs. F.Miller, F.Stewart Snr, T.Johns, B.Russell, H.Culbert, A.Dunn, G.Cairns, J.Elliott, G.Whitmore, A.Bray, G.Russell, R.Kirkaldy, S.Parry CBE, G.Clunas, V.Murray, F.Dunn, R.Gartner, C.Bloom, G.Garland, H.Porter, J.Hartwell, J.Ford, V.Saunders, Bernie Williams, J.Collins, R.Ibbitson, R.Buchanan, F.Sponberg, P.Moore (OAM), A.Nelson, S.Garland (OAM), E.Burns, J.Gartner, B.Smith, K.Stewart (AO), W.Delauney, J.O'Brien, Bob Williams, K.Ingall, R.Baxter, F.Anderson, G.Ferrier, A.Schwebel, K.Charlton, G.Connell, K.Dawes, L.White

Pictured: Adam Elliott fends off Michael Gordon to score a try in round 2 v Roosters

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### AGENDA FOR THE 83RD ANNUAL GENERAL MEETING

#### **BUSINESS TO BE CONDUCTED**

1.

- **Annual Report** To receive and consider the Annual Report for the 12 months ended 31 October 2017.
- 2. Chairman's Address

#### 3. Minutes of Previous General Meeting

To receive and consider the Minutes of the previous Annual General Meeting held on 5 February 2017.

#### 4. Financial Statements

To receive and consider the Financial Statements for the 12 months ended 31 October 2017 and the Reports of the Directors and the Auditors for the 12 months ended 31 October 2017.

#### 5 Auditors

KPMG, Chartered Accountants continue in office as the Auditors of the Club in accordance with the Corporations Act.

6. Chief Executive's Report

#### 7. Head Coach's Presentation

#### 8. Nominations of Life Membership

To consider the recommendation by the Board of Directors that the honour of Life Membership of the Club be bestowed upon Mr Trent Cutler, Mr Willie Mason and Mr Fred Ciraldo.

#### 9. General Business To deal with general business.

#### **10.** Election of Directors

To elect the Directors for the ensuing 2 years.

## **CHAIRMAN REPORT**

There were many highlights throughout the season both on and off the field.

#### These included:

NRL debuts for Marcelo Montoya, Brenko Lee, Matt Frawley, Francis Tualau, Brad Abbey and Andy Saunders

David Klemmer Josh Jackson and Brett Morris playing State of Origin, with Klemmer winning the Brad Fittler Medal as best New South Wales player and Josh Jackson the Bulldogs Player of the Year Award

Our NSW Cup side performing strongly and making the semi-finals of the competition

Six players from our SG Ball side making the step up to our NYC team this season

The formation of a Tarsha Gale Cup side that not only played together for the first time, but made the Grand Final of the competition

KIA Motors Australia completing their first season as Major Sponsor of the Bulldogs, whilst Wicked Sister Desserts came on board as Shorts Sponsor

A strong increase in our digital presence with work being done with the NRL to create a new website and numbers in social media performing strongly, including Facebook numbers now reaching 272 000, Twitter 85 000 (up 22%) and Instagram 98 000 (up 6%)

Match Day - The extension of our Canterbury Breed characters that were a major part of our match day presence

Another successful initiative in taking a 'home' match to New Zealand and winning, with strong support in Dunedin for our Round Three victory over the Warriors

Junior League – Our Junior League Program has prospered under the leadership of Gavin Lawrence with a strong link being forged with the Football Club and new Recruitment manager Warren McDonnell

Merchandise – The launch of an ANZAC Jersey and Indigenous Jersey which were the first in the Club's history, and the creation of a Bulldogs online Store, plus the re-launch of the Bulldogs Merchandise Store

Community – The Bulldogs in the Community program 'Be All In' was awarded the NRL Community Program of the Year Award, while the 'Brydens Community Membership' Program was nominated for Outstanding Project Promoting Social Cohesion and Community Harmony at the 2017 ZEST Awards

Wellbeing and Education - 92% of Bulldog NRL and NYC players were engaged in education or career training, with 14 NRL players completing vocational studies this season in areas such as youth work, community services, fitness and construction. The Club also had 20 apprentices in various trades across SG Ball, NYC and NRL – the most of any club in the NRL



Pictured (Left to Right): Andrew Farrar, Arthur Coorey, Ray Dib, Raelene Castle (resigned 8 September 2017), Anter Isaac, Anthony Elias (Resigned 22 August 2017), Peter McMahon. Absent: Anne Sinclair and Steve Mortimer.

#### **Acknowledgements:**

On behalf of the Board of Directors I would like to offer a big vote of thanks to all of our sponsors and the investment that they make in our Club. We are extremely lucky to have a worldwide brand like KIA Motors as our Major Sponsor and we thank KIA for being a part of the Bulldog family. Jaycar have been outstanding supporters over a number of years and Jaycar were this year joined by new sponsor Wicked Sister Desserts, who have joined us as a Shorts Sponsor. In addition, we were delighted to announce Ladbrokes as our new back of shirt sponsor. Other sponsors that we are indebted to include: Canterbury Clothing , M&J Chickens, Tooheys New, Schweppes, Opal Solar, Brydens Lawyers, MPA, Dockside Group and Western Sydney University.

An enormous thanks also to the Canterbury League Club who continue to be outstanding sponsors. Under the direction of Chairman Dr George Peponis (OAM), his Board of Directors and CEO David Brace our Club receives very generous backing and it is something we highly value. Canterbury League Club kindly hosted many of our Bulldog Events this year in a very thoughtful and professional manner. I know how much our players, families, board and staff enjoy the reception that they get at Canterbury.

Whilst the Club was disappointed to miss the NRL semi finals for the first time since 2011, we look forward to a strong performance in 2018 after some positive changes across the Club.

It was sad to say goodbye to several of our beloved players. Craig Garvey, Tyrone Phillips, Sam Kasiano, Josh Reynolds and James Graham have all contributed an enormous amount in their time with the Club. They have been senior players at our Club and have embodied the spirit of the Bulldogs, as well as being outstanding leaders around the playing group. The Club is proud of your efforts and you will always be part of the Bulldog family and welcomed back here for the rest of your lives.

The Club also said goodbye to six-year Head Coach Des Hasler and long serving Assistant Coach Jim Dymock, who had contributed a great deal during their time at the Bulldogs, including leading the NRL team to two Grand Finals.

In addition, we say goodbye to two long serving members of our administration in Anthony 'Bluey' Elias and Raelene Castle. 'Bluey' Elias has been a Bulldogs man through and through, having served as a Rugby League Club Board Director for 15 years, in addition to being a former player and captain of the Jersey Flegg Premiership team of 1983, while Raelene, who joined us in 2013, has done a fantastic job and has been a driving force behind many of the successful initiatives that have taken place in recent years. Both will be sorely missed at the Club.

We also farewell a number of hard-working members of the coaching and administration staff. We thank them for their contribution to the Club and wish them the very best in the next stage of their professional lives. A big thanks to my Board for their tireless work and support throughout the year, and also to the playing group and hard-working administration staff, whose enthusiasm and commitment is outstanding.

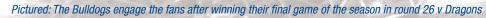
Ray Dib Chairman J.P, GAICD







Pictured: Anne Sinclair appointed 23 March 2017







Pictured: David Klemmer fends off defenders in round 5 v Broncos



Pictured: Adam Elliott scores in round 9 v Raiders

### **2017 NRL SEASON REVIEW**

A season of disappointment for everyone involved with the Bulldogs, saw the team miss out on the Finals for the first time under coach Des Hasler, with the side finishing 11th after recording ten wins.

It was difficult to see it coming. The side welcomed back several players from the Four Nations Tournament and looked set to be a strong mix of experience and talent. The first two rounds saw close losses to the Storm and Roosters, before a settling win in a 'home' match in Dunedin against the Warriors looked to be a springboard to success. Despite a setback against Manly, three successive victories had the fans excited about a push towards the finals.

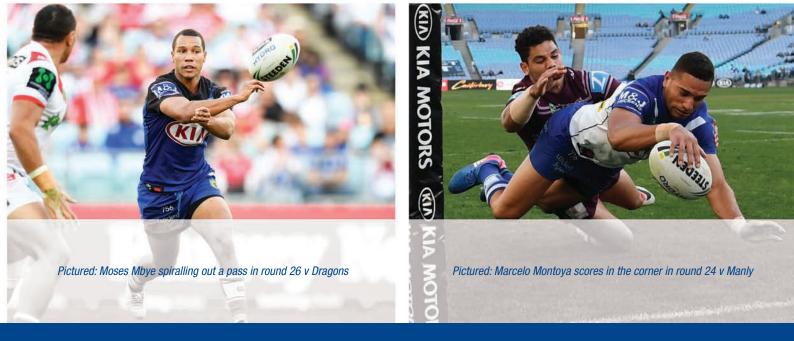
Unfortunately, it was not to be. A poor run of results where ball control and a lack of composure outweighed a strong defensive effort, led to the team's Finals ambitions ending after a defeat by the Rabbitohs in Round Twenty-Three. The sense of disappointment seemed to free the side up and the season was rounded off with consecutive wins over the Sea Eagles, Titans and St George, as many were left to lament the number of close losses earlier in the year.

There were many positives, however, with Marcelo Montoya, Brenko Lee, Brad Abbey, Matt Frawley, Francis Tualau and Andy Saunders all making their NRL debuts during the season. In addition, there were some strong individual performances with David Klemmer gaining most run metres during the season (3411), Aiden Tolman most tackles (908), Marcelo Montoya most tries (12) and Brenko Lee most try assists (12).

Bulldogs Regular Season Statistics						
10						
14						
0						
Eleveth						
7-5						
3-9						
4 Games						
3 Games						
25						
65						
75						

Klemmer was rewarded after a strong Origin campaign with the Brad Fittler Medal as New South Wales Player of the Series, while Josh Jackson received the Bulldogs Player of the Season Award after polling as Players Player, seven times throughout the year. Marcelo Montoya was presented with the Rookie of the Year Award after making a smooth transition into First Grade that resulted in twelve tries.

The end of the season was also tinged with sadness as the club said goodbye to some outstanding players. Josh Reynolds, James Graham, Sam Kasiano, Tyrone Phillips and Craig Garvey all moved on after the final round. Each left supporters with some special memories from their time with the club and will always be a part of the Bulldogs family.





# CANTERBURY-BANK



Back Row: Francis Tualau, Raymond Faitala-Mariner, Lachlan Lee, Reimis S Third Row: Lachlan Lewis, Danny Fualalo, Kerrod Holland, Marcelo Montoya, Da Second Row: Michael Lichaa, Asipeli Fine, D'Rhys Miller, Matt Frawley, Tyrone Phillips, Craig Ga Front Row: David Penna (Asst. Coach), Chase Stanley, Will Hopoate, Brett Morris, Sam Kasiano, Aiden Tolman, Des Ha















# STOWN BULLDOGS



Smith, Jayden Okunbor, Tom Carr, Brad Abbey, Richard Kennar, Brenko Lee vid Klemmer, Adam Keighran, Bailey Simonsson, Renouf To'omaga, Rhyse Martin rvey, Josh Reynolds, Zac Woolford, Bronson Garlick, Josh Bergamin, Josh Cleeland, Adam Elliott sler (Coach), James Graham (C), Josh Morris, Josh Jackson, Greg Eastwood, Moses Mbye, Jim Dymock (Asst. Coach)













# **2017 FINAL NRL LADDER**

Position	Team	Р	W	D	L	F	Α	+/-	Points	Position (Post Finals)
1		24	20	0	4	633	336	297	44	1
2		24	17	0	7	500	428	72	38	3
3	7   \ ``\	24	16	0	8	597	433	164	36	4
4		24	16	0	8	496	457	39	36	5
5		24	15	0	9	476	407	69	34	7
6		24	14	0	10	552	512	40	32	8
7		24	13	0	11	504	459	45	30	6
8	MAN MAT	24	13	0	11	467	443	24	30	2
9	NINES .	24	12	0	12	533	450	83	28	9
10		24	11	0	13	558	497	61	26	10
11		24	10	0	14	360	455	-95	24	11
12		24	9	0	15	464	564	-100	22	12
13		24	7	0	17	444	575	-131	18	13
14		24	7	0	17	413	571	-158	18	14
15		24	7	0	17	448	638	-190	18	15
16		24	5	0	19	428	648	-220	14	16



Pictured: Chase Stanley reaches out for a try in round 20 v Broncos

# **2017 NRL RESULTS**

Round	Opponent	Venue	Result	Score	Crowd
1		Belmore Sports Ground	Loss	6 - 12	8712
2		Allianz Stadium	Loss	24 - 28	13505
3		Forsyth Barr Stadium	Win	24 - 12	10238
4		Brookvale Oval	Loss	0 - 36	9610
5	7	ANZ Stadium	Win	10 - 7	7412
6		McDonald Jones Stadium	Win	22 - 12	16929
7	A	ANZ Stadium	Win	24 - 9	35984
8		ANZ Stadium	Loss	12 - 18	19303
9		ANZ Stadium	Win	16 - 10	11390
10	The M	ANZ Stadium	Loss	14 - 30	8122
11		ANZ Stadium	Loss	18 - 24	15090
12		Southern Cross Group	Loss	8 - 9	20497
13		ANZ Stadium	Loss	0 - 38	11283
14	N MARS	ANZ Stadium	Win	16 - 2	24083
16		Mount Smart Stadium	Loss	14 - 21	13476
17		ANZ Stadium	Loss	12 - 13	14061
18		Belmore Sports Ground	Win	20 - 18	13103
20		Suncorp Stadium	Loss	12 - 42	24267
21		Pepper Stadium	Loss	8 - 16	8727
22		ANZ Stadium	Loss	4 - 20	12173
23	A	ANZ Stadium	Loss	14 - 28	8247
24		ANZ Stadium	Win	30 - 16	8912
25		Cbus Super Stadium	Win	26 - 14	10887
26	RI DESS	ANZ Stadium	Win	26 - 20	21582



Canterbury-Bankstown Bulldogs 2017 Annual Report

### **2017 NSW CUP SEASON REVIEW**

The performance of the Bulldogs NSW Cup side in the Intrust Super Premiership, was a shining light for the club in a difficult season.

The spirit showed by the side as they made the Preliminary Final, before going down in a tight contest with Penrith, was outstanding and it is hoped that many of the players will build on that experience as they pursue an NRL career.

The side finished in 4th place after the regular season of matches, posting twelve wins and setting up a Qualifying Final against the highly-rated Wyong Roos at Allianz Stadium. The match was a thriller that saw the teams locked up at full time, before Wyong eventually triumphed 34-26 after extra time.

This saw the team take on the Illawarra Cutters, at Jubilee Oval, in a sudden death encounter. Two tries from Brad Abbey and five goals from Rhyse Martin, sealed a convincing 32-14 victory, to set up a winner-take-all encounter with Penrith in the Preliminary Final at Leichhardt Oval.

On a beautiful afternoon, the team was unable to capture the form from previous rounds, but stayed in the contest until the last minute, eventually going down by 16 points to 12.

Despite the gut-wrenching end to the campaign it had been a tremendous effort.

The side was well coached by former NRL player Steve Georgeallis, who created a spirit in the playing ranks, in addition to some steel on the field.

Tyrone Phillips, led the side from the front and showed the class that he still has as a winger, including a length of the field intercept try in the Qualifying Final against Wyong. He was backed up by many excellent performers, including Josh Cleeland who led the try scorers with fourteen and Rhyse Martin, whose overall play and goalkicking were first-class.

Two new starters for the year in Rod Griffin and Andy Saunders, both played their part. Rod, who came to the club from the Wests Tigers, gained both the most run yards (2727) and made the most tackles (651), while Andy Saunders, was all commitment as he rounded off a memorable season with an NRL debut against the Newcastle Knights at Belmore.

It was the combined effort that was crucial, however, and showed what the attributes of toughness and resilience mean. The players should be proud of a great season.



Pictured: Tyrone Phillips busting through the line



Pictured: Rod Griffin offloads to Lachlan Lewis

# **2017 FINAL NSW CUP LADDER**

Position	Team	Р	W	D	L	F	Α	+/-	Points	Position (Post Finals)
1		25	16	2	4	622	437	185	40	2
2		25	13	4	5	558	424	134	36	3
3		25	14	1	7	625	318	307	35	1
4		25	12	3	7	532	414	118	33	4
5		25	11	2	9	523	468	55	30	7
6		25	11	1	10	393	377	16	29	8
7		25	10	1	11	526	558	-32	27	5
8	ILLAWARRA	25	10	1	11	480	558	-78	27	6
9		25	9	0	13	499	465	34	24	9
10		25	8	0	14	466	606	-140	22	10
11		25	6	1	15	408	573	-165	19	11
12		25	4	0	18	322	756	-434	14	12



Pictured: Rhyse Martin lines up a conversion

# **2017 NSW CUP RESULTS**

Round	Opponent	Venue	Result	Score
1		Aubrey Keech Reserve	Loss	14 - 22
2		Mt Smart Stadium	Loss	22 - 36
3		Morry Breen Reserve	Loss	6 - 24
4		Brookvale Oval	Win	16 - 8
5		St Marys Leagues Stadium	Win	18 - 14
6		Belmore Sports Ground	Loss	6 - 8
7		Belmore Sports Ground	Loss	12 - 18
8		Cessnock Sports Ground	Win	30 - 18
9		ANZ Stadium	Loss	16 - 20
10		Belmore Sports Ground	Win	24 - 12
11		Belmore Sports Ground	Draw	30 - 30
12		Henson Park	Draw	26 - 26
13		ANZ Stadium	Win	14 - 4
14	ILLAWARRA	Belmore Sports Ground	Win	38 - 0
16		North Sydney Oval	Loss	32 - 14
17		Belmore Sports Ground	Win	22 - 20
18		Belmore Sports Ground	Loss	4 - 24
20		Belmore Sports Ground	Win	42 - 30
21		Kingrose Park	Win	30 - 28
22		Belmore Sports Ground	Win	54 - 26
24		Campbelltown Stadium	Win	48 - 4
25	ILLAWARRA	Win Stadium	Draw	28 - 28
QF		Allianz Stadium	Loss	26 - 34
SF	ILLAWARRA	UOW Jubilee Kogarah	Win	32 - 14
PF		Leichardt Oval	Loss	12 - 16



Pictured: Jayden Okunbor slams the ball down for a try





Pictured: Lopeti Mafi attacks the line



Pictured: Morgan Harper streaks away for a try

### **2017 NYC SEASON REVIEW**

In a season that promised much but did not deliver in terms of results, the Bulldogs NYC side finished 15th on the ladder after recording five wins in total.

There were some rays of hope. A 22-10 victory over the Cowboys at Belmore in Round 10, showed what the team was capable of, followed up by a Round 17 win over an impressive Parramatta outfit. There were too many defeats, however, as the team struggled to hold the ball and show the poise and cohesion needed at this level.

What could not be questioned was the effort throughout the year. From the original squad of thirty six at the start of the season, 21 players were in their first season at this level, while a further five players were brought up from the SG Ball. The step up in class at this level is pronounced, so the experience gained by the younger players will prove invaluable. The side was able to compete strongly in most games, but tended to fall away towards the end of matches.

Experience will help these younger players moving forward. There were some outstanding individual performances throughout the year.

Jayden Okunbor, was superb until a season-ending shoulder injury in the Round 14 loss to the Dragons. His form was rewarded with selection for the New South Wales Under 20's Origin squad and he was unlucky to miss out on the final seventeen.

Two SG Ball recruits in Brandon Wakeham and Tui Katoa were also extremely impressive. Wakeham, played in eight

matches and showed great composure at half back, while Katoa scored 10 tries in eleven matches in the centre and wing position.

James Clark, also enhanced his reputation in his second year at this level. He showed himself to be a tough defender with exceptional tackling technique, in addition to averaging 10 carries and 17 supports per game.

Next season promises to be an exciting one at this level.







Pictured: Cam Scott fends off a defender

# **2017 FINAL NYC LADDER**

Position	Team	Р	W	D	L	F	A	+/-	Points	Position (Post Finals)
1		24	19	1	4	920	446	474	43	5
2		24	15	2	7	711	518	193	36	3
3	N MARS	24	15	1	8	660	620	40	35	4
4		24	15	0	9	713	546	167	34	2
5		24	14	0	10	718	536	182	32	7
6	7	24	14	0	10	640	572	68	32	6
7		24	13	1	10	650	661	-11	31	8
8		24	13	0	11	736	623	113	30	1
9		24	12	2	10	692	586	106	30	9
10		24	12	1	11	782	622	160	29	10
11		24	10	1	13	638	768	-130	25	11
12		24	10	0	14	584	688	-104	26	12
13		24	9	0	15	601	769	-168	22	13
14		24	6	3	15	462	686	-224	19	14
15		24	5	2	17	480	850	-370	16	15
16		24	3	0	21	396	892	-496	10	16



Pictured: Cameron Torpy Busts out of a tackle

# **2017 NYC RESULTS**

Round	Opponent	Venue	Result	Score
1		Belmore Sports Ground	Loss	18 - 24
2		Allianz Stadium	Loss	12 - 34
3		Belmore Sports Ground	Win	24 - 22
4		Brookvale Oval	Loss	30 - 22
5	7	ANZ Stadium	Loss	12 - 26
6		McDonald Jones Stadium	Loss	12 - 22
7	A	ANZ Stadium	Win	30 - 24
8		ANZ Stadium	Draw	20 - 20
9		ANZ Stadium	Loss	22 - 26
10		ANZ Stadium	Win	16 - 22
11		ANZ Stadium	Loss	14 - 44
12		Southern Cross Group	Loss	10 - 30
13		ANZ Stadium	Loss	12 - 28
14	RINES .	ANZ Stadium	Loss	26 - 28
16		Mount Smart Stadium	Loss	6 - 36
17		ANZ Stadium	Win	26 - 18
18		Belmore Sports Ground	Draw	28 - 28
20		Suncorp Stadium	Loss	14 - 48
21		Pepper Stadium	Loss	18 - 36
22		ANZ Stadium	Loss	14 - 36
23	A	ANZ Stadium	Loss	24 - 28
24		ANZ Stadium	Loss	6 - 36
25		Cbus Super Stadium	Win	28 - 20
26	RI MARK	ANZ Stadium	Draw	34 - 34

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### **2017 AWARD RECIPIENTS**

Pictured: James Graham & partner Taryn giving a heartfelt speech

Dr George Peponis Medal; Bulldogs 2017 NRL Player of the Year Josh Jackson

Terry Lamb Medal; Bulldogs 2017 NSW Cup Player of the Year Rhyse Martin

Hazem El Masri Medal; Bulldogs 2017 Holden Cup Player of the Year James Clark

> Steve Mortimer Medal; Bulldogs 2017 Rookie of the Year Marcelo Montoya

Les Johns Medal; Bulldogs 2017 Clubman of the Year Tony Grimaldi

Peter Warren Medal; Bulldogs 2017 Community Award Moses Mbye

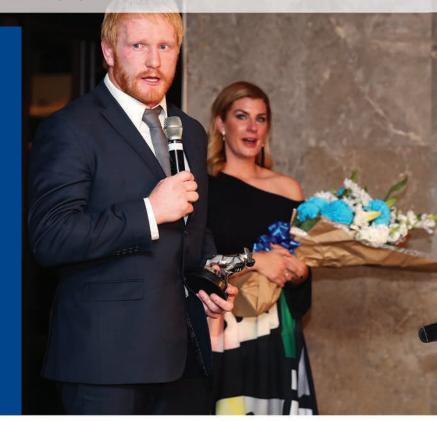
> Coaches Award Aiden Tolman

Employee of the Year Finance Team (Alison Lane, Pamela Knight, Aritra Sengupta, Litza Pladas)

> Karen Folkes Award Lana Brisenden

Volunteer of the Year John Grealy

Junior League Appreciation Adam Williams





Pictured: Arthur Coorey presenting Josh Jackson with the Bulldogs 2017 NRL Player of the year award

## **2017 DEBUTANTS & MILESTONES**

### **Debutants**

Player Name	Milestone	Round	Date
Brenko Lee	Bulldogs NRL Debut	Rd 1 vs Manly	03/03/2017
Brad Abbey	NRL Debut	Rd 3 vs Warriors	17/03/2017
Marcelo Montoya	NRL Debut	Rd 3 vs Warriors	17/03/2017
Matt Frawley	NRL Debut	Rd 5 vs Broncos	30/03/2017
Francis Tualau	NRL Debut	Rd 12 vs Sharks	12/05/2017
Andy Saunders	NRL Debut	Rd 18 vs Knights	09/07/2017

### **Milestones**

Player Name	Milestone	Round	Date
Josh Jackson	200 Bulldogs Club Games	Rd 25 v Gold Coast	26/08/17
Brett Morris	200 NRL Games	Rd 4 vs Sea Eagles	25/03/17
Aiden Tolman	200 NRL Games	Rd 5 vs Broncos	30/03/17
Aiden Tolman	150 NRL Club Games	Rd 8 vs Tigers	23/04/17
Greg Eastwood	150 NRL Club Games	Rd 1 vs Storm	03/03/17
Sam Kasiano	150 Bulldogs Club Games	Rd 1 vs Storm	03/03/17



Canterbury-Bankstown Bulldogs 2017 Annual Report



Pictured: David Klemmer celebrating with fans after the Origin Game 1 win for the NSW Blues at Suncorp Stadium



## **2017 REPRESENTATIVE PLAYERS**

David Klemmer Australia NSW Blues PM's XIII	Josh Jackson NSW Blues PM's XIII	<b>James Graham</b> England	Brett Morris   NSW Blues
Will Hopoate   Tonga	<b>Sam Kasiano</b> Samoa	Adam Elliott Country	Matt Frawley   Country
Tyrone Phillips   Fiji Bati	Warcello Montoya   Fiji Bati	Frenko Lee Tonga	Woses Mbye   PM's XIII
Reimis Smith Junior Kiwis	Craig Garvey NSW Cup Rep Team	Andy Saunders   NSW Cup Rep Team	Asipeli Fine NSW Cup Rep Team
Rod Griffin   Papua New Guinea	Rhyse Martin   Papua New Guinea	Ray Moujalli   Lebanon	



Pictured: The boys celebrate a last minute Moses Mbye try at Belmore - Round 18 v Knights

# **CURRENT PLAYER RECORDS**

	NRL	RES	NYC	ALL	Т	G	FG	PTS	Player	NRL	RES	NYC	ALL	Т	G	FG
ABBEY, Brad	4	38	0	42	18	36	0	144	LEE, Lachlan	0	13	14	27	2	0	0
ASHCROFT, Hayden	0	0	24	24	2	0	0	8	LEWIS, Lachlan	0	21	10	31	7	0	0
BERGAMIN, Josh	0	15	49	64	19	17	0	110	LICHAA, Michael	65	1	0	66	8	0	0
BOUMELHEM, Brandon	0	0	4	4	1	0	0	4	LUANI, Joel	0	3	0	3	0	0	0
CARDASSILARIS, Zac	0	0	13	13	1	0	0	4	MAFI, Lopeti	0	0	26	26	1	0	0
CARR, Tom	0	14	0	14	6	0	0	24	MANU, Falakiko	0	0	43	43	17	0	0
CASSELL, Ben	0	0	6	6	1	0	0	4	MAROSKE, Darcy	0	11	48	59	1	0	0
CLARK, James	0	0	27	27	0	0	0	0	MARTIN, Rhyse	0	23	0	23	11	73	0
CLAYTON, Blake	0	0	6	6	4	0	0	16	MATTHEWS, Corey	0	0	9	9	0	0	0
CLEELAND, Josh	0	25	0	25	14	0	0	56	MAUNGATTI, Alvin	0	0	11	11	5	0	0
DOOLAN, Michael	0	0	21	21	4	3	0	22	MBYE, Moses	80	17	49	146	45	64	2
EASTWOOD, Greg	162	2	0	164	15	0	0	60	MILLER, D'Rhys	0	8	24	32	11	0	0
EL-JALKH, Jayden	0	0	5	5	2	0	0	8	MISINALE, Peni	0	0	24	24	0	0	0
ELLIOTT, Adam	31	35	30	96	16	2	0	68	MONTOYA, Marcelo	19	9	46	74	56	0	0
EL-ZAKHEM, Elie	0	0	13	13	0	0	0	0	MORGAN, Michael	0	8	0	8	1	0	0
FAITALA-MARINER, Raymond	30	5	0	35	2	0	0	8	MORRIS, Brett	45	0	0	45	25	0	0
FINAU, Ofa	0	0	2	2	0	0	0	0	MORRIS, Josh	197	2	0	199	97	0	0
FINE, Asipeli	5	26	0	31	5	0	0	20	MOUJALLI, Ray	0	57	0	57	4	0	0
FRAWLEY, Matt	18	48	0	66	8	0	0	32	OKUNBOR, Jayden	0	0	39	39	21	0	0
FUALALO, Danny	38	37	55	130	16	0	0	64	PATEA, Giordan	0	0	20	20	2	0	0
FUATAGA, Shane	0	0	3	3	0	0	0	0	PHILLIPS, Tyrone	6	85	1	92	63	0	0
GARLICK, Bronson	0	43	16	59	7	0	0	28	RADOVU, Samuel	0	0	7	7	0	0	0
GARVEY, Craig	13	35	0	48	10	8	0	56	REYNOLDS, Josh	138	39	21	198	72	118	5
GIBBONS, Jack	0	0	25	25	9	0	0	36	SAUNDERS, Andy	1	21	0	22	1	0	0
GORDON, Jack	0	0	1	1	0	0	0	0	SCOTT, Cameron	0	0	14	14	5	0	0
GRAHAM, James	135	0	0	135	9	0	0	36	SIMMONSON, Bailey	0	0	7	7	5	0	0
GRIFFIN, Rod	0	24	0	24	4	0	0	16	SMITH, Dalton	0	0	21	21	3	0	0
HARPER, Morgan	0	0	20	20	5	0	0	20	SMITH, Reimis	1	33	21	55	33	0	0
HARVEY, Thomas	0	0	1	1	0	0	0	0	STANLEY, Chase	29	23	0	52	17	53	0
HAVEA, Fili	0	0	1	1	0	0	0	0	STRICKLAND, Luis	0	0	35	35	13	0	0
HAYMAN, Kieran	0	0	3	3	0	10	0	20	SUA, Pule	0	0	1	1	0	0	0
HETHERINGTON, Zac	0	0	1	1	2	0	0	8	TAGALOA, Siaopo	0	3	36	39	6	0	0
HOLLAND, Kerrod	26	10	0	36	17	86	0	240	TALAU, Lachlan	0	0	2	2	0	0	0
HOPOATE, Will	39	1	0	40	11	00	0	44	TAYLOR, Reuben	0	0	5	5	1	0	0
JACKSON, Josh	133	14	54	201	36	0	0	144	TEIO, Spike	0	0	11	11	0	0	0
KALACHE, Kayne	0	0	23	23	0	0	0	0	TOLMAN, Aiden	166	0	0	166	8	0	0
KASIANO, Sam	139	10	22	171	28	0	0	112	TO'OMAGA, Renouf	0	40	56	96	25	0	0
KATOA, Tuipulotu	0	0	13	13	10	0	0	40	TORPY, Cameron	0	0	7	7	0	0	0
KEIGHRAN, Adam	0	3	37	40	12	81	0	210	TRAMONTANA, Joe	0	0	38	38	10	0	0
KENNAR, Richie	0	3 18	37 0	40 18	7	0	0	210	TUALAU, Francis	8	14	0	22	1	0	0
KLEMMER, David	91	3	28	122	10	0	0	40	VEA, Semisi	0	2	0	22	0	0	0
LEASI, Jerry	0	3 8	20 19	27	2	0	0	40 8	WAKEHAM, Brandon	0	0	8	2	0	5	0
LEASI, Jerry LEE, Brenko	18	o 4	0	27	4	0	0	0 16	WOOLFORD, Zac	0	21	0	o 21	0	5 1	0

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## **2017 HAROLD MATTHEWS CUP REPORT**

Given the Harold Matthews Cup side had reached the Grand Final Qualifier for three seasons in a row, expectations were high for this team.

The side fielded 23 out of 25 local juniors throughout the season, once again highlighting the depth of our junior league. The two non-local junior players in the Harold Matthews Cup Squad are Jackson Topine and Kurt Picken, both of whom have been in our Bulldogs Youth High Performance Program for 12 months.

From great trial form and a promising start, the squad struggled to 'gel' and injuries impacted on their season. The most significant was half back James Valevatu missing the first four games and full back Kurt Picken missing the last five games. Front rower Brandon Pelo also suffered a major leg break in Round 4, cutting short his season.

A season of promise ended in disappointment as the side finished ninth to miss out on the finals by a point. The side ranked number 1 defensively, but could not get their attack together. Games lost were largely dominated by the Bulldogs, but missing key players for large parts of the season impacted on their ability to score points.

The individual performance of note for this group was the selection of Jackson Topine in the NSW Under 16 Squad. Jackson was a stand out in this team and his maturity and leadership shone through. Jackson was named the Harold Matthews Cup Player of the Year in 2017.

Round	Opponent	Venue	Result	Score
1	Eels	Belmore Sports Ground	Cancelled	0-0
2	Steelers	WIN Stadium	Lost	16-18
3	Magpies	Campbelltown Stadium	Win	28-0
4	Panthers	Belmore Sports Ground	Draw	20-20
5	Central Coast	Morie Breen Oval	Lost	6-16
6	Balmain	Leichhardt Oval	Win	22-6
7	Canberra	Belmore Sports Ground	Lost	10-20
8	North Sydney	Belmore Sports Ground	Win	20-10
9	ST. George	Belmore Sports Ground	Win	22-6



### **2017 SG BALL REPORT**

Pre-season form was very good, giving a good indicator that the side would be competitive. Despite battling all year with injuries to key personnel and never able to put its best side on the field regularly, the team showed grit and resilience to win many close games.

In pre-season the side lost Tyrone Harding and Michael Fahd to shoulder reconstructions and Zac Saddler to an ACL injury. Add to that Kytak Chan (broken arm), Jonty Timoti (back), Thomas Anderson (ankle) and Josh Wilkinson (season ending concussion) and a large part of the squad spent a great deal of time on the sidelines.

Despite this the team still managed to win 6 games (losing only one game) to finish equal first on the ladder, but third on for and against. The team played a strong Parramatta side in the first round of the finals, boosted by the return of five NYC players. Parramatta ultimately won the competition convincingly, but a depleted Bulldogs roster performed strongly.

Week 2 of the final series against Illawarra was a tight affair with the Steelers holding the advantage through much of the game due to goal kicks. The Steelers led 26 - 18 with less than 10 minutes remaining, but Illawarra eventually triumphed 40 - 18.

The SG Ball Player of the Year was Brandon Wakeham. Brandon has been in the development program for 6 years now, having been part of the High Performance Program, in addition to four years of Harold Matthews / SG Ball Cup. Brandon was also selected in the NSW Under 18 squad in 2017.

Round	Opponent	Venue	Result	Score
1	Eels	Belmore Sports Ground	Cancelled	0-0
2	Steelers	WIN Stadium	Win	32-28
3	Magpies	Campbelltown Stadium	Lost	18-26
4	Вуе			
5	Central Coast	Morie Breen Oval	Win	30-12
6	Balmain	Leichardt Oval	Win	22-16
7	Canberra	Belmore Sports Ground	Win	38-10
8	North Sydney	Belmore Sports Ground	Win	56-10
9	ST. George	Belmore Sports Ground	Win	34-14

		Finals		
Week 1	Eels	Leichardt Oval	Win	52-12
Week 2	Steelers	Belmore Sports Ground	Lost	18-40







Pictured: Haneen Zreika fends off a defender



Pictured: Tigerlily Wakim & Haneen Zreika make a big tackle

### **2017 TARSHA GALE REPORT**

The Bulldogs competed in the very first Tarsha Gale Cup competition and performed exceptionally well to reach the Grand Final.

Everyone at the Bulldogs was excited about seeing how things would develop during the season, but in the end the girls acquitted themselves extremely well and the 'football' development of the team was outstanding.

The girls played 10 games in all, losing only their first game of the year and the Grand Final against Penrith. They had finished the regular season as Minor Premiers.

The turning point in the season was undoubtedly the Week One Finals game against Parramatta. Late in the game outstanding half Page McGregor injured her ankle which ultimately required surgery. Her absence from the Grand Final was noticeable, however, the girls performed magnificently on Grand Final day, only losing to the Penrith Panthers by 26 -18.

The positive for the girls is that nine of the squad will be able to back up again next year and play in the Tarsha Gale Cup.

The Tarsha Gale Cup Player of the Year was Page McGregor. If not for her injury, Page would have been close to selection for the NSW opens squad.

Round	Opponent	Venue	Result	Score
1	Eels	Belmore Sports Ground	Cancelled	0-0
2	Steelers	WIN Stadium	Loss	26-22
3	Raiders	GIO Stadium	Win	24-26
4	Panthers	Belmore Sports Ground	Win	40-10
5	Вуе			
6	Sharks	Cronulla High School	Win	10-34
7	Rabbitohs	Belmore Sports Ground	Win	64-0
8	Academy	Belmore Sports Ground	Win	8-50
9	Tigers	Belmore Sports Ground	Draw	0-0

		Finals		
Week 1	Eels	Belmore Sports Ground	Win	32-16
Week 2	Sharks	Southern Cross Group Stadium	Win	32-28
GF	Panthers	Leichhardt Oval	Loss	18-26



Pictured: Terese Taefu busts through for a try



Pictured: Alafou Fatu fires off a pass

Pictured: Adam Elliott handing out awards on the JRL Grand Final Day

### **2017 PREMIERS**

U9 D1: Bankstown Sports U9 D2 Cup: Bankstown Sports U9 D2 Plate: East Hills Bulldogs U10 D1: ST Johns Eagles U10 D2: ST Johns Eagles U10 D3: ST Christophers U11 D1: St Christophers U11 D2 Cup: St Christophers U11 D2 Plate: Bankstown Bulls U12 D1: Bankstown Sports U12 D2 Cup: Bass Hill Broncos U12 D2 Plate: Bankstown Sports U13 D1: ST Johns Eagles



U13 D2: Greenacre Tigers U13 D3: Milperra Colts U14 D1: Bankstown Sports U14 D2: Milperra Colts U15 D1: Bankstown Sports U15 D2: East Hills Bulldogs Girls U16: South Eastern U16 D1: Campbelltown Collegians U17 D1: Moorebank Rams U17 D2: Greenacre Tigers U19 D1: East Hills Bulldogs 1st Grade: Hurstville United 2nd Grade: Bankstown Bulls 3rd Grade: East Hills Bulldogs



Pictured: Zane Sayadi from Bankstown Sports on the JRL Grand Final day

### **2017 JUNIOR LEAGUE REPORT**

Season 2017 was one of consolidation for the Canterbury-Bankstown District Junior Rugby League (CBDJRL), building on the initiatives and changes made to the competition in 2016. Overall, the season was a successful one for all clubs and participants within the competition.

To begin with, I must acknowledge the Bulldogs Rugby League Club Board, Chief Executive Raelene Castle and General Manager of Football Operations, Alan Thompson. Raelene and Alan have provided tremendous leadership for the junior league, always taking a keen interest in the competition and regularly attending junior league meetings. The level of access and degree of support from such key figures within the Canterbury-Bankstown Bulldogs Rugby League Club continues to allow the junior league to be prominent within the Bulldogs structure.

The appointments of Andrew Patmore (Pathways Performance Manager) and Warren McDonnell (Recruitment Manager) at the Bulldogs have been extremely positive for the junior league. Andrew and Warren have worked closely with the junior league in 2017, attending numerous games and having a great appreciation, interest and knowledge of the talented players within the district.

In early 2017, the New South Wales Rugby League appointed Ben James to the role of Club & Competitions Coordinator, assigned to the Canterbury-Bankstown District. Ben's role focused on supporting clubs with governance and compliance, whilst delivering recreational formats of the game to assist clubs with recruitment and retention. As a result, the level of compliance amongst junior league coaches and trainers in the District reached unprecedented heights. Ben has worked extremely hard at building relationships with all clubs and I'm sure we'll see tremendous results from Ben's work leading into season 2018.

Overall the CBDJRL saw a decline in participation numbers, down by 6% to 3,485 registered players. Without doubt, the inclement weather throughout the rugby league pre-season severely impacted registrations, with the season start date delayed twice due to ground closures. To better address the other issues affecting the decline in registrations, the junior league will embark on a major participant survey to gain an understanding of satisfaction levels within the game and utilise this data to enhance the competition moving forward.

One of the greatest strengths of the CBDJRL is the passion and commitment of the club volunteers who dedicate countless hours to creating a quality experience for the players. On a weekly basis the volunteer committee members, coaches, managers, trainers, first aid officers, canteen staff and ground managers make the game possible. Thank you to all the volunteers in the Canterbury-Bankstown District.

The support of the Junior League General Committee has been tremendous in season 2017. Lindsay Roach enjoyed his second season as Junior League President and demonstrated great leadership and support for the junior league. He was supported by Mitchell Raimona, Annemaree Poole, George Bakhos and Wayne Oxford. This season also saw the popular inclusion of Mark Bird, who is well respected in the Junior League. To all the General Committee members I offer my thanks.

Season 2017 Awards & Highlights					
Club of the Year	St.Christophers				
Junior Club Championship Award	Bankstown Sports				
Senior Club Championship Award	St John's Eagles				
Club Championship	Bankstown Sports				
Sandy Steuerwald Volunteer of the Year Award	John Grealy				
Karen Folkes Award	Lana Brisenden				
Junior League Appreciation Award	Adam Williams				

The Junior League staff of Annemaree Poole, Julie Afchal and Annette Sharpe provided great administrative support to the junior league in 2017. The commitment and passion of the junior league staff is an asset to the District.

The Canterbury-Bankstown based NRL Game Development team welcomed some new faces this season, with Arthur Meredith and Kurt Mangan joining the team. Arthur and Kurt have worked extremely hard to promote junior rugby league and deliver accreditation courses to upskill officials. Importantly, the new team have a real strategic focus and willingness to work with the junior league, junior clubs and Bulldogs to grow the game. The NRL Game Development team delivered successful Come N Try events in the preseason, leading to new recruits for the Bass Hill Broncos and Revesby Heights Rhinos.

The Junior Leagues' main focus in 2017 was on consolidating and enhancing existing strategies. The Independent League Officer initiative was again implemented in 2017 and is continuing to evolve as a strategy to enhance compliance and behaviour. Filming of games was increased to improve standards, whilst best and fairest voting by referees was again implemented to recognise the best players in our competitions.

Our competition was again ably supported by the Canterbury-Bankstown District Rugby League Referees Association (CBDRLRA). Thank you must go to CBDRLRA Secretary Daniel Gardner and all referees in the Association for their support. It was great to see new referees continuing to join the Association and emerging referees progressing through the ranks.

A highlight from 2017 was the inaugural Tarsha Gale Cup, with the Canterbury-Bankstown Bulldogs team dominating the season but falling at the final hurdle, losing to the Penrith Panthers in the Grand Final. The team was selected, coached and managed by volunteers from the CBDJRL competition and has now created a pathway for aspiring young female participants in the game.

The CBDJRL is now well positioned to build on the successes of the 2017 season, to enhance the competition going forward. Whilst the areas of club development, compliance and behaviour still need considerable focus, the support and expertise provided by the NSWRL, NRL Game Development and the Canterbury-Bankstown Bulldogs, is stronger than ever. Thank you to everyone who played a part in season 2017 of the Canterbury-Bankstown District Junior Rugby League. I look forward to working with you in season 2018.



Pictured: Member Sharon Good receiving the 18th Jersey



Pictured: Passionate young member cheering on the boys

### **2017 MEMBERSHIP REVIEW**

The 2017 season was successful in developing new initiatives that made Memberships more accessible than ever before. With the introduction of the new We Stand Proud campaign, the club focused on the pride and support of our Members throughout each season and encouraged fans to join to show their dedication. With this, the Bulldogs retained 71% of our 2016 Members, and an additional 2,878 new Members were welcomed on board. There has also been a significant increase in Membership numbers and growth in Membership Revenue since 2012.

In 2017, we focused on the development of our family initiatives and community engagement. Our 2017 Members Day provided the opportunity for Members of all ages to come and enjoy a day out with the team, and learn new skills from our NRL squad. Membership also introduced more family favourable pricing options, with families of 5, 6, 7 and 8 able to purchase Memberships at a competitive rate. In addition, Membership community engagement led to an increased number of Member events in 2017, with our Season Launch, First Year Member events, 10+ year Member event, Junior Clinics and many more.

We continued to grow our interstate supporter base by providing more options for our passionate fans who want to engage with the Club from across Australia and the world, increasing our interstate and international Membership base to over 3,500. This also led to the development of our 'Meet & Greet' events held whenever the team travels, which gave all Members access to our 2017 NRL squad.

In 2017, we continued our Membership game day initiatives and rewarded Members in various ways to thank them for their support throughout the Season. In addition, we developed several activations for our 2017 Members Appreciation round (Round 24), including guard of honours for warm up and run out, with our Platinum Plus Members also able to watch the team warm up prior to the game. Congratulations to all our winners in 2017

Round	18 Winner	Rookie of the Week
Rd 1	Maree Longden Gee	Jasmin Lubbers
Rd 3	Matt Bell	Allan Henderson
Rd 5	Rodney Messner	Caleb De Martin
Rd 7	Simon Ferlazzo	Zoe Roulis
Rd 9	Jon Hunt	Tyler Rieser
Rd 10	Shaalee Stubbs	N/A
Rd 11	Jared Harris	Samantha Freeman
Rd 13	Michael Hayes	Mitch Costello
Rd 14	Sharon Good	Jenny Li
Rd 18	Lesley Meredith	Ron Smith
Rd 22	Maree Ross	Abubakr Laalaa
Rd 24	Steve Clima	Tonia Maresso

We would like to thank all those Members who joined us to Stand Proud in 2017, and I hope to see you all again for our 2018 Season.



### **2017 GAME DAY REVIEW**



The 2017 season saw the Bulldogs take a new approach to the way in which game day engagement and entertainment was delivered to our members and fans, with a focus around delivering a benchmark experience, whilst staying true to our core value of being the family club.

Unfortunate weather conditions impacted in the early home games of the season, however, forcing activations into the confines of the stadium. This gave our members and fans a more intimate experience with the activation pieces, including our Canterbury Breed Characters and Bulldogs Pass the Ball.

Later in the season we introduced a new engagement and experience piece to enhance game day called the "Bulldogs Family Festivities Zone". This family friendly zone for all ages included free fairy floss and face painting thanks to our partner McDonalds.

By far the highlight game for 2017 was the emotional sendoff of local junior Josh Reynolds when we played the Newcastle Knights in round eighteen at our spiritual home of Belmore.

This was capped off by a moment that will go down in Bulldogs history, when the fans rushed on to the field and farewelled the Bulldog they love.



Pictured: Bulldogs Fan enjoying gameday with Bella



Pictured: Young Bulldogs fan meeting the sapphires

### **2017 MERCHANDISE REVIEW**

Last season saw the Bulldogs launch a new Online e-commerce store. Previously operated by an external third party, the Bulldogs took control of all operational, fulfilment and marketing aspects of 'The Bulldog Online'.

The new Online store has a far more customer-centric focus and has also introduced a range of new functions that have been well received by fans and members alike.

Evidence of the success of this change has been the outstanding financial results that have been achieved, including Sales up 18% and Orders up 33%. In addition, Gross Profit has grown over 120%. Plans are in place to further enhance the Online store, including the addition of Afterpay.

For the first time in Bulldogs history the club produced and wore both an ANZAC jersey and an Indigenous Jersey. Both jersey designs were well received by members and fans which reflected in the Online jersey auction results. The jersey auction generated over \$15K in revenue and on the back of this success we will be looking at doing regular Online auctions in 2018

Members Exclusive products were a new addition to the merchandise range for 2017. The range consisted of a Members Tee, Hoodie and Cap. All products sold well and the range will be continued in 2018.







Pictured: The Bulldog Belmore

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Pictured: Josh Jackson & Greg Eastwood with the KIA Stinger at the 2017 Season Launch event

### **2017 COMMERCIAL PROGRAM**

The Bulldogs Sponsorship and Corporate program sustained growth last season, with the Club continuing to receive support from businesses seeking to grow their brand through alignment with the Bulldogs.

The Club officially welcomed Kia Motors as Major Partner, with the international giant securing branding on the front of the Bulldogs jersey until the end of the 2019 season. The Club looks forward to the ongoing association with Kia, and thanks them for their support as both Major Partner of the Bulldogs and Principle Partner of the Bulldogs Community Program.

Jaycar continued their support of the Bulldogs on the top back of the NRL jersey, entering their ninth season with the club. M&J Chickens remained on the sleeve in 2017, with Wicked Sister coming on board for the first time as Shorts Sponsor until the end of the 2019 season. The Club thanks Opal Solar for their support over the past 3 seasons, and has joined forces with Ladbrokes to take over this sponsorship for the next three seasons.

The Corporate Partnership program remained strong last season, with the State of Origin event again proving popular, along with the third successful Corporate Race Day at Randwick. The final City v Country match in Mudgee was the focus of the Club's Corporate Away trip, with guests enjoying the hospitality of the Mortimer family at their winery in Orange.

Though results on the field were not as good as hoped for, the continued support of our key partners is crucial to long term success. The Club continues to work hard to ensure our commercial partners receive significant return on their investment, and were pleased to see the Bulldogs remain in the top tier for benchmarked areas last season.



Pictured: Aiden Tolman & Des Hasler give a press conference following their round 9 victory over the Canberra Raiders



Pictured: Young participant at the CB Wellness Day

Pictured: Adam Elliott at NRL Indigenous Players Camp

### **BULLDOGS IN THE COMMUNITY**

The KIA Bulldogs in the Community program continued its commitment to address social issues affecting our community. Ongoing partnerships with White Ribbon Australia, Western Sydney University and local Councils from Canterbury Bankstown, Cumberland and Liverpool saw the growth in the delivery of the KIA Bulldogs in the Community education programs addressing Social Inclusion, Violence Prevention and Health and Wellness. In addition, the KIA Bulldogs in the Community program was able to expand its reach across more schools and community organisations than in previous years.

Support from Brydens Lawyers saw the rollover of the successful Community Membership program delivered to even more disadvantaged and newly arrived families across South West Sydney.

The KIA Bulldogs in the Community program also saw an expansion in its Health and Wellness programs by supporting Black Dog in its endeavours to raise awareness around mental health.

#### KIA Bulldogs in the Community each month:

- Donate on average \$8,000 to local community organisations
- Provide an average of 80 hours of space and access to facilities for local schools and community groups at Belmore Sports Ground
- Offers access to Belmore Sports Ground to 160 local youths involved in education programs
- Over 2000 school aged students participate in Bulldogs/ NRL Clinics

#### **KIA Bulldogs Community Partners**

- Canterbury-Bankstown Council
- Liverpool City Council
- Cumberland Council
- Brydens Lawyers
- Western Sydney Universities
- Canterbury Leagues Club

Winner - The Bulldogs in the Community program 'Be All In' was awarded the NRL Community Program of the Year Award.

**Finalist** - The 'Brydens Community Membership' Program was nominated for Outstanding Project Promoting Social Cohesion and Community Harmony at the 2017 ZEST Awards.

#### **Key Points:**

- White Ribbon Australia Program:
- White Ribbon Schools program 15 schools across the Canterbury-Bankstown, Liverpool and Cumberland region
- Partnership between Bulldogs and PCYC Belmore to deliver violence prevention program 'Kids Say No' to 120 "at risk" youth.
- Health and Wellness Programs:
- Kit Up Our Schools Five 'in need' local schools in the Canterbury-Bankstown, Cumberland and Liverpool areas involved in rugby league programs having their school footy team given a new set of jerseys
- Community Carnival A game wide initiative, the Bulldogs took part in a local and regional 'community blitz' visiting schools in the Bulldogs catchment area, as well as a three day carnival in a regional area to deliver the games healthy lifestyle, education, cultural diversity and harmony initiatives
- Social Inclusion:
- Be All In 12 schools (120 students) from Canterbury-Bankstown, Liverpool and Cumberland participated in the Be All In program that includes sports, in addition to topics such as social harmony, valuing self-esteem and diversity
- Brydens Community Membership collaborating with local community organisations, the program is designed to engage local disadvantaged families, including newly arrived migrants, by creating social harmony through sports



Pictured: Bulldogs players & members in the White Ribbon Walk



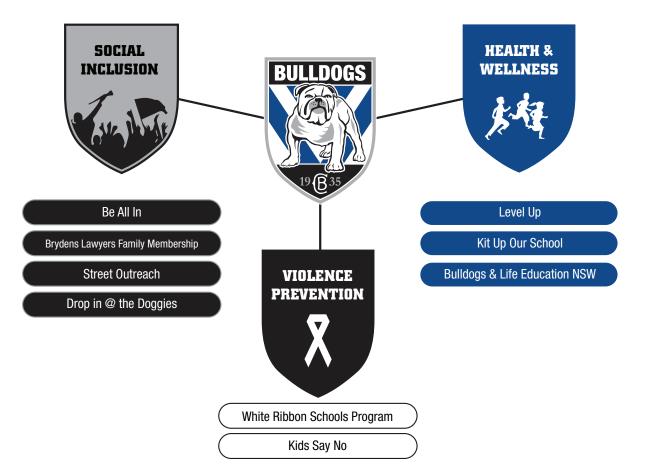
Pictured: The Special Olympics visit the Bulldogs





Pictured: Bulldogs players visiting local schools

### **BULLDOGS COMMUNITY PILLARS**



### **SOCIAL INVESTMENT**



Number of hours Bulldogs players & staff will invest directly into the community



KING HIGH

\$1.1M Bulldogs have donated to charities and not for profit organisations The Bulldogs



1st Professional sporting organisation in Australia to formally sign a partnership with the world's largest male led campaign to end violence against women and childrer



10K School kids will get lessons on healthy eating and exercise from Bulldogs players



WHITE RIBBON Bulldogs in the Community Hero Partner



Teachers to receive professional development training to help deliver respectful relationships programs in schools



500 Disadvantaged families will experience Bulldogs memberships



WESTERN SYDNEY U Bulldogs in the Community Partner



**20K** Local students engaged in NRL clinics and activities



70K Students from Canterbury, Bankstown, Liverpool and Cumberland will receive educational programs in schools through our partnership with Life Education NSW



**LIFE EDUCATION** Bulldogs in the Community Partne



4.5K Youth at Risk will attend educational programs at Belmore Sports Ground learning about Violence Prevention, Social Inclusion and Health & Wellness



60K School aged kids will experience educational programs through the Healthy Harold Mobile Learning Centre at Bulldogs home games



Canterbury-Bankstown Bulldogs 2017 Annual Report



Pictured: The new look Belmore Sports Ground

### **2017 DIRECTOR'S REPORT**

The directors present their report together with the financial report of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) (formerly known as, "Bulldogs Rugby League Club Limited") and of the Consolidated entity, being the Company and its controlled entity (Canterbury League Club Limited) for the financial year ended 31 October 2017 and the auditor's report thereon.

#### **1 Directors**

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Experience, special responsibilities and other directorships
Hr Raymond Dib J.P, GAICD Chairman	Chairman of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2010 Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2007 Director of Canterbury League Club Limited since March 2010 Member Canterbury League Club Limited Audit Committee since July 2010 Member Canterbury League Club Limited Project Control Group since June 2011 Member Joint Management Committee since February 2010 Director NSW Rugby League since 2010 Director of NSW Leagues Club Executive Director Quattro Risk Services Director Shadow Office Solutions Pty Ltd, Manila Philippines Director Oak Lending Pty Ltd Graduate & member of Australian Institute of Company Directors Advanced Diploma Financial Services (Insurance Broking & Financial Planning) Certificate IV in Corporate Governance Diploma Sports Science Australian Sports Medal Former Director Australian Rugby League Former Member NRL Partnership Former Bulldogs Rugby League Football Club Trainer and player Former Australian & World Universities R.L. Representative
Mr Stephen Mortimer OAM, Degree in Agricultural Science, Dip Ed Reappointed 9 October 2017	Director of Canterbury Bankstown Bulldogs Rugby League Club Limited, from February 2014 until resignation on 14 October 2016; and reappointed on 9 October 2017 Director of Steve Mortimer Marketing & Promotions Pty Limited since 1984 Founder and Managing Director of Australian Shuffleboard Pty Limited 1989-2002 Australian Shuffleboard relaunched under SMMP Pty Ltd in 2015 The Athletes Foot Shop (Bankstown & Roselands) Franchisee 1984-1988 Canterbury Bankstown Bulldogs Rugby League Club Limited, CEO 2002-2004 Director of ANZ Stadium Club Berries/Bulldogs Rugby League Football Club player 1976-1988 Played in 6 NRL Grand Finals for Bulldogs 4 Grand Final Premierships 1980, 1988, Captain of Bulldogs Premiers 1984, 1985 Represented Australia 1982-1985 (9 tests) Captained NSW to first State of Origin series win 1985 Voted in the 100 greatest ARL players in 2008 celebrating the "Centenary of Rugby League" Life Member of the Canterbury Bankstown Bulldogs Rugby League Club Limited since 1988 Life Member of Canterbury League Club Limited since 2013 Patron, Newhaven Farm (Intellectual Disability Support Service) Member, ClubGRANTS Sub-Committee since February 2011 Director of Canterbury League Club Limited since 1 January 2003 Club Director Training: Director Foundation and Management Collaboration Club Director Training: Finance for Club Boards

#### 1 Directors (continued)

The directors of the Company at any time during or since the end of the financial year are:

#### Name, qualifications and Experience, special responsibilities and other directorships independence status **Mr Arthur Coorey** Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since 1994-2002 & 2008 - present Executive Board Member of Canterbury Bankstown Bulldogs Rugby League Club Limited Life Member, Canterbury Bankstown Bulldogs Rugby League Club Limited Director of Canterbury League Club Limited since 31 March 2010 Director and Co-Managing Director, Stewarts Gentlemen's Outfitters Sydney Member, City Tattersalls Club Member, Royal Motor Yacht Club of NSW Gold Member, Sydney Cricket Ground/Sydney Football Stadium Deputy Delegate to New South Wales Rugby League Member, Canterbury League Club Disciplinary Sub-Committee since August 2011 Member, Canterbury League Club Project Control Group 2011 - 2016 Club Director Training: Director Foundation and Management Collaboration Club Director Training: Finance for Club Boards

Mr Peter McMahon BA, LLB (Syd), FAPI



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since November 2011- present Bachelor of Arts (University of Sydney, 1977) Bachelor of Laws (University of Sydney, 1979) Partner, Clavton Utz 1989 to 2017 (including term as National Managing Partner, 2000-2001) Fellow of Australian Property Institute (from 20 May 2015) Leadership in Professional Service Firms, Harvard Business School (USA), 1998 Regional Vice Chair (Asia Pacific) for Real Estate in Lex Mundi (the world's leading association of independent law firms) (2009 - 2014) Chair Elect for Lex Mundi Real Estate (2014 - 2015) Global Chair for Lex Mundi Real Estate (from 8 May 2015 to 1 May 2017) Regional Vice Chair (Asia Pacific) for Agribusiness in Lex Mundi (2011 - 2017) Member of Property Council of Australia Past Chairman of Property Law Reform Alliance and Property Council representative on PLRA Trustee of Committee for the Economic Development of Australia (CEDA) (2000 to 2017) Life member of University of Sydney Union (since 1979) Foundation Member of Australian Turf Club (formerly being member of both Australian Jockey Club and Sydney Turf Club) Member of Sydney Cricket Ground Trust (since 1985) Director of Canterbury League Club Limited (since 19 March 2014) Member of Canterbury League Club Audit & Risk Committee (since March 2016) Member of Canterbury League Club Remuneration Committee (since March 2015) Member of Canterbury League Club Members Disciplinary Sub Committee (since Oct' 2017) Member of Canterbury Bankstown Bulldogs Rugby League Club Finance, Risk & Audit Committee (since October 2017) Club Director Training: Director Foundation and Management Collaboration Club Director Training: Finance for Club Boards

#### Name, qualifications and Experience, special responsibilities and other directorships independence status Mr Anter Isaac Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2014 - Member #178, Member since 1994 Chief Executive Officer, Kleinmann Wang since 2007 Chairman of Football NSW (Director since 2013) Director, Beverly Hills Film Festival since 2007 Chairman, MarkTheJob.com.au (since 2015) Lead Consultant and Curriculum Developer, FIFA Performance Expert Panel (since 2009) Executive Advisor, Asian Football Confederation, Malaysia (since 2016) Lecturer and Masters Programme Curriculum Developer, International Centre for Sports Studies (CIES), University of Neuchâtel, Switzerland (since 2012) Head of Finance; Company Secretary; National Teams Manager, Football Federations Australia (1997 to 2007) Bachelor of Commerce (Accounting sub Corporate Law & Business Management, 1996) Certified Practicing Accountant, 2001 Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since March 2017 **Mrs Anne Sinclair** J.P First Female Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since 23 Appointed 23 March 2017 March 2017 Member Bulldogs Rugby League Club Disciplinary Committee Member Bulldogs Rugby League Club, March 1998 Member of Canterbury Bankstown League Club, February 1994 Office Manager, Office of Tony Burke MP - Member for Watson (12 years) NSW Justice of the Peace **Mr Andrew Farrar** Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since February 2008 Diploma in Surveying Former player of Bulldogs Football Club Represented NSW State of Origin - Australian R.L.F. Life member of Canterbury Bankstown Bulldogs Rugby League Club Limited

4 years Assistant Coach - Development in NRL/Superleague U.K.

Appointed as the New South Wales State of Origin manager during 2014



Mr Anthony Elias Resigned 22 August 2017



Director of Canterbury Bankstown Bulldogs Rugby League Club Limited since November 2002 Franchise Development Manager - Sydney Tools National Sales Manager – Ascent Footwear Company 2006 - 2014 Former Operations Manager (19 years) – The Athletes Foot Australia / NZ Former player and captain of Premiership winning Jersey Flegg Rugby League Team 1983 Former Football Club player, 1983 to 1988 Member of Ambassadors Club Member of Executive Management Committee of Bulldogs Rugby League Club since 15 February 2010 Board representative on Bulldogs League Club Limited from 15 April 2008 to 31 March 2010 Member of Merchandise Committee of Bulldogs Rugby League Club since April 2012 Chair of Welfare Committee since May 2017 Life member of Canterbury Bankstown Bulldogs Rugby League Club Limited

Australian Sports Medal

6 years NRL 1st Grade Head Coach

Member of Bulldogs Ambassador's Club

#### 2 Company secretary

Ms Raelene Castle (the Company's Chief Executive Officer) was appointed to the position of Company Secretary on 31 July 2013 and resigned on 8 September 2017. Mr Vince Costa (the Company's Chief Operating Officer) was appointed as Company Secretary on 9 September 2017 and resigned on 10 December 2017.Mr Andrew Hill (the Company's Chief Executive Officer) was appointed as Company Secretary on 11 December 2017.

#### **3 Directors' meetings**

The number of directors' meetings held (including meetings of committees of directors) and attendance by each of the directors of the Company during the financial year were as follows:

Director	Board	Board Meetings		Committee Meetings
	Α	В	А	В
R. Dib	14	14	2	2
A. Elias	11	11	1	1
A. Farrar	9	14	-	-
A. Coorey	14	14	2	2
P. McMahon	11	14	-	-
S. Mortimer	1	1	-	-
A. Isaac	12	14	2	2
A. Sinclair	8	8	-	-

A – Number of meetings attended

**B** – Number of meetings held during the time the director held office during the year

#### **4 Directors' conference calls**

The number of directors' conference calls held (including calls of committees of directors) and attendance by each of the directors of the Company during the financial year were as follows:

Director	Director conference calls		Director	Director con	ference calls
	Α	В		Α	В
R. Dib	6	6	P. McMahon	4	6
A. Elias	5	5	S. Mortimer	-	-
A. Farrar	4	6	A. Isaac	6	6
A. Coorey	6	6	A. Sinclair	5	5

**A** – Number of meetings attended

**B** – Number of meetings held during the time the director held office during the year

#### 5 Company strategy, objectives and principal activities

#### Company strategy and objectives

Vision: Bulldogs, the family club that unites and inspires.

Values: Tough, Resilient, Family.

#### **Mission and Objectives:**

1. Deliver an innovative football program that delivers consistent, unmatched on field success and nurtures local talent.

- 2. Leverage 'the Bulldogs effect' to support harmony and social change.
- 3. Set the benchmark for the game day and fan experience.
- 4. Maximise the Bulldogs strong brand and the commercialisation of assets.
- 5. Build a resilient organisation to protect and grow the Bulldogs' legacy.

#### Principal activities

The principal activities of the consolidated entity during the course of the financial year were the operation of registered clubs and the promotion of rugby league.

There were no significant changes in the nature of the activities of the consolidated entity during the year.

#### 6 Operating and financial review and performance measurement

#### Overview of the consolidated entity

The profit after tax from continuing operations of the Consolidated entity for the year ended 31 October 2017 was \$5,446,893 (2016: \$11,009,214).

The net operating result from continuing operations was impacted by significant construction activity undertaken by the Contolled entity during the year through its execution of the development masterplan.

There was an increase in repairs and maintenance, property expenses and personnel expenses as a direct result of the construction. Depreciation increased as completed components of the masterplan were added to the Controlled entity's fixed asset register. There was also a decline in finance income as the Controlled entity employed it's cash reserves to finance the construction.

Additionally, the 2016 fair values of investment properties were maintained, therefore there was no gain arising from changes in the fair value of investment properties (2016: \$2,368,415).

After taking into account discontinued operations, the profit after tax for the year ended 31 October 2017 was \$5,286,866 (2016: \$10,839,125).

#### **Overview** of the Company

The loss from continuing operations of the Company for the year ended 31 October 2017 was \$939,483 (2016: \$1,223,916 loss).

The net operating loss was a result of a challenging season on the field which impacted our commercial program.

There was a \$900K decrease in our overall revenue in comparison to 2016 with gate receipts, merchandise, membership and community revenue being affected due to the challenging season.

The Company anticipates a substantial surplus for the year endig 31 October 2018 as a result of cost efficiencies and increases in revenue from commercial operations and NRL grants.

#### Performance measurement

The Consolidated entity's financial performance is continually measured against internally set Key Performance Indicators (KPIs) in core business activities including commercial revenues and football operations. Industry benchmarks, past performance and current economic conditions are also used when setting internal KPIs.

#### 7 Membership

The Company is a Company limited by guarantee and without share capital. The numbers of members as at 31 October 2017 were 977 (2016: 972). In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter. Total amount that members are liable as at 31 October 2017 is \$9,770 (2016: \$9,720).

#### 8 Likely future developments

During the forthcoming year, the consolidated entity will continue to redevelop the Belmore premises in accordance with its Masterplan.

#### 9 Events subsequent to reporting date

Subsequent to year-end Cantebury League Club Limited (Controlled entity) entered into contracts to purchase two investment properties for a total of \$4,900,000. As at the date of the approval of these financial statements, settlement of the purchase has not occured.

Other than the matters described above, there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors of the Consolidated entity, to affect significantly the operations of the Consolidated entity, the results of those operations, or the state of affairs of the Conslidated entity, in future financial years.

### **DIRECTOR'S REPORT (CONTINUED)**

#### 10 Lead auditor's independence declaration

The Lead auditor's independence declaration under S307C is set out on page 56 and forms part of the directors' report for financial year ended 31 October 2017.

This report is made in accordance with a resolution of the directors:

**Ray Dib** Chairman J.P, GAICD

Dated at Belmore this 20th day of December 2017.



#### Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

I declare that, to the best of my knowledge and belief, in relation to the audit of Canterbury Bankstown Bulldogs Rugby League Club Limited for the financial year ended 31 October 2017 there have been:

(i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and

(ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Niraj Singh Partner

Dated at Sydney this 20th day of December 2017.



Pictured: Moses Mbye and Adam Elliott celebrate a win against Newcastle in round 6

# Statements of comprehensive income For the year ended 31 October 2017

In AUD		Consolidated		Comp	any
Continuing Operations	Note	2017	2016	2017	2016
Revenue	4	105,046,168	109,083,845	25,033,692	25,912,691
Other income		380,836	203,422	-	-
Net gain arising from changes in the fair value of	12		2,368,415		
investment property	12	-	2,300,413	-	-
Changes in inventories		(54,868)	379,279	(128,277)	109,514
Materials and consumables used		(5,450,924)	(5,593,803)	(1,266,187)	(1,685,044)
Poker machine licences and taxes		(19,796,717)	(21,156,229)	-	-
Personnel expenses	5	(45,816,270)	(44,893,659)	(18,075,167)	(18,144,769)
Property expenses		(4,779,619)	(4,492,792)	(632,961)	(698,077)
Members' amenities expense		(3,474,396)	(3,469,538)	-	-
Donations and sponsorships		(772,431)	(727,031)	-	-
Security expense		(157,105)	(138,561)	-	-
Repairs and maintenance		(3,472,542)	(3,134,250)	(118,947)	(143,547)
Consulting and professional fees		(618,138)	(703,557)	(138,891)	(179,153)
Gain/(loss) on disposal of non-current assets		401,623	108,235	2,822	(5,714)
Other expenses		(3,654,516)	(4,023,760)	(1,551,335)	(1,775,612)
Hospitality and promotional expenses		(1,339,043)	(1,755,116)	(1,493,520)	(1,859,237)
Game day and on field expenses	-	(2,248,824)	(2,420,339)	(2,248,825)	(2,420,340)
Earnings before depreciation, grants paid, net finance income/(costs) and income tax		14,193,234	19,634,561	(617,596)	(889,288)
Depreciation expense	-	(9,084,748)	(8,093,563)	(308,652)	(305,116)
Grants paid		(363,340)	(380,005)	-	-
Results from operating activities		4,745,146	11,160,993	(926,248)	(1,194,404)
Finance income	6	64,176	456,850	237	447
Finance costs	6	(13,472)	(30,411)	(13,472)	(29,965)
Net finance income/(costs)	6	50,704	426,439	(13,235)	(29,518)
Profit/(loss) before income tax	•	4,795,850	11,587,432	(939,483)	(1,223,922)
Tax benefit/(expense)	7	651,043	(578,218)	-	-
Profit/(loss) from continuing operations		5,446,893	11,009,214	(939,483)	(1,223,922)
Discontinued operations					
Loss from discontinued operations, net of tax	8	(160,027)	(170,089)	-	-
Profit/(loss) for the year		5,286,866	10,839,125	(939,483)	(1,223,922)
Other comprehensive income		-	-	-	-
Total comprehensive income/(loss) for the year	-	5,286,866	10,839,125	(939,483)	(1,223,922)
Profit attributable to:					
Members of the Consolidated entity/Company		5,286,866	10,839,125	(939,483)	(1,223,922)
Profit/(loss) for the year	-	5,286,866	10,839,125	(939,483)	(1,223,922)
		0,200,000		(000,100)	(.,0,0)
Total comprehensive income/(loss) attributable to:					
Members of the Consolidated entity/Company		5,286,866	10,839,125	(939,483)	(1,223,922)
Total comprehensive income/(loss) for the year		5,286,866	10,839,125	(939,483)	(1,223,922)
Total comprehensive income/(ioss) for the year		5,200,000	10,039,120	(939,403)	(1,223,922)

# Statements of financial position For the year ended 31 October 2017

In AUD		Consol	lidated	Compa	iny
Assets	Note	2017	2016	2017	2016
Cash and cash equivalents	9	6,019,366	12,664,584	386,015	105,037
Trade and other receivables	10	979,194	765,344	943,040	547,520
Inventories	11	1,397,655	1,204,687	468,069	348,507
Prepayments		1,513,846	1,258,130	141,473	89,866
Current tax receivable		228,729	478,845	-	-
Held for sale assets	_	490,000	-	-	-
Total current assets		10,628,790	16,371,590	1,938,597	1,090,930
Investment property	12	11,423,617	11,415,871	-	-
Deferred tax assets	13	773,684	703,303	-	-
Property, plant and equipment	14	185,371,855	150,489,603	2,103,225	2,253,642
Intangible assets	16	6,217,682	4,317,682	_,,	_,,
Total non-current assets	-	203,786,838	166,926,459	2,103,225	2,253,642
Total assets	-	214,415,628	183,298,049	4,041,822	3,344,572
Liabilities					
Trade and other payables	17	11,841,936	12,281,414	2,449,454	1,561,249
Provisions	18	220,473	219,479	-	-
Loans and borrowings	19	2,607,514	33,765	20,214	33,765
Employee benefits	20	2,925,533	2,765,602	250,343	259,118
Total current liabilities	-	17,595,456	15,300,260	2,720,011	1,854,132
Trade and other payables	17	2,400,000	-	2,400,000	-
Loans and borrowings	19	19,054,921	1,707,183	94,921	1,707,183
Employee benefits	20	371,947	381,510	94,921	111,805
Provisions	18	2,000	2,000	2,000	2,000
Total non-current liabilities	_	21,828,868	2,090,693	2,591,842	1,820,988
Total liabilities	-	39,424,324	17,390,953	5,311,853	3,675,120
Net assets/(liabilities)	-	174,991,304	165,907,096	(1,270,031)	(330,548)
Members' funds					
Amalgamation reserve		12,901,167	9,103,825	-	-
Retained earnings/(accumulated losses)		162,090,137	156,803,271	(1,270,031)	(330,548)
Total members' funds	-	174,991,304	165,907,096	(1,270,031)	(330,548)

Consolidated							
In AUD	Note	Algamation Retained reserve earnings		Total members' funds			
Balance at 1 November 2015		9,103,825	145,964,146	155,067,971			
Profit for the year		-	10,839,125	10,839,125			
Other comprehensive income		-	-	-			
Total comprehensive income for the year		-	10,839,125	10,839,125			
	_						
Balance at 31 October 2016	_	9,103,825	156,803,271	165,907,096			
Balance at 1 November 2016		9,103,825	156,803,271	165,907,096			
Profit for the year		-	5,286,866	5,286,866			
Amalgamation with Canterbury-Bankstown Tennis & Bowls Club Ltd.	27	3,797,342	-	3,797,342			
Total comprehensive income for the year		3,797,342	5,286,866	9,084,208			
	_						
Balance at 31 October 2017	_	12,901,167	162,090,137	174,991,304			

Company							
In AUD	Note	Algamation reserve	Retained earnings	Total members' funds			
Balance at 1 November 2015		-	893,374	893,374			
Loss for the year		-	(1,223,922)	(1,223,922)			
Other comprehensive income	_	-	-	-			
Total comprehensive loss for the year		-	(1,223,922)	(1,223,922)			
Balance at 31 October 2016	_	-	(330,548)	(330,548)			
Balance at 1 November 2016		-	(330,548)	(330,548)			
Loss for the year		-	(939,483)	(939,483)			
Other comprehensive income		-	-	-			
Total comprehensive loss for the year		-	(939,483)	(939,483)			
Balance at 31 October 2017	_	-	(1,270,031)	(1,270,031)			

# Statements of cash flows For the year ended 31 October 2017

In AUD		Conso	lidated	Comp	any
Cash flows from operating activities	Note	2017	2016	2017	2016
Cash receipts from customers, sponsors and fund providers (inclusive of GST)		115,104,738	120,932,473	26,385,781	27,721,552
Cash paid to suppliers and employees (inclusive of GST)		(106,734,213)	(105,649,543)	(27,310,341)	(28,142,918)
Cash generated from operations		8,370,525	15,282,931	(924,560)	(421,365)
Interest paid	6	(13,472)	(30,411)	(13,472)	(29,965)
Income tax received/(paid)		830,778	(771,876)	-	-
Interest received	6	64,176	456,850	237	447
Net cash from/(used in) operating activities		9,252,007	14,937,494	(937,795)	(450,883)
Cash flows from investing activities					
Proceeds from sale of property, plant and equipment		1,133,461	355,032	92,573	54,545
Acquisition of property, plant and equipment		(39,744,427)	(38,131,383)	(247,986)	(532,172)
Acquisition of investment property	12	(7,746)	(1,060,690)	-	-
Proceeds from sale of assets held for sale		-	1,000,000	-	-
Net transfer of term deposits		-	12,125,984	-	-
Payments for Gaming entitlements		(200,000)	-	-	-
Net cash used in investing activities		(38,818,712)	(25,711,057)	(155,413)	(477,627)
Cash flows from financing activities					
Payment of finance lease liabilities		(125,813)	(825)	(125,814)	(825)
Proceeds from other loans		23,047,300	1,500,000	1,500,000	(823) 1,500,000
Net cash from/(used in) financing activities		22,921,487	1,499,175	1,374,186	1,499,175
			1,100,110	1,011,100	1,100,170
Net (decrease)/increase in cash and cash equivalents		(6,645,218)	(9,274,388)	280,978	570,666
Cash and cash equivalents at beginning of year		12,664,584	21,938,972	105,037	(465,629)
Cash and cash equivalents at end of year	9	6,019,366	12,664,584	386,015	105,037

For the year ended 31 October 2017

#### **1** Reporting entity

Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company) is a Company incorporated and domiciled in Australia. The consolidated financial statements of the Company as at and for the year ended 31 October 2017 comprise the Company and its controlled entity (together referred to as the 'Consolidated entity' and individually as 'Controlled entity').

The Company is a Company limited by guarantee and without share capital. In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of the winding up of the Company during the time that he or she is a member or within one year thereafter.

The Consolidated entity is a not-for-profit entity and is primarily involved in the operation of registered clubs and the promotion of rugby league.

#### **2 Basis of preparation**

#### (a) Statement of compliance

In the opinion of the directors, the Consolidated entity and the Company are not publicly accountable. The financial statements of the Consolidated entity and the Company are Tier 2 general purpose financial statements which have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements (AASB-RDRs) adopted by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. These financial statements comply with Australian Accounting Standards - Reduced Disclosure Requirements.

ASIC Class Order 10/654 Inclusion of parent entity financial statements in financial reports has been applied to permit the inclusion of parent entity financial statements in this consolidated financial report.

The financial statements were approved by the Board of Directors on 20th December 2017.

#### (b) Basis of measurement

These consolidated financial statements have been prepared on the historical cost basis, except for investment property which is measured at fair value.

#### (c) Functional and presentation currency

These consolidated financial statements are presented in Australian dollars, which is also the Company's functional currency.

#### (d) Use of estimates and judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

- Note 8 Discontinued operations
- Note 12 Investment property
- Note 14 Property, plant and equipment
- Note 16 Intangible assets
- Note 17 Trade and other payables
- Note 23 Contingent assets and contingent liabilities

#### (e) Going concern

The financial statements of the Company and its controlled entity have been prepared on the going concern basis of accounting, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business.

(i) Company

The Company has reported a net working capital deficiency of \$781,414 (2016: \$763,202) as 31 October 2017. Notwithstanding the above, the directors believe the going concern assumption is appropriate given:

• The Canterbury League Club Limited has committed grant funding to the Company (including Canterbury Bankstown Junior District Rugby League, community funding and other commercial arrangements) for the year ending 31 October 2018 of \$5,300,000;

### Notes to the financial statements

For the year ended 31 October 2017

• In addition to the committed funding above, the Canterbury League Club Limited has undertaken to continue to provide such financial and other support as necessary (including grants or loans) to the Company for at least the next twelve months from the date of approval of the Company's financial statements for the year ended 31 October 2017 to enable the Company to continue to trade and to meet its financial obligations and be able to pay its debts as and when they become due and payable.

After considering the above, the directors consider that the Company will be able to continue to fulfil all obligations as and when they fall due for the foreseeable future, being at least one year from the date of approval of these financial statements, and accordingly, that the Company's financial statements should be prepared on a going concern basis.

#### (ii) Consolidated entity

As at 31 October 2017, the Consolidated entity had a net working capital deficiency of \$6,966,666 (2016: \$1,071,330 surplus) and net assets of \$174,991,304 (2016: \$165,907,096). In addition, the Consolidated entity recorded a net profit for the year of \$5,286,866 (2016: \$10,839,125) and positive operating cash flows of \$9,252,007 (2016: \$14,937,494).

The Consolidated entity is currently undertaking significant construction activity through its controlled entity and execution of the development masterplan to build a multi-storey car park and refurbish the existing facilities. A consequence of this project is that excess operating cash flow has been utilised to fund the initial stages of the masterplan, resulting in the net working capital deficiency. The nature of the controlled entity's industry is such that the Consolidated entity generates significant cash flows on a short term basis, with limited working capital investment required. In addition to this, the Consolidated entity has access to a \$10,000,000 working capital facility with Westpac Banking Corporation and at 31 October 2017 \$1,547,300 of this facility has been drawn down.

The Directors have prepared the next financial year's cash flow forecasts and are comfortable that the Consolidated entity will be able to meet its financial obligations as and when they fall due. Accordingly, the Directors have prepared the financial report on a going concern basis in the belief that the Consolidated entity will realise its assets and settle its liabilities and commitments in the normal course of business and for at least the amounts stated in the financial report.

Accordingly, no adjustment has been made to the financial report relating to the recoverability and classification of recorded asset amounts or to the amounts and classification of liabilities that might be necessary should the Consolidated entity not continue as a going concern.

#### **3 Significant accounting policies**

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, and have been applied consistently by the consolidated entity and the Company.

#### (a) Basis of consolidation

#### (i) Subsidiaries

Subsidiaries are entities controlled by the consolidated entity. Control exists when the consolidated entity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that currently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the consolidated entity.

#### (ii) Transactions eliminated on consolidation

Intra-group balances, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

#### (iii) Amalgamation reserve

An amalgamation reserve in members' funds is utilised for amalgamations with other registered clubs. The amount presented is equal to the fair value of the net assets of the club acquired. The individual assets and liabilities acquired are presented in the consolidated statement of financial position. This policy is effective for amalgamations occurring after 1 November 2010.

#### (b) Financial instruments

#### (i) Non-derivative financial assets

Financial assets are recognised initially on the date at which the consolidated entity becomes a party to the contractual provisions of the instrument.

The consolidated entity derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the consolidated entity is recognised as a separate asset or liability. The consolidated entity has the following categories of non-derivative financial assets: loans and receivables, and cash and cash equivalents.

For the year ended 31 October 2017

#### **3 Significant accounting policies (continued)**

#### (b) Financial instruments (continued)

#### Loans and receivables

Loans and receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less any impairment losses (see note 3(h)).

Loans and receivables comprise cash and trade and other receivables and call deposits with maturities greater than three months from the acquisition date that are subject to an insignificant risk of changes in their fair value.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the consolidated entity in the management of its short-term commitments.

#### (ii) Non-derivative financial liabilities

Financial liabilities are recognised initially on the date at which the consolidated entity becomes a party to the contractual provisions of the instrument. The consolidated entity derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the consolidated entity has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously. The consolidated entity has the following categories of non-derivative financial liabilities: other financial liabilities.

Other financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these financial liabilities are measured at amortised cost using the effective interest rate method.

Other financial liabilities comprise bank overdrafts, loans and borrowings and trade and other payables.

Loans and borrowings and trade and other payables are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost with any difference between cost and redemption value being recognised in the statement of profit or loss and other comprehensive income over the period of the borrowings on an effective interest rate.

Bank overdrafts that are repayable on demand and form an integral part of the consolidated entity's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

#### (c) Property, plant and equipment

#### (i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment. When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gains and losses on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

#### (ii) Subsequent costs

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the consolidated entity. Ongoing repairs and maintenance are expensed as incurred.

#### (iii) Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognised in profit or loss over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the consolidated entity will obtain ownership by the end of the lease term. Land is not depreciated.

### Notes to the financial statements

For the year ended 31 October 2017

The depreciation methods and estimated depreciation rates for the current and comparative periods are as follows:

	Depreciation rates	Depreciation methods
Leasehold improvements	33.30%	Straight line
Buildings	2.50%	Straight line
Furniture and fittings, plant and equipment	10 - 40%	Diminishing value
Poker machines	20 - 40%	Diminishing value
Assets under lease/hire purchase	25%	Straight line

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

#### (d) Intangible assets

#### Poker machine entitlements

Poker machine entitlements have infinite useful lives given they have no expiry date. They are measured at cost less accumulated impairment losses. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred. Poker machine entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment at each reporting date.

#### (e) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

#### (f) Leased assets

Leases in terms of which the consolidated entity assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset. Other leases are classified as operating leases and the leased assets are not recognised in the consolidated entity's statement of financial position.

#### (g) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

#### (h) Impairment

#### (i) Financial assets

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets are impaired can include default or delinquency by a debtor, restructuring of an amount due to the consolidated entity on terms that the consolidated entity would not consider otherwise, indications that a debtor or issuer will enter bankruptcy, economic conditions that correlate with defaults.

The consolidated entity considers evidence of impairment for receivables at both a specific asset and collective level. All individually significant receivables are assessed for specific impairment. All individually significant receivables found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognised in profit or loss and reflected in an allowance account against receivables. Interest on the impaired asset continues to be recognised through the unwinding of the discount. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss. For the year ended 31 October 2017

#### **3 Significant accounting policies (continued)**

#### (h) Impairment (continued)

#### (ii) Non-financial assets

The carrying amounts of the consolidated entity's non-financial assets, other than investment property, inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Indefinite live intangible assets are tested annually for impairment.

The recoverable amount of an asset or cash-generating unit is the greater of its fair value less costs to sell and value in use, being the depreciated replacement cost of the asset. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (a "cash-generating unit" or "CGU").

An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated to reduce the carrying amounts of the other assets in the unit (group of units) on a pro rata basis.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### (i) Employee benefits

#### (i) Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in profit or loss in the periods during which services are rendered by employees.

#### (ii) Other long-term employee benefits

The consolidated entity's net obligation in respect of long-term employee benefits other than defined benefit plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on-costs; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the consolidated entity's obligations.

#### (iii) Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

#### (j) Provisions

A provision is recognised if, as a result of a past event, the consolidated entity has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

The consolidated entity operates a loyalty program where customers accumulate points for dollars spent. The provision represents the current estimate of future cash outflows that will result from future redemption of unredeemed points as at year end.

#### Make good provision

In accordance with the consolidated entity's leases of premises, the consolidated entity must restore leased premises to their original condition. Because of the long-term nature of the liability, the greatest uncertainty in estimating the provision is the costs that will ultimately be incurred.

The provision is the best estimate of the present value of the expenditure required to settle the make good obligation at the reporting date, based on current market conditions. Future restoration costs are reviewed annually and any changes are reflected in the present value of the make good provision at the end of the reporting period.

#### (k) Revenue

#### Goods sold and services rendered

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods, and is recognised when the significant risks and rewards of ownership have been transferred to the buyer. Revenue from services rendered comprises revenue from gaming facilities together with other services provided to members and patrons of the consolidated entity, and is recognised through profit or loss when the services are provided. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due or the reliable measurement of costs incurred or to be incurred, there is risk of return of goods or there is continuing management involvement with the goods.

### Notes to the financial statements

For the year ended 31 October 2017

#### Commissions

When the consolidated entity acts in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the consolidated entity.

#### Grant revenue

Grants are recognised as income when there is reasonable assurance they will be received by the Company and the Company has complied with the conditions associated with the grant.

#### (I) Lease payments

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

#### (m) Finance income and finance costs

Finance income comprises interest income on cash and cash equivalents. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Finance costs comprise interest expense on loans and borrowings. Borrowing costs that are not directly attributable to the acquisition, construction or productions of a qualifying asset are recognised in profit or loss using the effective interest method.

#### (n) Tax

#### (i) Company

The Company is exempt from income tax under Taxation Ruling 97/22 as the Bulldogs Rugby League Club Limited is regarded as being established for the encouragement of a game and sport.

#### (ii) Consolidated entity

#### a) Current tax

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

#### b) Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

The measurement of deferred tax reflects the tax consequences that could follow the manner in which the consolidated entity expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted by the reporting date."

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

#### c) Tax exposure

In determining the amount of current and deferred tax the consolidated entity takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the consolidated entity to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

For the year ended 31 October 2017

#### 3 Significant accounting policies (continued)

#### (o) Goods and services tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO) is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

#### (p) New standards and interpretations not yet adopted

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after 1 November 2016, and have not been applied in preparing these financial statements. Those which may be relevant to the Company are set out below. The Company does not plan to adopt these standards early.

#### AASB 9 Financial Instruments (2014)

AASB 9 replaces the existing guidance in AASB 139 Financial Instruments: Recognition and Measurement. AASB 9 includes revised guidance on the classification and measurement of financial instruments, a new expected credit loss model for calculating impairment on financial assets, and new general hedge accounting requirements. It also carries forward the guidance on recognition and derecognition of financial instruments from AASB 139.

AASB 9 is effective for annual reporting periods beginning on or after 1 January 2018, with early adoption permitted.

The Company is assessing the potential impact on its financial statements resulting from the application of AASB 9.

#### AASB 15 Revenue from Contracts with Customers

AASB 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaces existing revenue recognition guidance, including AASB 118 Revenue, AASB 111 Construction Contracts and AASB Interpretation 13 Customer Loyalty Programmes.

AASB 15 is effective for annual reporting periods beginning on or after 1 January 2019, with early adoption permitted. The Company is correctly assessing the potential impact of the new standard on its existing revenue streams. Given the nature of its revenues, it is not expected to have a material impact. Given the nature of the Consolidated entity's material revenue streams are predominantly cash-based, and recognised at the point of sales, with limited residual performance obligation, the Consolidated entity does not anticipate a material impact on it's financial statements.

#### **AASB 16 Leases**

AASB 16 removes the classification of leases as either operating lease or finance leases - for the lessee - effectively treating all leases as finance leases. Short-term leases (less than 12 months) and leases of low-value assets (such as personal computers) are exempt from the lease accounting requirements. There are also changes in accounting over the life of the lease. In particular, companies will recognise a front-loaded pattern of expenses for most leases, even when they pay constant rentals.

AASB 16 is effective for annual reporting periods beginning on or after 1 January 2019, with early adoption permitted where AASB 15 Revenue from Contracts with Customers is adopted at the same time.

The Company has limited arrangements which meet the definition of an operating lease and would require recognition under the new AASB 16 Leases Standard. The Company will continue to monitor the arrangements in place and any new arrangements entered into to ensure they are accounted for in accordance with the new accounting standard from the effective date.

# Notes to the financial statements For the year ended 31 October 2017

4 Revenue	Consol	Consolidated		any
In AUD	2017	2016	2017	2016
Revenue from catering	6,778,314	5,780,621	-	-
Redemption of complimentary & discounted food	(2,313,529)	(1,875,365)	-	-
	4,464,785	3,905,256	-	-
Revenue from beverages	5,011,306	5,002,655	-	-
Redemption of complimentary & discounted drinks	(1,624,237)	(1,838,961)	-	-
	3,387,069	3,163,694	-	-
Revenue from gaming	74,390,104	78,228,286	-	-
Loyalty points issued	(1,063,516)	(1,192,473)	-	-
	73,326,588	77,035,813		
Revenue from fitness centre	2,145,465	2,132,939	-	-
Revenue from functions	1,411,836	1,512,019	470,556	580,302
Subscriptions and joining fees	222,794	232,227	10,053	10,928
Sponsorship and corporate hospitality revenue	6,785,522	6,516,844	6,964,279	6,879,261
Commissions revenue	223,308	245,096	-	-
Season tickets and gate receipts	2,681,139	3,190,197	2,681,139	3,190,197
Other revenue	866,776	1,343,800	866,775	714,664
Grant revenue	8,305,416	8,213,197	12,815,420	12,726,997
Merchandise sales and royalties	1,225,470	1,592,763	1,225,470	1,810,342
	105,046,168	109,083,845	25,033,692	25,912,691

5 Personnel expenses	Consoli	Consolidated		any
In AUD	2017	2017 2016		2016
Wages and salaries	35,412,779	34,711,086	15,236,424	15,390,918
Other associated personnel expenses	7,219,064	7,085,592	1,744,434	1,659,685
Contributions to defined contribution plans	3,184,427	3,096,981	1,094,309	1,094,166
	45,816,270	44,893,659	18,075,167	18,144,769

6 Finance income and finance costs	Consolidated		Company	
In AUD	2017	2016	2017	2016
Interest income	64,176	456,850	237	447
Finance income	64,176	456,850	237	447
Interest expense – bank loans	-	(446)	-	-
Interest expense – others	(13,472)	(29,965)	(13,472)	(29,965)
Finance costs	(13,472)	(30,411)	(13,472)	(29,965)
Net finance income/(costs) recognised in profit or loss	50,704	426,439	(13,235)	(29,518)

For the year ended 31 October 2017

7 Tax expense	Consolidated		Compa	iny
In AUD	2017	2016	2017	2016
Current tax expense				
Current year	-	-	-	-
Over provision for prior periods	580,662	287,535	-	-
	580,662	287,535	-	-
Deferred tax expense				
Origination and reversal of temporary differences	70,381	(865,753)	-	-
	70,381	(865,753)	-	-
Total tax expense	651,043	(578,218)	-	-

#### Numerical reconciliation between tax expense and pre-tax accounting profit

The Income Tax Assessment Act 1997 (amended) provides that under the concept of mutuality, registered clubs are only liable for income tax on income derived from non-members and from outside entities.

The Bulldogs Rugby League Club Limited is exempt from income tax (see note 3(n)).

The amount set aside for income tax in the statement of comprehensive income has been calculated as follows:

	Consolidated		Com	bany
In AUD	2017	2016	2017	2016
Proportion of net taxable income attributable to non-members	1,073,465	1,177,995	-	-
Add: Other taxable income	-	1,429,947	-	-
	1,073,465	2,607,942	-	-
Less: Other deductible expenses	(1,073,465)	(2,869,264)	-	-
Net loss subject to tax	-	(261,322)	-	-
Income tax using the Company's statutory income tax rate of 30% (2016: 30%)	-	-	-	-
Movement in deferred tax assets	70,381	865,753	-	-
Over provision for prior periods	580,662	(287,535)	-	
	651,043	578,218	-	-

### Notes to the financial statements

For the year ended 31 October 2017

#### **8 Discontinued operations**

On 28 October 2016, the Board of Director's of the Controlled entity approved an exit strategy for Belfield Sub-Branch RSL Club. Trade formally ceased on 24 December 2016. Belfied Sub-Branch RSL Club was previously classified as a discontinued operation.

After taking into account discontinued operations, the consolidated profit after tax for the year ended 31 October 2017 was \$5,286,866 (2016: \$10,839,125).

Results of discontinued operations	Consolidated	
In AUD	2017	2016
Revenue	86,067	783,734
Expenses	(231,888)	(846,117)
Earnings before depreciation and impairment	(145,821)	(62,383)
Depreciation expense	(14,206)	(125,622)
Results from operating activities	(160,027)	(188,005)
Income tax benefit	-	17,916
Results from operating activities, net of tax	(160,027)	(170,089)

Cash flows from (used in) discontinued operations	Consolidated	
In AUD	2017	2016
Net cash from (used in) operating activities (including impact of internal financing)	(40,917)	14,811
Net cash used in investing activities	-	(32,820)
Net cash flow for the year	(40,917)	(18,009)

9 Cash and cash equivalents	Consolidated		Compa	iny
In AUD	2017	2016	2017	2016
Cash at bank and on hand	6,019,366	12,664,584	386,015	105,037
Cash and cash equivalents	6,019,366	12,664,584	386,015	105,037
Cash and cash equivalents in the statement of cash flows	6,019,366	12,664,584	386,015	105,037

### Notes to the financial statements

For the year ended 31 October 2017

10 Trade and other receivables	Consoli	Consolidated		iny
In AUD	2017	2017 2016		2016
Current				
Trade receivables	559,024	293,396	522,870	181,296
Other receivables	420,170	471,948	420,170	366,224
	979,194	765,344	943,040	547,520

11 Inventories	Consoli	dated	Company	
In AUD	2017	2017 2016		2016
Bar	352,498	330,131	-	-
Bistro	83,121	118,393	-	-
Other	493,967	416,371	-	8,715
Merchandise	468,069	339,792	468,069	339,792
	1,397,655	1,204,687	468,069	348,507

12 Investment property	Consoli	dated
In AUD	2017	2016
Balance at 1 November	11,415,871	7,986,766
Acquisitions	7,746	1,060,690
Net gain arising from changes in the fair value of investment properties	-	2,368,415
Balance at 31 October	11,423,617	11,415,871

Investment property represents the Controlled entity's land and building holdings located in Liverpool, Lakemba and Belmore NSW, and is stated at fair value. The determination of fair value has been based on a valuation by an independent valuer (Hymans Assets Management) who hold a recognised and relevant professional qualification and have recent experience in the location and category of the investment properties. The open market value for these properties excluding the acquisition during the year was \$11,415,871 as at September 2016. The Directors have performed an internal valuation as at 31 October 2017 and confirm that these valuations are still relevant and as such the carrying amount of investment properties as at 31 October 2017 are not materially different from their fair values at 31 October 2016. Based on the Controlled entity's accounting policy in relation to fair value of investment properties, the Directors will seek an independent valuation of the investment property portfolio in the 2018 financial year.

#### 13 Tax assets and liabilities

#### **Recognised deferred tax assets and liabilities**

Deferred tax assets and liabilities are attributable to the following:

Consolidated	Ass	ets	Liabili	ties	Net	t
In AUD	2017	2016	2017	2016	2017	2016
Property, plant and equipment	818,652	770,661	-	-	818,652	770,661
Investment property	-	-	316,542	316,542	(316,542)	(316,542)
Employee benefits	181,296	160,492	-	-	181,296	160,492
Trade and other payables	76,739	76,004	-	-	76,739	76,004
Provisions	13,539	12,688	-	-	13,539	12,688
Net tax assets	1,090,226	1,019,845	316,542	316,542	773,684	703,303

# Notes to the financial statements For the year ended 31 October 2017

Movement in temporary differences during the year		Consolidated	
In AUD	Balance 1 November 2015	Recognised in profit or loss	Balance 31 October 2016
Property, plant and equipment	921,439	(150,778)	770,661
Investment property	388,706	(705,248)	(316,542)
Employee benefits	178,680	(18,188)	160,492
Trade and other payables	65,284	10,720	76,004
Provisions	14,947	(2,259)	12,688
	1,569,056	(865,753)	703,303

In AUD	Balance 1 November 2016	Recognised in profit or loss	Balance 31 October 2017
Property, plant and equipment	770,661	47,991	818,652
Investment property	(316,542)	-	(316,542)
Employee benefits	160,492	20,804	181,296
Trade and other payables	76,004	735	76,739
Provisions	12,688	851	13,539
	703,303	70,381	773,684

14 Property, plant and equip	ment		Consolidated				
In AUD	Land and buildings	Leasehold improvements	Furniture and fittings, plant and equipment	Poker machines	Asset under lease/hire purchase	Work in progress	Total
Cost							
Balance at 1 November 2016	137,536,314	1,024,778	39,349,200	24,512,142	534,915	39,617,005	242,574,354
Additions	222,787	25,656	1,910,432	4,472,922	-	36,264,554	42,896,351
Additions through amalgamation	2,250,000	-	56,693	-	-	-	2,306,693
Disposals/write-offs	-	-	(356,028)	(3,757,377)	(123,911)	(53,807)	(4,291,123)
Transfers	200,769	-	3,026,955	-	-	(3,227,724)	-
Reclassification to held for sale assets	(490,000)	-	-	-	-	-	(490,000)
Balance at 31 October 2017	139,719,870	1,050,434	43,987,252	25,227,687	411,004	72,600,028	282,996,275
<b>Depreciation and impairmen</b> Balance at 1 November 2016	<b>t</b> 45,785,220	449,472	27,750,838	17,918,699	180,522	-	92,084,751
Depreciation for the year	2,985,483	81,857	2,612,534	3,374,226	44,852	-	9,098,952
Disposals	-	-	(235,348)	(3,289,775)	(34,160)	-	(3,559,283)
Balance at 31 October 2017	48,770,703	531,329	30,128,024	18,003,150	191,214	-	97,624,420
<b>Carrying Amounts</b> At 1 November 2016	91,751,094	575,306	11,598,362	6,593,443	354,393	39,617,005	150,489,603
At 31 October 2017	90,949,167	519,105	13,859,228	7,224,537	219,790	72,600,028	185,371,855

### Valuation of land and buildings

The latest independent valuations of the Company's land and buildings, carried out in October 2014 by Hymans Assets Management on the basis of open market value for existing use, resulted in a valuation of land and buildings of \$104,685,000. Any additions or transfers since the valuations are expected to be reflected in an equivalent increase in the recoverable amount of the Company's land and buildings. The written down value of land and buildings as at 31 October 2017 is \$90,949,167. The Directors are comfortable that the carrying amounts of the land and buildings are not impaired.

### Motor vehicles under finance lease

The Consolidated entity leases motor vehicles under a number of finance leases. At the end of each of the finance lease terms the Consolidated entity has the option to purchase the equipment at a beneficial price. At 31 October 2017, the net carrying amount of leased motor vehicles was \$207,707 (2016: \$240,948). The leased equipment secures lease obligations (see note 19).

14 Property, plant and equipment	(continued)		Company	
In AUD	Leasehold improvements	Furniture and fittings, plant and equipment	Asset under lease/hire purchase	Total
Cost				
Balance at 1 November 2016	1,024,778	3,175,429	534,915	4,735,122
Additions	25,656	222,330	-	247,986
Disposals	-	-	(123,911)	(123,911)
Balance at 31 October 2017	1,050,434	3,397,759	411,004	4,859,197
Depreciation and impairment				
Balance at 1 November 2016	449,472	1,851,485	180,523	2,481,480
Depreciation for the year	81,857	181,943	44,852	308,652
Disposals	-	-	(34,160)	(34,160)
Balance at 31 October 2017	531,329	2,033,428	191,215	2,755,972
Carrying Amounts At 1 November 2016	575,306	1,323,944	354,392	2,253,642
At 31 October 2017	519,105	1,364,331	219,789	2,103,225

### 15 Core and non-core properties

Pursuant to Section 41J of the Registered Clubs Amendment Act 2006, the consolidated entity defines property as follows:

	Consolida	ted
In AUD	2017	2016
Core property	89,963,586	90,765,512
Non-core property	12,409,198	12,401,453
Balance at 31 October	102,372,784 1	03,166,965

### 15 Core and non-core properties (continued)

*Core properties are located at:* 26 Bridge Road, Belmore, NSW 26 Quigg Street, Lakemba, NSW

*Non core properties are located at:* 32 Quigg Street, Lakemba, NSW 82 Memorial Avenue, Liverpool, NSW 84 Memorial Avenue, Liverpool, NSW 70 Bridge Road, Belmore, NSW 12 Persic Street, Belfield NSW Non core properties are located at: 64 Bridge Road, Belmore, NSW 376 Burwood Road, Belmore, NSW 4 York Street, Belmore, NSW 28 Gladstone Street, Belmore, NSW

16 Intangible assets		Consolidated				
In AUD	Poker machine entitlements					
Cost						
Balance as at 1 November 2016	4,309,500	8,182	4,317,682			
Acquisitions	200,000	-	200,000			
Acquisitions through amalgamation	1,700,000	-	1,700,000			
Balance as at 31 October 2017	6,209,500	8,182	6,217,682			

Poker machine entitlements represent the licence held by the Controlled entity to operate gaming machines at its premises. They are measured at cost less accumulated impairment losses. They have been tested for impairment losses through analysis of fair value less cost to sell and value in use. From this assessment no impairment losses were identified (\$nil in 2016).

The Company does not hold any intangible assets in its own right.

17 Trade and other payables	Consoli	Consolidated		any
In AUD	2017	2016	2017	2016
Current				
Trade payables	1,948,438	6,412,752	543,280	534,255
Other payables and accrued expenses	8,355,892	5,167,211	711,655	678,342
Income received in advance	1,537,606	701,451	1,194,519	348,652
	11,841,936	12,281,414	2,449,454	1,561,249
Current				
Income received in advance	2,400,000	-	2,400,000	-
	2,400,000	-	2,400,000	-

18 Provisions	Consol	Consolidated		bany
In AUD	2017	2016	2017	2016
Current				
Loyalty Points	220,473	219,479	-	-
	220,473	219,479	-	-
Non-current				
Make good provision	2,000	2,000	2,000	2,000
	2,000	2,000	2,000	2,000

19 Loans and Borrowings	Consoli	Consolidated		iny
In AUD	2017	2016	2017	2016
Current				
Bank bill business loan facility	1,040,000	-	-	-
Working captial loan facility	1,547,300	-	-	-
Finance lease liabilities	20,214	33,765	20,214	33,765
	2,607,514	33,765	20,214	33,765
Non-current				
Bank bill business loan facility	18,960,000	-	-	-
Finance lease liabilities	94,921	207,183	94,921	207,183
Other loans	-	1,500,000	-	1,500,000
	19,054,921	1,707,183	94,921	1,707,183

### (a) Loan Facilities

The Controlled entity has entered into a loan agreement with Westpac Banking Corporation for the financing of the construction of a multi-storey cark park and internal refurbishment of the Canterbury League Club facility at 26 Bridge Road, Belmore NSW, in accordance with stages 1-4 of the Club's development of its Masterplan. This agreement was signed on 20 July 2016 and provides for a bank bill business loan facility of up to \$37,000,000 to be drawn down on for the given purpose.

The Controlled entity has access to the following lines of credit:

In AUD	Bank bill business Ioan facility	Working capital loan facility	Total loan facility
Total facility limit	37,000,000	10,000,000	47,000,000
Facilities utilised at reporting date	20,000,000	1,547,300	21,547,300
Facilities not utilised at reporting date	17,000,000	8,452,700	25,452,700

### Security

The facilities are secured by registered first mortgages over certain properties of the entity.

(a) Tripartite agreement (Builder Side Deed) between Canterbury League Club Limited (Borrower), Parkview Constructions Pty Ltd (Builder) and Westpac Banking Corporation ABN 33 007 457 141

(b) General Security Agreement by Canterbury League Club Limited ACN 000 191 248 over all existing and future assets and undertakings

(c) Fixed & Floating Charge by Canterbury League Club Limited ACN 000 191 248 over all existing and future assets and undertakings

(d) Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 26 Bridge Street Belmore, NSW 2192 (includes 2-12 Gladstone Street, Belmore and 7-15 Collins Street Belmore)

(e) Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 3, 5, 14, 16 and 18 Gladstone Street, Belmore NSW and 17-25 Collins Street, Belmore NSW and 52-62 Bridge Bridge Street Belmore, NSW 2192

(f) Mortgage by Canterbury League Club Limited ACN 000 191 248 over the property located at 36, 38, 40-42, 44, 46, 48 and 50a Bridge Road, Belmore NSW and 1 Gladstone Street, Belmore NSW 2192

The Controlled entity is in compliance with all the restrictive loan covenants as at reporting date, and forecast to be for a minimum of the next twelve months.

### (b) Finance lease liabilities

Finance lease liabilities of the consolidated entity and the Company are payable as follows:

Future minimum lease payments	Consoli	Consolidated		iny
In AUD	2017	2016	2017	2016
Less than one year	23,896	42,881	23,896	42,881
Between one and five years	101,871	225,578	101,871	225,578
	125,767	268,458	125,767	268,458

### **Other loans**

Other loans of the Consolidated entity and the Company in the prior year relates to amounts repayable to the National Rugby League.

20 Employee benefits	Consolidated		Compa	iny
In AUD	2017	2016	2017	2016
Current				
Liability for long service leave	1,427,847	1,315,041	-	-
Liability for annual leave	1,497,686	1,450,561	250,343	259,118
	2,925,533	2,765,602	250,343	259,118
Non-current				
Liability for long service leave	371,947	381,510	94,921	111,805

### **21 Operating leases**

### Leases as leases

At the end of the reporting period, the future minimum lease payments under non-cancellable operating leases are payable as follows:

	Consoli	dated	Compa	any
In AUD	2017	2016	2017	2016
Less than one year	114,068	112,418	102,822	94,453
Between one and five years	359,571	405,139	359,571	393,893
More than five years	890,500	959,000	890,500	959,000
	1,364,139	1,476,557	1,352,893	1,447,346

### Leases as lessor

The Controlled entity of the Company, leases out its investment property held under operating leases (see note 12). Furthermore, during the year the Company entered into a sub lease agreement for the Belmore Sports Ground. The future minimum lease payments under non-cancellable leases are as follows:

	Consoli	dated	Compa	iny
In AUD	2017	2016	2017	2016
Less than one year	226,000	59,583	10,000	10,000
Between one and five years	332,500	40,000	40,000	40,000
More than five years	130,000	140,000	130,000	140,000
	688,500	239,583	180,000	190,000

### **22 Commitments**

Employee compensation commitments Key management personnel	Consolidated		Company	
In AUD	2017	2016	2017	2016
Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:				
Within one year	375,870	440,000	375,870	440,000
One year or later and no later than five years	820,080	465,000	820,080	465,000
	1,195,950	905,000	1,195,950	905,000

Other employees	Consolidated		Comp	any
In AUD	2017	2016	2017	2016
Commitments under non-cancellable employment contracts not provided for in the financial statements and payable:				
Within one year	13,589,059	12,720,330	13,589,059	12,720,330
One year or later and no later than five years	19,442,688	16,210,127	19,442,688	16,210,127
	33.031.747	28.930.457	33.031.747	28.930.457

Purchase of poker machines	Consoli	dated	Com	ipany
In AUD	2017	2016	2017	2016
Amount due on settlement of poker machines				
Within one year	3,793,236	2,335,963	-	-

Purchase of investment property	Consoli	dated	C	Company	
In AUD	2017	2016	2017	201	6
Amount due on settlement of investment property					
Within one year	4,655,000		-	-	-

Captial works	Consolidated		Comp	bany
In AUD	2017	2016	2017	2016
Construction works contracted for but not yet completed	18,382,115	43,143,342	-	-

### 23 Contingent assets and contingent liabilities

The directors are of the opinion that provisions are not required in respect of these matters, as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement.

Contingent liabilities not considered remote	Consolidated		Comp	any
In AUD	2017	2016	2017	2016
Guarantee				
(i) Bank performance guarantees	210,300	210,300	-	-
(ii) Canterbury League Club Limited has provided a bank guarantee to the Company's financiers	1,500,000	1,500,000	-	-

At 31 October 2017, the Company is subject to a claim in respect of a former employee. The Company considers there is no liability on its behalf in respect of the claim and continues to defend its position. Due to the ongoing nature of the litigation, no further details have been included so as to not prejudice the legal proceedings.

There are no further contingent liabilities of the Company or Consolidated entity as at 31 October 2017.

### **24 Related parties**

### Key management personnel compensation

Amounts paid to non-executive directors during the year were as follows:

	Consolio	Consolidated		iny
In AUD	2017	2016	2017	2016
Director honorariums and other related expenses	294,002	448,336	120,000	145,500

The key management personnel compensation included in 'personnel expenses' (see note 5) are as follows:

	Consolie	dated	Compa	iny
In AUD	2017	2016	2017	2016
Short-term and long-term employee benefits and termination payments	1,929,017	1,598,703	448,582	433,315

### Key management personnel and director transactions

From time to time directors of the consolidated entities may purchase goods from the Consolidated entity or participate in the Consolidated entity's activities. These purchases and participations are on the same terms and conditions as those entered into by other employees or members of the Consolidated entity and are trivial or domestic in nature.

The aggregate amounts recognised during the year relating to key management personnel were as follows:

a) During the 2017 financial year Stewarts Gentlemens Outfitters Pty Limited, a Company associated with Arthur Coorey supplied uniforms with total cost amounting to \$29,827 (2016: \$60,703) to the Controlled entity and \$10,787 (2016: \$15,267) to the Company, both transactions were under normal commercial terms and conditions.

b) During the 2017 financial year, an entity in which Mr Raymond Dib has financial interests, paid administrative fees of \$5,665 (2016: \$5,665). In 2017, the Controlled entity paid \$53,993 (2016: \$51,917) in relation to administrative fees. These transactions were under normal commercial terms and conditions.

c) During the year Clayton Utz (legal firm) provided legal advice to both the Controlled entity and the Company. One of the Partners at Clayton Utz was Peter McMahon (Director). Another Partner at Clayton Utz provided the legal advice to the Controlled entity for the total amount of \$64,835 (2016: \$41,089) and the Company for the total amount of \$10,000 (2016: \$1,742). These transactions were under normal commercial terms and conditions. Peter McMahon was a partner of the firm until 2 July 2017.

d) During the 2017 financial year, the Controlled entity paid \$7,195 (2016: \$6,230) for shuffleboard supplies to Steve Mortimer Marketing Promotions Pty Ltd, a Company associated with Mr Stephen Mortimer under arm's length terms and conditions.

e) Barry Ward is employed by the Company as a Senior Corporate Partnership Executive.

f) During the 2017 finanial year one relative of Arthur John Coorey was employed by the Controlled entity and received wages within normal employee terms and conditions.

### Transactions with the controlled entity - Canterbury League Club Limited

The Company had the following transactions with its controlled entity:

a) Grants amounting to \$4,000,000 (2016: \$4,000,000) were paid to the Company. Furthermore, \$286,668 (2016: \$270,004) was paid to the Company through the ClubGRANTS Scheme 1 for player rep levies and the referees association. ClubGRANTS category 2 amounted to \$100,000 (2016: \$100,000). Funding to Junior League totalled \$364,340.

b) An amount of \$300,000 (2016: \$293,800) was paid to certain players of the Company pursuant to permissible arrangements under the NRL Salary Cap regulations.

c) An amount of \$100,000 (2016: \$100,000) was paid as corporate hospitality to the Company.

d) During the year the Controlled entity did not purchase memorabilia from the Company (2016: nil).

e) Certain players of the Company have paid rent amounting to \$37,829 (2016: \$38,484) to the Controlled entity. All transactions have been executed at commercial rates. Furthermore, additional property was provided to certain junior players by the Controlled entity free of charge.

f) The Company operates a Teamstore in a property owned by the Controlled entity located at Burwood Road, Belmore. Total rent paid to the Controlled entity for the year amounts to \$52,000 (2016: \$53,000).

g) The Company had a number of transactions with the Controlled entity during the year for reimbursements of shared Directors expenses amounting to \$78,757.

h) IT personnel from the Controlled entity has been seconded to the Company for the year. Total payments received was \$10,000 (2016: \$10,000).

# Notes to the financial statements

For the year ended 31 October 2017

i) Other transactions by the Company with the Controlled entity include functions and in-house dining charged to the the Company amounting to \$154,000 as at 31 October 2017 (2016: \$82,000).

j) At year end, an amount of \$63,128 (2016: \$13,389) was payable to the controlled entity and no amount is receivable from the controlled entity (2016: \$Nil).

k) There have been other transactions between the Company and the Controlled entity, such as purchases of merchandise and game tickets. All transactions have been executed at commercial rates.

### **25 Group entities**

	Country of incorporation	Controllin	ng interest
		2017	2016
Parent entity			
Bulldogs Rugby League Club Limited	Australia	-	-
Parent entity			
Canterbury League Club Limited	Australia	100%	100%

### 26 Fair value measurement recognised in the Statement of Financial Position

The fair value measurement disclosures use a three-tier value hierarchy that reflects the significance of the inputs used in measuring fair values. The fair value hierarchy is comprised of the following levels:

- Level 1 fair values measured using quoted prices (unadjusted) in active markets for identical instruments;
- Level 2 fair values measured using directly (i.e. as prices) or indirectly (i.e. derived from prices) observable inputs, other than guoted prices included in Level 1; and
- Level 3 fair values measured using inputs that are not based on observable market data (unobservable inputs).

The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement for all of the investment properties has been categorised as a Level 2 fair value given the valuation methodology used by the valuer is the direct comparison approach.

### **27 Business combination**

### Amalgamation with Canterbury-Bankstown Tennis & Bowls Club Ltd. (CBTB)

On 2 December 2016, Canterbury League Club Limited (the acquirer) facilitated an amalgamation with Canterbury-Bankstown Tennis & Bowls Club Ltd. (the acquiree), a registered club that provides services and facilities to its members and guests. Members of CBTB were made an offer to elect to become a member of the controlled entity, if not already a member.

The amalgamation has enabled the Controlled entity to expand its family of Clubs and ensure the continued operation of CBTB and delivery of services to the community of Canterbury and surrounding suburbs.

There was no consideration transferred from the Controlled entity to CBTB. Members interest in CBTB were exchanged for membership of the Controlled entity.

Identifiable assets acquired and liabilities assumed (at fair value)	Consolidated		Comp	any
In AUD	2017	2016	2017	2016
Cash and cash equivalents	10,749	-	-	-
Property, plant and equipment	2,306,693	-	-	-
Intangibles (poker machine entitlements)	1,700,000	-	-	-
Trade and other payables	(71,273)	-	-	-
Loans and borrwoings	(148,827)	-	-	-
Total net identifiable assets	3,797,342	-	-	-

# Notes to the financial statements

For the year ended 31 October 2017

Subsequent to year-end the Controlled entity entered into contracts to purchase two investment properties for a total of \$4,900,000. As at the date of the approval of this financial statements, settlement of the purchase has not occured.

Other than the matters described above, there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors of the Consolidated entity, to affect significantly the operations of the Consolidated entity, the results of those operations, or the state of affairs of the Conslidated entity, in future financial years.

### **29 Economic dependency**

The Company is dependent on financial support provided by the Controlled entity. The Controlled entity has committed grant funding to the Company (including Canterbury Bankstown Junior District Rugby League, community funding and other commercial arrangements) for the year ending 31 October 2018 of \$5,300,000.

# **Directors' declaration**

### **Canterbury Bankstown Bulldogs Rugby League Club Limited**

In the opinion of the directors of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company):

- (a) the Consolidated entity and the Company are not publicly accountable;
- (b) the financial statements and notes that are set out on pages 10 to 38, are in accordance with the Corporations Act 2001, including:
  - (i) giving a true and fair view of the Company's and the Consolidated entity's financial position as at 31 October 2017 and of their performance for the financial year ended on that date; and
  - (ii) complying with Australian Accounting Standards Reduced Disclosure Regime and the Corporations Regulations 2001; and
- (c) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors.

Raymond Dib Chairman J.P, GAICD

Dated at Belmore this 20th day of December 2017.

## **Independant Auditor's Report**

### To the Directors of Canterbury Bankstown Bulldogs Rugby League Club Limited

### Opinion

We have audited the Financial Report of Canterbury Bankstown Bulldogs Rugby League Club Limited (the Company).

In our opinion, the accompanying Financial Report of the Company is in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the **Consolidated entity** and Company's financial position as at 31 October 2017 and of their financial performance for the year ended on that date; and
- complying with Australian Accounting Standards Reduced Disclosure Requirements and the Corporations Regulations 2001.

The Financial Report comprises:

- Statements of financial position as at 31 October 2017
- Statements of profit or loss and other comprehensive income, Statements of changes in members' funds, and Statements of cash flows for the year then ended
- · Notes including a summary of significant accounting policies
- Directors' Declaration.

The **Consolidated entity** consists of the Company and the entity it controlled at the year end or from time to time during the financial year.

### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Consolidated entity and Company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

### Other information

Other Information is financial and non-financial information in Canterbury Bankstown Bulldogs Rugby League Club Limited's annual reporting which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

The other information we obtained prior to the date of this Auditor's report was the Directors' report.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

### Responsibilities of the Directors for the Financial Report

The Directors are responsible for:

- preparing the Financial Report that gives a true and fair view in accordance with Australian Accounting Standards -Reduced Disclosure Requirements and the Corporations Act 2001
- implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error
- assessing the Consolidated entity and Company's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Consolidated entity and Company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibility

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors\_responsibilities/ar3.pdf.

This description forms part of our Auditor's Report.

**Niraj Singh** Partner



Dated at Sydney this 20th day of December 2017.

### MINUTES OF THE 82ND ANNUAL GENERAL MEETING

Minutes of the 82nd Annual General Meeting of the Bulldogs Rugby League Football Club held on Sunday, 5th February 2017 at the Canterbury League Club.

### **Official Table:**

Mr. Vince Costa (Chief Operating Officer) Mr. John Carmody (Solicitor) Mr Arthur Coorey (League Club Deputy Chairman) Mr Ray Dib (Chairman) Ms Raelene Castle ONZM (Chief Executive Officer)

### **Minutes:**

Jenna Knight

### **OPENING REMARKS**

Chairman, Mr Ray Dib welcomed all to the 2017 Annual General Meeting of the Football Club and declared the meeting open at 10:02am.

Mr Dib introduced the official table.

Mr Dib acknowledged the Football Club Directors present; Mr Anthony Elias, Mr Andrew Farrar, Mr Peter McMahon and Mr Anter Isaac, in addition to Canterbury Leagues Club Director; Mr George Coorey.

Mr Dib wished to acknowledge other special guests:

- All Football Club Life Members
- The Hon. Tony Burke, MP, Member for Watson and Bulldogs Club Patron
- Mr Cameron Roan (KPMG)
- Mr Des Hasler (Head Coach)

#### Apologies:

- Dr George Peponis (Chairman, Canterbury League Club)
- Mr Steve Mortimer (Football Club Director)
- Mr Barry Ward (League Club Director)
- Mr David Brace (CEO, League Club)
- Mr Jim Koutsouklakis
- Dr Hugh Hazard
- Mr Josh Morris
- Mr Greg Eastwood
- Mr Josh Jackson

Mr Dib wished to acknowledge the passing of former Club players.

### Vale:

- Mr Jack Gearin #177 16 Club games
- Mr Bill Owens #244 15 Club games
- Mr Bob Ambrose #249 107 Club games
- Mr Lloyd White #114 114 Club games (Life Member #40)
- Mr Ken Dawson #267 77 Club games
- Mr Wayne Peckham #358 56 Club games
- Mr Gavin Whittaker #590 93 Club games
- Mr Des Arrowsmith 16 Club games
- Mr Adam O'Neill 31 Club games
- Mr Col O'Rourke 18 Club games
- Mr Gary Stretton 43 Club games

Mr Dib requested all to stand and observe a minute silence in respect to those who have passed.

#### **AGENDA ITEM #1: ANNUAL REPORT**

Mr Dib moved a motion that the 2016 Annual Report be tabled.

Mr Dib stood to deliver his Chairman's Address.

Mr Dib highlighted the performance of the Bulldogs junior representative teams who had all progressed to the final of their competition.

Mr Dib highlighted the growth of sponsorship and corporate partnership revenue in 2016.

Mr Dib highlighted the Bulldogs membership program, which for the first time, surpassed 20,000 members in 2016 with an 80% retention rate.

Mr Dib highlighted the Life Member event held in 2016 which introduced new Life Member pins.

Mr Dib thanked the Football Club Members and supporters for their continued support.

Mr Dib introduced to the stage, Ms Raelene Castle to deliver her Chief Executive Report.

Ms Castle showed a presentation focused on plans for 2017.

Ms Castle detailed the goals the administration has in regards to sponsorship revenue, membership numbers, crowd numbers etc.

Ms Castle highlighted new major sponsor, KIA Motors.

Ms Castle detailed that the Bulldogs had the strongest crowd attendance of any NSW based club for the 2015-2016 seasons.

The Bulldogs also have the highest broadcast viewing figures of any NSW based Club.

Ms Castle updated that the online merchandise store is now completely owned and operated by the Club.

Ms Castle updated the members on the growth in the Community department over the past year.

Ms Castle thanked the members for their continued support.

Mr Dib requested questions/comments relating to the Annual Report.

Mr Dib moved a motion that the Annual Report for the year end 31 October 2016 be adopted.

### AGENDA ITEM #2: HEAD COACH PRESENTATION

Mr Dib welcomed Head Coach, Mr Des Hasler to the stage for the Head Coach presentation.

Mr Hasler conveyed his disappointment with how the 2016 season ended.

Mr Hasler displayed some player statistics from the 2017 preseason:

- Running Volume
- High Speed Metres

Body Load

Maximum Heart Rate

Mr Hasler showed statistics based on the 2016 season. These statistics were based on attack, defence and detailed the performance of the NRL team at certain points throughout the season.

Mr Hasler detailed the Alumni Mentoring Programme which will commence in the coming month.

Mr Hasler introduced NRL Team Captain, Mr James Graham.

Mr Graham echoed Mr Hasler's sentiments that the players and coaching staff are committed to performing well in 2017.

Mr Graham encouraged the members to attend as many home games as possible.

A short video interview was shown. The video is an interview conducted by Steve Turner with Athletic Performance Manager, Rubin Ruzicka and newly appointed NRL Assistant Coach, David Penna.

Mr Dib introduced Recruitment Manager, Warren McDonnell.

Mr McDonnell expressed that he is very excited about recently joining the Bulldogs.

Mr McDonnell introduced new recruits:

- Brenko Lee 22 year old, centre/outside back who has joined the Club from the Canberra Raiders
- Richie Kennar 23 year old, centre/outside back, has joined the Club from Melbourne
- Josh Cleeland 26 year old, half, joins the Club from Ipswich,
- Zac Woolford 21 year old, hooker, joins the Club from Canberra Raiders where he captained the NYC team

Mr Donnell also spoke of the new recruits who were not able to attend as they are currently away at the Auckland Nines.

- Rhys Martin
- Tom Carr
- Francis Tualau

Mr McDonnell detailed the new women's under 18 competition in which the Bulldogs have entered a team.

Mr McDonnell introduced NYC Head Coach, Mr Brad Henderson Mr Henderson detailed the NYC preseason and the recent trial Mr Henderson introduced new NYC recruits:

- Jacob Field prop, joins from ACT, 2016 Australian Schoolboy representative
- Dalton Smith centre/edge/backrower, joins from QLD, has been a member of the Bulldogs High Performance Unit for several years
- Rubin Taylor hooker/half, joins from Rotorua, New Zealand,
- Morgan Harper fullback, joins from Ngaruawahia, New Zealand, has played junior representative football for New Zealand

Mr Henderson thanked the members for their time.

Mr Dib welcomed newly appointed Pathways Performance Manager, Andrew Patmore.

Mr Patmore detailed the structure of his new role and the emphasis of identifying young local talent and ushering them through the Bulldogs pathways.

Mr Patmore detailed the talent identification side of his role, including identifying and upskilling local coaches.

AGENDA ITEM #3: MINUTES OF PREVIOUS GENERAL MEETING Dib moved a motion that the minutes from the previous general

Mr Dib requested any corrections, errors or omissions.

meeting, held on 14 February 2016 be tabled.

Nil.

Mr Dib moved a motion that the minutes from the previous general meeting, held on 14 February, 2016 be adopted as a true and accurate record.

#### **AGENDA ITEM #4: FINANCIAL STATEMENTS**

Mr Dib moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year end 31 October 2016 be tabled.

Mr Dib requested any comments/questions relating to the reports.

Mr Dib moved a motion that the Financial Report, Director's Report, and Auditor's Report for the year end 31 October 2016 be adopted as a true and accurate record.

### **AGENDA ITEM #5: AUDITORS**

Mr Dib stated that KPMG continues in office as the Club's Auditors in accordance with the provisions of the Corporations Act.

### AGENDA #6: SPECIAL RESOLUTION 1

Mr Dib detailed the proposed special resolution.

That the Constitution of the Bulldogs Rugby League Club Limited be amended as follows:

- By deleting paragraph (1. The name of the Club is "Bulldogs Rugby League Club Limited".) and in its place inserting the following new paragraph:
- 1. The name of the Club is "Canterbury Bankstown Bulldogs Rugby League Club Limited"

Mr Dib moved the motion that the special resolution be adopted Seconder: Mr Gabi Dagher.

Mr Dib requested a show of hands in support of the motion.

Mr Dib declared the motion carried by 75% majority.

### AGENDA #7: NOMINATIONS FOR LIFE MEMBERSHIP

Mr Dib noted that no nominations for life member were received.

### AGENDA #8: GENERAL BUSINESS

Mr Dib opened the meeting to General Business to begin with a Q&A with Mr James Graham and Mr Aiden Tolman, moderated by Bulldogs Life Member, Mr Paul Langmack.

· Mr Langmack recapped his history with the Bulldogs

### MINUTES OF THE 82ND ANNUAL GENERAL MEETING (CONTINUED)

- Mr Graham detailed the preseason
- Mr Tolman detailed the strengths of the Club and how this holds them in good stead to compete for the premiership in 2017

Mr Dib thanked, Mr Langmack, Mr Graham and Mr Tolman for their time.

Ms Castle addressed some questions that were sent in prior to the meeting.

• The merchandise range in the coming year will be predominantly blue and white.

Mr Dib opened the meeting to questions from the floor.

- Bill Diakos #743, asked why there is no Deputy Chairman of the Football Club
- Mr Dib answered that there is currently no Deputy Chairman and the role is not required in the constitution. Mr Dib stated that he will discuss this matter with the Board
- Ian Camlett #58, question about the current negotiations with the ARLC Commission
- Mr Dib updated the members on the negotiations and detailed that they are progressing well
- Nathan Camlett #1054, question about why the Belmore games are rarely scheduled on a weekend
- Mr Dib answered that from 2018 the NRL have more control of the draw and this will likely make a weekend Belmore game more likely
- Ray Drury #87, requested that membership numbers be printed in the Annual Report, Mr Drury also noted the quality of the Football presentation
- Lou Boutros #1113, congratulated the Club on the emphasis it is showing to its junior league
- Michael Volikas #244, question regarding the vacancy on the Board
- Mr Dib hopes to fill the vacancy soon

Mr Dib concluded general business and thanked the members for their attendance.

Mr Dib declared the meeting closed at 11:47am.

Ray Dib Chairman J.P, GAICD



Pictured: The entrance to Belmore Sports Ground

### LIST OF FOOTBALL CLUB MEMBERS As of 31st October 2017

Brad Abbey #1308 Andre Abdow #0639 Anthony Abouharb #0956 Saide Abou-sleimon #1271 Glenn Adams #0611 Peter Adouni #0926 John William Agland #0432 Khalid Al Kadhmi #1348 John Alam #1198 Elena Albanakis #0678 Christine Aldridge #0431 David Aldridge #0430 Carmela Alexis #1046 George Alexi Jack Amond #0751 Lynne Maree Anderson #0931 Chris Anderson #0124 Charles John Anderson #0065 Franco Andreacchio #0570 Joan Andrews #0425 Dennis Andriopoulos #0424 Tony Antoniadis #1305 Peter Antonopoulos #0621 Hamza Anwer #1340 Peter Antonopoulos #0621 Hamza Anwer #1340 Jack Aoun #1165 Paul Aoun #1164 Richard Appleyard #0423 Paul Archer #0100 Kim Archer #0100 Kim Archer #0099 Frank Arena #0728 Nick Arhontakis #1102 Ked DI 4/king #0667 Nick Arhontakis #1102 Karl D L Arkins #0567 Anthony John Armstrong #0719 Samuel Christopher Arnold #0963 Christopher Paul Arnold #0962 Paul Arraj #0261 Dennis Arvanitakis #0814 Khal Asfour #1080 Gregory Mark Aspinall #0129 Dale Conrad Atkins #0421 Melissa Auld #1363 John Harold Austin #0109 Trevor Auswild #0098 Mark Auswild #0097 Phillip Auswild #0096 Mark Auswild #0097 Phillip Auswild #0096 Fred Ayoub #1254 Sharbel Ayoub #1110 Tony Ayoub #1108 Anthony B. Ayshford #1045 Paul Edwin Azzopardi #0934 Peter Bader #1074 Matt Baker #0103 Matt Baker #0103 Alessandro Balbi #0706 John Ballesty #0039 George Peter Barakat #0419 Mark Baranowski #0839 Dominic Brendan Barry #0702 Terry Barry-James #0418 David Basha #0566 Bob Baxter #0173 Franc Reaven #0609 Bob Baxter #0173 Irene Beaven #0608 Chris Beck #1186 Michael Thomas Beck #0054 Roy George Beckman #0715 Gavin Beecroft #0416 Tony Belfiore #1258 Carmen Belfiore #1258 Garnen Benore #1236 Gregory Bellenger #0753 Barbara Anne Bellenger #0752 Matthew Betsey #0842 Brian J Beynon #0415 John Bhuruth #0066 John Bily #0781 Karl Bitar #1205 William Bitar #0847 William Bitar #0847 Wally Bitar #0688 Robert Blake #0414 Joan Blake #0413 Gordon Bobbin #0550 Steven Brian Bogie #0412 Robert Bonett #0441 Stuart Booth #0411 John Borello #0620 John Borello #0620 Stephen Boulos #0731 Anthony Boulos #0730 Andrew Charles Boulos #0729 George Bousamra #1206 Norman Boustany #0410 Louie Boutros #1113 Samir Boutros #0429 Saree Boutros #0176 David Boyle #1057 David Boyle #1057 David Boyle #1057 David Boyle #1057 David Brace #1199 David Brackenreg #698 Dorothy Eve Brailey #0794 Luke Brailey #0597 Scott C Brennan #0407

Craig F. Brennan #0406 Gordon Graham Brian #0404 Adam Brideson #0801 Adam Brideson #0801 Larry Britton #0026 Robert Brown #0772 John Joseph Brown #0402 Col Brown #0144 Lionel Hubert Brown #0126 Daniel Timothy Buckley #0725 Lucy Burgmann #0802 Tony Burke #1171 Tony Burke #1171 Paul Burke #0557 Anthony Burke #0400 June Burnes #0071 Matthew Burnett #1052 Jonathan Burnett #1024 Deborah Burnett #1024 Deborah Burnett #1023 Kenneth Byass #0093 Mark Byrnes #0084 Peter B. Byron #1063 James Arthur Calver #0548 Nathan Camlett #1054 Joshua Camlett #1053 Ian Camlett #00553 Ian Camlett #0058 Gwen Campbell #0553 Gary Thomas Campbell #0399 Cosimo Carbone #0596 Garry John Carden #0034 John Carmody #0479 James Carnuccio #1275 Victor Carnuccio #1275 Victor Carnuccio #116 John Daniel Carolan #0398 Edward Francis Carolan, O.A.M #0397 Matthew Carroll #0813 Karen Carroll #0812 William Noel Carson #0921 Paul Matthew Carter #0947 Peter Cassilles #0002 Raelene Castle #1125 Darren Castle #0893 Steven Cataldi #0878 David Caulfield #0914 Joseph Chahine #0130 Eddy Chahine #0080 Roland Chahoud #0786 Annis Chahoub #1015 Anthony Chalhoub #0218 Joe Challita #0845 Omar Channells #0754 Lynne Channells #0754 Leonard Channells #0475 Tony Charlton #0092 Phillip Charlton #0019 Andrew Chasle #1259 Claude Chasle #1257 Elias Chebl #0394 Elias Chebl #0394 Sherman Cheung #0880 John Chidiac #0392 Jason Paul Chin #0960 Napoleon Christopoulos #0056 Bruno Ciaramella #1301 Fred Ciraldo #0024 Harold Clark #0346 Gail Clark #0346 Gail Clark #0345 Robert Clarke #1215 Noel Clark #1302 Ross Michael Cleary #0335 Josh Clealand #1309 Ross Michael Cleary #0335 Josh Cleeland #1309 William Ronald Clements #0556 Ken Clendining #0082 Malcolm Clift #0043 Brendan Clifton #0825 Kenneth Albert Clifton #0118 Brian Clunas #0055 Christopher Clunes #1355 John Coates #0090 Andrew Cochrane #0920 Nathan Coiera #1122 Benjamin Coiera #1122 Sandra Coleman #0559 Allan John Collings #0334 Ashley Lance Collings #0344 John Collings #0074 John Collins #0074 Judith Collins #0073 Joe Commisso #0650 Steven Commisso #0649 Christopher Lee Cook #0850 Christopher Lee Cook #0850 lan Malcolm Cook #0332 Gregory A. Cook #0331 Lesley Cook #0117 Patricia Cook #0063 Dave Cooper #0574 Richard Coorey #1280 Elias Coorey #1237 Joseph J. G. Coorey #1112 Linda Coorey #0903 Anthony Coorey #0895 Susan Coorey #0895 lan Coorey #0885 John Coorey #0865

Christopher Coorey #0732 Laurel Coorey #0330 Vincent John Coorey #0328 George Coorey #0032 Arthur Coorey #0010 Naville Lowance Core #00 Neville Lawrence Corrie #0094 Kylie Cosandey #0723 Vince Costa #0773 William John Cowley #0051 Clint Crofts #108 Frank Crumpton #0551 Frank Crumpton #U551 Greg Cullen #0095 John Patrick Cullen #0091 Stan Cutler #0044 Gabi Dagher #0326 Danny Daher #0325 Armando D'Amico #0867 George Danas #0122 Jason Daniel #1033 Keith Dadeu #1204 Jason Daniel #1033 Keith Darley #1204 Peter Davies #0843 Ronald William Davis #0635 Geoffrey David Davis #0635 Geoffrey David Davis #0077 Walter Frederick Dawes #0042 Gregory Jack De Vries #0945 Con Dedes #0974 Anthony Deeb #1210 Charlie Deeb #0145 Adam DeGiorgio #0323 Helen Diakos #0957 Bill Diakoumis #0892 Bill Diakoumis #0892 Fayez Dib #1248 Mounira Dib #1248 Karli Dib #1088 Nathan Dib #0965 David Dib #0069 Georgette Dib #0029 Ray Dib #0008 Eris Andrew Dignam #0321 Ciro Diiorio #0933 Nicholas Dimas #0020 Nicholas Dimas #0020 Chris Dimou #0146 Jim Dinis #1117 Harry Dinis #1117 Elias Dinoris #1027 George Dionisopoulos #0726 Nick Dionisopoulos #0115 Lawrence Bernard Dodds #0143 Paul Joseph Donachie #0844 Thomas Henry Dooner #0549 Robert Doueilin #1225 Spirn Doukakis #0112 Spiro Doukakis #0112 Con Doumbos #0057 Youssef Doumit #0223 Paul Joseph Doyle #0651 James Drahalivas #1048 Clayton Drury #0088 Raymond Drury #0087 Robert John Francis Dubois Hobert John Francis Dubois #0059 Jack Dummett #0081 Kelly Dunn #1060 Paul Anthony Dunn #0023 Peter Reginald Durose #64 Bruce Lesile Dyball #0110 Jim Dymock #1207 Raymond Francis Earl #0140 Susan Eastman #0072 Greg Eastwood #0992 Lisa Suzanne Edmunds #0792 Joanne M. Edwards #1056 Fotes Efthimiadis #0522 Peter Hayward Eichorn #0795 Ross Eichorn #0791 Jamie Anthony Eid #1359 Hazem El Masri #0017 Ali El Soussi #1368 Joe Elaro #0757 Cheiban Elaro #0756 Ahmed El-asmar #1287 Alliled El-aslina #1287 Jade El-Choueifati #0062 George Elias #0891 Sue Elias #0638 Jackie Elias #0615 Lillian Elias #0324 Emma Elias #0324 Emma Elias #0307 Les Elias #0067 Anthony Elias #0003 Marsha El-Khoury #1279 Joseph Ellaban #1115 Adam Elliott #1310 Stephen Henry Ellis #0203 John Wayne Ellis #101 Mustafa Elsadik #0969 Noel Thomas Evans #0552 David M Evans #0050 David M Evans #0050 Isuf Exhaj #0935 John Fahey #0137 Raymond Faitala-Mariner #1311 Mohamad Fajajo #1230

Ash Fakhoury #0154 Anthony Falas #1354 Roger Falconer #0168 Hoger Falconer #U168 Michael Fares #0946 Joseph Farhart #0359 Frank Farhart #0139 Joanne Farr #0833 Andrew Farrar #0022 Roger Feletto #0676 Barry Roy Fennell #0417 Asipeli Fine #1312 Pademt Fenn #0122 Rodney Finn #0182 Belinda Finn #0181 Margaret Finos #0679 Nathan Fitzgerald #1298 Rohan Flick #1020 Rachel Flick #1019 Steven Folkes #0031 Peter Ford #0714 Kenneth Forti #1211 Kodney Clay Foster #0819 Peter James Foster #0815 Beryl Fraser #0733 Martion Fraser #0481 Matt Frawley #1313 Danny Fualalo #1314 John Leslie Fullarton #0478 Napoleon Paul Andrew Gahdmar #0477 Cameron Gaias #0961 Philip Gaias #0905 Andrew Garland #0858 Elizabeth Ann Garland OAM #0161 Aldo Garofano #0917 Aldo Garonano #0517 Violet Gartner #0133 Vasileios Gartzonis #0876 Craig Garvey #1315 Anthony Geaitani #0848 Mario Genovese #1093 Mario Genovese #1093 Andrew Gerges #1347 Carmen Gerges #1346 John Gerges #1345 Ahmad Gharib #0444 Frank L. Ghidini #1065 Stephen John Ghidini #0798 Abbie Giambuzzi #0473 John Giannakis #1241 Caterina Giannetti #1276 Andrew Gifford #1263 Simon Gillies #0132 Craic Gilliver #0913 Craig Gilliver #0913 Barry James Gilmore #0472 Daniel T. Glastras #1059 Edward Goulding #0150 Graeme Gourlay #0692 James Graham #1316 Frank Green #0744 Sandy Green #0158 Kayee Griffin #0240 Tony Grimaldi #1044 Jennifer Maureen Grime #0709 Gehad Gunaidi #0665 John E. Gwynne #0849 Kelvin Haak #0470 James Habib #1129 Leon Hadchiti #1261 Vincent Paul Haddad #0198 Allan John Haddad #0197 Anan John Haddad #0197 Kahtan Haddara #0918 Robert Hagan #0045 Ronald J. Haldon #1047 Terry Hall #0509 Daryl John Halligan #0041 Daryi John Halligan #0041 Sean Halse #1357 Mohammad Hammoud #0287 Mohamed Hammouda #0759 John Edward Hamshere #0353 Peter John Hanna #0191 Colin Hanna #0184 John Francis Hanna #0183 Lester Thomas Hanson #0469 Coarse Juretanbase #0761 George Haralambous #0761 Georgina Haralambous #0760 Georgina Haralambous #0760 Mary Harb #0779 George Harb #0061 Catherine Harborne #0467 Roger Arthur Harborne #0052 Steven Harkins #1166 Stephanie Hassarati #1196 John Hatzistergos #0102 John Hatzistergos #0102 Tony Hayek #1343 Mark Hayes #1300 Hugh Hazard #0036 Ronald Svdenbam Hearn #017 Ronald Sydenham Hearn #0175 Suman Hedge #0951 John Michael Hegarty #0464 Louis Hendricks #0162 Seamus Hili #1191 Keith Hill #0463 Joe Hills #0461

William George Hilzinger #0149 Jennifer Ann Hofmeier #0599 Mark Hogan #0167 Terrence Peter Hogan #0166 Robert Ross Holie #0964 Steven Holgate #0634 David Holland #1349 Kerrod Holland #1317 Matthew Hollands #0164 Margaret Hollands #0163 Brian Holmes #0179 Brian Hoimes #0179 William Hopoate #1318 Brian Horne #0459 Eric Charles Horne #0186 Kenneth Francis Hottes #0148 Maureen E, Huckstadt #0458 Maureen E. Huckstadt #0458 Daniel Hudap #1353 David Hudson #0170 Shirley Anne Hudson #0169 Colin Hugo #0573 Jon Hunt #1229 David Husoy #1274 Luke Hutchinson #0667 Victor James Hutchinson #0456 Anthony James Hyland #0454 Tony Ibrahim #1136 Iony Ibrahim #1136 Robert Ibrahim #0516 John Ibrahim #0076 Steve Imbruglia #0127 Zac Indari #0837 Denise Isaac #0972 Anter Isaac #0178 Angus Jabour #0889 Joshua Jackson #0985 Shaun Jackson #0910 Joshua Jackson #0985 Shaun Jackson #0919 Steve Jacob #1304 Dane Jama #0916 Bruce James #0452 Wesley Jammo #0787 Henry Joseph Janowski #0156 Alfred John Jennings #0171 Victor James Jeries #1130 Jim Joannou #0450 Leslie Johns #0628 Vaughan Johnson #1179 John Jones #0151 Christine Joukhador #0826 Christine Joukhador #0826 Michael Joukhador #0799 Ayssor Joukhador #0788 Tony Joukhador #0448 George Peter Kafataris #0808 Robert Kairouz #1208 Paul Kakasiouris #0803 Jim Kalabahtasios #0949 Nick Kalaitzakis #0152 John Kalianiotis #0968 Patrick Kane #0447 Jason Kara #0563 Theodoros Karabetsos #1073 Theo Karabetsos #0188 Chris Karabetsos #0186 Joseph Karam #0888 John Karanikolas #0428 Sam Kasiano #0997 Nicholas Kasmas #0569 Nicholas Kasmas #0569 John Katelanis #0445 Tom Katsimardos #1127 John Kazzi #1107 John Douglas Kearns #0147 Dave Kelly #0797 Joseph Donald Kelly #0160 Richie Kennar #1319 Chris Kennedy #1342 Victor Fraser Kerr #0783 Alex Khatis #0748 John Khoury #1231 Con Kinnas #0817 David Klemmer #0999 Con Kinnas #0817 David Klemmer #0999 Ross G. Kline #0440 Pamela Knight #1195 Jenna Knight #1185 Robert Knox #0854 George Christopher Kondis #0571 Taso Kotsomitis #0654 Perry Kotsomitis #0654 Theo Koumarelas #106 Leo Kourgialis #0954 Hristos Kouroupakis #0438 Jim Koutsouklakis #0155 Jim Dimce Kuzmanovski #0816 John Lahoud #0863 George Laliotis #0976 Terry Lamb #0006 Thomas Lamont #0302 Stephanie Lander #0290 Peter Henry Lander #0289 Alison Lane #1364 Paul Langmack #1099 Malcolm Larsen #0202 Kerri Laughton #1291

Maurice Walter Layton #0304 Brenko Lee #1320 Christina Lee #0741 Christina Lee #0741 Thomas Lee #0648 Anne Katherine Lee #0309 Chris Maxwell Lee #0201 Warren Geoffrey Lees #0809 Jason Lees #0711 lan Lees #0623 Barry Lehmann #0238 Harry Lembidakis #0739 Steve Lembidakis #0739 Steve Lembidakis #0727 Anthony Lemura #0237 Mark Lesic #0594 Ebony Letord #1131 Brent Letord #0924 Brent Letord #0924 Patrick Leung #0236 Mark Steven Lewis #0242 Ethel Lewis #0235 Howard Lewis #0234 Carolyn Lewis #0233 Geoffrey Lewis #0233 Michael Lichaa #1321 Brian George Lindsay #0572 Joseph Lipari #0257 Mark Lipponen #1017 Nicholas Llewelyn Lloyd #1025 Glenn Long #0281 Maree Longden-Gee #0647 Glenn Long #0281 Maree Longden-Gee #0647 William Lor #0303 Marjorie Lotty #0294 Robert Ernest Lotty #0230 David Francis Lotty #0230 Keith James Lotty #0165 Michael Lotz #0836 Nicole Lotz #0836 Nicole Lotz #0835 Toby Lysaught #0229 Allan Reginald Lythall #0267 Darren MacGillicuddy #0912 John Mackay #0927 Fraser Maclennan-Pike #0228 Judith Macri #0762 Alan Madden #1307 James Maganakis #0937 Peter Magunaka #0001 Garry Peter Maher #0264 Rocky Mammone #0708 Rocky Mammone #0708 Bruno Manganaro #0673 Col Manners #0720 Nicholas Manousis #1168 Tony Mansour #0967 Justin Mansour #0966 Harry Mansour #0226 Evan Mantas #1358 Emanuel Marakas #0821 Stephan Marianne #0941 George Mariglis #0834 Vicki Markna #1201 Brad S. Marks #0906 Richard Edmund Marlow #0265 Paul Maroun #0736 Jabbour Marroun #1360 Clare Martin #1334 Clare Martin #1334 Rhyse Martin #1322 Graham Scott Martin #0298 Celeste Marzin #0225 Moses Mbye #1323 Laurie McCormack #0246 Rory Devlin McCrudden #0285 Kevin McDermott #0222 Ken McDonald #0194 Warren McDonnell #1339 Anthony McFadden #1299 Patrick McFadden #1295 Michael McFadden #1295 Sean McGlwn #0220 Michael McFadden #1295 Sean McGlynn #0220 David John McIntyre #0288 Gary John McIntyre #0286 Monica McKenzie #1062 David Bruce McLean #0273 Leo McLeay #0310 Ronald John McLeod #0577 Stephen P. McMahon #1023 Sarah McMahon #1018 Peter Chanel McMahon #0555 Brian McMalbu #0291 Brian McNally #0291 Gordon Anthony McPherson #0299 #0299 Chyrel McQuade #0227 Rebecca Medcalf #0645 Dirk Melton #0930 Sharbel Merhi #0904 Joshua Merry #1331 Jordan Merry #1133 Shane Merry #0955 Rodney James Messner #0605 Michael Mezrani #0717 Christopher Michael #1252 Josenb Michael #1261 Joseph Michael #1061 Andrew Mikhael #1352

Robert Milan #1209 Anthony J. Milham #0271 Samuel Mir #0618 Samuel Mir #0618 Michael Mir #0618 John Mockett #0316 Geoffrey Mockett #0315 James Montague #0216 Kevin Moore #0021 Barbara Moran #0656 Noel Morgan #0566 Noel Morgan #0566 Noel Morgan #0566 Noel Morgan #1000 Brett Morris #1324 Josh Morris #1000 Andrew Mortimer #1095 Stephen Mortimer #0243 Chris Mortimer #0037 Peter Mortimer #0035 Chris Mortimer #0037 Peter Mortimer #0035 Steve Mortimer OAM #0028 Natalie Moses #0544 Bassam Moses #0542 Neil Moshi #1282 Neil Moshi #1282 Kevin Moss #0214 Vanessa Moujalli #1251 Esame Moussa #0696 Adam Moustakas #0948 Joseph Mouwad #1016 Michael Mulvihill #0284 Lindsay Murphy #0272 Cyril Henry Murray #0249 Edward Nader #0838 Danny Nano #1284 Elizabeta Nano #1283 Sargon Nano #1283 Sargon Nano #1283 Sargon Nano #1283 Milad Nasr #1119 Beverly Dawn Nelson #0274 Barry Clyde Nelson #0046 Laurie, Newham #1273 Laurie Newham #1273 Alby Newman #0213 Michael Bruce Newson #0212 Mitch Newton #0204 Peter Niblock #0211 Kevin Richard Nicey #0644 Roger Nicey #0296 Brian George Nicey #0210 George Michael Nicey #0209 William Noonu #0627 William Noonan #0627 Alan Nowfal #0712 Jaime Nunez #0822 Andrew D. 0'Brien #0592 Joseph 0'Brien #0314 Barry John 0'Brien #0252 Hilary Daniel O'Connell #0260 Andy Odisho #1303 Michael O'Donnell #0262 Anity Outsite #1303 Michael O'Donnell #2262 Ann O'Farrell #0260 Kenneth Ross O'Farrell #0259 Kyley Olzard #1293 Tony O'Neill #0811 Matthew O'Neill #0241 Arna Orr #0015 Wayne Oxford #1212 Robert Pallengritti #0677 Phillip Panarello #0136 William Paneras #1260 Tony Panteli #1366 Harry Papadopoulos #0785 Anthony Papas #1049 Arsenios Papoulias #0575 Bill Parasiris #0306 John Joseph Passaretti #0546 Andy Patmore #0603 Mihali R. Patsias #0256 Luke Patten #1083 Mihali R. Patsias #0256 Luke Patten #1083 Michael Vincent Patulny #0301 Con Pavlakis #0655 Corey Payne #1004 Oliver David Pearson #0590 Stephen Pearson #0589 Shaun Pearson #0588 David Pedras #0396 Colin Peet #0952 Phillip Pellizzeri #0279 Janette Penman #0268 Christopher Peponis #0014 Dale Peponis #0013 George Peponis OAM #0001 Lloyd Perryt #1325 Adam Perry #0142 Lloyd Perrett #1325 Adam Perry #0142 Adam Persen #1351 Joanna Peta #0586 James Peters #1192 James Anthony Peters #0255 Douglas J. Petiford #0585 David Petts #0282 Tyrone Phillips #1326 Decry DPillip #0005 Barry Phillis #0005 Stephen Philpott #0277 Manjinder Phull #0245 Tim Pickup #0009 Robert Picone #0558

Stephen Pike #1089 Paul Pike #0280 Ruben Pintos #0584 George Plakidis #0866 Emmanuel Plomaritis #0894 Robyn Plowright #1082 Craig Polla-Mounter #0207 Arthur Poulios #0940 Nicholas William Poulos #0457 Frank Poulos #0239 Kerril Powell #0269 Steven John Price #0030 Helen Prodromou #0763 Brian William Proops #0195 Russell Proudfoot #0254 Andrew Psillis #1333 Nick Psomadelis #0128 Andrew Psillis #1333 Nick Psomadelis #0128 Bradley Puckeridge #0583 Russeli George Puckeridge #0582 John Matthew Puckeridge #0250 Christopher Quinnell #0253 David Neel Quinnell #0060 Julio Rachich #0823 James Rahme #1058 Michael Dentis #0095 Michael Raptis #0295 Wolfgang Rater #0691 Greg Raue #1255 Kieran Rawnsley #0713 Michael Reaiche #0579 Steve Reardon #0033 David Reberger #0598 Scott Redford #0610 Sead Redzovic #1086 Hakija Redzovic #0308 Advian Redzovic #0308 Advian Redzovic #0308 Advian Redzovic -Exhaj #1292 Jess Reid #1332 Steve Reid #0790 David Reilly #1264 Robert Reif #0367 Christopher John Reynolds #1026 Josh Reynolds #0988 Bernard John Rigby #0578 Anthony Rizk #0681 Arthur Neville Rizk #0305 Tony Rizk #0248 Lindsay Roach #0312 Jordan Roach #0311 James Roach #0311 William John Robards #0266 Geoff Robinson #0206 George Robinson #0206 Dervis Rodriguez #0860 Steven Rodriguez #0859 Michael Rodriguez #0105 Lindsay James Rogers #0547 George Roins #0619 Leslie Thomas Rolls #0205 Marie Gladys Ross #0278 Angie Rossi #0007 Arthur Rotziokos #1124 Kenneth Graham Rowan #0436 Brett Rowe #1002 Colin Rowe #0487 Mavis Rowe #0486 Michael Rowe #0485 Andrew Ryan #1007 Kevin Ryan #0489 Ron Ryan #0488 James Saad #0851 Sam John Safi #0890 Paul James Said #0491 George Salim #1178 Saide Salim #1177 Daniel Salim #0561 Daniel Salim #0561 Les Salisbury #1297 Christopher Salisbury #0537 Anthony Samuel #0388 Vincent Samuel #0387 Greg Sankey #0391 Jim Sarantinos #0734 Joe Sartor #0493 Mario Sassine #1090 Perry Savidis #1071 James Savidis #1038 Perry Savidis #1038 James Savidis #1038 Perry Savidis #0512 Lynne Schutjes #0350 George Scoullis #0490 Dymon Scoullis #0471 Doreen Scroggy #0742 Kay M. Searle #0643 Michael Secomb #0494 Joe Semrani #0626 Aritro Scourth #1267 Aritra Sengupta #1367 Robynne Seward #0466 Scott Seward #0027 Patrick Sharkey #1036 Annette Sharpe #1200 Geoff Sharpe #1181 Brent Sherwin #0718 Matthew Shorrock #0495 Benjamin Bramwell Short #1348 Jim Sideras #1268

Laz Simeonidis #0496 John Patrick Simpson #0497 John Patrick Simpson #0497 Robert John Simpson #0377 Roy Sims #1336 Matthew Sinclair #1356 Anne Sinclair #0382 Anne Sinclair #0382 Anthony Skoulos #1350 Michael Sleba #0498 Stephen Mark Small #0196 Anthony Richard Smart #0500 Kevin G. Smee #0501 Brent Smith #1335 Reimis Smith #1327 Reimis Smith #1327 Graeme Douglas Smith #1030 David Grant Smith #00911 Trent Frederick Smith #0694 Joshua Smith #0503 Robert Snoch #0038 Larry George Sondergard #0345 Sandor Sos #1247 Vivian Sos #1246 Chanelle Sos #1245 Jessica Sos #1244 Tim Southern #1084 Christopher Sazou #0740 Jessica Jos + 12+4 Tim Southern #1084 Christopher Sozou #0740 Chris Sozou #0695 Nicholas Sozou #0625 Peter John Speirs #0764 Peter John Speirs #0385 George Stamatakos #1103 Chase Stanley #1328 Melanie Stanton #1266 Ryan Stanton #1266 Ryan Stanton #1265 Anthony Stanton #0896 Stanley Stanton #0896 Stanley Stanton #0380 Sandy Steuerwald #0025 Gavin Stevenson #0504 John Stewart #0505 Michael Stierli #1180 Robert John Stone #0506 Ian Stromborg #0641 lan Stromborg #0641 Stewart Swales #0508 Jake Swarts #0508 Gregory John Swiderski #0048 Stefan Szylo #1126 Darryle Taber #0510 Yasmin Tabet #1174 Pierre Tabet #0341 Emile Tabet #0053 Scott Tallon #1075 Mellisa Anne Tallon #0502 Lahoud Louie Taouk #0971 Elias Tarchichi #1362 Elias Tarchichi #1362 Jack Tarchichi #1361 Ray Tayler #0374 Craig Taylor #0807 Brenton Taylor #0806 Rees Taylor #1369 Richard Taylor #1369 Richard Taylor #1306 Edward John Thick #0381 Tracey Thomas #0874 Joseph Thomas #0499 Norm Thomas #0340 Alan Thompson #0877 Raymond Stanley Thompson Raymond Stanley Thompson #0366 Dallas William Tiller #0513 Dean Anthony Tiller #0390 Kirsty Timsans #1250 John Timsans #1250 Jeanette Timsans #1249 John Edward Tindale #0434 Debra Joy Tinker #0363 Lynne Tolhurst #0749 Brian Tolhurst #0600 Aiden Tolman #1009 Beverly Tomkins #0724 Sal Torrisi #0602 Tony Touma #1163 Sal Torrisi #0602 Tony Touma #1163 Trevor Charles Townsend #0524 Danny Traboulsieh #1111 Matthew John Travis #0595 Robert Trevar #0525 Amelia Tripodina #0735 Frank Tripodina #0613 Mario Tritsiniotis #0384 Gareth James Troy #0950 Terrence Trujillo #0928 Andrew Tsiorvas #0938 Con Tsiorvas #0938 Chris Tsioulos #0668 Francis Tualau #1329 Francis Tualau #1329 Adrian Turner #0360 John Tzavaras #0322 Maria Tzavaras #0089 Spiros Tzavelias #0669 Kate Vartuli #1270 Pasquale Vartuli #0339

Luke Vella #1365 John Vellis #0804 Leo Vellis #0587 John Vellis #0804 Leo Vellis #0587 Nicholas Vergos #1331 Anna Vergos #0646 Leslie Raymond Vincent #0365 Alan Vincin #0528 Peter Vlachokiriakos #1014 Nick Vlahos #0529 Raymond Herbert Voget #0361 Steven Volikas #1338 Michael Volikas #0244 Robert Vragovski #0631 Andre - Carl Wagner #0775 Peter Wagstaff #0515 Greg Wakeford #0530 Judith Anne Walker #0746 Clint Walker #0745 Cheryle Walker #0700 Fred Colin Walker #0379 Phillip Richard Walsh #0453 Phillip Richard Walsh #0453 Stephen Want #0532 Aaron Warburton #1188 Aaron Warburton #1188 Barry Ward #0018 lan Watmough #0616 Peter Watsford #0378 Trevor John Watts #0767 Sherridan Phyllis Watts #0765 Mary Wayumba #0617 Charles Peter Wesley #0531 Matthew Whale #1190 Frederick Wheatley #0533 Cecil Ralph Whiteman #0362 Peter Whitew #0386 Ceci Halph Whiteman #0362 Peter Whitney #0386 Nal Wijesekera #0737 Winifred Irene Wilcox #0612 Nathan Wilcox #0375 Kevin Wilcox #0375 Kevin Wilcox #0371 Matthew Richard Wilcox #0351 John Wild #0352 Troy Williams #0771 Jason Williams #0540 John Charles Williams #0523 Peter John Williams #0370 Peter Robert Williamson #0364 Michael Wilson #1294 Michael Wilson #1294 Peter Winchester #0047 Alan Woods #1337 James Arthur Woods #0420 Zac Woolford #1330 Timothy Worton #1121 Donald William Wray #0349 Grant Wright #0942 Shane Michael Wyatt #0347 Bohot Erroset Wwatt #0347 Shahe Wichael Wyatt #0346 Robert Ernest Wyatt #0347 Joseph Yamine #1267 Russell Anthony Yates #0521 David Yazbeck #0520 Mico Yeh #0689 Michael Youssef #0637 John Zafiris #0857 Angelo Zafiris #0889 Badoui Sarkis Zalloua #0846 Ryan Zambesi #1042 Ryan Zambesi #1042 Ben Zammit #0824 Jerry Zarb #0372 Carlos Zeidan #0855 John Zervos #0426 Colin Zibara #0768 Richard Zogbee #0342 Garth Zreik #0358 Sean Zreik #0357 Allan Zreik #0356





Pictured: Group photo after the final home game of 2017 after the Bulldogs victory against Manly in round 24



### **Canterbury-Bankstown Bulldogs**

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